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Logical Framework Approach, Monitoring and Evaluation Framework and Results Framework Part 3

26th of August 2018
Padova Hotel - Sin El
Fil

Trainer
Dr. Fares Al Zain



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9:30-10:10

Opening session, introduction and preliminary test

10:10-11:15

First Session: Introduction to the Logical Framework Approach

11:15-11:30

Break

11:30-12:30

Second Session: The Logical Framework Approach, and the Monitoring and Evaluation

12:30-13:30

Lunch break

13:30-14:30

Third Session: Introduction to the Results Framework Approach

14:30-14:45

Final Session, final exams, training evaluation

Logical Framework Approach,
Monitoring and Evaluation Framework
and Results Framework
Part 3

26th of August 2016
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Opening Session:

- **Workshop Objectives and Expected Results**
- **Group Exercise: No. 1**
- **Participants' Expectations**
- **Training Workshop Agenda**

Opening Session



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Opening Session:

- **Workshop Objectives and Expected Results**
- Group Exercise: No. 1
- Participants' Expectations
- Training Workshop Agenda

Opening Session



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Opening Sessions:

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Opening Session



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Group exercise

Opening Session: Exercise 1:

- The workshop participants must provide a word or paragraph to complete a "project story" aimed at achieving sustainable development in a particular area that may be related to water supply or creation of job opportunities; however, interventions must be complementary to the project in a logical manner ... Once upon a time, there was a village in the North of Lebanon ...

Once upon a time

Opening Session



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Opening Session:

- Workshop Objectives and Expected Results
- Group Exercise: No. 1
- **Participants' Expectations**
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Opening Session



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Opening Session

- Workshop Objectives and Expected Results
- Group Exercise: No. 1
- Participants' Expectations
- **Training Workshop Agenda**

Opening Session



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During the training workshop, we will learn together about:

- Definition of the most important terms related to the logical framework approach
- Objectives of the logical framework approach
- The most important principles that must be taken into consideration
- Logical framework components
- The relationship between "monitoring and evaluation" and "logical framework"
- How to benefit from the logical framework in the development work through its adoption in the monitoring & evaluation process
- Definition of the most important terms that are related to the methodology of the results framework.



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The training workshop aims to familiarize the participants with the most important components of the logical framework approach and its relationship with the monitoring and evaluation process, whether they are experienced or beginners, in a preliminary way preempting the workshops that will follow in this field in the near future.

In terms of the work agenda, the training workshop was divided into three themes. The first focuses on the basics and components of the logical framework approach, while the second is concerned with the applications of the logical framework in the monitoring and evaluation process. Finally, the third one deals with the basics & components of the results framework approach.

Opening Session



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End of the Opening Session

Opening Session



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First Session: Introduction to the Logical Framework Approach

First Session



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First Session:

Introduction to the Logical Framework Approach

- What is the Logical Framework Approach?
- What are the components of the Logical Framework?
- Group exercise: No. 2

First Session



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First Theme: The Logical Framework Approach

- What is the Logical Framework Approach?
- What are the Logical Framework Components?
- Group exercise: No. 2

First Session

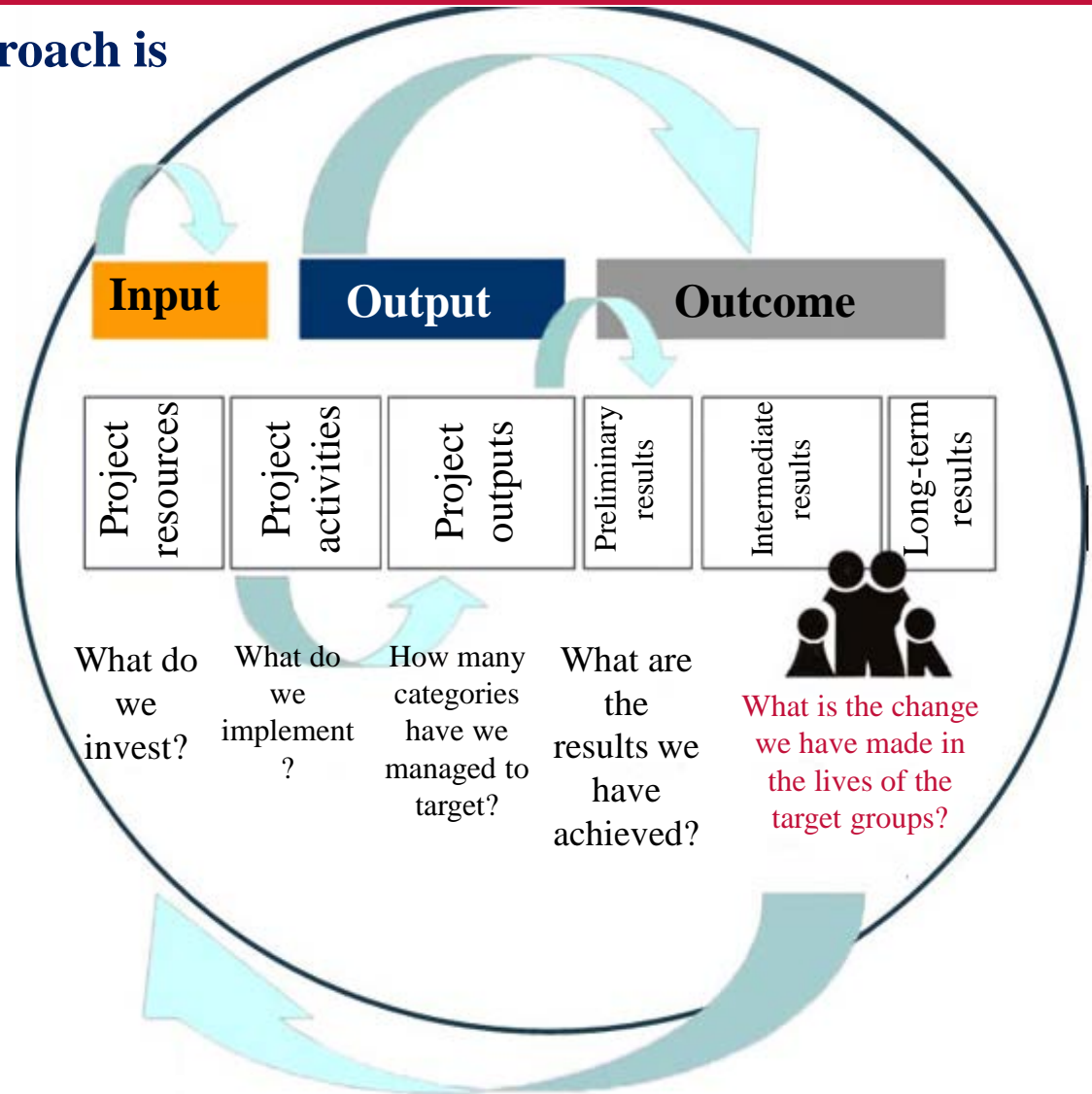
The Logical Framework Approach is

•••

A strategic planning tool that illustrates the relationship between:

1. الأثر (Impact)
2. النتائج (Outcome)
3. المخرجات (Output)
4. النشاطات (Activities)
5. المدخلات (Input)

The hierarchical and causal relationship between them, and the indicators that can measure the progress made, the assumptions and risks that can influence the success or failure of development intervention.





Why the Logical Framework Approach?

Strategic
planning tool

Clarify the relationship between the Impact, Outcome, Output, Activities, and Input

Set priorities and
development
objectives

Accurately and unequivocally identify the development priorities and the coherence of development objectives in a logical and sequential manner

Identify the priorities
and objectives
achievement
mechanisms

Determine the quality of interventions that must be included in the project in order to achieve the desired objectives

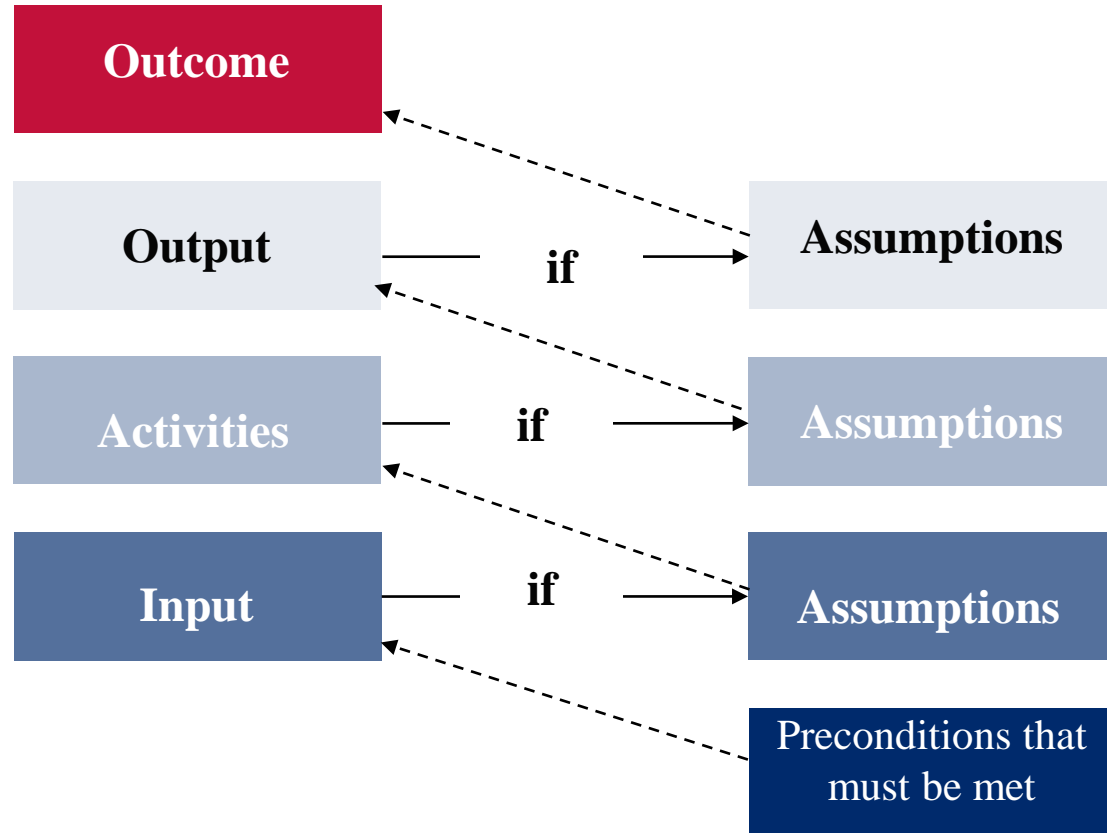
Identify
assumptions
and risks

Identify the assisting and opposing external factors that may facilitate or hinder the achievement of development intervention objectives



If the Logical Framework Approach allows ...

- Planning projects in a scientific manner
- Setting priorities & development objectives
- Identify the priorities achievement mechanisms
- Linking the activities to the expected outcomes
- Developing the performance indicators
- Identifying the assumptions and risks
- Defining the responsibilities
- Enhancing transparency and accountability
- Building consensus on the project



Enhance efficiency, effectiveness and impact



Advance planning enhances impact management

- Type
 - Function
 - Measurement unit
 - Application
 - Reviewable
 - Objectives
- Strategic Planning Tool
 - Proactive planning process
 - Indicators
 - Before implementation of the project
 - Yes
 - Set priorities, identify the mechanisms and the relationship between all project components, define responsibilities, identify challenges, enhance transparency and accountability, and build consensus on the objectives.

ID card



Logical Framework Approach





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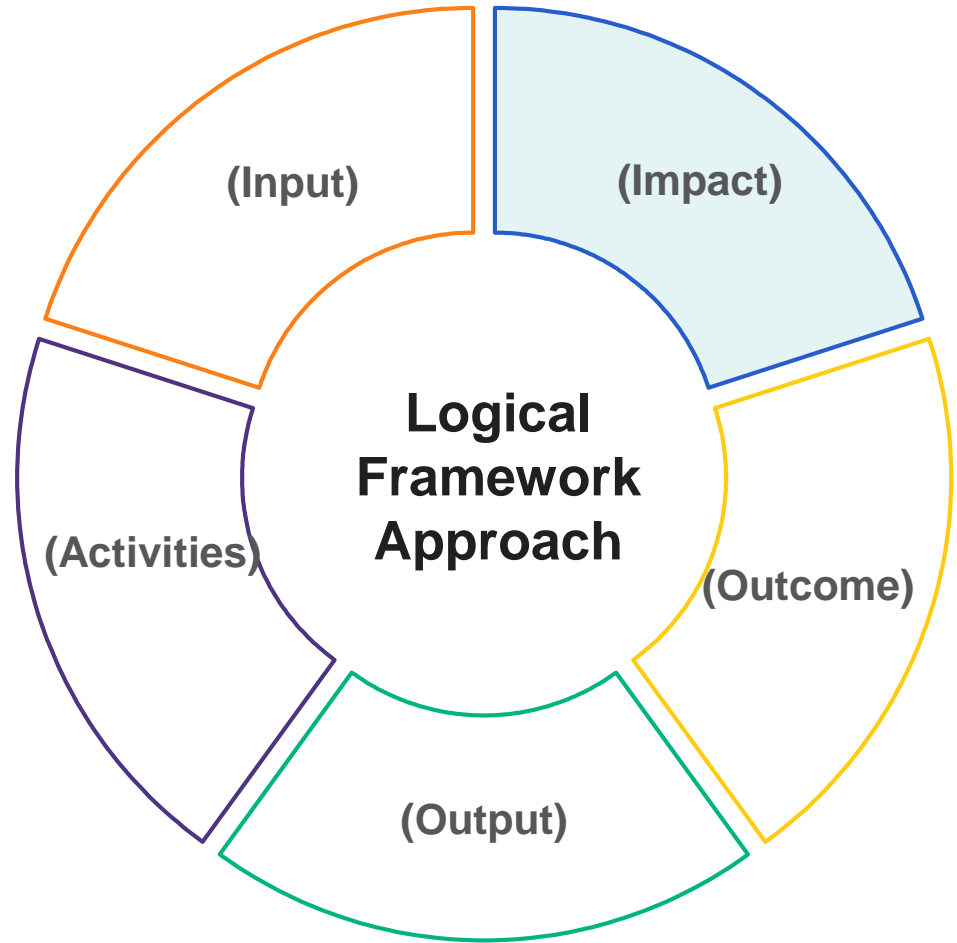
Second Theme: The Logical Framework Components

- What is the Logical Framework Approach?
- What are the Logical Framework Components?
- Group exercise: No. 2

First Session



- ◆ Positive, negative, primary and secondary long-term impacts or changes, resulting directly or indirectly, intended or not intended from the development intervention
- ◆ Tangible short or medium term outcomes resulting from any development intervention, and as a result of the achieved outputs
- ◆ Outputs are the outcomes produced as a result of inputs, actions and activities
- ◆ Actions and activities produced using the allocated resources
- ◆ The necessary financial, human, material and logistical resources used in the project or development intervention





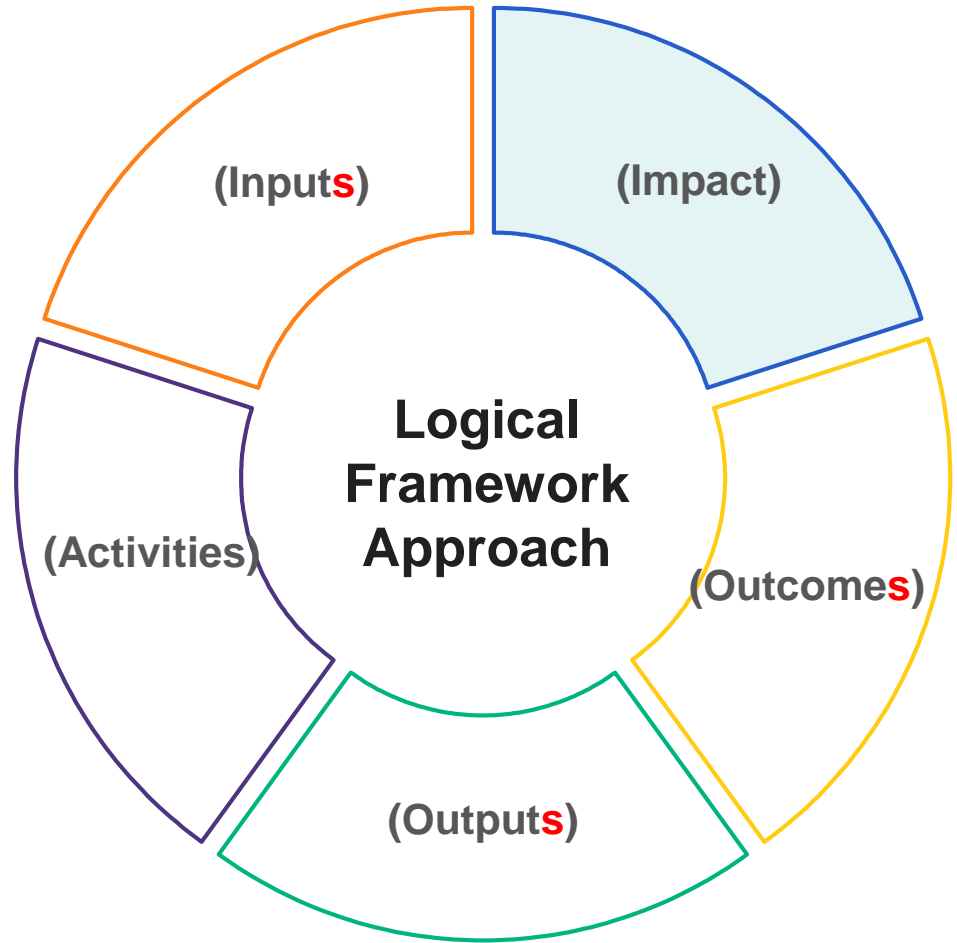
- ◆ Mitigation of rural migration to cities

- ◆ Improvement of the income or living level

-
- ◆ Number of people who have been trained
 - ◆ Number of new jobs
 - ◆ Number of new projects resulting from intervention

-
- ◆ Training workshops
 - ◆ Awareness campaigns
 - ◆ Technical studies (Initial research)

-
- ◆ Allocated budget
 - ◆ Human experiences
 - ◆ Office equipment
 - ◆ Technical studies (Secondary research)





Analysis Phase

Identification and Analysis

Problem or situation analysis: Identify stakeholders, major problems, constraints and opportunities, and determine the cause and outcome, and the relationships between different levels of problems

Conclusion

Analysis and Goal Setting: Setting goals to address the problems that the development initiative aims to approach, and identify the methods for addressing them

Comparison between the best options

Strategy Analysis and identification: Identify strategies to be pursued ; in order to achieve the development objective, and identify the key and secondary objectives

Planning Phase

Determination of the project logic

Logical Framework: Determine the project's structure, test the internal logic and formulate the measurable targets through the selected indicators, and identify the mechanisms and cost in general

Conclusion

Scheduling of activities: Determine the quality, quantity and nature of activities that must be adopted and their relationship to each other, and determine the timeframe and allocation of responsibilities

Scheduling of Resources: Based on the scheduling of activities, the required resources and the necessary development funding are identified

The Method in which the Logical Framework Approach works in a sequential manner



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Third Theme: Group Exercise

- What is the Logical Framework Approach?
- What are the Logical Framework Components?
- Group Exercise: No. 2

First Session



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Group Exercise

Third Theme: Group Exercise 2

	مؤشر يمكن التحقق منه بموضوعية	خط الأساس	الهدف المحدد	مصدر البيانات (وسائل التحقق)	الافتراضات الهامة
	Objectively Verifiable Indicator	Baseline	Target	Data Source	Important Assumptions
From Purpose to Impact	الأثر (Impact)				
From Outputs to Outcomes	(النتائج) (Outcome)				
From Inputs to Outputs	المخرجات (Outputs) النشاطات (Activities) المدخلات (Inputs)				



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End of the First Session

First Session



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Break

It's time to have a break !



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Second Session: The Logical Framework Approach, and The Monitoring and Evaluation

Second Session



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Second Session: The Logical Framework Approach, and The Monitoring and Evaluation

- The complementary relationship between the Logical Framework Approach and the Monitoring and Evaluation Framework
- The importance of the Monitoring and Evaluation Framework
- Group Exercise: No. 3

Second Session



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Second Session: The Logical Framework Approach, and the Monitoring and Evaluation

- The complementary relationship between the Logical Framework Approach and the Monitoring and Evaluation Framework
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- Group Exercise: No. 3

Second Session



Objective of the logical framework process

To show the following:

1. The development intervention relationship in a broad context
2. Clarification of assumptions regarding the causal relationship between the objectives of the development initiative at all levels
3. Show how all components of the development initiative work together to achieve results and impact
4. Develop a mechanism that accurately defines how performance indicators are calculated
5. Lead the impact investigation process

It is thus derived and based on the logical framework, and is not an independent process that exists separately

Objective of the Logical Framework Approach

To show the hierarchical and causal relationship between:

1. الأثر (Impact)
2. النتائج (Outcome)
3. المخرجات (Output)
4. النشاطات (Activities)
5. المدخلات (Input)

In addition to the assumptions and risks that could affect the success or failure of the development intervention



Monitoring and Evaluation Framework provides ...

- List of indicators approved in the project's logical framework.
- The definition of each indicator and the method for its calculation determines the "Performance Indicators Reference Sheet"
- Identify and answers the following questions: "who", "what", "when", "how"
- Determines who is responsible for data collection
- Identify sources of data collection and its collection method
- Specify when and the frequency of updating the indicators and their data

The two intersect through:

- Providing a logical analysis in an **integrated manner** to the relevant scheme of how resources are managed. Together, they enhance **the efficiency of resource use, increase the effectiveness of development interventions, and enhance impact**
- Clarifying the assumptions that are formulated in a **clear descriptive and scientific manner** in order to determine and plot the causal relationship between resources and activities on one hand, and the results & impact on the other, by providing purely scientific and logical explanations

The Monitoring & Evaluation Process starts where the Logical Framework ends



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Second Session: The Logical Framework Approach, and the Monitoring and Evaluation

- The complementary relationship between the Logical Framework Approach and the Monitoring and Evaluation Framework
- The importance of the Monitoring and Evaluation Framework
- Group Exercise: No. 3

Second Session



The logical framework answers

the following strategic questions:
"how", "why"

Monitoring & Evaluation answers

the following operational questions: "who", "what", "when", and "how"

Why the Monitoring and Evaluation Framework?

- It is a planning tool at the operational level rather than strategic one as a logical framework approach
- It is a tool that outlines the objectives of the development intervention in detail, showing the causal relationship through the monitoring and evaluation plan
- It is a regulatory framework for the relationship of resources and activities
- It is a detailed guide to the performance indicators
- It is a detailed management tool that shows the frequency and regularity of the monitoring of interventions, activities and data collection to form a database that will then allow carrying out the evaluation process
- To date the development of performance indicators data
- Determine the responsibility of data collection and analysis in the monitoring and evaluation process



Monitoring and Evaluation Framework

	مؤشر الأداء	التعريف	وحدة القياس	مصدر البيانات (وسائل التحقق)	وتيرة جمع البيانات
	Performance Indicator	Definition	Measurement Unit	Data Source	Frequency of Data Collection
From purpose to impact	الأثر (Impact)				
From Outputs to Outcomes	النتائج (Outcome)				
From Inputs to Outputs	المخرجات (Outputs) النشاطات (Activities) المدخلات (Inputs)				



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Second Session: The Logical Framework Approach, and The Monitoring and Evaluation

- The complementary relationship between the Logical Framework Approach and the Monitoring and Evaluation Framework
- The importance of the Monitoring and Evaluation Framework
- **Group Exercise: No. 3**

Second Session



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Group Exercise

Second Session: Exercise 3

Participants in the workshop should formulate the Monitoring and Evaluation Framework for the project distributed to them

Analyze & Approach

Second Session



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End of the Second Session

Second Session



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Lunch break

It's time to have a break !



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Third Session: Introduction to the Results Framework Approach

- “Results Framework”
- Exercise 4 - Results Framework

Third Session



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Third Session: Introduction to the Results Framework Approach

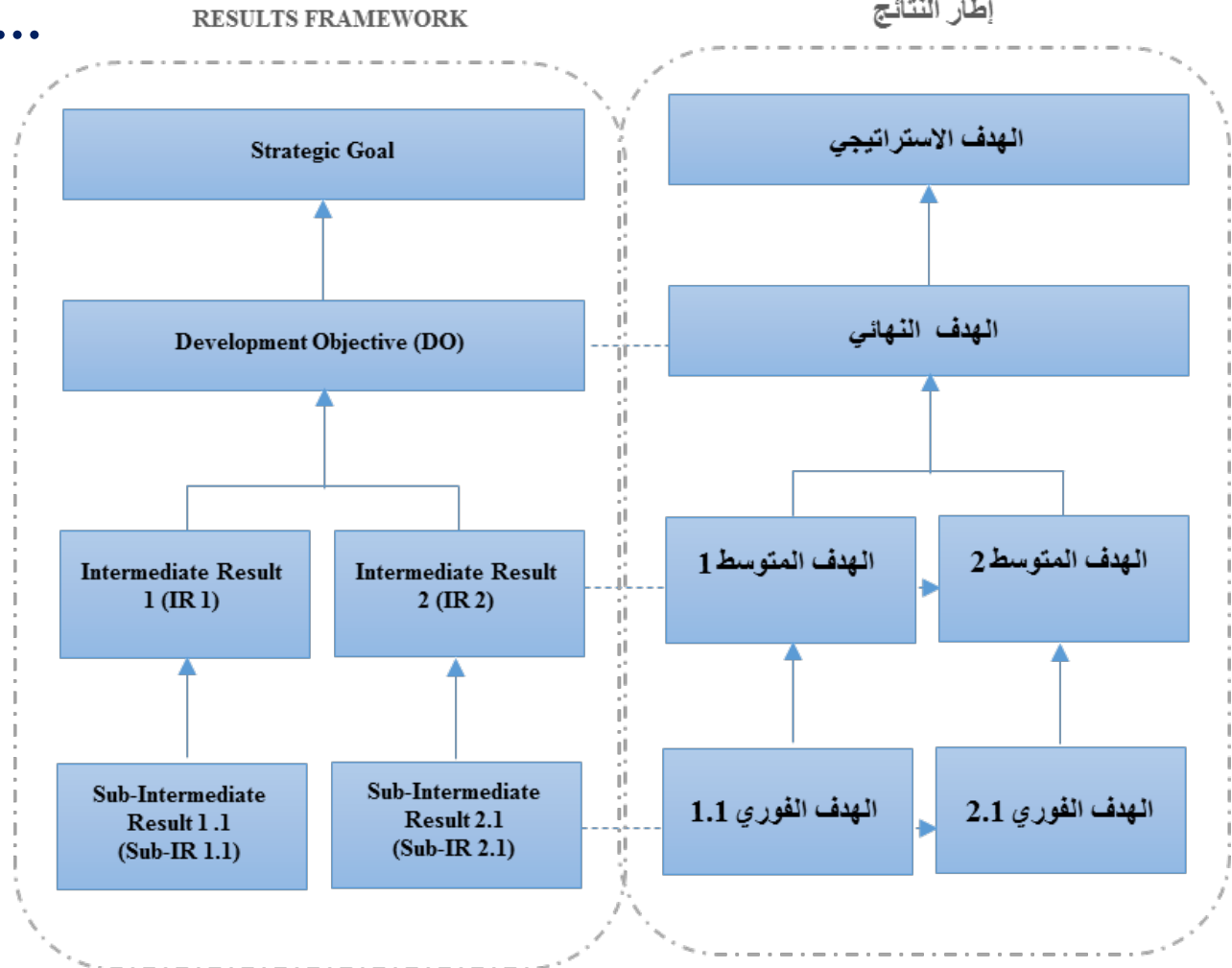
- “Results Framework”
- Exercise 4 - Results Framework

Third Session



Results Framework is...

A chart used to illustrate a development policy adopted to achieve a specific development objective over a specified period of time. This framework reflects the logic of cause and outcome. The Results Framework is a tool for planning, management, communication.



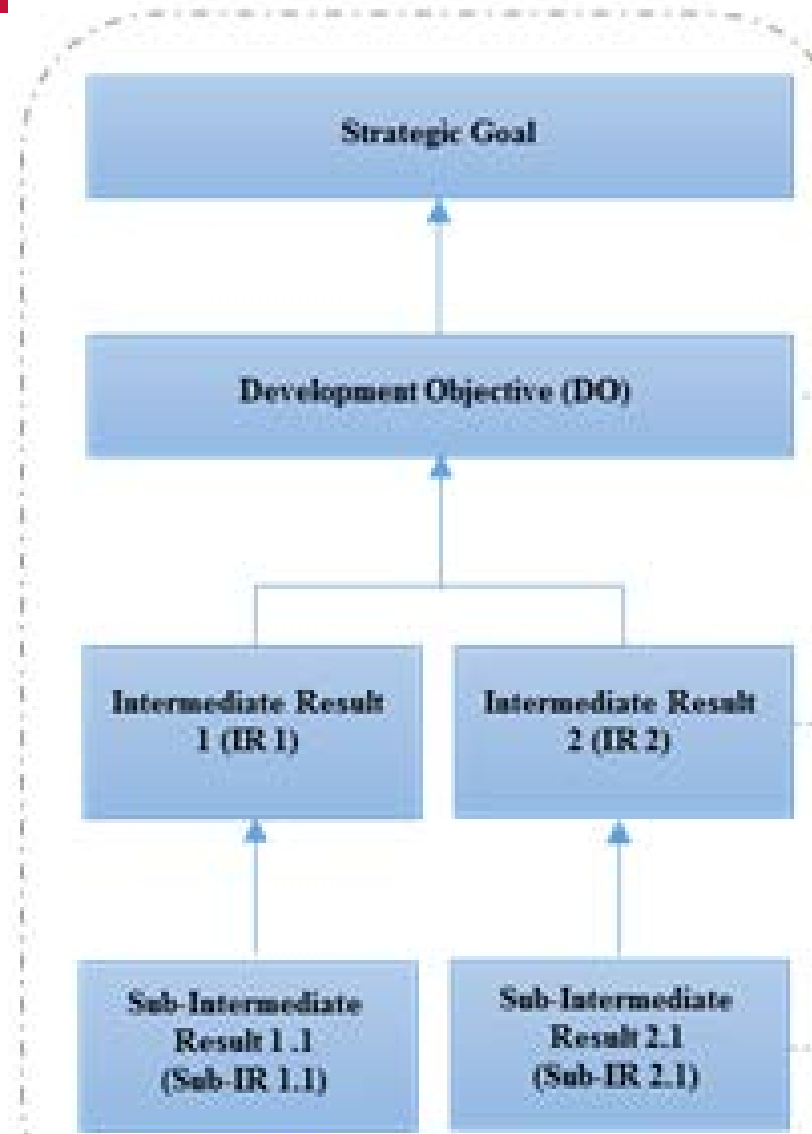


a. Strategic Goal: The highest level of impact that the organization would like to achieve within a specific timetable within its strategic plan.

b. The Ultimate Goal is the "Development Objective": the most ambitious goal or outcome that the Organization seeks to achieve and can be accountable for, along with its partners, over a certain time period. A strategic plan can include more than one ultimate goal.

c. Intermediate Result: The measurable variables, which individually and collectively help to achieve the ultimate goal, if the important assumptions listed have proven to be true.

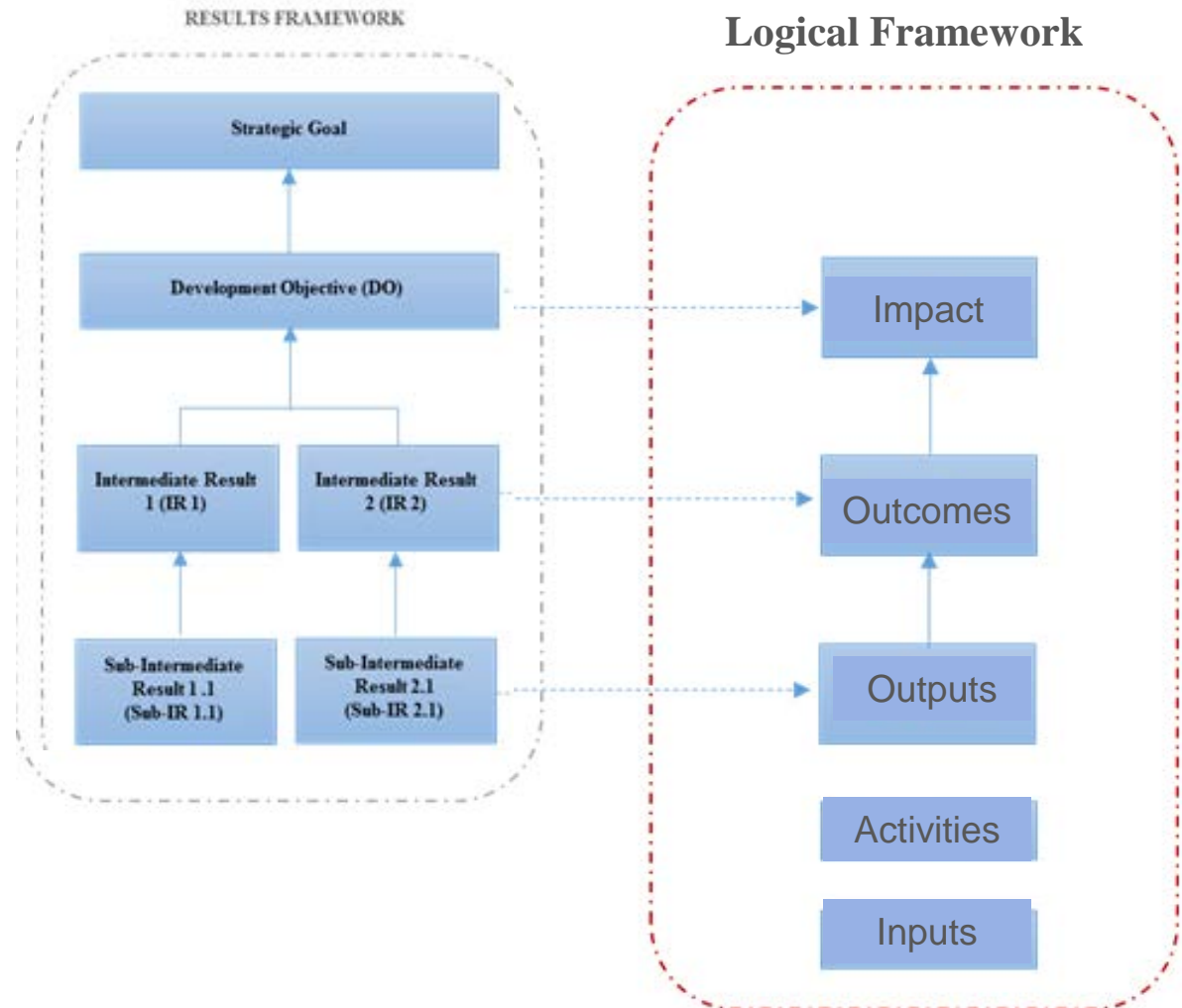
d. The immediate Goal is the "Sub-Intermediate Result": Changes that contribute to the achievement of the intermediate objective, if the significant assumptions listed have proven to be true..





Logical Framework Relationship with the Results Framework

Difference





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Third Session: Results Framework

- “Results Framework”
- Exercise 4 - Results Framework

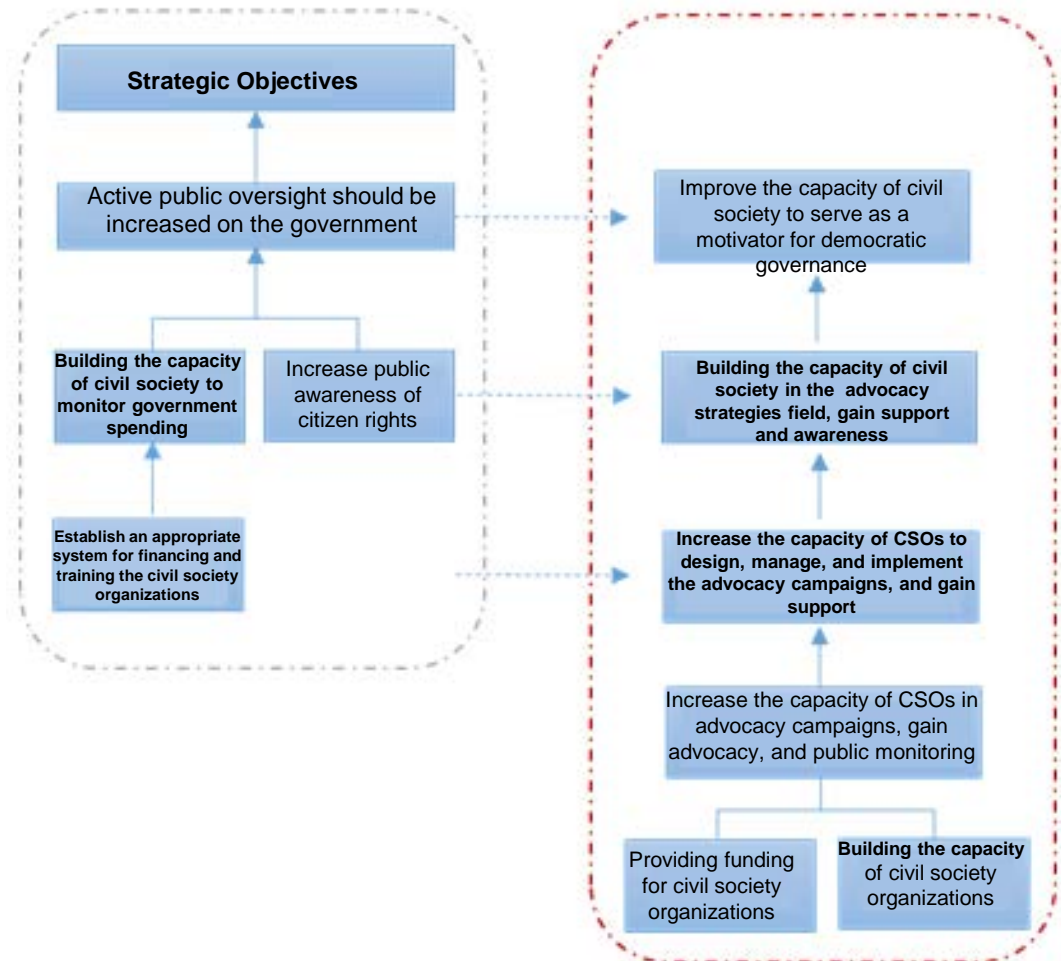
Third Session



Third Theme: Group Exercise 4

Participants with the trainer should design the results framework based on the distributed logical framework models.

Group Exercise





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End of the Third Session

Third Session



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Thank you !



fzeini@msi-lebanon.com



+961 0(1) 380 110



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