



QUARTERLY REPORT JANUARY– MARCH 2021

USAID/Lebanon Community Support Program

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USAID/LEBANON COMMUNITY SUPPORT PROGRAM

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USAID/Lebanon Community Support Program (CSP)
Chemonics International Inc.

FRONT COVER PHOTO A worker checking the streetlight installation in Old Saida, South of Lebanon. CSP is supplying and installing 48 solar-powered LED streetlights in the old town's main paths and entrances. In coordination with the Saida municipality, CSP aims to increase safety and security for around 7,000 residents.

BACK COVER PHOTO [REDACTED], a University Scholarship Program (USP) graduate from the American University of Beirut (AUB), provides a training to farmers at the Akroum COOP (North) on the use of a centrifuging machine provided by CSP. In addition to the centrifuging machine, CSP supported the Akroum COOP by installing an electrical generator and a waste management system.

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ACRONYMS

AAP	activity approval package	LSA	local systems approach
AFDC	Association for Forests, Development, and Conservation	MEFOSA	MENA Food Safety Associates
ALI	Association of Lebanese Industrialists	MEL	monitoring, evaluation, and learning
AUB	American University of Beirut	MoE	Ministry of Environment
BALADI-CAP	Building Alliances for Local Advancement, Development and Investment – Capacity Building	MoEW	Ministry of Energy and Water
BTD	<i>Bureau Technique pour le Développement</i>	PIF	personal identification form
CAC	Center for Active Citizenship	RAD	rapid analysis and design
CBO	community-based organization	RMF	Rene Moawad Foundation
CEEDD	Chair in Education for Eco-Citizenship and Sustainable Development	RWE	regional water establishment
CN	concept note	TAAR	technical assistance assessment report
CO	contracting officer	TO	task order
COOP	cooperative	TVET	technical and vocational education and training
CSO	civil society organization	USAID	United States Agency for International Development
CSP	Community Support Program	USG	U.S. government
ELARD	Earth Link & Advanced Resources Development	USJ	University of Saint Joseph
ERAC	environmental review and assessment checklist	USP	University Scholarship Program
ESCWA	United Nations Economic and Social Commission for Western Asia	WFD	workforce development
IDIQ	indefinite delivery, indefinite quantity		
IIF	investment incentives fund		
LAU	Lebanese American University		
LIW	labor-intensive works		
LMTA	Lebanon Mountain Trail Association		

I. EXECUTIVE SUMMARY

The Community Support Program (CSP) in Lebanon is an [REDACTED], seven-year, single-holder, indefinite delivery, indefinite quantity (IDIQ) contract designed to provide a range of support to underserved and vulnerable communities. Funded by the United States Agency for International Development (USAID) and implemented by Chemonics International, CSP seeks to improve the delivery of essential services and enhance economic opportunities to improve lives and reduce tensions that contribute to conflict and violence, primarily in Lebanon's North, South, and Beqaa Valley.

Through the IDIQ mechanism, USAID issues task orders (TOs) according to the following components: 1) community stabilization; 2) community development; and 3) technical assistance and capacity building. CSP uses a fast, flexible, and participatory approach to address a broad range of needs in Lebanon's most underserved and vulnerable communities in response to evolving political, security, and economic conditions. To achieve its objectives, CSP is partnering with municipalities, regional water establishments (RWEs), civil society organizations (CSOs), technical and vocational education and training (TVET) institutions, and the private sector to implement four technical task orders: community support, workforce development, wastewater management, and technical assistance and capacity building.

The second quarter of Fiscal Year 2021 (FY2021 Q2), spanning January – March 2021, was characterized by prolonged government-instituted lockdowns in response to the worsening COVID-19 situation, and further economic deterioration as the local currency's value continued to plummet and prices increased, prompting periodic protests and roadblocks. Despite these challenges, CSP's management and technical teams maintained business continuity and made some progress on delivering assistance to residents in underserved communities. While this report focuses on CSP's progress and achievements during FY2021 Q2, the infographic on Page 3 includes cumulative results of CSP's programming since its inception in October 2018.

During this quarter, the community support component focused on completing designs and ramping up implementation. By the end of March 2021, the team had 87 total approved interventions, out of a life-of-project target of 89 activities and has committed [REDACTED] of the approximately [REDACTED] in its activity fund. The team also accelerated two of its labor-intensive income generation interventions in Mount Lebanon and Nabatieh and initiated another aiming to clean a walkway between two villages in North Lebanon.

CSP's workforce development component falls under USAID's economic growth office and operates according to a different development objective and set of results. Although the team prepares their own quarterly progress report that is separate from the rest of the IDIQ's, this report provides a summary of the team's key accomplishments during the quarter. This includes awarding 109 scholarships for vulnerable residents who are interested in pursuing technical education at partner institutes and distributing computer tablets to scholars to facilitate online learning. Moreover, the team signed partnership agreements with six new small and medium enterprises (SMEs) that are interested in offering internship and job opportunities to scholarship graduates.

CSP's wastewater management component continued the design of five medium-to-large-scale wastewater infrastructure interventions that will mitigate at least 42,000 cubic meters of wastewater per day for hundreds of thousands of residents. In parallel, and to adapt to changing circumstances, the team submitted an addendum to the selection report of infrastructure interventions previously approved by USAID, including the identification of two new national priority wastewater projects.

Also, following the signing of a [REDACTED] grant with the Association of Lebanese Industrialists (ALI) for a rebate program encouraging local industries to reduce their wastewater output, CSP engaged ALI to secure interest from seven industries producing tahini/halawa, pickles, and olive oil who are interested in mitigating their wastewater.

Finally, CSP's technical assistance component submitted an additional eleven technical assistance packages against a quarterly target of nine to enhance USAID assistance previously provided by CSP and build the capacities of local partners in the Beqaa, North, and South Lebanon. Despite the difficult operating context, CSP delivered 95 days of training to a total of 97 trainees, against a target of 50 trainees, and initiated preparations to ramp up the provision of technical assistance to CSP's workforce development and wastewater management partners. The team also brought on five new interns from USAID's University Scholarship Program (USP) and launched its mentorship program to enhance the interns' job readiness, career planning, and work-based learning, as well as the transfer of knowledge between interns and senior professional staff.

The technical teams are supported by the management and operations team (TO 1), whose operational support in human resources, vetting, engineering and environmental compliance, and grants and subcontracts enabled them to sustain programmatic momentum. Meanwhile, the monitoring, evaluation, and learning (MEL) team continued assisting all the technical teams to note possible points of improvement for future programming based on lessons learned. In parallel, the communications and outreach unit ramped up its efforts to promote the program by launching the CSP website as well as highlighting ongoing activities through traditional media and online outlets.

The rest of this report details the progress made by each TO under the CSP IDIQ during FY2021 Q2. After providing a more detailed overview of the country context impacting CSP's work during the quarter, it includes a section each on the progress achieved under the community support and wastewater management components, as well as a briefing page with more detail about the workforce development team's successes. It then details how the technical assistance component enhanced the other three components' activities. The report also provides operational and management updates from the quarter. Finally, the report includes a series of annexes such as charts, maps, and other supplementary material to augment the narrative of CSP's progress.

USAID's CSP SUPPORT TO LEBANESE COMMUNITIES, FY2021 Q2

Funded by the United States Agency for International Development (USAID), the Community Support Program (CSP) is an \$1.1 billion, seven-year program launched in 2018.

Despite the economic crisis and the outbreak of COVID-19 in Lebanon, CSP continues to support the Lebanese people, in partnership with municipalities, civil society organizations and the private sector, by improving the delivery of basic services and enhancing the economic opportunities for underserved communities.

CSP's support to Lebanese communities reached...



Direct Community Support



Workforce Development



In partnership with eight private Technical and Vocational Education Training Institutions (TVETs)

Wastewater Treatment



Emergency Response



Technical assistance



II. COUNTRY CONTEXT

The second quarter of FY2021 (January – March 2021) witnessed a major spike in COVID-19 cases across Lebanon prompting a prolonged national lockdown, as well as a further deepening of the economic crisis. In early January, the number of newly reported COVID-19 cases in Lebanon exceeded 6,000 cases per day, ranking the country third globally in terms of infections per capita. In response, the Government of Lebanon (GoL) declared a health emergency and imposed the tightest lockdown measures to date extending from January 7 till February 8.

In addition to the closure of all public and private entities except for those providing basic services, the measures included a general 24/7 traffic curfew that did not exempt humanitarian and development actors, hindering programming across the country and leading to delays in CSP activities, including labor-intensive works and construction interventions. By March 22, the lockdown had been gradually lifted and was limited to crowded places such as supermarkets and malls, allowing CSP to accelerate activity implementation. In mid-February, Lebanon launched its COVID-19 vaccination campaign, albeit at a slow rate, with efforts underway to speed it up through the procurement and delivery of vaccines through the private sector. In parallel, hospital beds and intensive care units were nearing full capacity with risks of running out of resources.

The prolonged lockdown exacerbated the country's stagnating economy with Lebanon's currency losing 85 percent of its value, trading at about 12,000 Lebanese Pounds (LBP) to USD \$1 on the alternative market, compared with the official rate of LBP 1,507.5 to \$1. The worsening financial crisis is further impacting local and national authorities' abilities to secure basic needs for vulnerable residents, which is exacerbated by the unavailability of needed technical equipment in the Lebanese market due to decreased imports. This quarter also witnessed the gradual lifting of subsidies on essential goods such as foodstuffs and fuel, further aggravating poverty in the country. In fact, Lebanon is witnessing an unprecedented inflation rate that has forced the closure of hundreds of businesses, increasing the unemployment rate to half of the population.

In parallel, the Government of Lebanon, which resigned in August 2020 following the Beirut Port explosion, is still in caretaker status. Lebanon's prime minister-designate Saad Hariri and President Michel Aoun failed on many occasions to agree on a new government line-up after months of deadlock, as the country's multifaceted crises continue to deepen. The socio-economic and political situation has led to a significant rise in thefts and security incidents across the country; it has also prompted protests, roadblocks, and civil unrest throughout the reporting period.

III. COMMUNITY SUPPORT

During the second quarter of FY2021, CSP's community support component (Task Order No. 2) focused on accelerating activity implementation while finalizing the remaining activity designs. The worsening economic crisis, frequent nationwide protests, and consecutive government-imposed lockdown restrictions forced CSP to suspend various work efforts and contributed to a month and a half of implementation delays. Upon the loosening of lockdown restrictions at the beginning of March 2021, CSP immediately mobilized to ramp up activities, specifically construction-related interventions, re-engaging and serving the most vulnerable communities in Lebanon.



USAID safety road sign installed at the labor-intensive work site in the northern village of Dedde.

Between January and March 2021, CSP received USAID's approval on five activities, raising the total number of USAID-approved activities to 87. In parallel, CSP pushed forward with implementation of recently approved activities and closeout of completed activities. By the end of March 2021, CSP had 61 activities under implementation out of a total of 87 approved activities, with an additional two activities in the approval process pending missing elements from CSP to complete the packages before receiving USAID approval.



To date, a total of 302,585 beneficiaries (out of a current target of 645,580) have benefitted from USAID assistance under the community support component — 54 percent of whom are female and 29 percent of whom are youth; out of which 175,259 received assistance during this quarter.

Additional highlights of CSP’s results reported under TO 2 during this quarter (from Jan-Apr 2021) are:

- **175,259** people recorded as benefiting from U.S.-government (USG) assistance.
- **52 percent** of the participants in USG-assisted programs were female.
- **1** local actor has enhanced abilities to provide better services as result of USG support.
- **46** community members have participated in the CSP activity cycle.
- **174,981** people reported having access to adequate levels of essential services.

For a full account of TO 2’s results for the year against set targets, see Annex A; for CSP’s full indicators tracking table, see Annex B. The rest of this section provides further details about the design and implementation of community support activities that are enhancing public services and increasing livelihoods opportunities for underserved residents in Lebanon.

ACTIVITY DESIGN

ACTIVITY CONCEPTS

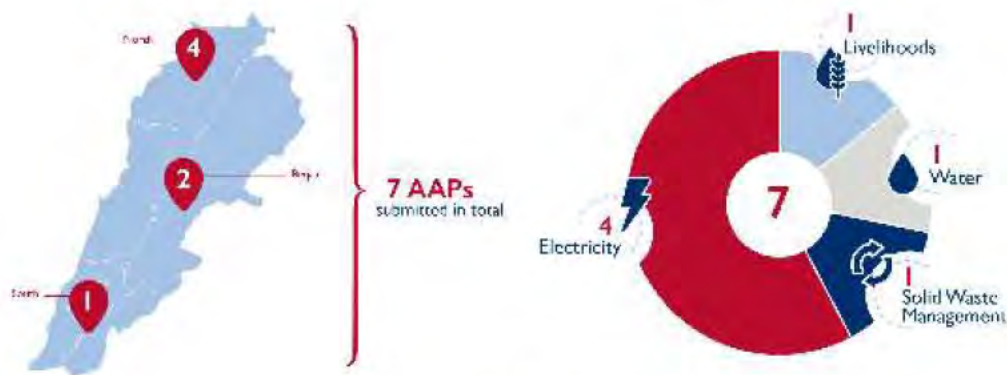
As CSP’s community support program is shifting towards a focus on implementation during its final year, CSP conducted only one new community profile exercise in ██████████. CSP identified the need to work on a wastewater intervention in one of the community’s impoverished neighborhoods; however, the complicated and time-consuming process of obtaining all required legal documents related to land ownership led CSP to deprioritize this activity, given the limited time remaining in the TO 2 contract.



Although the focus this quarter was on completing designs and accelerating implementation, CSP was still able to submit two concept notes – one aiming to enhance the safety and security of ██████████ by replacing streetlights and the other aiming to equip ██████████ with a snow blower attachment for their skid-steer loader in addition to replacing streetlights. Given that ██████████ had already received a substantial amount of assistance from other USAID programs, the concept note was red-lit; however, ██████████ intervention was successfully yellow-lit and could be designed and implemented if CSP has ██████████ more time and funding.

As noted in the introduction to this section, CSP submitted seven new activity proposals — referred to officially as activity approval packages, or AAPs — for USAID review and received approval of five by the end of March. This raises the total number of activities approved to-date to 87, out of a life-of-project target of 89 activities. CSP capitalized on movement restrictions during the extensive country-wide lockdowns this quarter to focus on completing activity designs, with TO 2’s technical team and the engineering team coordinating closely to translate yellow-lit concept notes from the previous quarter into concise activity approval packages that included all strategic design elements. This strategy and pivoting of resources, given limitations on field visits and on-site implementation during the lockdowns, facilitated USAID’s swift review of activities, with CSP receiving approval on some AAPs within a week of submission.

A summary of AAPs submitted during the reporting period according to geographic area and sector is shown in the visual below.



Distribution of submitted AAPs

Due to the limitations on available funding and timing as the CSP TO 2 contract ends in January 2022, the below listed eight yellow-lit concept notes were retracted or not developed further during this quarter:

Retracted/Not developed further during FY2021 Q2

Activity/Region	Sector/Component
[REDACTED]	Infrastructure / component 2
[REDACTED]	Water / component 2
[REDACTED]	Electricity / component 2
[REDACTED]	Electricity / component 2
[REDACTED]	Water / component 2

[REDACTED]	Emergency Response / component 1
[REDACTED]	Electricity / component 2
[REDACTED]	Livelihoods / component 1

Similar to the retracted concept notes listed above, and due to the limitations on time and funding for component 2 activities specifically, CSP also retracted the following three submitted AAPs:

[REDACTED]

[REDACTED]. These activities have been deprioritized by CSP at this time and will not be part of the portfolio going forward.

ACTIVITY IMPLEMENTATION

By the end of FY2021 Q2, CSP has committed [REDACTED] of the approximately [REDACTED] in its activity fund on 87 approved activities. The overall expected number of beneficiaries for these activities is more than 750,000 vulnerable residents. A sector-by-sector breakdown of committed budget and estimated number of beneficiaries according to the number of interventions in each sector is shown in the visual below.



Additionally, CSP continued its portfolio of support to neighborhoods affected by the Beirut Port blast by finalizing preparations for the LED streetlight activity as well as providing temporary portable latrines for workers at the port – an activity which was extended for around two months at the request of the local partner.

The following subsections provide further details about ongoing activities and activities that were closed or completed by the end of March 2021. For a full account of all AAPs submitted by CSP for USAID approval over life of project — including approved activities; activities pending design, USAID approval, or CSP revision; and activities CSP did not to proceed with — please refer to Annex C: CSP TO 2 Activity Tracker. For maps showing CSP activities by sector, status, and funding level, please see Annexes D and E, respectively.

ACTIVITIES UNDER IMPLEMENTATION

Code	Location	Governorate	Activity Description	Sectors
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing up to 500 LED Streetlights to promote safety and security in eastern Beirut neighborhoods affected by the Port of Beirut explosion.	Emergency Response
BEI003	Marfaa	Beirut	Improving hygiene and sanitary conditions for workers at the Port of Beirut by providing the services of rented portable latrines.	Emergency Response
BQA007	Fissane	Baalbek-Hermel	Expanding Fissane Cooperative through equipping a community space with agricultural equipment.	Livelihoods
BQA011	Deir El Ahmar	Baalbek-Hermel	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps.	Water/renewable energy
BQA012	Ghazze	Beqaa	Improving Public Safety in Ghazze through the construction of a retaining wall.	Infrastructure
BQA017	Ras Baalbek	Baalbek-Hermel	Rehabilitating the main irrigation channel in Ras Baa bek to preserve water and improve livelihoods.	Water
BQA020	Ainata El Arz	Baalbek-Hermel	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment.	Livelihoods
BQA021	El Ansar	Baalbek-Hermel	Improving electricity service in El Ansar through the provision of a 75-KVA village generator with connections and a maintenance crane.	Electricity
BQA022	El Manara	Beqaa	Enhancing solid waste management in El Manara by providing recycling bins.	Solid Waste Management
BQA023	Loussiya – Sultan Yaacoub	Beqaa	Providing sustainable electricity to the Loussiya water pump through solar panels and a backup generator.	Water/renewable energy
BQA025	Nabi Ayla	Beqaa	Improving public safety through the construction of a retaining wall and side rails in Nabi Ayla.	Infrastructure
BQA026	Talia	Baalbek-Hermel	Resolving tensions over water scarcity in Talia by constructing an elevated water tank.	Water
BQA027	Dahr el Ahmar	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality.	Electricity
BQA030	CWB - North Beqaa	Baalbek-Hermel	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system to provide low-cost, high-quality seedlings and services to more local farmers in northeast Beqaa.	Livelihoods
BQA031	Bechwat	Baalbek-Hermel	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm and rehabilitation of an existing transmission line to the irrigation lake.	Water/renewable energy
BQA032	Hawch Barada	Baalbek-Hermel	Enhancing safety and security and reducing municipal streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.	Electricity

BQA033	El Marj	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Marj by replacing up to 850 streetlights with LED bulbs.	Electricity
BQA034	El Qaraoun	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Qaraoun by replacing up to 550 streetlights with LED bulbs.	Electricity
BQA035	El Fekehe	Baalbek-Hermel	Providing sustainable electricity to the El Fekehe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room.	Water/renewable energy
BQA036	Majdel Aanjar	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump.	Water/renewable energy
BQA037	Makse	Beqaa	Improving the recyclables collection and management system of Makse village by reducing municipal collection costs through the provision of 64 Street Recycling Bins.	Solid Waste Management
BQA038	Aaiha	Beqaa	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality.	Electricity
BQA039	Deir el Ghazal	Beqaa	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality.	Electricity
NTH004	Akroum	Akkar	Supporting olive farmers in Akroum through the provision of a decanter and generator.	Livelihoods
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	Wastewater
NTH009	Jdaidet el Qaitaa	Akkar	Supporting Jdaidet el Qaitaa Women's Cooperative for Agricultural Products by completing the construction of their partially built locality/center.	Livelihoods
NTH013	Mouanse	Akkar	Rehabilitation of the pumping system for the borehole feeding Mouanse village.	Water
NTH017	Bebnine	Akkar	Supporting Salam Public Mixed School in Bebnine by providing students desks, curtains, computers, closets and rehabilitating the school's toilets and painting the classes.	Education
NTH020	Aachach, Meriata, Arde	North	Improving and rehabilitating the irrigation distribution network in Aachach, Meriata, and Arde villages to support livelihoods and ease water resource related tensions amongst the three villages.	Water
NTH025	Bechmizzine	North	Alleviating some of the solid waste management crisis in Koura by improving the collection or recyclables and the operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance.	Solid Waste Management
NTH027	Khirbet ej Jendi	Akkar	Supporting Khirbet ej Jendi Electrical Backup System by providing a new backup generator and rehabilitating the existing electricity room.	Electricity

NTH028	Ras Nhach	North	Supporting the solid waste sorting system in Ras Nhach through distributing recyclables collection bins and implementing a sorting awareness campaign.	Solid Waste Management
NTH029	Khirbet Daoud	Akkar	Alleviating tensions over electricity shortage in Khirbet Daoud through provision of needed electricity transmission stations.	Electricity
NTH030	Qalmoun / Dedde	North	Labor-intensive income generation intervention to design and build a pedestrian walkway between the two communities.	Labor-intensive income generation
NTH031	Haret el Fouwar	North	Completing the sewage network lines in Haret el Fouwar.	Wastewater
NTH033	Batroun	North	Alleviating wastewater-related tensions in Batroun by connecting three neighborhoods to the existing network.	Wastewater
NTH034	Majdlaya	North	Improving recyclables waste management and reducing tensions in Majdlaya Village by providing recycling collection points.	Solid Waste Management
NTH035	Beit Mellat	Akkar	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for the village's water pump.	Water/renewable energy
NTH036	Mazraat et Teffah	North	Installing an on-grid Solar System for Mazraat et Teffah's water pump.	Water/renewable energy
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	Water/renewable energy
NTH038	El Borj	Akkar	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells.	Water/renewable energy
NTH039	Kfar Yachit and Bisbeel	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.	Infrastructure
NTH040	Jebrayel	Akkar	Supporting Jebrayel Municipality to provide electrical services through the provision of a generator, electric board, and network.	Electricity
NTH041	Jurd el Qaitea	Akkar	Enhance Jurd El Qaitea Union villages' preparedness to better respond to natural emergencies through equipping the Union truck with fire response equipment.	Emergency Response
STH001	Saida	South	Installing solar Led lights in Old Saida alleys to enhance sense of safety and security.	Electricity/renewable energy
STH005	Hasbaiya	Nabatieh	Providing water filtration for Hasbaiya's water tank.	Water
STH006	Bqasta	South	Enhancing the provision of water services in Bqasta by constructing an elevated water tank of a capacity of 300m ³ .	Water
STH008	Ain Ebel	Nabatieh	Upgrading the municipality's festival grounds and developing and outfitting its cultural trail and historical sites.	Livelihoods
STH010	Jinjlaya	South	Enhancing the provision of water in Jinjlaya by installing a generator to ensure continuous backup electricity to the water pumping station.	Water

STH016	Rachaiya el Foukhar	Nabatieh	Enhancing security and service delivery through the provision and installation of 176 LED streetlights to ensure efficient street lighting in Rachaiya El Foukhar.	Electricity
STH017	El Qariyeh	South	Improving economic opportunities in El Qariye and supporting community investments through the provision of kiosks, latrines, tents, and benches to equip their community space.	Livelihoods
STH018	Jinsnaya	South	Constructing an elevated water tank in Jinsnaya.	Water
STH020	East Saida (El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Sa hiye and Ain ed Delb)	South	Supporting the Sorting from Source Initiative in East Saida by providing recyclable bins and expanding the awareness-raising campaign.	Solid Waste Management
STH021	Damour, Mechref, Kfar Matta	Mount Lebanon	LRI labor-intensive income generation forest management activities in Chouf Aley Area.	Labor-intensive income generation
STH022	Al Hasbani	Nabatieh	Labor-intensive income generation works in forest management activities and cleaning of irrigation canals in Al Hasbani area.	Labor-intensive income generation
STH025	Saidoun	South	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative.	Livelihoods
STH026	Kfar Jarra	South	Reducing tensions between Kfar Jarra residents by completing the existing solar street lighting system to cover all neighborhoods.	Electricity/renewable energy
STH027	Chebaa	Nabatieh	Rehabilitating the Nahr Joz main and tertiary irrigation canals to optimize water resources for Chebaa residents.	Water
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	Electricity/renewable energy
STH029	Hasbaiya	Nabatieh	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution.	Electricity/renewable energy
STH030	Aalma Ech Chaab	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses.	Electricity/renewable energy

CLOSED AND COMPLETED ACTIVITIES

Code	Location	Governorate	Activity Description	Sectors	Status
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BQA009	El Qaa	Baalbek-Hermel	Equipping El Qaa Municipality for storm response providing three dewatering suction pumps to remove flooding.	Emergency Response	Completed
BQA014	Hawch er Rafqa	Baalbek-Hermel	Reducing tensions through providing equipment to the Intermediate Public School of Hawch El Arab.	Education	Completed
BQA015	El Khiara	Beqaa	Enhancing safety and security through the provision of solar lighting in El Khiara by replacing 39 old HPS lighting fixtures by LED type street bulbs and installing 7 new solar panels with LED bulbs on inner roads.	Electricity	Completed
BQA016	Saadnayel	Beqaa	Reducing tensions through the installation of a water filtration system at the Intermediate Public School of Saadnayel.	Water	Completed
NTH002	Qabaait	Akkar	Supporting Qabaait Public Middle School by providing 200 desks, 26 desktops, 26 chairs, 13 desktop desks and installing curtains in the classes.	Public Education	Completed
NTH003	Jabal Akroum	Akkar	Enhancing strained water services in Jabal Akroum by installing a water pump and connecting pipes to the existing water tank.	Water	Completed
NTH008	Markebta	North	Building a supporting wall in Markebta.	Infrastructure	Completed
NTH010	Kfar Hilda	North	Ensuring a proper water flow in the channels of Kfar Hilda by working on four existing water drainage systems. The works include cleaning and installing a steel fence in the 1 st drainage system,	Water	Completed

			replacing pipes in the 2 nd and 3 rd system, and widening the pipes in the 4 th system by replacing the existing pipes.		
NTH012	Fnaideq	Akkar	Supporting livelihoods through improving sales for a rural cooperative in Fnaideq by designing and constructing a mobile food trail that can be used for selling the cooperative produce.	Livelihoods	Completed
NTH015	En Noura	Akkar	Providing support to farmers affected by the Syrian conflict in Noura by procuring two electrical rotary tillers to be used inside the greenhouses and small pieces of agricultural lands.	Livelihoods	Completed
NTH016	Bebnine	Akkar	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine by rehabilitating the schools toilets, tiling, plastering walls and waterproofing windows.	Education	Completed
NTH019	N ha	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids.	Infrastructure	Completed
NTH024	Berqayel	Akkar	Supporting solid waste management in Berqayel by providing waste bins, broom, and two recycling points.	Solid Waste Management	Completed
NTH026	Barghoun and Badbhoun	North	Supporting farmers from Barghoun and Badbhoun through providing mechanical harvesters for olives.	Livelihoods	Completed
STH002	El Miye w Miye	South	Enhancing solid waste collection and sorting from source efforts in "Miyeh w Miyeh" by providing plastic bins for recyclables and organic and non-recyclables waste.	Solid Waste Management	Completed
STH009	Tanbourit	South	Supporting the Cooperative of Olive Farmers in Tanbourit by providing mechanical harvesters for olives.	Livelihoods	Completed
STH014	Ed Damour	Mount Lebanon	Emergency response to Damour wildfires by replacing damaged water networks.	Emergency response	Completed
STH015	Ed Damour	Mount Lebanon	Providing equipment to Arc-en-ciel in response to the latest wildfires by providing 3 laptops, 3 printers, materials to manufacture 9 desks and drawers, a central telephone, 10 mobile sets, central UPS and 15 routers.	Emergency Response	Completed
BEI001	Marfaa, Rmeil, Medawar	Beirut	Emergency response rubble removal community labor-intensive income generation in Marfaa, Rmeil, and Medawar neighborhoods in response to the Beirut Blast.	Emergency Response	Completed

ACTIVITY HIGHLIGHTS

CSP RAMPS UP LABOR INTENSIVE WORKS PROJECTS

In response to increasing local tensions stemming from the deepening economic crisis, lack of economic opportunities, and limited resources, CSP is partnering with local organizations to provide underserved residents with short-term income generating opportunities by hiring them to carry out low-risk labor intensive work (LIW). In March 2021, CSP completed its second and third LIW projects, after having concluded its first LIW intervention during the previous quarter following the August 4 Beirut Port blast as part of its emergency response portfolio. This quarter, CSP ramped up implementation in Damour, Kfar Matta, and Mechref – three neighboring villages in Mount Lebanon severely affected by the October 2019 wildfires – and also progressed in activities cleaning irrigation canals and forests, and pruning and trimming foliage in eight of the most underserved villages in the Nabatieh Governorate.

A total of 160 CSP workers cleared an estimated total of 77.5 hectares of roadsides and forests in Chouf (Mount Lebanon), while around 500 workers in Hasbani (Nabatieh) cleared approximately 8.5 km of irrigation canals, as well as 24.1 hectares of forests in the targeted villages. Additionally, the shredding element of the activity produced an estimated 10.6 tons of material that was distributed to farmers to be used as organic compost for their fields and orchards, while thicker tree chunks were handed out to vulnerable families for heating. Overall, the works benefitted more than 3,000 residents under both activities.



CSP labor-intensive workers cleaning forests in the eight villages of the Hasbani Union following wildfires

In addition to the completion of the works in Mount Lebanon and Nabatieh during the second quarter, CSP also kicked off its LIW activity in the North by hiring local residents to establish a pedestrian walkway between the villages of El Qalamoun and Dedde. In coordination with its local partner, Renee Mouawad Foundation (RMF), CSP selected 22 workers (11 from Qalamoun and 11 from Dedde) based on their responses to a CSP-designed survey that assessed financial vulnerability by evaluating their monthly income, household size, number of dependents, age, and whether they lived with a disability. Following the



22 CSP workers begin Intensive Labor Work to clean a walkway between the villages of Qalamoun and Dedde, North Lebanon.

first-aid training provided by the Lebanese Red Cross (LRC) (highlighted in the 'Technical Assistance and Capacity Building Section' of this report), CSP workers began the first phase of the groundworks, which entailed cleaning around a 1.7-kilometer pathway. Every CSP worker receives █████ in cash for each day of work. The number of workers who have received short-term employment opportunities as a result of USAID assistance across all LIW activities is depicted in below graph.



As CSP expands its portfolio of LIW activities, the CSP cash-for-work taskforce continues to promote cross-task order collaboration, learn from previous implementation challenges, and adapt to the evolving operating context. During the quarter, the task force updated its cash-for-work selection criteria and scoring matrix that was subsequently used by RMF in Qalamoun and Dedde, as

well as reviewed all outreach and branding materials under the newly launched activity and continued to conduct follow-up meetings with local partners across CSP focus regions to ensure adherence to regulations and standards. The task force also engaged an intern, a civil engineer graduate selected through CSP's partnership with USAID's University Scholarship Program (USP), who is supporting the CSP North Lebanon field team in monitoring on-ground implementation, including compliance with COVID-19 mitigation and activity-specific environmental mitigation measures.

CSP PROVIDES MUCH-NEEDED COMMUNITY ASSISTANCE DESPITE A MONTH AND A HALF OF FULL LOCKDOWN

The national lockdown measures beginning in January and lasting until the first week of March included the closure of public and private institutions and a complete ban on movements. Consequently, CSP's field operations were put on hold during this period. Despite the sustained challenges, CSP conducted preparations for activity implementation, including launching tenders and working with short-term experts to develop sustainability plans and business models. As a result, the program was able to quickly deliver once lockdown restrictions were lifted.

In the Beqaa, CSP provided the remote villages of Ainata el Arz (North Beqaa) and Fissane (Baalbek-Hermel) with vital agricultural equipment. Ainata farmers received ten electrical pruning shears, five semi-automatic rotary tillers, two wood shredders, and two trailers ahead of the lockdown in January. In Fissane, CSP delivered pruning and tilling equipment to enhance the efficiency of the village's farming practices. Both interventions aim to alleviate community tensions stemming from lack of work opportunities and limited resources.



The USAID-funded equipment is delivered and inspected in Fissane

Moreover, as municipalities were struggling to provide residents with basic services due to the economic crisis, CSP kicked off three crucial activities to assist communities in Ras Baalbek (Beqaa), Bqasta (South), and Old Saida (South). Following weeks of operational delays due to the COVID-19 lockdown, on March 11, CSP was able to initiate excavation works in Bqasta for the construction of a 300-cubic-meter water tank that is expected to resolve water scarcity for around 11,500 residents. Similarly, in Ras Baalbek, on March 15, CSP managed to mobilize operations to rehabilitate the town's irrigation network and support underserved farmers' access to water ahead of the harvesting season. Meanwhile, CSP also kicked



Excavation work in Ras Baalbek (Beqaa) to enhance the village's irrigation system and support underserved farmers.

off its solar streetlighting activity in the alleyways of Old Saida and completed the installation of 176 LED-type streetlights in Rachaiya el Foukhar during the week of March 22 before handing the project over to the municipality. Finally, CSP achieved progress on a suite of solid waste management activities by partially delivering plastic and metallic recycling bins in the six communities of East Saida (South), El Manara (Beqaa), and Ras Nhach (North).

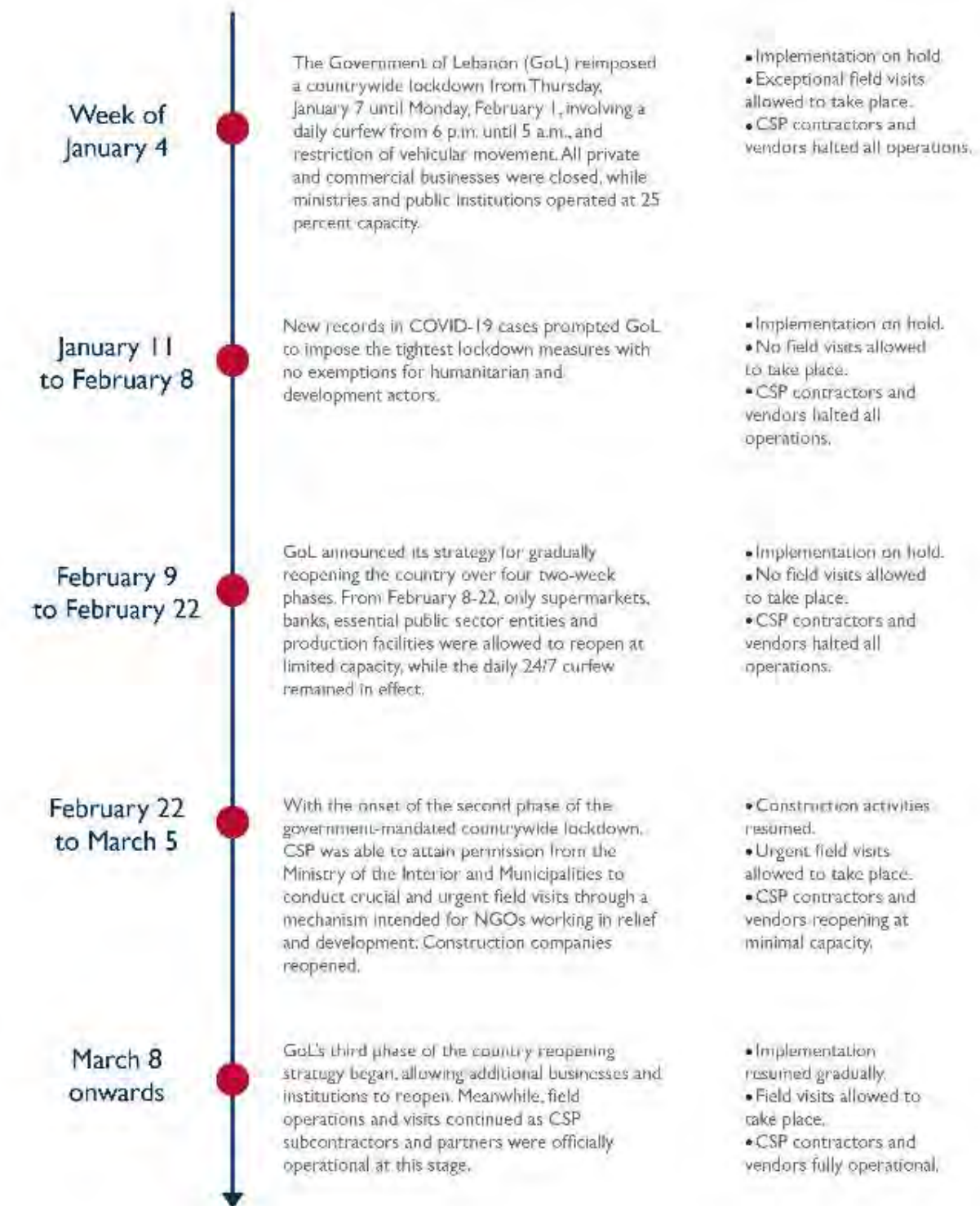
Worth more than ██████ in USAID funding, the above activities combining livelihoods and basic services aim to provide support to Lebanon's most underserved communities. While the operating context in the country remain uncertain, CSP is committed to delivering impact and improving lives at a time when needs are on the rise.



First batch of recycling bins delivered to El Manara municipality, Beqaa – March 2021

IMPLEMENTATION CHALLENGES, LESSONS LEARNED, AND NEXT STEPS

During the reporting period, CSP's community support component faced ██████ challenges stemming from the difficult operating context in Lebanon, mainly due to the worsening economic crisis and the resulting nationwide protests and the impacts of a second wave of the COVID-19 outbreak. Consecutive government-imposed lockdown restrictions forced public institutions, municipalities, and private businesses to suspend work in CSP's focus regions, leading to around a month and a half of delays in design and implementation, while livelihoods-oriented interventions were affected by bans on public gatherings. The following timeline details the gradual COVID-19 restrictions imposed during the previous quarter that hindered progress on CSP's activities:



Due to the tight nationwide lockdown measures described above, several activities faced delays at different intervals during the quarter. For instance, under the labor-intensive cash generation activities, CSP's local partners the Lebanese Reforestation Initiative (LRI) and the Association for Forests, Development and Conservation (AFDC) were informed by local authorities that the works were not allowed. Therefore, CSP's labor-intensive works projects in South and Mount Lebanon (STH021 and STH022 — forest cleanup) were put on hold until mid-February. Other approved activities faced implementation delays due to CSP's inability to conduct site visits and develop necessary reports such as in Nabi Ayla, Aaiha and Deir El Ghazal (Beqaa). Additionally, the kick-off of field implementation in Bqasta (STH006 — elevated water tank construction) and Old Saida (STH001 — installation of lighting fixtures) were also delayed for weeks. Overall, up to 24 activities were affected in January, reaching 35 activities on hold at once by end-February, and then gradually progressing to having only four activities that were still delayed by mid-March. As of the week of March 22, all field operations and visits had fully resumed with only minor interruptions caused by roadblocks, which is described further below.



As lockdown measures began to ease and CSP was able to resume field operations, new challenges emerged related to a wave of nationwide protests that erupted in response to the deteriorating socio-economic conditions. For instance, field access was interrupted for two additional weeks by sustained roadblocks in some areas, especially in North Lebanon. In Ras Nhach, the delivery of plastic bins was delayed for two weeks due to road closures, while the groundworks in Ras Baalbek were delayed for two days. Additionally, on March 18, CSP had arranged a joint visit with ELARD to Al Salam school in Bebnine, the Jdaidet el Qaitaa Cooperative, Fnaideq, and Berqayel; however, the field team was stuck in El Beddawi for over three hours due to protestor roadblocks before being evacuated. Other planned visits to Ej Joume and Jurd el Qaitaa were also cancelled due to road inaccessibility. Similarly, BTD's visits to the towns of El Bourj, Tikrit and Jebrayel to collect water samples were not possible, causing further delays in the design of the three activities. Finally, another visit that was arranged with Khirbet Ej Jendi municipality and the selected contractor was also postponed. Consequently, CSP's North team was forced to plan for field visits on an ad-hoc, day-by-day basis given the uncertainties in road closures.

In addition to the above challenges, CSP experienced delays resulting from the unavailability of equipment in the Lebanese market, particularly for activities that include procurement of generators and solar panels. CSP noted during the tendering processes for the procurement of generators in El Ansar and Dahr el Ahmar (Beqaa) that many generator types are no longer available in the Lebanese market and have to be imported from abroad. This is expected to delay the delivery time by two or three months, consequently delaying the implementation timeline of such activities. To mitigate this risk, CSP is looking into adding a condition under its bid evaluation criteria to ensure that the selected contractor has the requested items readily available in their stock.

The following table provides details about activities that have experienced significant, prolonged delays and the adaptive measures CSP is taking in response.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH008	Ain Ebel	Nabatieh	Upgrade of the Municipal Festival Grounds to Support Local Economic Integration and Cultural Events	Both tents and sunshades' samples sent by the selected vendor for the events area were not accepted by CSP's engineer. CSP benefitted from the lockdown period to re-launch the RFQ for the tents. Another vendor was selected and submitted new samples that were rejected again by both the municipality and CSP due to the variation in quality and color of the sample tents received.	CSP contacted various alternative suppliers to obtain the requested specifications for the tents but this yielded no results. Therefore, CSP raised the issue with the municipality, and agreed to go back to purchase ready-made tents available in the market with different specifications, and a size of 4x4 meters. CSP expects to procure and deliver the tents by the end of May 2021. 75% progress (implementation)
STH017	El Qariye	South	Improving Livelihoods of El Qariye Residents by Supporting a Community Market Place	The activity faced the same challenge regarding the provision of tents as Ain Ebel above. The municipality of El Qariye had also rejected the new samples of tents submitted by the vendor.	CSP contacted various alternative suppliers to obtain the requested specifications for the tents but this yielded no results. Therefore, CSP raised the issue with the municipality, and agreed to go back to purchase ready-made tents available in the market with different specifications, and a size of 4x4 meters. CSP expects to procure and deliver the tents by the end of May 2021. 90% progress (implementation)
STH022	Al Hasbani	Nabatieh	Labor-intensive works in Forest Management Activities and Cleaning of Irrigation Canals in Al Hasbani area	Local partner, the Association for Forests, Development, and Conservation (AFDC) implemented a two-phased labor-intensive works in Al Hasbani, including forest cleanup and pruning, which were completed on the ground by the second week of March 2021. The shredder that was to be procured for the shredding of pruning residues was not found in the Lebanese market based on the specifications requested and within the assigned budget, and the procurement was consequently delayed. In order to speed up the implementation of the tree pruning and trimming works, CSP coordinated with AFDC who used an old shredder they had for this purpose. AFDC agreed with the union to donate this shredder to them if they received a new one from CSP. CSP is currently following up with USAID regarding the status of this procurement. Also, CSP received a complaint from one of the supervisors that he was replaced by another supervisor without a clear reason highlighting the involvement of the Union head in the selection of these supervisors. CSP initiated an examination of this complaint and later coordinated with	By the end of the reporting period, CSP was still investigating the complaint, and conducting internal reflection meetings in preparation for a set of mitigation measures to be streamlined across all regions through CSP's cash-for-work taskforce. As for the shredder, CSP will request a budget modification to be able to procure the shredder, which will be used in future pruning activities in Al Hasbani as initially intended in the design of the activity. 95% progress (implementation), grant is still open pending conclusive results of the Chemonics examination and reporting to USAID.

				Social Impact upon USAID's request determine the scale of this issue. Pending final report.	
NTH013	Mouanse	Akkar	Rehabilitating the pumping system for the artesian well feeding Mouanse and Nsoub villages	This activity proposes to distribute water to the villages of Mouanse and Nsoub by replacing the existing submersible pump and providing two booster pumps to distribute water to both villages independently. After the contractor started working on the ground, he was surprised to learn that the piping system was damaged. At early stages, the North Lebanon Water Establishment (NLWE) promised to provide the piping system of submersible pump. Knowing the economic situation in Lebanon, the NLWE will not be able to allocate budget to procure the rotary pipes. In addition, the design was made inhouse in 2019. After CDM Smith's visit, a report came out advising on an amendment of scope for the design.	CSP will request a change in design and budget from USAID on this activity to add the purchase of rotary pipes under its intervention, and ensure a steady supply of water to the local population on the long term 60% progress (implementation)
NTH025	Bechmizzine	North	Alleviating some of the solid waste management crisis in Koura by improving the collection of recyclables and the operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance	The Bechmizzine Material Recovery Facility (MRF) is working on receiving an updated permit from the Ministry of Environment which had previously provided a no-objection on its operations in 2019 with conditions of continuous coordination and finalizing the legal documents of the land. CSP requested that the municipality of Bechmizzine apply for the legal procedure. The process was nevertheless delayed for months due to the COVID-19 lockdown that forced public institutions to either close or operate at minimal capacity.	CSP thoroughly followed up with key stakeholders to speed up the legal process. The document was eventually approved by the Ministry of Environment, pending approval from the Ministry of Public Works and Transport, which is expected to be granted by early May 2021 at latest. Meanwhile, procurement is on-going, and CSP will be ready to implement once the full approval is received. 20% progress (implementation)

Despite the challenges, CSP continued to actively seek out opportunities for collaborating, learning, and adapting its programming accordingly. For example, in Rachaiya el Foukhar (South), CSP fast-tracked the installation of all 176 lamps ahead of the full lockdown while finalizing the procurement processes, environmental review and assessment checklists (ERACs), and (re)vetting requests to prepare for direct implementation once restrictions were lifted. The same processes were implemented for activities in El Ansar, Dahr el Ahmar, El Manara, Qaraoun, El Marj, and Hawch Barada. CSP also continued to conduct virtual kick-off, follow-up, and coordination meetings where necessary to speed up implementation such as in East Saida, Old Saida, and Makse.

In the upcoming quarter, CSP looks forward to finalizing the designs [REDACTED] on the remaining activities under design and receiving approval, while continuing to shift its efforts fully to implementation in order to deliver the maximum level of support to vulnerable residents within TO 2's current budget and timeline. CSP will also work in parallel to close out completed activities during the next quarter.

IV. WORKFORCE DEVELOPMENT: BRIEFING PAGE

To improve the skills of and employment opportunities for at least 1,000 unemployed or underemployed Lebanese citizens from vulnerable communities, CSP continues to award scholarships to underserved residents wishing to pursue TVET. In parallel, CSP developed and finalized the Industrial Repair and Maintenance (R&M) vocational curriculum. Specific achievements by the WFD team from Quarter 2 are as follows:

RESULTS REPORTED

During the second quarter of FY2021, CSP's TO 4 accomplished the following:

- 109 scholarships awarded, raising the total number of awarded technical scholarships to 190.
- 25 percent of the participants in USG-assisted programs were female.
- 90 percent of the participants in USG-assisted programs were youth (15 – 29 years of age).



PARTNERSHIPS WITH SMALL AND MEDIUM ENTERPRISES

From January-March 2021, CSP signed MOUs with six new Small and Medium Enterprises (SMEs) across Lebanon with business growth potential, who are interested in offering internship and/or job opportunities to TVET scholarship recipients while receiving CSP technical assistance in human resources (HR). CSP initiated the HR technical assistance process with three of the new partner SMEs during the quarter.

DISTRIBUTION OF TABLETS TO FACILITATE ONLINE LEARNING

Following the further devaluation of the Lebanese lira and prolonged national lockdown, CSP provided computer tablets to 152 scholarship recipients at six partner TVETs to enhance their access to online learning; the remaining 38 students will receive tablets in the upcoming quarter. The tablets support students to follow their online classes and enable them to complete the curriculum despite the current economic crisis.



Students at Foyer de L'Amitie, Beqaa, after receiving their tablets to facilitate access to online classes

PROGRESS ON VOCATIONAL COURSES AND CURRICULA

In partnership with experts from *Semur d'Avenir* (SDA), CSP finalized the Repair and Maintenance vocational curriculum as well as its stand-alone soft-skills curriculum following validation by eight local private sector representatives that include company owners, supervisors, and maintenance managers. The course is designed to provide students with the needed knowledge and skills to operate, repair, monitor, and maintain systems running industrial machines and factories in Lebanon.

V. WASTEWATER MANAGEMENT

During the quarter, CSP's wastewater management component (Task Order No. 5) continued finalizing the 100% design packages for five (out of six) USAID-approved interventions despite prolonged subsequent closures and lockdowns impacting the Regional Water Establishments (RWEs), ministries, and the private sector. In response to the cancellation of the sixth intervention (Izaal, North Lebanon) due to land availability complications as reported last quarter, and in addition to the Government of Lebanon (GoL) halting awarded wastewater infrastructure projects due to the devaluation of the currency, CSP submitted to USAID a draft addendum to the selected interventions previously approved in April 2020. The addendum is currently being finalized pending obtaining needed commitment from key stakeholders. The map below lists CSP's wastewater activities under design as of March 2021.



- 1- Iaat Treatment Plant Rehabilitation
- 2- Aaitanit Treatment Plant Rehabilitation and Sludge Management Upgrade
- 3- Rehabilitation of Sainiq Valley Wastewater Conveyance System and Construction of New Sewage Lines
- 4- Rehabilitation of En Nmairiye Pumping Station and Access Road
- 5- Construction of a Pumping Station Station and Force Main in Borj Rahhal

Meanwhile, following last quarter's signing of a grant agreement with the Association of Lebanese Industrialists (ALI) to administer a [REDACTED] rebate program that will encourage Lebanese industries to reduce their wastewater output, CSP proceeded this quarter with obtaining interest from targeted industries and hiring an environmental consultant to validate the process. The rest of this section details CSP's progress along both the infrastructure and investment tracks during the quarter.

WASTEWATER INFRASTRUCTURE

UPDATING THE SELECTION OF THE WASTEWATER INFRASTRUCTURE INTERVENTIONS

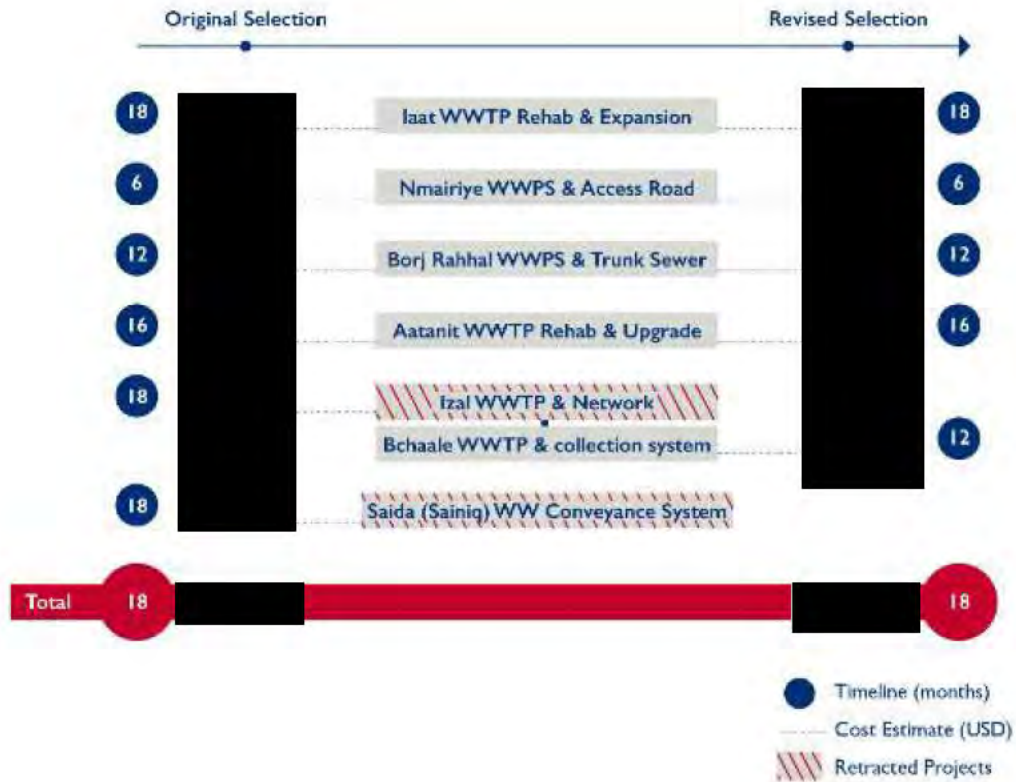
Since launching CSP's wastewater management program in August 2019, several emerging external factors compelled CSP to reconsider its infrastructure intervention selections. Izal, which was the only selected intervention in North Lebanon and the only one that encompasses a new wastewater treatment plant (WWTP) had to be retracted last quarter due to the municipality's inability to secure the land for the plant. In addition, the Ministry of Energy and Water (MoEW) recently completed an extension of the wastewater collection system in Baalbek, resulting in additional flow to the Ilat WWTP, exceeding its current design capacity; prompting CSP to modify the rehabilitation intervention by adding to it an expansion component.

In discussing these challenges and opportunities with MoEW and the RWEs, they identified several high priority interventions, some of which had already been designed and awarded to construction contractors but whose implementation had stopped due to the severe devaluation of the local currency and the economic crisis in the country. Accordingly, CSP is proposing to complete the following two MoEW projects:

BORJ RAHHAL TRUNK SEWER: CSP's selected intervention for Borj Rahhal WWPS and Forcemain was initially evaluated in conjunction with a halted MoEW project aiming to construct a trunk sewer that would convey wastewater from numerous towns along the lower Litani River basin to Borj Rahhal. Since this project is crucial for the viability and sustainability of the already selected Borj Rahhal intervention to convey the raw wastewater to Sour WWTP, CSP proposes the combined implementation of both the initial Borj Rahhal WWPS & Forcemain and completion of the Borj Rahhal Trunk Sewer.

BCHAALEH WWTP AND COLLECTION SYSTEM: MoEW was forced to stop this project after completing 80% of the collection system. It is a high priority for the MoEW, so CSP is proposing to complete the remaining 20% of the collection system as well as designing and constructing its WWTP. Once completed, this will be the only wastewater treatment plant project in North Lebanon implemented under CSP's wastewater management component.

The below table reflects CSP's wastewater infrastructure interventions' original selections and the proposed revised selections side by side. The revised selection will also fit within the program's [redacted] million construction budget and timeline.



ENGINEERING DESIGN AND CONSTRUCTION SPECIFICATIONS

CSP has continued to make progress with the design phase of the interventions previously selected except for the retracted intervention in Izal. This quarter, CSP submitted revisions on the 100% design packages of the Aitanit treatment plant and the Nmaiye pumping station; CSP continues to address review comments from USAID's Architecture and Engineering (A&E) Mission Support Program contractor for approval. The design status of CSP's five wastewater interventions as of March 2021 is depicted in the table below.

PROJECT	100% SUBMITTAL	CURRENT DESIGN STATUS
Sainiq Valley Wastewater Conveyance System	Dec 16, 2020	Third revision submitted to USAID A&E
Borj Rahhal Wastewater Pumping Station and Force Main	Feb 12, 2021	Addressing USAID comments on second submittal
Iaat Wastewater Treatment Plant Rehabilitation	Dec 18, 2020	Second revision submitted to USAID A&E
Aaitanit Wastewater Treatment Plant Rehabilitation and Sludge Management	Jan 22, 2021	Addressing USAID comments on first submittal
Nmairiye Wastewater Pumping Station	Mar 7, 2021	Addressing USAID comments on first submittal

Once the addendum to the selection is finalized and approved by USAID, CSP will engage its design subcontractors to draft the detailed engineering design and construction specifications for the new Borj Rahhal trunk sewer and the Bchaaleh wastewater system interventions, as well as the rehabilitation and expansion of the Iaat wastewater treatment plant.

In parallel with the design process, CSP received responses from the Ministry of Environment (MoE) to conduct an Initial Environmental Examination (IEE) on four interventions this quarter, after subcontractor Earth Link and Advanced Resources Development (ELARD) submitted the environmental assessment screening forms to identify the type of assessment required for each of the five interventions - as per USAID and the Lebanese Ministry of Environment (MoE) regulations. CSP is still awaiting a response for the fifth intervention in Nmairiye. Meanwhile, preparations for the required IEEs were initiated during the quarter and are ongoing as of March 30, 2021.

Throughout the quarter, USAID approved the five environmental review and assessment checklists (ERACs) submitted last quarter. The ERACs will be incorporated into construction subcontractor tender documents to ensure environmental specification compliance.

WASTEWATER INVESTMENT

Following last quarter's signing of the Industrial Wastewater Treatment (IWT) project between CSP and the Association of Lebanese Industrialists (ALI) - a [REDACTED] rebate program that will partially reimburse partner Lebanese industries for the costs incurred in mitigating their industrial wastewater discharges – ALI launched a selection process for an environmental consultant to evaluate interested industries and propose relevant industrial wastewater mitigation measures. ECODIT Liban was contracted for this purpose.

Moreover, ALI secured interests from seven industries producing tahini/halawa, pickles, and olive oil interested in mitigating their industrial wastewater, and benefiting from the IWT project.



Sesame grinding machines and halawa preparations at Al Gazelle factory, one of the seven industries interested in mitigating their wastewater through CSP's Industrial Wastewater Treatment (IWT) project in collaboration with ALI

Subsequently, CSP and ALI kicked off introductory visits to the seven industries to determine their eligibility. In addition, CSP began preparations for the virtual launching ceremony of the IWT project set for April 8, 2021.

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

This quarter's further deterioration of the economic situation in Lebanon, combined with consecutive prolonged country-wide lockdowns hampered CSP in-person meetings with subcontractors and official stakeholders. Moreover, several partner staff members contracted COVID-19 throughout the quarter which also caused activity disruptions.

Despite the country's unstable context, CSP expects to continue implementation of its wastewater management program as outlined in its FY2021 work plan, following the finalization and approval of the 100% designs for Borj Rahhal & Forcemain, Aitanit and Nmaiye prior to starting the construction bidding process in the third quarter. The team is also prioritizing the finalization of the addendum to the initial selections report to move forward with preparing the design packages for the trunk sewer in Borj Rahhal, and interventions in laa, and Bchaaleh. Additionally, CSP and its subcontractors continue leveraging their close working relationships with high-level officials at RWEs, the MoE, and the MoEW to push the environmental permitting process forward and secure all legal requirements needed for implementation to begin next quarter. Meanwhile, CSP will work closely with ALI to engage interested industries in designing and implementing industrial wastewater treatment technologies through the Industrial Wastewater Treatment rebate project.

VI. TECHNICAL ASSISTANCE AND CAPACITY BUILDING

Throughout the quarter, CSP’s capacity building team (Task Order 3) continued to design and implement technical assistance activities for municipalities, civil society organizations (CSOs), and community-based organizations (CBOs) receiving assistance under CSP’s direct community support activities. The team also initiated preparations for technical assistance interventions aiming to build the capacities of Technical and Vocational Education Training (TVET) institutions and regional water establishments receiving support through CSP’s workforce development and wastewater management interventions.

During the reporting period, and despite challenges exacerbated by prolonged tight lockdown measures, CSP designed and submitted eleven technical assistance proposals — or technical assistance assessment reports (TAARs) — for USAID approval against a target of nine TAARs for the quarter, raising the total number of submitted TAARs to 61 against a cumulative target of 75 TAARs¹ for the fiscal year; thus, achieving 81% of the yearly target by the end of its second quarter. Additionally, CSP trained 97 new beneficiaries, exceeding the quarterly target of 50 by 194%, and raising the cumulative number of CSP’s unique trainees receiving technical assistance to 612 against a set target of 350 for FY2021. Finally, despite service providers’ inability to deliver planned trainings during the prolonged lockdown in January and February, CSP still managed to deliver 95 training days per trainee² against a quarterly target of 150 following intensified distance learning activities in March. While the quarterly target was not met, CSP expects to exceed the overall number of training days targeted for FY2021 since by the end of this second quarter, CSP had achieved 89% of the FY2021 cumulative target reaching 930 training days against a target of 1,050.



Q2 FY2021



FY2021 CUMULATIVE



¹ The numbers mentioned in this section may be different from those stated in the MEL section of the CSP IDIQ quarterly. The reason for the discrepancy is that while TO3 reports on actual implementation numbers, MEL reports only on completed trainings (at the output indicators level) and completed TAARs (at the outcome indicators level). Since TO3 has completed only 8 TAARs at the end of Q2Y2, while implementing an additional 26 TAARs, reporting numbers may vary.

² This is calculated by multiplying the actual training days with the actual number of trainees attending the training

During the quarter, CSP also implemented nine institutional adaptations, achieving 92% of the annual target. Meanwhile, improvements in internal systems are on track with two additional improvements in partners' systems achieved, raising the cumulative to six improvements by the end of the second quarter against an annual target of twelve.

As part of the partnership with USAID's University Scholarship Program (USP), CSP was able to hire five new interns against a target of six this quarter due to delayed activity implementation caused by the prolonged lockdown. By the end of this reporting period, CSP had hired 19 interns out of an annual target of 35. CSP expects to hire the remaining 16 interns throughout the year's upcoming two quarters and achieve its annual target assuming no more national lockdowns take place.

TECHNICAL ASSISTANCE TO MUNICIPALITIES, CIVIL SOCIETY ORGANIZATIONS, AND COMMUNITY-BASED ORGANIZATIONS

FIELD VISITS AND DESIGN OF TECHNICAL ASSISTANCE INTERVENTIONS

This quarter, CSP conducted nine virtual profiling and assessment meetings enabling the team to produce and submit eleven TAARs as previously mentioned in this report. Seven of those TAARs aimed at building the capacities of local actors on the proper operation and maintenance of generators and LED lights, while two TAARs focused on safe collection of recyclable waste and increasing community awareness on sorting at source. The remaining TAARs aimed to build the capacities of the regional water establishments in Lebanon on sustaining the operation of USAID-funded equipment and provide a forum for training participants to share technical knowledge respectively. A breakdown of TAAR analytics for this quarter and cumulatively is illustrated in the visual below.



Through the implementation of approved TAARs, CSP has also designed and implemented 45 trainings, enabling 97 new trainees to build their capacities in multiple areas such as public safety, business planning and financial management, among others. Please refer to this report's section on 'Implementation of Technical Assistance' for details and highlights on technical assistance trainings.



Lebanese Red Cross training on first aid to Labor Intensive Workers at Qalamoun Municipality on March 24, 2021

CROSS-CUTTING TECHNICAL ASSISTANCE

CLUSTER TRAININGS On March 20 of this quarter, CSP launched its first cluster training on proposal writing to members of municipalities, cooperatives, and CSOs to increase their access to resources channeled towards local development and stabilization in underserved communities. 59 participants from 18 different local entities and organizations attended the trainings held in the Beqaa and North Lebanon, which aimed to support them in diversifying their income-generating opportunities and accessing new funds to improve their financial sustainability and ability to provide public services. The trainings include formulating community concerns and needs while respecting donor requirements. CSP is expected to launch the training in South Lebanon during the upcoming quarter.

COMMUNITIES OF PRACTICE

CSP launched the design of 'communities of practice' TAARs, which aim to provide a forum for technical assistance trainees to share knowledge and lessons learned, as well as discuss technical implementation challenges and solutions. During the quarter, CSP finalized the 'Recyclables Waste Management' community of practice TAAR, which was approved by



CSP providing a proposal writing training to local partners in the Beqaa, March 2021.

USAID, where CSP will provide access to workshops, virtual meetings, site visits, and electronic forums to 50 targeted communities receiving waste management assistance through its direct community support activities (Task Order 2) and through USAID's DAWWEER Program. These platforms enable participants from different communities to discuss challenges and solutions for efficient collection, sorting, and disposing of recyclable waste with experts and each other. In the next quarter, CSP plans to launch the activity and design a 'Power Generators Operation, Feasibility & Management' community of practice TAAR.

TASK ORDER INTERNAL LISTENING SESSIONS In order to better design technical assistance interventions to enhance the sustainability of CSP assistance and to discuss lessons learned across operational processes, CSP's technical assistance team concluded several internal listening sessions this quarter as per the FY2021 workplan. The sessions were conducted with the HR and finance, procurement and contracts, communications, and MEL teams under CSP's Task Order 1 (management and operations), as well as with CSP teams under Task Order 2 (direct community support), Task Order 4 (workforce development), and Task Order 5 (wastewater management). The meetings resulted in several initiatives and adaptations that are currently being implemented and detailed in the section 'Summary of implementation progress' below under technical support to CSP's direct support, workforce development, and wastewater management components.

IMPLEMENTATION OF TECHNICAL ASSISTANCE

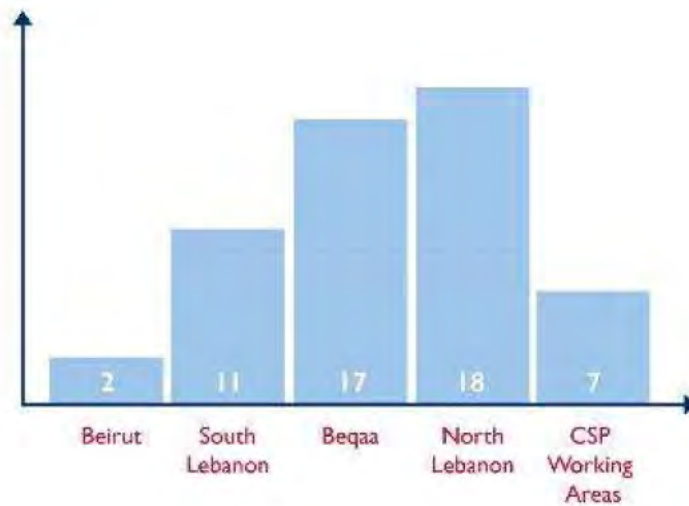
SELECTION OF SERVICE PROVIDERS During the quarter, the technical assistance team signed a new Blanket Purchase Agreement (BPA) with the Lebanese Red Cross (LRC) to provide comprehensive first-aid trainings to workers involved in labor-intensive income generating activities under CSP. Accordingly, the LRC conducted two first-aid trainings in March 2021 to workers equipping a 1.7 km walkway connecting El Qalamoun in Tripoli to Dedde in Koura, North Lebanon. By the end of March 2021, CSP had committed [REDACTED] to its 11 technical assistance service providers.

SERVICE PROVIDER	AREA OF TECHNICAL EXPERTISE	OBLIGATED AMOUNT
Rene Moawad Foundation (RMF)	Municipal Financial Management Systems, Asset Management, Governance, Municipal Strategic Planning	
Association for Forests, Development, and Conservation (AFDC)	Disaster Preparedness and Response, Public Safety, Forest Fires Preparedness and Response Plans	
Center for Active Citizenship (CAC)	Business Planning, Scheduling and Operations Planning, Bookkeeping, and Strategic Planning for Civil Society Organizations and Cooperatives	
RJR Trading & Contracting	Operation and Maintenance of Solar Panels, Worker Safety While Changing Screenshotlights	
Al-Rawan	Training on the Operation and Maintenance of Electrical & Water Equipment	
Chair in Education for Eco-Citizenship and Sustainable Development (CEEDD) – University Saint Joseph (USJ) Water Conservation and Environmental Mitigation Measures	Water Conservation and Environmental Mitigation Measures	
A-square	Market Linkages, Management of a Marketplace and a Festival Area	
Lebanon Mountain Trail Association	Guest House Management, Trail Management and Operation, Local Guides Trainings	
Quick Solutions	Automated Municipal Financial Software System	
Smart Solution & e-Consultancy	Accounting Software	
Lebanese Red Cross	First Aid	
Total		

SUMMARY OF IMPLEMENTATION PROGRESS This quarter, CSP was implementing 26 TAARs out of the 55 approved by USAID, while eight have been closed. 21 TAARs are still pending implementation, of which 11 are awaiting implementation of direct community support activities under Task Order 2. CSP has finalized the grant designs and Purchase Orders (POs) for the remaining ten pending TAARs, awaiting USAID's approval. The below visual provides a summary of the 176 technical on-the-job trainings (OJTs) per category delivered by the end of this reporting period.

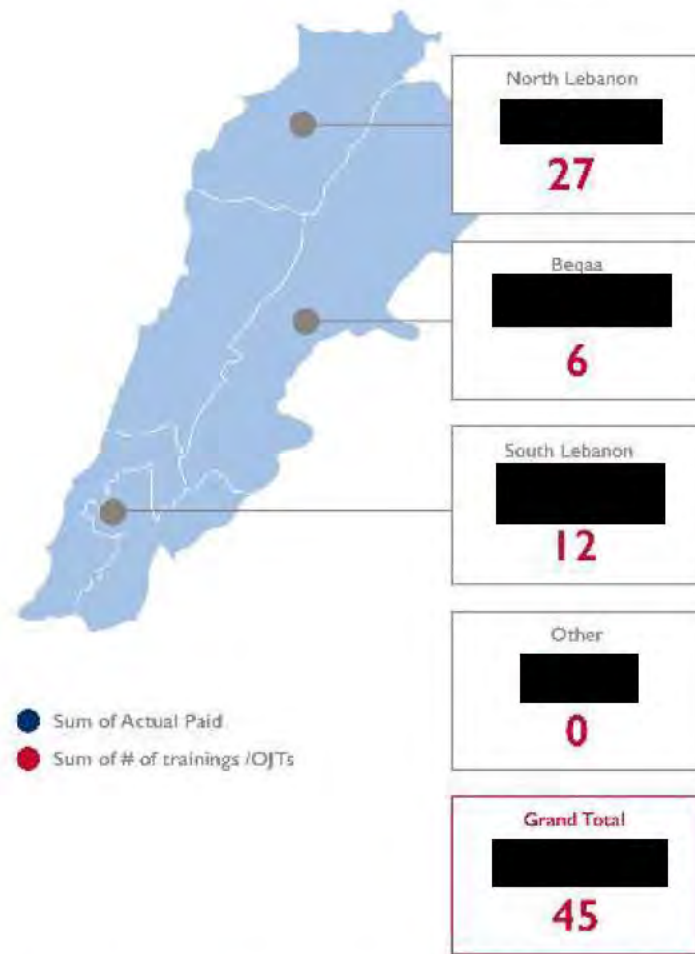


A summary of the cumulative 55 approved TAARs by geographical distribution is depicted in the below graph.



Geographical Distribution of TAARs

Despite the challenging context and associated delays, CSP implemented 45 on-the-job technical trainings this quarter, totaling nearly [REDACTED]. Summaries of the number of trainings carried out and related expenditures broken down by CSP focus region are shown in the visual below.



For a full account of progress against MEL indicators and set targets for the year under TO 3, see Annex F; see Annex G for TO 3 progress status. Further information on the technical assistance team’s support to recipients of assistance under the community support, workforce development, and wastewater management components is provided below.

DIRECT COMMUNITY SUPPORT During this reporting period, the technical assistance team revised and administered three community support concept notes and 13 Activity Approval Packages (AAPs) and Environmental Review and Assessment Checklists (ERACs). CSP expects to have designed technical assistance and capacity building support to all expected 89 approved AAPs by the end of the fourth quarter of the fiscal year.

WORKFORCE DEVELOPMENT CSP initiated the technical support process for partner TVETs receiving assistance under the workforce development component. Throughout the quarter, CSP developed and finalized an Institutional Capacity Assessment Matrix adapted to TVETs in Lebanon based on USAID’s BALADI CAP Organizational Capacity Assessment Tool (OCAT). This allows the assessment of TVETs’ institutional and organizational capacities in governance, planning, management, HR, and financial management. CSP also developed an Institutional Development Calculation Sheet (IDCS) to accompany the matrix. The IDCS allows TVETs to create institutional profiles and captures benchmark scores awarded during a participatory self-assessment process; it also facilitates and informs TVET development and capacity building priorities. CSP plans to launch a

workshop next quarter on the capacity building assessment tool and processes to partner TVETs interested in enhancing their institutional sustainability.

WASTEWATER MANAGEMENT During the quarter, CSP initiated the identification and analysis process of institutional stakeholders in the upcoming wastewater infrastructure projects; this included the identification of the main technical assistance needed to accompany the projects' design, implementation, operation, and maintenance processes. CSP plans to develop at least four TAARs catering to wastewater management interventions in the upcoming third and fourth quarters of the fiscal year. These TAARs will accompany the construction of wastewater infrastructure activities expected to start during the fourth quarter of FY2021.

TECHNICAL ASSISTANCE HIGHLIGHTS

WATER ESTABLISHMENTS CSP initiated the provision of technical assistance to the Bekaa Water Establishment (BWE) and the North Lebanon Water Establishment (NLWE) on the operation and maintenance of the Enterprise Resource Planning (ERP) software, initially designed and installed by USAID'S Lebanon Water Project (LWP). The intervention is set to be completed by November 2021 and is critical for sustaining USAID's previous investment of ██████ in the ERP. Currently, the ERP system at the regional water establishments is incomplete due to unfinished design and resignation of trained staff after salary depreciation following the economic crisis. In response, CSP is completing the design of the system's missing features, and its roll-out to all water establishment branches. CSP has also renewed BWE's license to the "Nav Dynamics" software required to operate the ERP and conducted multiple meetings with the directors of both regional water establishments to identify and discuss priority interventions and improve the ERP functioning in the coming quarters. CSP has laid a strong foundation to implement this batch of technical assistance in both water establishments through training workshops, communities of practice, and daily support to the RWE staff operating the ERP system.



CSP's technical assistance team's meeting with NLWE management on March 31, 2021

SCHOOLS CSP continues to build the technical capacities of Al Mourabia Marzouka, Al Mouzakzek, and Al Salam and Qabaiet schools in North Lebanon, with a focus on preservation of school properties and public safety within school premises. CSP formed individual committees in each of the schools that include students, teachers, and parents; with CSP's support, the committees have successfully developed guidelines for preserving the schools' properties and are currently designing multiple interventions based on the guidelines. To build a culture of 'public safety' within the schools, CSP also trained the schools' administration staff and teachers on the periodic assessment and identification of public safety issues and on the development, implementation, and monitoring of related mitigation plans. All three schools are currently developing comprehensive 'safety plans' detailing needed school improvements to ensure students' safety, as well as allocating roles and responsibilities and action points in cases of safety hazards.



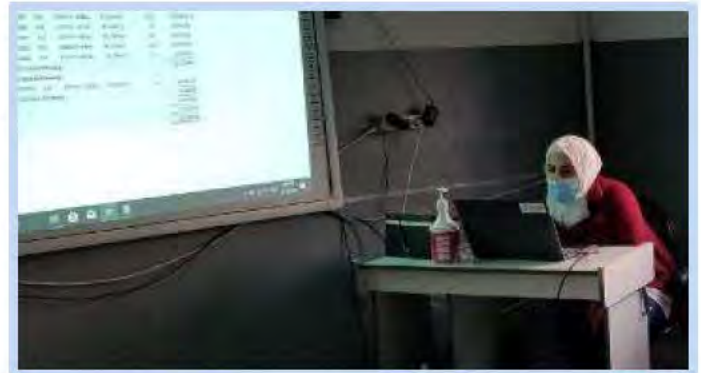
Training students at the Al-Salam Public School on the preservation of school properties

MUNICIPALITIES During the quarter, CSP resumed technical assistance to six municipalities and one union of municipalities in North and South Lebanon, and initiated interventions in eight new municipalities: El Mahmara, Berqayel, Deddeh, El Qalamoun in the north; Ed Damour, El Mehref, Kfarmatta in the south; and Talia in the Beqaa. Additionally, CSP concluded its technical assistance to El-Qaa municipality, North Lebanon whose members received capacity building support on the operation and maintenance of its three water pumps, provided earlier through CSP. Members of El-Qaa municipality have completed all on-the-job trainings on asset and stock management, and as a result, the municipality has created ten temporary part-time employment opportunities to finalize its asset and stock registers.



COOPERATIVES / SMALL AND MEDIUM ENTERPRISES CSP continued its technical support to three agricultural cooperatives (COOPs) in Akkar, North Lebanon. In the village of Akroum, CSP conducted a training to four selected COOP members with the support of a USP intern on the operation and maintenance of the olive centrifuging machine provided earlier by CSP. The training included the provision of guidelines and tip sheets for reference when operating the machine, and it follows the CSP-implemented upgrading of the village's local olive pressing operation. Additionally, in March 2021, CSP concluded its training to the COOP on the accounting software, QuickBooks, provided by CSP. This has computerized the COOP's bookkeeping process and allowed the generation of reliable financial reports. The digitization of the COOP's accounting has also created a part time employment opportunity, enabling a young woman who studied accounting to practice her skills and improve her income during the current economic crisis.

CSP capacity building officer trains El-Qaa municipal staff on the CSP designed and implemented asset register installed in the municipality



In Jdaidet el-Qaitaa, CSP has concluded technical assistance interventions to the village's all-women COOP during the quarter. As a result, the COOP members have standardized recipes for their products such as pickled eggplants and pizza sauce and are successfully using social media as a tool to market, advertise, and sell their products. They are also utilizing Excel to document their expenses and revenues. Meanwhile, in Fnaideq, where CSP previously provided a mobile kiosk to improve the village's COOP's access to local markets, the technical assistance team has also provided trainings to the COOP members on brand management, promotion, advertising, and pricing. In February 2021, the COOP finished the packaging and labeling of its 23 products; the new labels include, for the first time, nutritional facts and barcodes that will allow the COOP to sell to major outlets/supermarkets, thus increasing sales, revenues and incomes of underserved women. "Our main challenge to expand to Al Hoz Mall in Koura was that our products lack barcodes. We are now finally ready to sell to larger entities," says Manal Ibrahim, head of COOP's kitchen. CSP is currently assisting the COOP to develop market linkages with ecotourism initiatives organizing activities in the area.



A member of the Jdeidet El-Qaitah Member of COOP showcasing the new product labels designed and provided through CSP

CIVIL SOCIETY ORGANIZATIONS Following the strategic plan developed by SADA El Beqaa NGO with CSP's technical support, the local organization was able to secure a [REDACTED] grant from international NGO Mercy Corps to launch its community kitchen activity identified in the plan. The community kitchen is currently serving daily meals to 200 vulnerable families from six villages in the area and will soon deliver reduced-price meals to households, businesses, and municipalities. CSP continued to support SADA El Beqaa NGO throughout the quarter in the implementation of assets and cash management policies that are customized to the organization's operation mechanisms.



CSP trains SADA NGO members on asset management in the Beqaa

ACQUISITION OF THE BALADI-CAP PORTAL

In February 2021, CSP successfully acquired the BALADI-CAP Knowledge Management Portal (KMP), which includes an e-library of all USAID funded trainings for CSOs, faith-based organizations (FBOs), and municipalities between 2013 and 2021. The KMP was also successfully integrated into CSP's [website](#), which was officially launched in March 2021. During the upcoming quarter, CSP plans to organize and curate all existing technical assistance and capacity building material under five search categories: Municipalities, CSOs, Cooperatives, Schools, and Water Establishments. CSP will also upload all trainings delivered under its technical assistance to turn this portal into the main USAID technical e-learning hub in Lebanon.

RESOURCES

The 'Resources' page on the CSP website will include all USAID-funded electronic technical assistance resources to Municipalities, CSOs, COOPs and schools.

COLLABORATIVE PARTNERSHIP WITH THE UNIVERSITY SCHOLARSHIP PROGRAM

As mentioned in the introduction of this section, five new students from USAID's University Scholarship Program (USP) at the Lebanese American University (LAU) and the American University of Beirut (AUB) have started their internships at CSP this quarter, bringing the total number of CSP/USP interns to 19. The internships include a wide array of professional development work assignments, including technical assistance to CSP's field activities under different task orders as well as quality control of labor-intensive work activities in Deddeh and Qalamoun. Due to the prolonged national lockdown measures and resulting closure of CSP offices, only two of the five new interns have been able to conclude their internships; the remaining three interns are planned to conclude their internships during the upcoming quarter. Overall, 10 interns have completed their internships over the life of project, while nine interns remain enrolled.

This quarter also witnessed the graduation of the CSP/USP first cohort of interns on March 26 through a virtual ceremony in the presence of the U.S. Ambassador to Lebanon Dorothy C. Shea, USAID Lebanon's Acting Mission Director Stephan Morin, and key participants from USAID, LAU, and AUB. The nine graduates that have successfully completed their internship at CSP participated in a facilitated discussion session where they elaborated on their experiences supporting communities through their internship. The virtual event was heavily shared on social media and published in over 40 local media outlets.



Commemorative screenshot of U.S. Ambassador to Lebanon Dorothy C. Shea and the Director of CSP's Technical Assistance and Capacity Building component, Dr. Fares El Zein, with five of the nine CSP/USP graduates during their virtual internship graduation ceremony held on March 26, 2021.

Furthermore, CSP launched its Mentorship Program for the recruited interns during the quarter by matching six interns (mentees) to six senior CSP staff members (mentors) based on their respective academic and professional backgrounds. A total of 21 mentoring sessions were conducted this quarter where mentor and mentee discussed job readiness, career planning, leadership, work-based learning, and teamwork. The mentorship program facilitates the transfer of knowledge and sharing of lessons learned to the interns, enabling them to enter the job market with technical experience, as well as an informed background. Moreover, the success of the program facilitates CSP's identification of potential new interns or hires. As of the end of the reporting period, 15 CSP senior staff

members have volunteered to be mentors for the upcoming Cohort 2 interns. The table below provides information on the interns and the scope of their work.

INTERNS ENROLLED DURING QUARTER 2, FISCAL YEAR 2				
NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP	GEOGRAPHICAL AREA
	LAU	Business Management	Assisting CSP in providing private sector associations, TVETs, municipalities, and other public sector entities with technical assistance.	Batroun, North Lebanon
	LAU	Civil Engineering	Assisting in Cash for Work Activities under Task Order 2 in Deddeh, Qalamoun, North Lebanon.	Saghbine, West Bekaa
	LAU	Business Management	Assisting Task Order 2 in drafting and negotiating MOUs and following up on field implementation.	Tyre, South Lebanon
	LAU	Accounting	Assisting Task Order 2 in drafting and negotiating MOUs and following up on field implementation.	Rachaya, Bekaa
	AUB	Human Resources	Assisting Task Order 4 in identifying prospective partner SMEs and supporting on a range of technical assistance activities targeting TVETs, municipalities, and other public sector entities.	Nabatieh, South Lebanon

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

The impacts of the COVID-19 pandemic and related prolonged national lockdowns have impacted CSP's ability to implement a target of 150 trainings for the quarter; CSP was able to conduct 95 trainings, with implementation ramping up in March as the government gradually lifted the national lockdown, enabling CSP to launch its distance learning with all its services providers. CSP expects to compensate for the underachieved target in the upcoming quarter as there are not expected to be tight lockdown measures during April and May.

Meanwhile, a structural challenge that CSP's Task Order 3 expects to face in the upcoming quarters relates mostly to its burn rate, specifically under the Capacity Building Activity Fund (CBAF). The CBAF's [REDACTED] fund was designed based on the assumption that CSP would be implementing 220 direct support activities under Task Order 2, with an average technical assistance budget of [REDACTED] per activity. This was also based on the assumption that the activity portfolio under Task Order 2 would be equally divided between large development projects and small to medium size stabilization/equipment drop projects. However, based on the current implementation plans and assumptions, Task Order 2 will be implementing up to 89 activities throughout its project duration, with a portfolio of more than 85% small to medium stabilization/equipment drop projects. These projects require a technical assistance budget that, on average, does not exceed [REDACTED] per activity. Therefore, the overall expected burn under the CBAF related to activities under Task Order 2 should not exceed [REDACTED]. In parallel, CSP is designing cluster trainings, communities of practice, awareness raising campaigns, and intensive technical assistance trainings to regional water establishments. By the end of this quarter, CSP had not yet finalized how much of the CBAF budget is needed to support wastewater management activities under Task Order 5; however, we take this opportunity to highlight this potential challenge for future planning purposes. While more in-depth discussion to mitigate this potential challenge will be conducted during the development of the next

year's work plan, including a detailed budget, CSP will be making sizeable technical assistance investments under TO5 to cater to complex organizational development challenges that the municipalities, municipal unions, wastewater treatment facilities, and regional water establishments are having in operating the facilities, collecting needed revenues, and charting performance contracts to clarify relationships between different entities under the Lebanese laws. Such expenditures, added to the standard TAARs (not community based) that CSP is designing under TO3, could offset the modest budgets/expenditures on technical assistance under TO2 activities.

VII. MANAGEMENT AND OPERATIONS

CSP's management team — Task Order No. 1 — provides centralized operational and cross-cutting technical support to all four technical task orders under the CSP IDIQ. The current reporting period was characterized by the surge in the outbreak of the COVID-19 pandemic after the end of year celebrations; prompting prolonged government lockdown measures throughout most of the quarter that led to the closure of CSP offices. Nonetheless, the team adapted to maintain business continuity and provide continuous support to CSP's other task orders to deliver on programmatic objectives. The rest of this section details the management team's achievements throughout the past quarter.

MANAGEMENT AND OPERATIONS TASKS

ADAPTIVE MANAGEMENT

In response to the government lockdown, followed by an abundance of caution given on-going risks associated with COVID-19, CSP closed its offices starting January 7 and the office remained officially closed through the end of the reporting period. Staff have been working primarily from home during this period. Following the lifting of some restrictions in March, staff can also conduct some essential tasks from the office during non-curfew hours with approval from the chief of party (COP). Still, CSP management and operations continued to facilitate the ability of staff to work productively from their homes, as support departments were largely able to fulfill their responsibilities remotely.

In parallel, field work came to a complete halt between January 14 and March 1 due to the imposed 24-hour curfew. This led to operational delays, particularly for engineering and procurement tasks that require access to the field and site visits. In response, CSP finalized all preparatory and administrative tasks, internally and with partners, which were ready by the time lockdown restrictions were lifted and CSP was able to resume field visits and full-fledged implementation.

HUMAN RESOURCES

During the quarter, CSP continued recruiting and onboarding qualified local staff per the staffing plan approved for FY2021, as shown in the below table. By February, CSP was fully staffed and had created employment opportunities for an additional two local staff who were hired to fill vacancies created by promotions or departures. For an updated organizational chart depicting all of CSP's staff as of the end of March 31, 2021, please refer to Annex H.

CSP RECRUITMENT (JANUARY - MARCH 2021)			
LONG-TERM POSITION	NAME	TASK ORDER	START DATE
MEL Manager	[REDACTED]	TO 2 and TO 3	Jan. 25, 2021
MEL Coordinator	[REDACTED]	TO 1	Feb. 8, 2021

ACCOUNTING AND FINANCE

In the second quarter of FY2021, CSP continued to build upon the successes of the last fiscal year and the early achievements of FY2021 by ramping up spending across all task orders. Despite ongoing challenges, CSP developed innovative solutions to sustain the provision of essential services to communities, implement trainings, roll out internship programs, and advance engineering designs for wastewater interventions. This section presents a detailed summary of spending across each task order within this quarter, including explanations of variances in expected expenditure and shifting trends. For a detailed breakdown of CSP expenditures during the reporting period, see Annex J.

TO 1 expended a total of [REDACTED] this quarter, with an average burn rate of [REDACTED] per month. Building on the momentum generated at the end of the last calendar year, TO 1 sustained high engagement by local subcontractors Quantum, BTD and ELARD, expending [REDACTED] for construction design, supervision, and environmental compliance as well as communications and outreach expertise for the IDIQ. TO 2 expended a total of [REDACTED], with an average burn rate of [REDACTED] per month during this quarter. While we had expected increased spending this quarter given the large number of approved interventions, the COVID-19 lockdown significantly affected activity implementation given tighter restrictions on movement. Activities gradually resumed in March leading to increased spending, which CSP expects to continue through the next quarter. Meanwhile, TO 3 expended [REDACTED], with an average burn rate of [REDACTED] per month during this quarter. The team was able to deliver some trainings through local partners despite the lockdown and made progress in establishing a remote learning platform which will continue to facilitate spending against the capacity building fund in the next quarter. Finally, TO 5 expended a total of [REDACTED] with an average burn rate of [REDACTED] per month. During this reporting period, TO 5 submitted to USAID an addendum to the "Selection of Proposed Interventions" report revising three of the originally selected interventions in response to external factors impacting their implementation. In partnership with BTD and ELARD, the team performed a thorough investigation and conducted numerous discussions with different stakeholders to revise the selections of CSP's wastewater infrastructure interventions and propose an adjusted list that fits within the program's construction budget and timeframe.



GRANTS AND SUBCONTRACTS WITH INSTITUTIONAL PARTNERS

During the reporting period, CSP received USAID approval on the submitted updated grants manual. In parallel, CSP continued coordinating closely with the institutional partners *Bureau Technique pour le Développement* (BTD) and Earth Link and Advanced Resources Development (ELARD) to execute sub-TOs. This enabled partners to provide engineering design, construction site supervision, and environmental compliance services for several ongoing and potential interventions under CSP's community support and wastewater management components.

VETTING

CSP adheres to USAID's Vetting Mission Order 15/03, related to the National Security Screening of Awards, and has established a system to gather information from partners and beneficiaries at the field level to expedite the vetting process for key individuals. All of the submissions of partner information forms during this quarter were logged using the vetting tracker, as shown in Annex K.

During the quarter, CSP's home office project management unit (PMU) and the field office conducted a joint meeting with the Vetting Support Unit (VSU) to discuss possible actions CSP can adopt to expedite the vetting process. The VSU identified a number of common errors on personal identification forms (PIFs) that are causing delays when processing vetting requests; CSP has since adapted lessons learnt and is ensuring more efficient vetting in future submissions. In addition, the VSU confirmed that it is processing vetting requests on a first-received basis, but they will reprioritize based on guidance from the contracting officer, enabling CSP to seek support from the contracting officer to prioritize urgent vetting requests upon providing valid justification.

CROSS-CUTTING TECHNICAL SUPPORT

ENGINEERING AND ENVIRONMENTAL COMPLIANCE

As this quarter witnessed prolonged field access limitations, the management team faced challenges in collecting required data to initiate the design, resume construction works, or conduct environmental compliance visits. Nonetheless, the team shifted efforts to administrative work that could be accomplished remotely and was able to support technical TOs, particularly TO 2 on environmental compliance. CSP also completed all administrative works according to the project's construction quality control plan, including material submittals, drawings, and contingency plans for two major construction activities in Ras Baalback and Bqasta, as well as immediately initiated site works following the lockdown lift. In parallel, CSP prepared all environmental compliance report documentation, conducted two onsite environmental compliance visits to Berqayel and Fnaideq activities, and scheduled more than five site environmental compliance visits to Ghazze, Khiara, Niha, Rachaya el Foukhar and Ras Baalback to take place immediately after lockdown lifting. Meanwhile, CSP also completed more than ten ERACs and/or ERACs revisions and submitted them to USAID for review/approval. Finally, CSP conducted several preparedness meetings with CSP construction and environmental subcontractors and initiated contingency plans to mitigate the delays caused by the lockdown. This included finalization of administrative and data collection for potential TO 2 interventions requiring design initiation in Fekha, Bechwat, Nabi Ayla, Beit Mellat, and Kfaryachite. In parallel, CSP finalized several TO 2 tender documents and conducted virtual contractors' site visits for ongoing tenders in Mhammara, Jdaydet el Qaitaa, Aachace, Meraita and Arde. For a summary of environmental compliance monitoring done during the reporting period, please see Annex L.

MONITORING, EVALUATION, AND LEARNING

During this quarter, the monitoring, evaluation, and learning (MEL) department focused on the following activities prior to ramping up of field data collection following the lockdown lift:

FINALIZING MEL PLANS Throughout the reporting period, CSP's MEL team continued to work on the TO 5 MEL plan. CSP addressed all comments from USAID and USAID's support services partner Social Impact and adapted the necessary adjustments and additions based on received recommendations. The TO 5 MEL plan was approved by USAID on March 10, 2021.

DATA QUALITY ASSESSMENT (DQA)

This quarter, Social Impact completed the first data quality assessment (DQA) for TO4 standard indicators. CSP is expecting to receive a final report on their findings in the next quarter.

DATA VERIFICATION During the quarter, Social Impact also completed the data verification sessions for TO2 and TO3 on a set of indicators covering the fourth quarter of FY2020, and the first quarter of FY2021. CSP is expecting to receive a final report on their findings in the next quarter.

COMMUNICATIONS AND OUTREACH

Following the resignation of reporting officer [REDACTED], the communications and outreach unit initiated to recruit a replacement - also seconded through CSP's subcontractor, Quantum. The new reporting officer is expected to join CSP during the upcoming quarter. Meanwhile, the team progressed on launching the CSP website, submitting outreach deliverables, and supporting the program's technical TOs on branding and conducting virtual events.

In addition to the below quarterly communications highlights, CSP rebranded its visibility material such as PowerPoint presentations, social media visual posts, plaques, certificates, infographics and other material to ensure consistent branding across all task orders and activities.

LAUNCHING OF CSP WEBSITE On March 5, CSP announced the launch of its [website](#) on social media platforms, partner WhatsApp groups, and via e-mail to key stakeholders. The website is CSP's main platform for updating stakeholders and the public on its activities, events, and initiatives. The



CSP-USP intern [REDACTED] monitoring equipment donated by CSP to Barghoun farmers.

website is also a repository for materials showcasing CSP's impact, including videos, success stories, press releases, and other latest news. Additionally, it is a forum for anyone interested in becoming involved with CSP through its internship, scholarship, and career opportunities; and finally, it includes an e-learning hub migrated from USAID's BALADI CAP project. CSP is currently in the process of translating the website and is planning on launching the Arabic version of the website during the upcoming quarter to increase community outreach.

OUTREACH MATERIAL During the reporting period, CSP developed and submitted the following material to promote USAID's assistance to underserved and vulnerable communities:

- **A PRESS RELEASE** on the USP/CSP interns' virtual graduation event held on March 26, in the presence of U.S. Ambassador to Lebanon Dorothy C. Shea and key participants from USAID, AUB and LAU. The press release was disseminated in English and Arabic and published in over 40 media outlets.



Media coverage of the virtual graduation ceremony of CSP-USP interns held on March 26, 2021

- **THREE MONTHLY NEWSLETTERS** highlighting USAID's support through CSP's achievements by the end of each month that were disseminated through multiple channels, including WhatsApp and email, and uploaded on the CSP website for the first time.
- **A STORY MAP** produced to summarize the content of CSP's FY2021 Q1 progress report. The story map is designed using the online mapping software ArcGIS and conveys the report's contents to a general audience by combining narrative, audiovisuals, and interactive maps. The story map, along with all previous CSP story maps, are now also accessible through the CSP website.
- **TRANSFORMING LIVES STORIES** CSP received USAID approval on four stories promoting labor intensive works following the Beirut Port blast and highlighting technical trainings to home-based healthcare workers on the COVID-19 response. The remaining stories reflect CSP's support to the Fnaideq Agricultural COOP, as well as CSP's response to water shortages in South Lebanon. See annex M for the USAID approved transforming lives story on CSP labor intensive works in Beirut.
- **VIDEOS** CSP developed and disseminated two videos during the reporting period. In January, CSP disseminated an informative animation video in coordination with the South Lebanon-based organization Saida Btaaref Tefroz (Saida Knows How to Sort) encouraging residents to recycle. Also, CSP developed another two-minute video highlighting the USP/CSP internship program; the video was screened during their graduation event on March 26 and posted on CSP online channels. Both videos have generated over a thousand views each. During the reporting period, CSP also developed a third video on the occasion of International Women's Day (IWD) highlighting CSP's support to the Jdeidet el Qayteh COOP. Following USAID recommendations, this video will be re-edited and disseminated after the completion of the activity to enhance the video's impact. Following the lockdown lift, CSP ramped up on the production of other videos. As of March 2021, CSP started producing a video highlighting its streetlight activities across Lebanon, and initiated coordination for a video promoting waste management activities in the south.

SUPPORT TO TECHNICAL TASK ORDERS The communications team continues to support CSP's technical TOs by editing content, producing and disseminating visibility and outreach material, and coordinating launching events. This quarter, the team supported TO2 on producing informative branding plaques for CSP-provided recycling bins and road signs for construction interventions. In parallel, the team also supported TO3 on producing and disseminating material for the launching of their first internship graduation event and on developing technical assistance and mentorship-related posters. Meanwhile, the team continues to work closely with TO5 on the preparations for their virtual launching event of the 'Industrial Wastewater Project' set for April 8, 2021, in addition to supporting the TO4 team in developing and producing a video promoting the repair and maintenance sector and a press release highlighting workforce development.

PHOTO CHALLENGE In February 2021, CSP launched its first monthly staff photo challenge to enhance its photo library of field-based activities and to encourage staff to take more on-the-ground photos. As of March 31, 2021 two monthly challenges took place. The winning photos were featured on CSP's February and March newsletter editions.

PROGRESS ON COMMUNICATION STRATEGY During the reporting period, the communications team initiated coordination meetings with the regional field teams to develop plans for ramping up the production of activity-based impact videos and for implementing launching/closing activity events. The unexpected resignation of the reporting officer has led to some delays, but CSP expects to submit an updated communications strategy and work plan in the upcoming quarter.

SOCIAL MEDIA Since last reporting period, CSP's Facebook reach increased by over 500 followers to a total of 6,482. CSP continues to share human-interest stories, testimonials, impact infographics, and other engaging material on its other social media platforms, including Instagram, Twitter, and LinkedIn. During the month of March, to commemorate International Women's Day, CSP launched a campaign titled 'Choose to Challenge' highlighting female beneficiaries, partners, and interns working with CSP through its different task orders. The campaign generated hundreds of positive interactions from followers.



The winning photo of the March 2021 CSP monthly staff photo challenge / Jdaidet el Qayteh COOP, North Lebanon

GENDER EQUALITY AND WOMEN'S EMPOWERMENT

During the quarter, CSP established a Gender Equality and Social Inclusion (GESI) task force. GESI is a crosscutting theme of the CSP IDIQ, and the task force aims to increase women's participation and social inclusion within CSP through a range of activities including building the technical capacities of its members and expanding targeted outreach. The GESI task force aims to mainstream women's participation and social inclusion within CSP activities, as well as increase women's participation in governance and decision-making positions.

Additionally, CSP GESI members and other staff participated in the 2021 global Gender Training Webinar marking International Women's Day (IWD) celebrated every year on March 8. The workshop, titled "#ChoosetoChallenge: Gender Transformative Programming for a Meaningful Social Change," was delivered by Social Impact and focused on the move towards more gender

transformative programming. It is also worth mentioning that the CSP TO 4 Director Khadija Al Zahzah and Communications Specialist Nada Hamzeh participated as panelists in the global Women History Month (WHM) panel organized by Chemonics and inspired by the IWD 2021 theme 'Choose to Challenge'.

LESSONS LEARNED AND NEXT STEPS

As previously mentioned, the January-March 2021 reporting period was marked by a continued deterioration of the political, economic, and security situation as well as a spike in the rate of COVID-19 infections. These issues combined to interrupt field implementation and stall progress and achievement of results across all CSP task orders. As the compounding crises in Lebanon take hold for a second year, CSP's management team is equally attuned to supporting staff to build resilience and coping mechanisms so that the program remains on the leading edge of USAID's ability to provide assistance to Lebanese communities in even greater need and to respond to new and emerging priorities. With that in mind, a number of new and innovative staff care practices were introduced during the FY2021 Q2 with the intent to build upon these practices as COVID-19 and other country context challenges continue to limit in-person interaction.

STAFF CARE In February 2021, CSP pioneered the establishment of social groups to bring together staff from all Chemonics-implemented USAID programs in Lebanon – CSP, LED, and ARE – to discuss topics of mutual interest (see visual to the right). The groups meet at least once per month via Microsoft Teams, either over coffee, lunch, or in the evening, which facilitates informal opportunities for staff to connect, share ideas, and build relationships. Of note, the Chemonics Social Support and Solidarity Group (CSSSG) participated in a food basket distribution for the most vulnerable families in Saida, Aabra, Kfar Chouba, and Naamet in southern Lebanon on the occasion of Mother's Day in March and the Health and Wellness Group is organizing a site visit to Ain Ebel in May to hike the trail previously upgraded by CSP.



In March 2021, CSP's leadership also organized an all-staff contingency planning and coping session. The purpose of the meeting was to create a forum to share thoughts, experiences, and ideas about the continued devaluation of the local currency as well as the many other challenges facing the country. In terms of contingency planning for CSP implementation, the team discussed strategies to overcome lockdowns, roadblocks, unavailability of products and services on the local market, and currency complications. In terms of staff resilience, the team discussed their biggest fears and concerns for Lebanon's future. The meeting concluded with a number of recommendations that CSP management is putting in place to help staff cope with the current situation - see *details below under next steps*.

NEXT STEPS Without a doubt, the deteriorating country context is taking a toll on everyone in Lebanon, including CSP staff who are motivated to assist communities in need but also experiencing enormous personal stress. As a result, the next steps highlighted in this report are all focused on staff care. First, CSP has registered with Pharmatrade to facilitate access to the Sputnik V vaccine for all staff and their adult dependents. The cost of the vaccine will be paid for with Chemonics' unrestricted funds and will not be directly billed to the CSP contract. Second, CSP is organizing a briefing on the current political, economic, and security situation by its security analytics partner Atlas Assistance. Given rising crime and insecurity, the briefing will be complemented by a practical training on personal safety and security. And third, CSP is organizing a panel discussion with Chemonics staff from Latin America who have lived and worked through times of economic crisis, including hyperinflation and economic instability. Many steps have already been taken to put these ideas into action during the next reporting period.



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VIII. ANNEXES

ANNEX A: TO 2 PROGRESS MADE AGAINST TARGET SET (JANUARY – MARCH 2021)

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	645,580	425,531	302,585	73,350	175,259	+139% Deviation	The target was overachieved as 169,044 beneficiaries were targeted as part of BE1001 activity.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	130	87	30	14	1	-93% Deviation	<p>CSP reached 7% of the quarterly target.</p> <p>9 completed or about to be completed activities are reported during Y3Q2 out of which 1 activity resulted in a local actor enhanced ability.</p> <p>Although the CSP technical team considers an activity completed when all equipment is delivered, the MEL team reports local actors with enhanced abilities only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors. Completion of activities is highly affected by the COVID-19 pandemic.</p>
3	Proportion of female participants in USG-assisted programs	Quarterly	0	30%	30%	54%	30%	52%	+73% Deviation	<p>CSP exceeded the target set for Y3Q2.</p> <p>Most of the reported beneficiaries are from BEI001 activity.</p>

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
8	Value of resources and/or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	\$178,000	\$114,619.2	\$8,986.44	21,126.7	0	-100% Deviation	CSP did not achieve any results during Y3Q2. As the prevailing economic crises continue, fewer partners are able to contribute to CSP activities and are struggling to meet even basic community needs.
10	Number of community resources and/or assets involved in USG-assisted activities	Quarterly	0	141	91	8	17	0	-100% Deviation	CSP did not achieve any results during Y3Q2. The key factor affecting this indicator is the economic/financial crisis represented by LBP devaluation and release of municipal funding by the central government. However, the COVID-19 pandemic does play an indirect role as most municipalities had to allocate/invest scarce resources to address the challenges resulting from the virus.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
11	Number of community members who have participated in the CSP activity cycle	Quarterly	0	3,062	1,892	1,061	374	46	-88% Deviation	<p>CSP reached 12% of its quarterly target. 9 completed or about to be completed activities are reported during Y3Q2.</p> <p>Results reported are collected from the completed activities. More results will be reported in the coming quarters as more activities reach its completion phase knowing that 61 activities are in implementation phase.</p>
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	130	77	35	14	2	-86% Deviation	<p>CSP reached 14% of its quarterly target. 9 completed or about to be completed activities are reported during Y3Q2.</p> <p>The continued COVID-19 pandemic and several lockdowns have had huge implications on implementation of all activities. The targets will be achieved as soon as each implemented activity is operational and people can benefit from it.</p>

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	130	87	34	14	2	-86% Deviation	CSP reached 14% of its quarterly target. The reason for the deviation is the same as above.
18	Number of essential services provided, installed or upgraded as a result of USG assistance	Quarterly	0	91	62	29	10	2	-80% Deviation	CSP reached 20% of its quarterly target. 2 completed or about to be completed activities were essential services. MEL team reports results on essential services only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
										The reason behind the low number of completed activities is explained under Indicator 15.
19	Number of people with access to adequate levels of essential services	Quarterly	0	637,000	411,706	274,145	75,098	174,981	+133% Deviation	This target was exceeded as 169,044 beneficiaries were reached as part of the BE1001 activity.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
21	Number of people directly benefiting from increased economic opportunities as a result of USG-assistance in local communities	Quarterly	0	2,100	1,329	5,091	257	278	+12% Deviation	<p>CSP reached 112% of its quarterly target.</p> <p>The results mainly came from the 2 labor intensive activities through which not only the direct beneficiary with daily work opportunity is counted but the household members are counted as well:</p> <ul style="list-style-type: none"> -STH021 - Labor-intensive Forest Management Activities in Chouf area. -STH022 - Labor-intensive forest management activities and cleaning of irrigation canals in Al Hasbani area.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q2	Cumulative results as of FY3Q2	Y3Q2 TO2 Targets	Y3Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	22	14	0	3	0	-100% Deviation	<p>No results are reported in Y3Q2.</p> <p>Out of the (61) approved activities, 3 activities were approved and are under implementation that support rural cooperatives to enhance the produced goods and increase their income.</p> <p>Results will be reported as soon as these three activities are completed.</p> <p>In line with the socio-economic changes driven by the COVID-19 pandemic and financial deterioration, CSP was obliged to deprioritize assistances targeting SMEs and focus more on labor intensive works and livelihoods activities because of the deteriorated humanitarian situation.</p>

ANNEX B: INDICATORS PERFORMANCE TRACKING TABLE

Please refer to the email attachment labeled “Annex B. Indicators Performance Tracking Table.”

ANNEX C: CSP TO2 ACTIVITY TRACKER

Lebanon CSP Activity Concept, Design, and Implementation Tracker

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	Com p	Estimated /Final Value	Status	Notes (% progress, expected month of completion, Updates, Challenges, Progress)/	Partner
BQA001	Britel	Baalbek	Baa bek-Hermel	Beqaa	Providing Essential Equipment to Britel Public School			I		Closed	100%, Closed	Britel Public School
BQA002	Ali en Nahri	Zahleh	Beqaa	Beqaa	Providing Essential Equipment to Ali El Nahri Public High School			I		Closed	100%, Closed	Ali El Nahri Public School
BQA003	Aarsal	Baalbek	Baa bek-Hermel	Beqaa	Provision of Fuel Vouchers in Response to Local Grievances			I		Closed	100%, Closed	Aarsal Municipality
BQA004	Tannoura	Rachaya	Beqaa	Beqaa	Providing the Municipality with 250 KVA Generator and Replacing Storm-Affected Accessories			I		Closed	100%, Closed	Tannoura Municipality
BQA005	Joub Jannine	West Beqaa	Beqaa	Beqaa	Re-equipping SADA NGO Center in Joub Jannine after Norma Storm Damages			I		Closed	100%, Closed	SADA El Beqaa NGO
BQA007	Fissane	Hermel	Baa bek-Hermel	Beqaa	Increasing women's economic opportunities through Fissane Agricultural Cooperative	10/30/2020	4/30/2021	I		Under Implementation	85%, June 2021, Delivery of equipment took place on February 22. Pending reporting on impact during the Spring agricultural season.	Agricultural Cooperative Fissane

BQA008	Aarsal	Baalbek	Baa bek-Hermel	Beqaa	Provision of Fuel Vouchers in Response to Local Grievances II			1		Closed	100%, Closed	Aarsal Municipality
BQA009	El Qaa	Baalbek	Baa bek-Hermel	Beqaa	Equipping El Qaa Municipality for Storm Response			1		Completed	100%, Pending USAID approval to close out.	El Qaa Municipality
BQA011	Deir El Ahmar	Baalbek	Baa bek-Hermel	Beqaa	Enhancing the Efficiency of Water Provision to Reduce Tensions in Deir El Ahmar	01/31/2020	12/30/2020	2		Under Implementation	15%, TBD. CSP and BTD Engineers conducted an inspection visit to initiate detailed design.	Deir El Ahmar Municipality
BQA012	Ghazze	West Beqaa	Beqaa	Beqaa	Improving Public Safety in Ghazze Through Retaining Wall	11/30/2019	7/30/2020	1		Under Implementation	95%, May 2021. Pending CSP actions to CDM recommendations for final substantial completion.	Ghazze Municipality
BQA014	Hawch El Arab	Baalbek	Baa bek-Hermel	Beqaa	Reducing Tensions by Equipping the Intermediate Public School of Hawch El Arab			1		Completed	95%, June 2021. Pending CSP actions to CDM recommendations for final substantial completion.	Hawch El Arab Public School
BQA015	El Khiara	West Beqaa	Beqaa	Beqaa	Enhancing Safety and Security through Solar Lighting in El Khiara	4/15/2020	5/15/2020	1		Completed	95%, June 2021. Pending CSP actions to CDM recommendations for final substantial completion.	El Khiara Municipality
BQA016	Saadnayel	Zahleh	Beqaa	Beqaa	Reducing Tensions Through Installation of Water Filtration System at Intermediate Public School of Saadnayel			1		Completed	100%. Pending USAID approval to close out	Saadnayel Intermediate Public School
BQA017	Ras Baalbek	Baalbek	Baa bek-Hermel	Beqaa	Rehabilitating the Main Irrigation Channel in Ras Baalbek to Preserve	8/31/2020	6/30/2021	2		Under Implementation	35%, November 2021. Mobilization works on-going. Around 16% of the works were completed by end of March.	Ras Baalbek Municipality

					Water and Improve Level hoods							
BQA020	Ainata El Ara	Baalbek	Baa bek-Hermel	Beqaa	Supporting Rural Level hoods by improving Agricultural Production Methods for Ainata el Arz Farmers			2		Under Implementation	80%, August 2021. Partial delivery of equipment done. Additional delivery is expected in May 2021 following the shipment of the welding station.	
BQA021	El Ansar	Baalbek	Baa bek-Hermel	Beqaa	Improving electricity service in El Ansar through the provision of a 50-KVA generator with connections and maintenance crane			1		Under Implementation	35%, November 2021. CSP received ERAC approval. Tender documents are under technical review.	Municipality of El Ansar
BQA022	El Manara	West Beqaa	Beqaa	Beqaa	Optimizing the SWM system of El Manara village			1		Under Implementation	50%, October 2021. Purchase order request was signed. Sample approved. Production of 99 recycling bins started.	Municipality of El Manara
BQA023	Sultan Yaacoub - Loussiya	West Beqaa	Beqaa	Beqaa	Reducing Tensions Through Operating Water-Supply Pump on Solar Energy and Upgrading the New Water Network in Sultan Yaacoub-Loussiya			2		Under Implementation	25%, TBD. AAP and ERAC approved. Pending CDM Smith feedback on design.	Municipality of Loussiya
BQA025	Nabi Ayla	Zahleh	Beqaa	Beqaa	Improving Public Safety through the Construction of a Retaining Wall and Side Rails in Nabi Ayla			2		Under Implementation	25%, TBD. AAP and ERAC approved. BTM started working on the detailed design after weeks of COVID-19 delays, and were able to inspect the site as	The Municipality of Nabi Ayla

											part of the detailed design phase.	
BQA026	Talia	Baalbek	Baa bek-Hermel	Beqaa	Resolving Tensions over Water Scarcity in Talia by Constructing an Elevated Water Tank			2		Under Implementation	15%, TBD. CSP received ERAC approval. BTB started working on the detailed design after weeks of COVID-19 delays.	Beqaa Water Establishment (BWE), and the Talia municipality
BQA027	Dahr El Ahmar	Rachaya	Beqaa	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality			1		Under Implementation	25%, November 2021. AAP and ERAC approved. Tender documents are under technical review.	Dahr el Ahmar municipality
BQA030	CVB – North Beqaa	Baalbek	Baa bek-Hermel	Beqaa	Supporting seedling production at the CWB nursery in Ras Baa beck			2		Under Implementation	30%, TBD. AAP and ERAC approved. Pending contractor's cost proposal.	Cooperation without Borders (CWB)
BQA031	Bechwat	Baalbek	Baa bek-Hermel	Beqaa	Support the Municipality of Bechwat in Optimizing Irrigation Practices			2		Under Implementation	25% TBD. CSP received conditional approval. Pending vetting of the cooperative. BTB was able to inspect the site to initiate the detailed design phase.	Bechwat municipality

BQA032	Hawch Barada	Baalbek	Baa bek-Hermel	Beqaa	Enhancing safety and security in Hawch Barada through the installation of 86 LED streetlights			1		Under Implementation	25%, September 2021. AAP and ERAC approved. Pending suppliers' quotations.	The Municipality of Hawch Barada
BQA033	El Marj	West Beqaa	Beqaa	Beqaa	Enhancing Security and Service Delivery in El Marj by Replacing up to 850 streetlights with LED Bulbs			2		Under Implementation	25%, December 2021. ERAC approved. Pending suppliers' quotations.	Municipality of El Marj
BQA034	El Qaraoun	West Beqaa	Beqaa	Beqaa	Enhancing Security and Service Delivery in El Qaraoun by Replacing up to 550 streetlights with LED Bulbs			2		Under Implementation	25%, December 2021. ERAC approved. Pending suppliers' quotations.	Municipality of El Qaraoun
BQA035	El Fekehe	Hermel	Baa bek-Hermel		Reducing tensions over water in El Fekehe through the installation of a solar system for its water pump			2		Under Implementation	15%, TBD. CSP received conditional approval. ERAC approved.	The Beqaa Water Establishment (BWE) and the Governor of Baalbek-Hermel

				Beqaa								
BQA036	Majdel Aanjar	Zahleh	Beqaa	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump			2		Under Implementation	15%, TBD. CSP received conditional approval. ERAC approved.	The Beqaa Water Establishment (BWE) and the municipality of Majdel Aanjar
BQA037	Makse	Zahleh	Beqaa	Beqaa	Improving the Solid Waste Management System of Makse village by Reducing Collection Costs on the Municipality through Provision of 50 Street Recycling Bins			1		Under Implementation	25%, October 2021. ERAC approved. Pending final STTA report to proceed accordingly.	Municipality of Makse
BQA038	Aaiha	Rachaiya	Beqaa		Responding to the urgent community need for electricity provision in Aaiha by providing a 450KVA generator to the municipality			1		Under Implementation	20%, October 2021. Potential vendors' site visit was conducted. Pending submission of quotations due March 19.	Municipality of Aaiha

				Beqaa								
BQA039	Deir El Ghazal	Zahleh	Beqaa	Beqaa	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality			I	██████	Under Implementation	20%, October 2021. Potential vendors' site visit was conducted. Pending submission of quotations due March 19.	Municipality of Deir el Ghazal
NTH001	Tripoli	Tripoli	North	North	Improving Sorted Solid-Waste-Collection capacity of the Union of Al Fayha' Municipalities			I	██████	Closed	100%, Closed	Union of Fayha' Municipalities
NTH002	Qabaait	Akkar	Akkar	North	Supporting Qabaait Public Middle School			I	██████	Completed	100%, ACP resubmitted, pending USAID approval to close.	Qabaait Public Middle School
NTH003	Jabal Akroum	Akkar	Akkar	North	Supporting Union of Municipalities of Jabal Akroum to Provide Better Water Services			I	██████	Completed	80%, July 2021. Pending CSP actions to CDM recommendations for final substantial completion.	Akroum Municipality
NTH004	Akroum	Akkar	Akkar	North	Supporting Olive Tree Farmers in Akroum Through a Decanter and Generator	5/31/2019	11/30/2020	I	██████	Under Implementation	100%. Final works approved by CSP. Contractor was requested to perform minor additional works. An engineering site visit	Cooperative for Production and Processing of

											to inspect and approve the works is expected next week.	Olives in Akroum and Surroundings
NTH007	El Mahmra	Akkar	Akkar	North	Supporting the Wastewater-Management System in El Mahmra	10/31/2020		2	██████	Under Implementation	25%, TBD. Procurement ongoing. The Q&A contractors' site visit was conducted this week.	El Mahmra Municipality
NTH008	Markebta	Minieh-Dannieh	North	North	Building a Supporting Wall in Markebta	9/30/2019	12/30/2020	1	██████	Completed	90%, July 2021. Pending ACP development.	Markebta Municipality
NTH009	Jdaidet el Qaitaa	Akkar	Akkar	North	Supporting Jdaidet el Qaitaa Women's Cooperative for Agricultural Products	4/30/2020	2/28/2021	2	██████	Under Implementation	25%, TBD. Tender solicitation phase.	Jdaidet el Qaitaa Municipality
NTH010	Kfar Hilda	Batroun	North	North	Ensuring Proper Water Flow in the Channels of Kfar Hilda	4/15/2020	12/30/2020	1	██████	Completed	90%, July 2021. Pending ACP development.	Kfar Hilda Municipality
NTH012	Fnaideq	Akkar	Akkar	North	Supporting Livelihoods Through Improving Sales for a Rural Cooperative in Fnaideq	10/30/2019	4/30/2020	1	██████	Completed	100%. Pending ACP development.	Cooperative Association for Production of Agricultural Products in Fnaideq
NTH013	Mouanse	Akkar	Akkar	North	Rehabilitating the Pumping System for the Artesian Well Supplying Mouanse and Nsoub villages	3/15/2020	7/30/2020	1	██████	Under Implementation	75%, October 2021. Additional works pending market assessment.	North Lebanon Water Establishment
NTH015	Ex Noura	Akkar	Akkar	North	Providing Support for Farmers in Noura			1	██████	Completed	100%. Pending USAID approval on the ACP.	Noura Municipality

					Affected by the Syrian Conflict							
NTH016	Bebnine	Akkar	Akkar	North	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine	4/15/2020	7/30/2020	1	██████	Completed	100%. Pending ACP development. COVID-19 delays (school closure).	Al Mourabia Marzouka Al Mouzakzek Public School for Girls
NTH017	Bebnine	Akkar	Akkar	North	Supporting Salam Public Mixed School in Bebnine			1	██████	Under Implementation	90%, August 2021. Pending CSP actions to CDM recommendations for substantial completion. COVID-19 delays (school closure).	Salam Public Mixed School
NTH019	Niha	Batroun	North	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids	10/31/2020		1	██████	Completed	90%, July 2021. Pending ACP development.	Footprints NGO
NTH020	Aachach, Meriata, Arde	Zgharta	North	North	Improving and Rehabilitating the Irrigation distribution Network in Aachach, Meriata, and Arde villages to supporting Livelihoods and Ease Water Resource Tensions amongst the three villages.	11/4/2020		2	██████	Under Implementation	25%, December 2021. Supplier selected. Pending supplier vetting.	Municipalities of: Aachach, Meriata, and Arde
NTH024	Berqayel	Akkar	Akkar	North	Supporting Solid-Waste Management in Berqayel Village by Waste Bins, Broom, and Two Recycling Points	7/31/2020		1	██████	Completed	90%, July 2021. Pending ACP development. Delayed due to sustained roadblocks.	Municipality of Berqayel

NTH025	Bechmizine	El Koura	North	North	Addressing the Solid Waste Management Crisis in Koura by improving the collection, capacity and operations of the Bechmizine Material Recovery Facility in Koura through equipment provision and technical assistance	5/31/2021		2	██████	Under Implementation	25%, TBD. Pending legal documentation to proceed with MOE permit.	Bechmizine Municipality and MRF
NTH026	Barghoun and Badbhoun	El Koura	North	North	Supporting the Olive Farmers in Barghoun and Badbhoun by Providing Mechanical Harvesters			1	██████	Completed	100%. Pending ACP development.	Haq for Development NGO
NTH027	Khirbet ej Jendi	Akkar	Akkar	North	Supporting Khirbet ej Jendi Electrical Backup System (generator and cables)	8/31/2020		1	██████	Under Implementation	25%, TBD. Pending tender solicitation.	Municipality of Khirbet Ej Jendi
NTH028	Ras Nhach	Batroun	North	North	Supporting the Solid Waste Sorting System in Ras Nhach through Distributing Bins and Awareness Campaign			1	██████	Under Implementation	75%, October 2021. Procurement process on-going. 400 bins were delivered, pending delivery of cover lids.	Ras Nhach Municipality
NTH029	Khirbet Daoud	Akkar	Akkar	North	Quelling tensions in Khirbet Daoud through enhancing the electricity service	11/30/2021		1	██████	Under Implementation	25%, October 2021. Tendering process on-going. Vender selected. Site visit delayed due to roadblocks.	Municipality of Khirbet Daoud
NTH030	Qalmeun Deddeh	Koura	North	North	Labor Intensive intervention to construct a stairs between the two communities			1	██████	Under Implementation	30%, TBD. Outreach process on-going.	Renee Moawad Foundation (RMF)

NTH031	Haret el Fouwar	Zgharta	North	North	Alleviating tensions in Haret el Fouwar through Completing the Sewage Network	5/30/2021		2	██████	Under Implementation	25%, TBD. Subcontracting process on-going.	Haret El Fouwar Municipality
NTH033	Batroun	Batroun	North	North	Alleviating Tensions over Wastewater in Batroun by Supporting the Batroun Municipality to Connect Three Neighborhoods to the Main Wastewater Network.			2	██████	Under Implementation	20%, TBD. Detailed design on-going.	Municipality of Batroun
NTH034	Majdlaya	Zgharta	North	North	Improving Municipal Solid Waste Management and Reducing Tensions in Majdlaya Village by providing Recycling Collection Points			1	██████	Under Implementation	20%, November 2021. The first phase of the implementation process is on-going; the STTA is revising the report, to be finalized next week.	Municipality of Majdlaya
NTH035	Beit Mellat	Akkar	Akkar	North	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for its water pump			2	██████	Under Implementation	15%, TBD. Detailed design on-going.	Municipality of Beit Mellat
NTH036	Mazraat et Teffah	Zgharta	North	North	Supporting the community of Mazraat et Teffah in Zgharta through the installation of an on-grid solar system for its water pump			1	██████	Under implementation	15%, TBD. Detailed design on-going.	Municipality of Mazraat et Teffah
NTH037	Tikrit	Akkar	Akkar	North	Enhancing water provision in Tikrit through the installation			2	██████	Under Implementation	15%, TBD. Detailed design delayed due to roadblocks.	Tikrit Municipality

					of an on-grid solar system for its water pump and a 150-meter water connection pipeline.							and the NLWE
NTH038	El Bourj	Akkar	Akkar	North	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells			2	██████	Under Implementation	15%, TBD. Detailed design delayed due to roadblocks.	Bourj Akkar municipality and the NLWE
NTH039	Kfaryashite/Bisebaal	Zgharta	North	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.			2	██████	Under Implementation	15%, TBD. Detailed design on-going.	Kfaryashite/Bisebaal Municipality
NTH040	Jebrajel	Akkar	Akkar	North	Supporting Jebrajel Municipality to Provide Electrical Services Through Provision of a Generator, Electric Board, and Network			1	██████	Under Implementation	15%, TBD. Detailed design on-going.	Municipality of Jebrajel
NTH041	Jurd El Qaitea	Akkar	Akkar	North	Enhance Jurd El Qaitea Union villages' preparedness abilities to better respond to natural emergencies			2	██████	Under Implementation	25%, TBD. Preparation phase for the implementation process delayed due to COVID-19 lockdown.	Jurd El Qaitea Union of Municipalities
NTH043	Amioun	Amioun	Koura	North	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with			2	██████	AAP submitted	Pending CSP's completion of the design.	Amioun Municipality

					equipment and distributing 1,500 new recycling cages to 26 villages, paralleled with an awareness-raising campaign on recycling.							
STH001	Saida	Saida	South	South	Installing Solar LED lights in Old Saida alleys to enhance sense of security	7/31/2019	10/30/2020	1	██████	Under Implementation	75%, November 2021. Works on-going. Solar panels were delivered on site this week.	Saida Municipality
STH002	Mieh w Mieh	Saida	South	South	Enhance Solid-Waste Collection and Sorting from Source efforts in Mieh w Mieh through the provision of recyclables bins	4/30/2019	1/1/2020	1	██████	Completed	100%. ACP submitted. Pending USAID feedback.	Mieh w Mieh Municipality
STH005	Hasbaiya	Hasbaiya	Nabatieh	South	Providing Water Filtration for Hasbaiya Water Tank	7/30/2020		1	██████	Under Implementation	25%, December 2021. CSP shared with CDM Smith the amended BOQ. RFQ is launched.	Hasbaiya Municipality
STH006	Bqasta	Saida	South	South	Providing Better Water Services in Bqasta through the construction of a 300 m ³ water tank	12/31/2019	12/31/2020	2	██████	Under Implementation	50%, TBD. Site mobilization works on-going. Excavation started this week.	Bqasta Municipality
STH008	Ain Ebel	Bent Jbeil	Nabatieh	South	Upgrade of the Municipal Festival Grounds to Support Local Economic Integration and Cultural Events	1/31/2021		2	██████	Under Implementation	75%, September 2021. The remaining parts of the movable stage and the 15 wooden tables were delivered. Fabrication and installation of trail furniture on-going.	Municipality of Ain Ebel

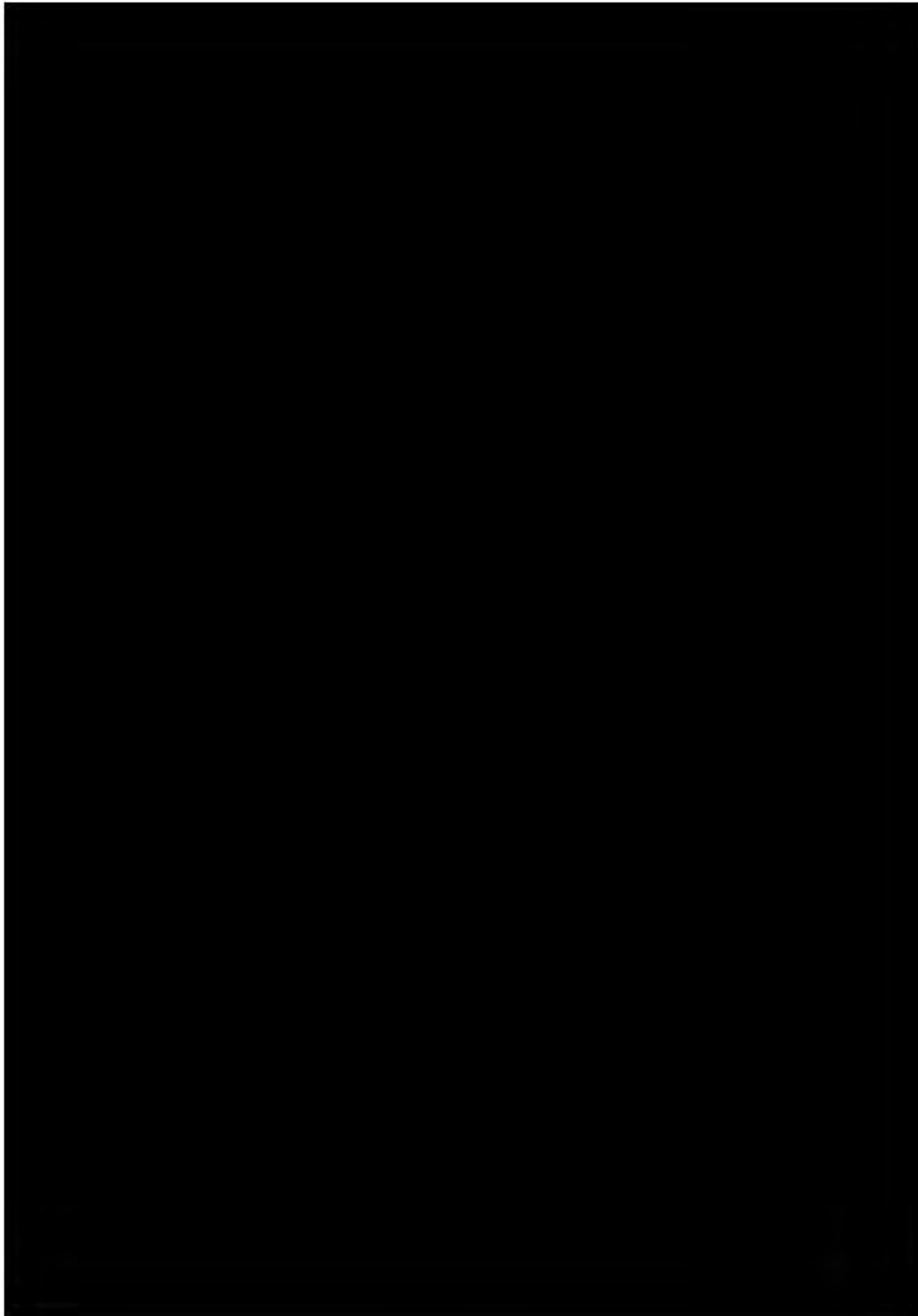
STH009	Tanbourit	Saida	South	South	Supporting the Cooperative of Olive Growers in Tanbourit by providing eight mechanical harvesting bundles			1	██████	Completed	100%. ACP resubmitted. Pending USAID approval	Cooperative of Olive Farmers in Tanbourit
STH010	Jinjlaya	Saida	South	South	Enhancing the Provision of Water in Jinjlaya through the installation of a backup generator	12/31/2019	4/30/2020	1	██████	Under Implementation	75%, TBD. Pending Chemonics acceptance of the CQA comments.	South Lebanon Water Establishment
STH014	Ed Damour	Shouf	Mount Lebanon	South	Emergency response to Damour wildfires by replacing damaged electrical cables and water networks	12/31/2019	5/30/2020	1	██████	Completed	100%. Pending ACP development.	Municipality of Ed Damour
STH015	Ed Damour	Shouf	Mount Lebanon	South	Providing equipment to Arc en Ciel in response to the latest wildfires	1/31/2020	6/30/2020	1	██████	Completed	100%. Pending ACP development.	Arc En Ciel
STH016	Rachaiya el Foukhar	Hasbaiya	Nabatieh	South	Enhancing Security and Service Delivery Through Efficient Street Lighting in Rachaiya El Foukhar	9/30/2020		1	██████	Under Implementation	100%. All 176 lamps and distribution panels were installed. Snag list follow-up with the contractor. Lux testing and ELARD compliance visit conducted. Inspection report issued.	Rachaiya El Foukhar Municipality
STH017	El Qariyeh	Saida	South	South	Improving Livelihoods of El Qariye Residents by Supporting a Community Market Place	10/30/2020		1	██████	Under Implementation	75%, September 2021. Pending procurement of tents and sunshades.	Municipality of El Qariyeh
STH018	Jinsnaya	Jezzine	South	South	Constructing an Elevated Water Tank in Jinsnaya	12/31/2020		2	██████	Under Implementation	25%, TBD. Finalizing the design in coordination with BTD and	South Lebanon

											the SLWE. Pending geotechnical report from BTD.	Water Establishment
STH020	East Saida	Saida	South	South	Supporting the Sorting from Source Initiative in East Saida by providing bins and expanding the awareness-raising campaign	12/30/2020		2	██████	Under Implementation	50%, September 2021. Awareness campaign launched. Partial delivery of plastic bins in Ain ed De b, Aabra, Es Salhiye, El Bramieh, and El Hlaliye. Partial Delivery of metallic bins to El Hlaliye and Aabra.	Municipalities: El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Salhiye, Ain ed Delb
STH021	Damour, Mechref, Kfarmatta	Shouf	Mount Lebanon	South	LRI Labor Intensive Forest Management Activities in Chouf Aaley Area	12/31/2020		1	██████	Under Implementation	100%. The labor-intensive forest clean-up works on-going. Expected to finish end of March	Lebanese Reforestation Initiative (LRI)
STH022	Al Hasbani	Hasbaiya	Nabatieh	South	Labor-intensive works in Forest Management Activities and Cleaning of Irrigation Canals in Al Hasbani area	11/30/2020		1	██████	Under Implementation	75%, TBD. The labor-intensive forest clean-up works on-going. Expected to finish early April.	Association for Forests, Development and Conservation (AFDC)
STH025	Saidoun	Jezzine	South	South	Improving the livelihoods of local farmers and women processors in Saidoun			1	██████	Under Implementation	15%, October 2021. Activity was approved with condition related to venue. Tendering on-going.	Saidoun Cooperative and the Saidoun municipality
STH026	Kfar Jarra	Jezzine	South	South	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street			1	██████	Under Implementation	15%, TBD. Detailed engineering design on-going.	Kfar Jarra municipality

					Lighting System to Cover all neighborhoods							
STH028	Anane	Jezzine	South	South	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and installing ten solar powered lights			1	██████	Under Implementation	15%, TBD. Detailed engineering design on-going.	Anane municipality
STH029	Hasbaiya	Hasbaiya	Nabatieh	South	Hasbaiya Solar Intervention			2	██████	Under Implementation	15%, TBD. Conditionally approved. ERAC approved. Design on-going.	Hasbaiya municipality
STH030	Aalma Ech Chaab	Tyr	South	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses			2	██████	Under Implementation	15%, TBD. Conditionally approved. ERAC approved. Design on-going.	Aalma ech Chaab municipality
BEI001	Marfaa, Rmeil, Medawar	Beirut	Beirut	Beirut	Emergency Response Community Clean-up in Marfaa, Rmeil, and Medawar Neighborhoods in Response to Beirut Blast			1	██████	Completed	100% Pending ACP development.	
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Beirut	Beirut	Installing up to 500 LED Streetlights to Promote Safety and Security in Eastern Beirut Neighborhoods Affected by Explosion			1	██████	Under Implementation	25%, September 2021. Tendering on-going.	Beirut Municipality

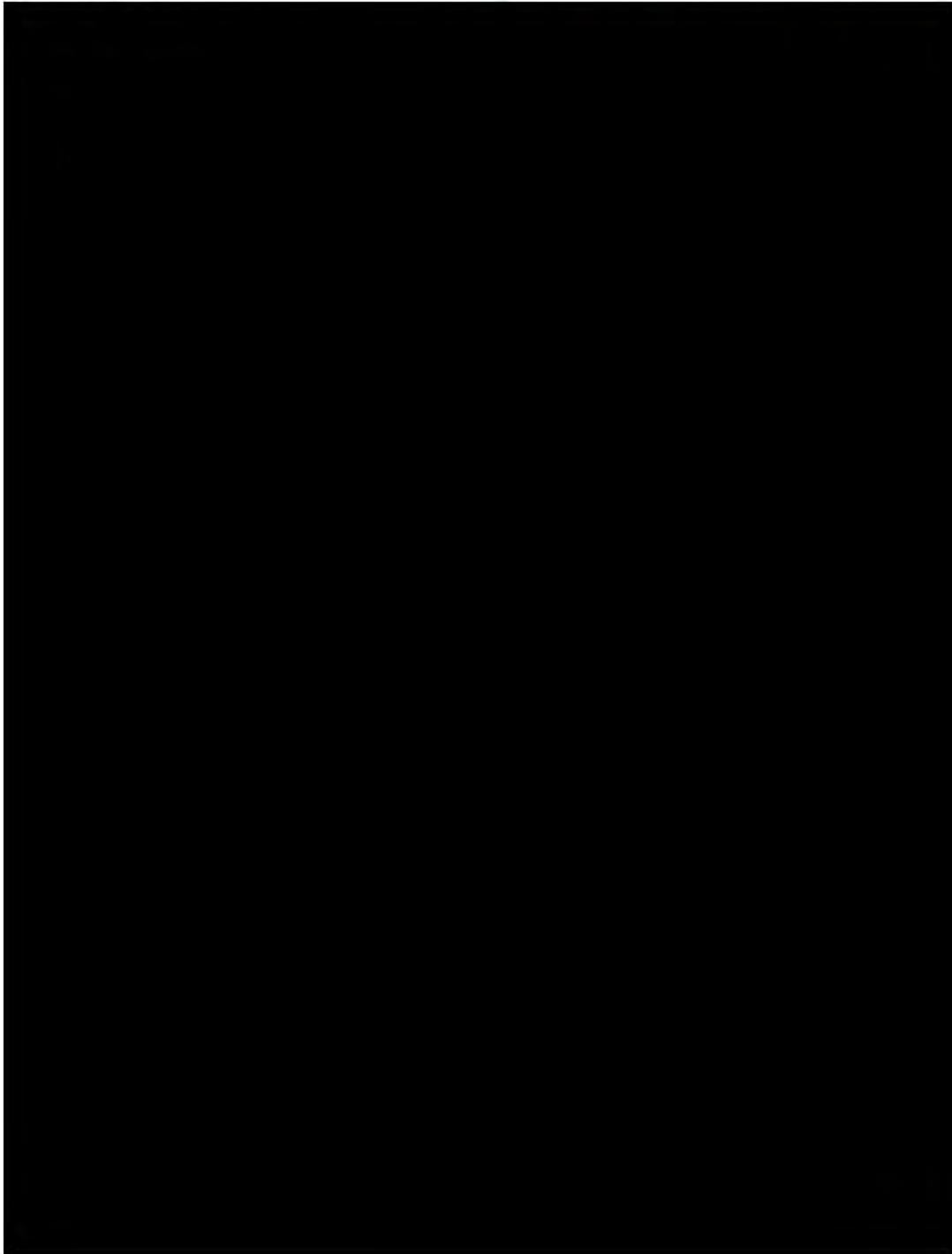
BEI003	Manna	Beirut	Beirut	Beirut	Improving Hygiene and Sanitary Conditions for Workers at the Port of Beirut						Under Implementation	100%. Pending ACP development.	The port of Beirut
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ANNEX D: CSP ACTIVITIES BY SECTOR AND IMPLEMENTATION STATUS



ANNEX E: CSP ACTIVITIES BY FUNDING LEVEL

CSP T02-T03 Activities
Funding Levels



ANNEX F: TO 3 PROGRESS MADE AGAINST TARGET SET (JANUARY – MARCH 2021)

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
I	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	1,170	200	80 Reported 546 Achieved	50	93 Reported 177 Achieved	+254% Deviation	TO3 reached a high number of beneficiaries who took part in two clustered trainings on proposal writing held in the Beqaa and North Lebanon. Moreover, TO3 organized a First Aid training for the LIW project participants in Qalamoun-Dedde and engaged new communities throughout the design and implementation of newly-developed TAARs during the current reporting period.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	117	8	1 reported 6 Achieved	5	1 reported 2 Achieved	-60% Deviation	TO3 is currently engaging with 32 local actors that will be reported as achievements as soon as their respective TAARs' components are concluded.
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	55% reported	30%	42% reported 44% achieved	+66% Deviation	During the current reporting period, TO3 emphasized engaging more women in activities which contributed to better gender balance at the local actors' level. These efforts led to an increase in the achieved result.
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	\$230,000	\$7,500	0	\$7,500	0	-100% Deviation	Results for only completed TAARs are reported; TO3 does not have completed TAARs with "value of resources" targets so far. There are already 5 TAARs currently under

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
										<p>implementation with targets on “value of resources” mainly through proposal writing – which are timely to achieve well ahead the closure of the related TAAR.</p> <p>Meanwhile, it is worth noting that due to the current financial and economic context, many of the local actors are unable to secure financial contributions.</p>
11	Number of community member who have participated in the CSP activity cycle	Quarterly	0	0	0	62	0	17 reported 28 achieved	+100% Deviation	TO3 previously has not reported results under this indicator but will propose to do so. This indicator will capture under TO3 project design activities (profiling and participatory TAAR design), community events such as opening/ closing

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
										town hall meetings, stakeholders town hall meetings, troubleshooting, and back-stopping meetings.
12	Number of people who have participated in USAID-funded training	Quarterly	0	1,170	200	377	50	158	+216% Deviation	Reason for deviation is the same as Indicator 1.
13	Number of days of USG-funded training	Quarterly	0	3,510	600	586.5	150	228.5	+52% Deviation	Reason for deviation is the same as Indicator 1.
14	Number of people who have participated in USAID-funded awareness sessions	Quarterly	0	975	42	0	42	0	-100% Deviation	Results under this indicator were initially dependent on TO2 activities that have awareness-raising activities planned. During the current reporting period, TO3 proposed to move the ownership of this

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
										component from TO2 to TO3. This proposal is awaiting USAID's approval on the awareness grants. The implementation is expected to start during Y3Q3.
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	117	8	6	5	2	-60% Deviation	MEL reports on number of TAARs upon completion. 2 TAARs were completed during Y3Q2 while 32 TAARs are still under implementation.
16	Number of institutional adaptations made as a result of learning and training	Quarterly	0	93	4	2	4	9	+125% Deviation	The positive deviation is the result of local actors contracted as part of TAAR004 expressing high levels of commitment and responsiveness which allowed TO3 to plan for and secure 7 additional institutional adaptations instead of 1.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	117	8	1	5	1 reported 2 Achieved	-60% Deviation	MEL reports on number of TAARs upon completion. 2 TAARs were completed during Y3Q2 while 32 TAARs are still under implementation.
20	Number of assisted local actors that have developed or improved internal systems to sustain essential services	Quarterly	0	105	4	3	4	2	-50% Deviation	MEL reports on number of TAARs upon completion. 2 TAARs were completed during Y3Q2 while 32TAARs are still under implementation.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
21	Number of people directly benefiting from increased economic opportunities as a result of USG-assistance in local communities	Quarterly	0	100	16	8	6	3	-50% Deviation	TO3 reached the targeted # of beneficiaries set for this quarter. Nevertheless, the team decided to renew the internship contracts of 3 of interns to comply with the number of internship days committed as part of the initial agreement, noting that due to COVID-19 and the lockdown measures, some of the interns were not able to fulfill their promised working days as per the initial plan. As the final payment was postponed, reporting on the actual achievements was delayed until April.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q1	Cumulative Results as of FY3Q1	Y3Q2 TO3 Targets	Y3Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	10	1	0	2	1	-50% Deviation	Results for only 1 completed TAAR was reported. From the 4 out of the 32 TAARs that are currently under implementation, 4 SMEs will be supported by USG assistance. Nevertheless, these results will be reported as soon as the related TAARs are closed.

ANNEX G: TO 3 PROGRESS STATUS

Please refer to the email attachment labeled “Annex G. TO 3 Progress Status.”

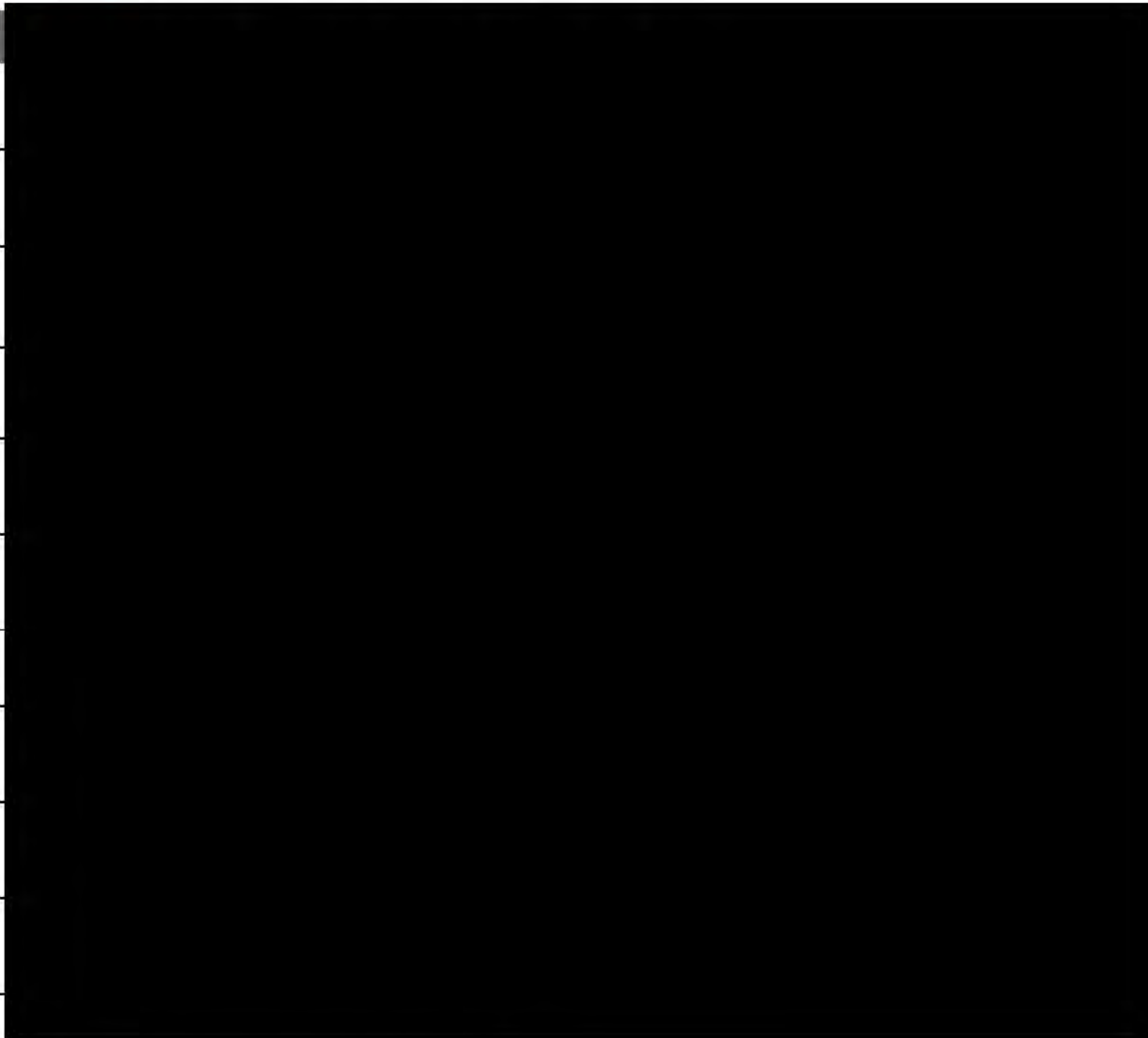
ANNEX H: CSP ORGANIZATIONAL CHART

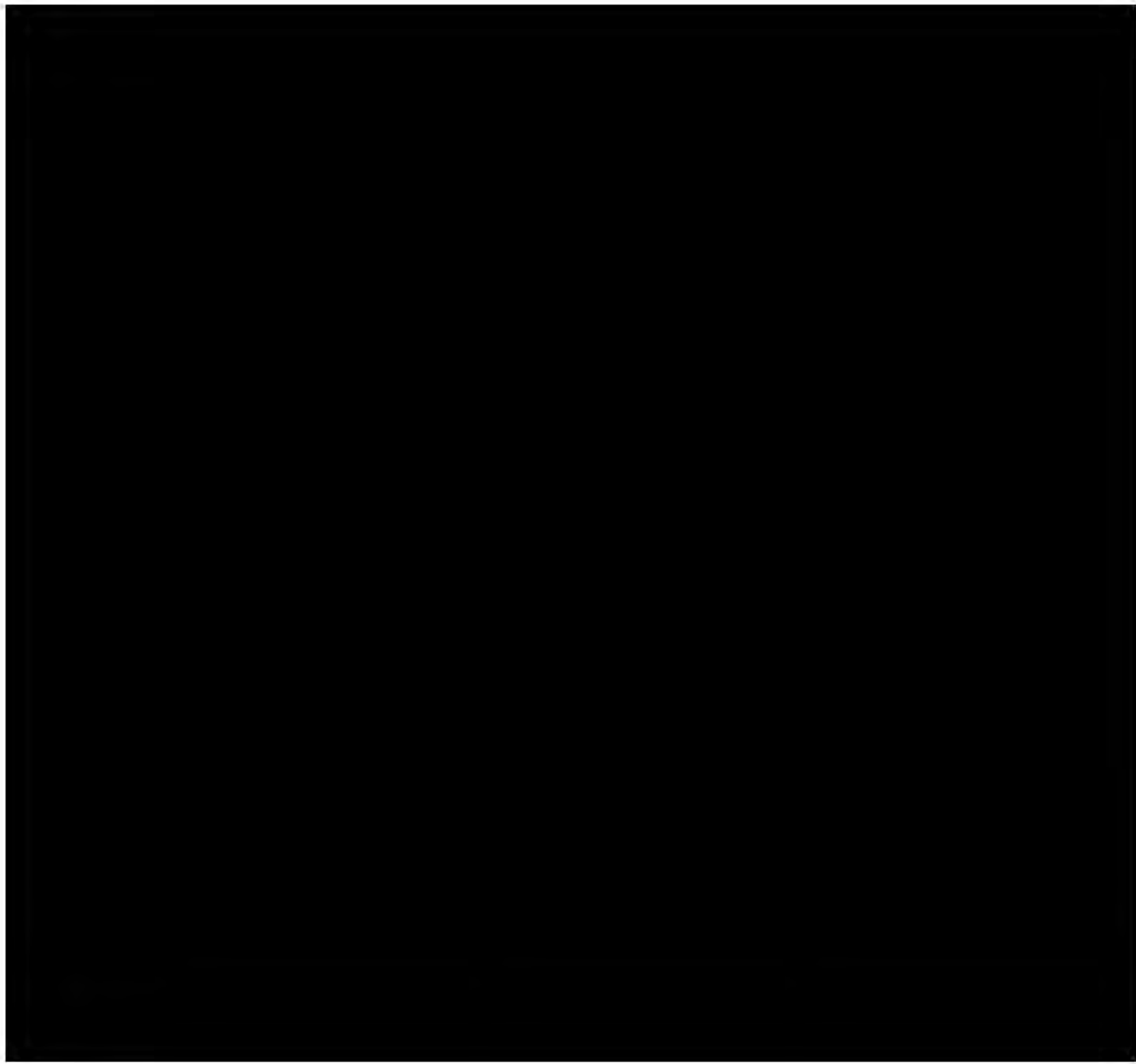
Please refer to the email attachment labeled “Annex H. CSP Organizational Chart.”

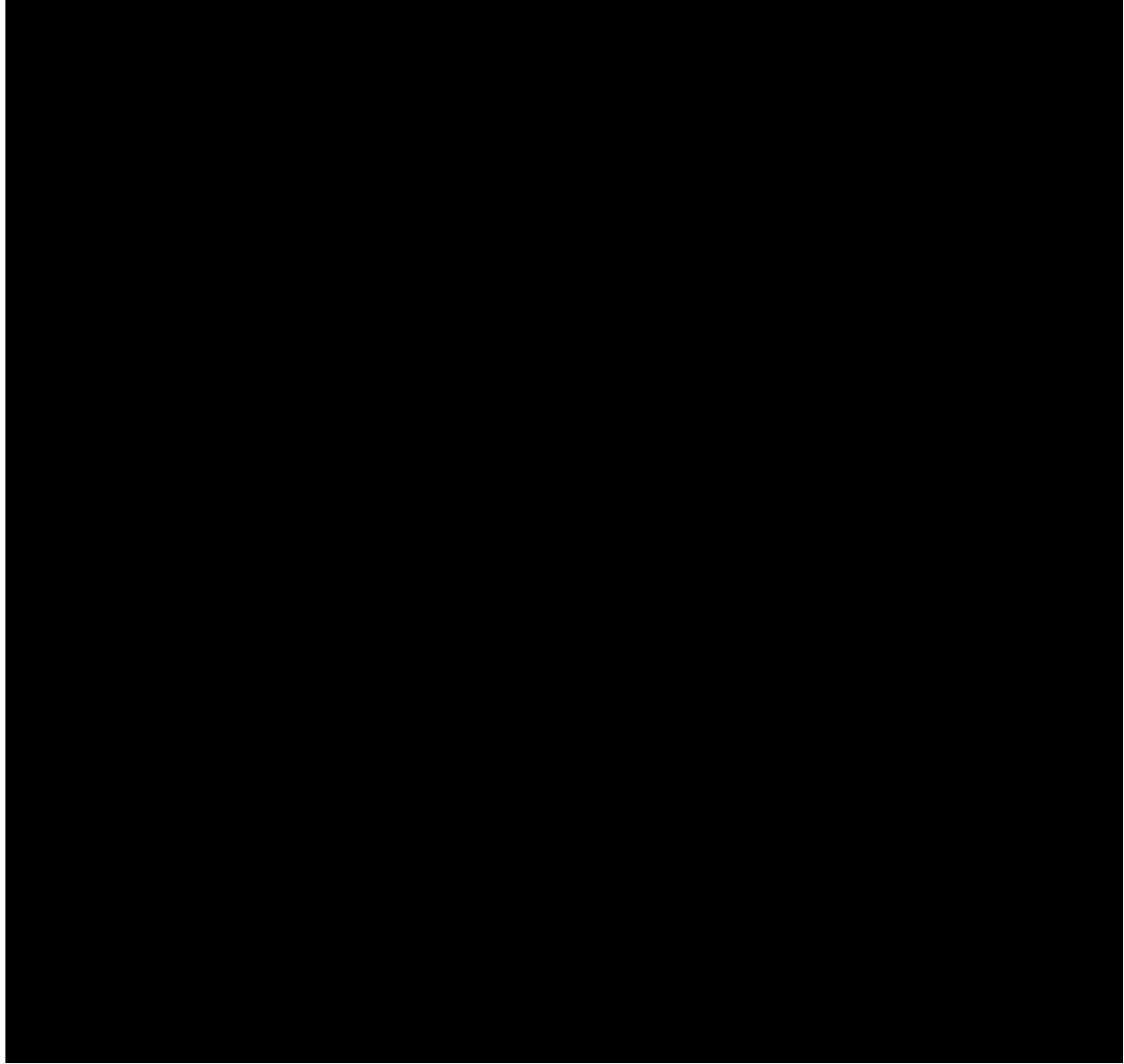
ANNEX J: CSP FINANCIAL REPORT,

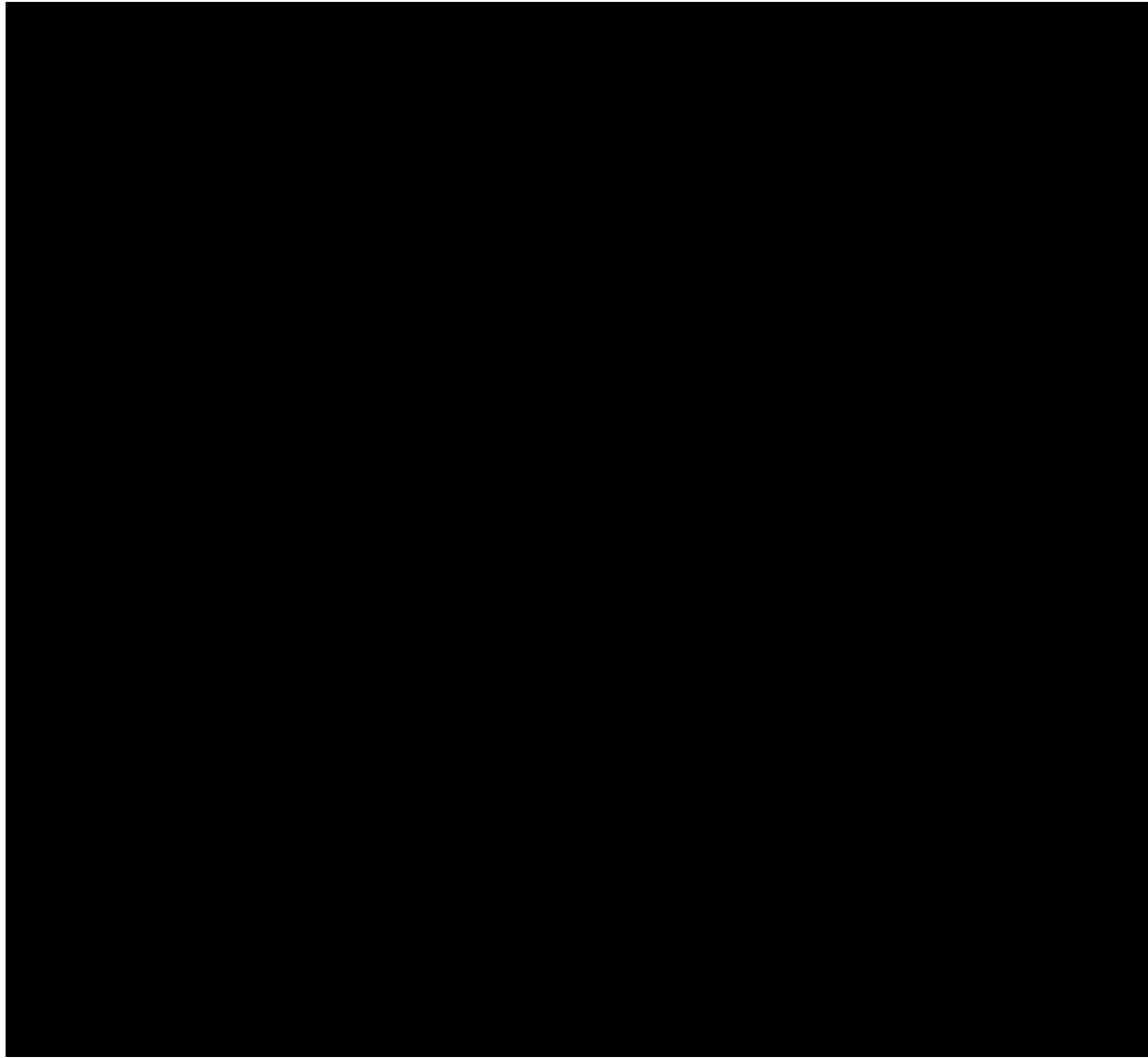
Please refer to the email attachment labeled “Annex J. CSP Financial Report.”

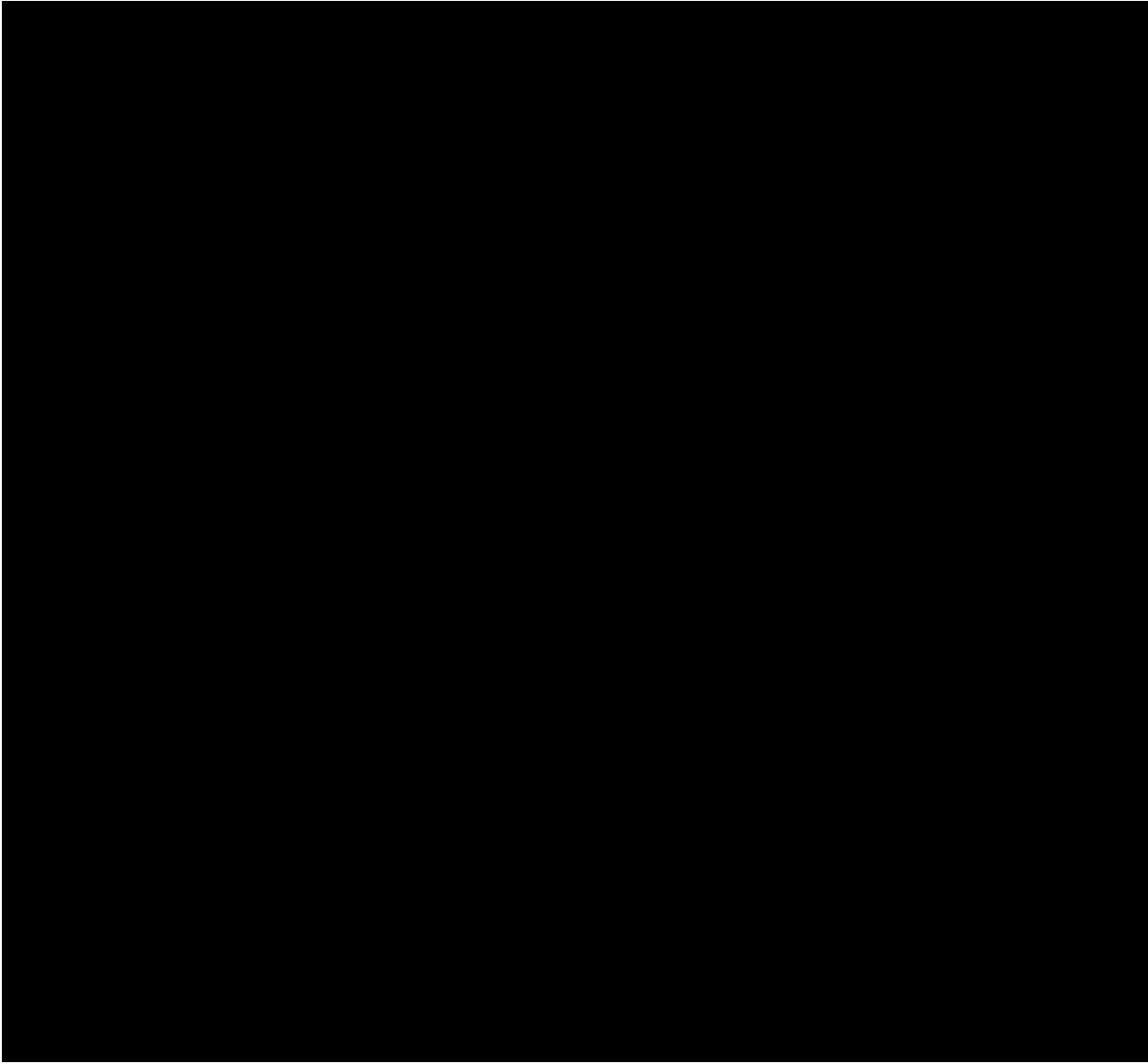
ANNEX K: VETTING TRACKER (JANUARY – MARCH 2021)

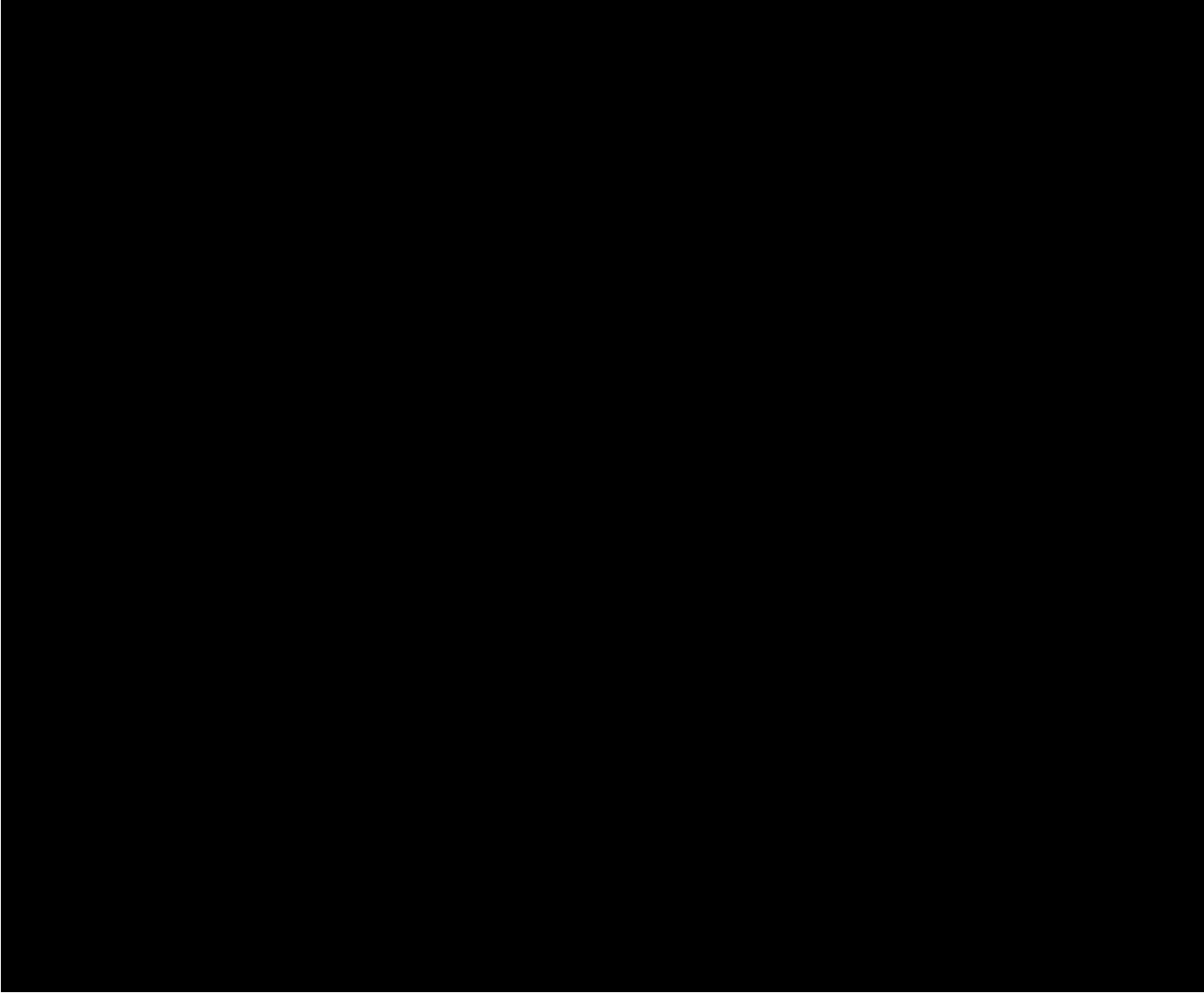


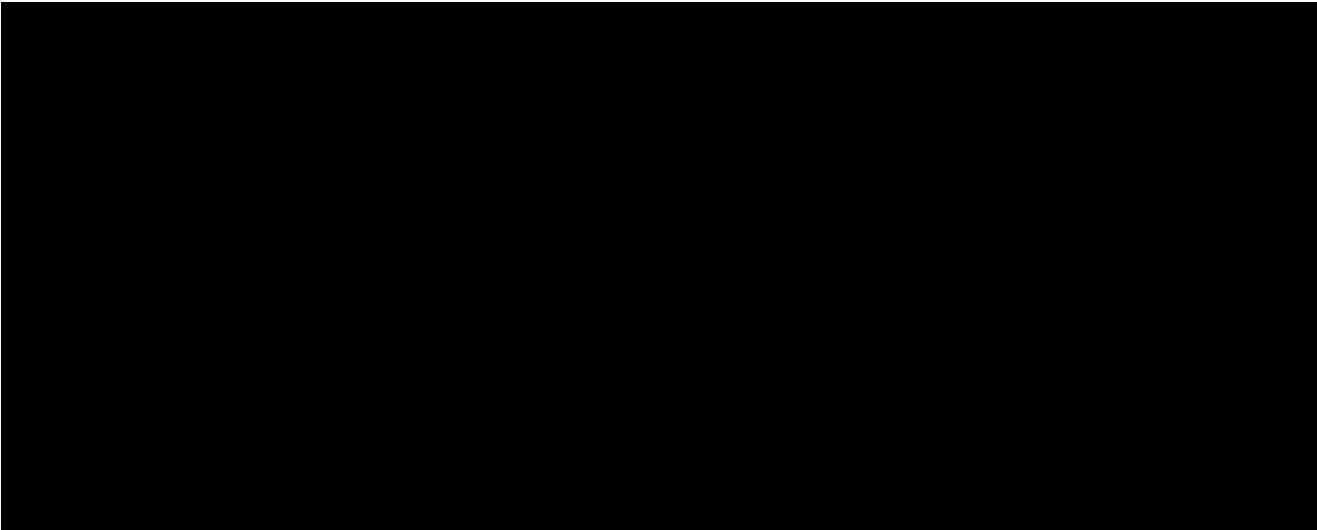












ANNEX L: ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (JANUARY – MARCH 2021)

ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (FY20Q4)

AREA	ACTIVITY LOCATION	ACTIVITY NO.	ACTIVITY TITLE	ERAC STATUS	STATUS OF ENVIRONMENTAL COMPLIANCE ACTIONS	MAIN FINDINGS	ACTION POINTS/NEXT STEPS
Beqaa	Fissane	BQA007	Improve access to agricultural services in Fissane- Baa bek, Hermel, through provision of pruning and tilling equipment to the Fissane Agricultural Cooperative in order to improve agricultural practices and create income generating opportunities for local residents	Approved by USAID.	Implementation on-going	Environmental compliance visit not yet conducted.	Environmental mitigation inspection visit is expected to be conducted in May 2021.
Beqaa	Ghazze	BQA012	Improving Public Safety in Ghazze through Retaining Wall	Approved by USAID	During construction phase, CSP and BTD conducted weekly environmental compliance visits.	Full compliance with ERAC/EMMP during the construction phase. Final environmental compliance visit not yet conducted	Final environmental mitigation inspection visit report is postponed until May 2021 due to the health (COVID-19 pandemic)/security situation.
Beqaa	El Khiara	BQA015	Enhancing Safety and Security Through Solar Lighting in El Khiara	Approved by USAID	During construction phase, CSP conducted weekly environmental compliance visits.	Full compliance with ERAC/EMMP during the construction phase. Full compliance with ERAC /EMMP during the final environmental compliance visit done in March 2021	

Beqaa	Raas Baa back	BQA017	Rehabilitating the main irrigation network in Ras Baalbek to preserve water and improve livelihoods	Approved by USAID	Implementation on-going. During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTB.	First environmental compliance visit not yet conducted by ELARD.	First Environmental mitigation inspection visit report during construction phase is scheduled in April 2021
Beqaa	Ainata Al Arz	BQA020	Supporting Rural Livelihoods by improving Agricultural Production Methods for Ainata el Arz Farmers.	Approved by USAID	Onsite implementation not finalized yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2021.
Beqaa	Ansar	BQA021	Improving electricity service in El Ansar through the provision of a 75 KVA generator with connections	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
Beqaa	Manara	BQA022	Enhancing Solid Waste Management in El Manara through Providing Recycling bins	Approved by USAID	Onsite implementation not finalized yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
Beqaa	Loussiya/Sultan Yaacoub	BQA023	Reducing Tensions through Operating Water Supply Pump on Solar Energy and Upgrading the new water network in Loussiya	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in July 2021.
Beqaa	Nabi Ayla	BQA025	Improving Public Safety through the Construction of a Retaining Wall with Side Rails in Nabi Ayla	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.

Beqaa	Dahr El Ahmar	BQA027	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
Beqaa	Ras Baalbeck - CWB	BQA030	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 m ² of greenhouses with a heating and cooling system to provide low-cost, high quality seedlings and services to more local farmers in northeast Beqaa.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
Beqaa	Hawch Barada	BQA032	Enhancing safety and security in Hawch Barada through the installation of 63 LED streetlights	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
Beqaa	Marj	BQA033	Reducing tensions between Lebanese and Syrian residents in El Marj by replacing 1,055 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
Beqaa	Qaraoun	BQA034	Reducing tensions between Lebanese and Syrian residents in El Qaraoun by replacing 550 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.

Beqaa	Makse	BQA037	Improving the Solid Waste Management System of Makse village by Reducing Collection Costs on the Municipality through Provision of 50 Street Recycling Bins	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
Beqaa	Aaiha	BQA038	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
North	El Mhammara	NTH007	Supporting the wastewater management system in El Mahmra	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
North	Jdaidet el Qaitaa	NTH009	Supporting Jdeidet el Qaitaa Women's Cooperative	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.
North	Fnaideq	NTH012	Supporting Livelihoods by Improving Sales for a Rural Cooperative in Fnaideq	Approved by USAID	During construction phase, CSP team conducted environmental compliance visit.	Full compliance with ERAC/EMMP during the construction phase. Final Environmental compliance visit not yet conducted	Final environmental mitigation inspection visit report is postponed until April 2021 due to the health (COVID-19 pandemic)/security situation.
North	Mouanse	NTH013	Rehabilitation of the pumping system for the borehole feeding Mouanse village	Approved by USAID	During construction phase, CSP team and ELARD conducted environmental compliance visit in December 2020.	Partially compliant. Pumps are not yet fully installed and operational. A second compliance visit during construction phase is	A second compliance visit during implementation phase is expected to be conducted in May 2021 due to the health (COVID-19

						recommended by ELARD after pumps are installed and operational	pandemic)/security situation.
North	Niha	NTH019	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids	Approved by USAID	During implementation phase, CSP team conducted environmental compliance visit	Full compliance with ERAC/EMMP during the implementation phase. Full compliance with ERAC/EMMP during the final environmental compliance visit done in March 2021.	
North	Aachach, Arde & Meryata	NTH020	Supporting Farmers' Livelihoods by Constructing an Automated Water Distribution Station in Ayoun Aachach.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2021.
North	Berqayel	NTH024	Supporting Solid Waste Management in Berqayel Village	Approved by USAID	During implementation phase, CSP team conducted environmental compliance visit	Full compliance with ERAC/EMMP during the implementation phase. Partially Compliance with ERAC/EMMP during the final Environmental compliance conducted in March 2021. Bins are placed in the Municipal garden due to the security situation. Bins to be redistributed to the approved points.	A second compliance visit during implementation phase is expected to be conducted in June 2021.
North	Ras Nhash	NTH028	Supporting the Waste Sorting System in Ras Nhash Village	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2021.

North	Kherbet Daoud	NTH029	Enhancing the Quality Voltage of the Electrical Service in Khirbet Daoud	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit report during construction phase is expected to be done in May 2021
North	NTH030	Qalamoun	Construction of Qalmoun – Deddeh stairs in a Labor Intensive Project	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2021.
North	Haret Fouar	NTH031	Completing the Sewage Network in Haret el Fouwar Village	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit report during construction phase is expected to be done in June 2021 while the implementation is on-going
South	Saida	STH001	Installing solar Led lights in Old Saida alleys to enhance sense of security	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be conducted in April 2021
South	Bqosta	STH006	Providing better water services in Bqosta	Approved by USAID	Implementation on-going During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTD.	First environmental compliance visit not yet conducted by ELARD.	First Environmental mitigation inspection visit during construction phase is expected to be conducted in May 2021
South	Ain Ebel	STH008	Improving Economic Opportunities in Ain Ebel by Supporting Community Investments	Approved by USAID	Implementation on-going	Final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2021.

South	Rachaya El fouxhar	STH016	Enhancing Security and Service Delivery through Efficient Street Lighting in Rachaiya El fouxhar	Approved by USAID	Onsite implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Final Environmental compliance visit not yet conducted	Final environmental mitigation inspection visit report is postponed until April 2021 due to the health (COVID-19 pandemic)/security situation.
South	Qariyyeh	STH017	Improving Economic Opportunities in El Qariye by Supporting Community Investments	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Final Environmental compliance visit not yet conducted	Final Environmental compliance visit report is expected to be done in May 2021
South	Jinsnaya	STH018	Building a new elevated reinforced concrete water tank of 300 cubic meters of capacity	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection during construction phase is expected in June 2021.
South	East Saida	STH020	Supporting the Solid Waste Management Initiatives in East Saida by providing bins and expanding the awareness-raising campaign.	Approved by USAID	Onsite implementation not yet finalized by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in April 2021
South	LRI-Chouf	STH021	Labor-intensive Forest Management Activities in Chouf area	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers.	Environmental compliance visit report is expected to be done in May 2021 (COVID-19 pandemic)/security situation.
South	AFDC – Hasbani	STH022	Labor-intensive works in Forest Management Activities and Cleaning of Irrigation Canals in Al Hasbani area	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2021.

South	Saidon	STH025	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers.	Environmental compliance visit report is expected to be done in June 2021
South	Kfarjarra	STH026	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street Lighting System to Cover all Neighborhoods	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in September 2021
South	Anane	STH028	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and installing ten solar powered lights	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in June 2021
Beirut	East Beirut	BEI001	Emergency Response Community Clean-up in Marfaa, Rmeil, and Medawar Neighborhoods in Response to Beirut Blast	Approved by USAID	Implementation completed	Routine environmental monitoring conducted daily by CSP FO engineers. Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in January 2021,	
Beirut	Karantina	BEI002	Fixing damaged streetlight bulbs and replacing traditional bulbs with LED bulbs to promote Safety in damaged neighborhoods surrounding the Beirut Port Explosion Area.	Approved by USAID	Onsite implementation to resume pending finalizing of coordination with municipality	Routine and final environmental compliance visits will be conducted during and after implementation.	First environmental mitigation inspection visit during implementation phase is expected to be conducted in July 2021 (COVID-19 pandemic)/security situation.

Beirut	Port of Beirut	BEI003	Improving Hygiene and Sanitary Conditions for Workers at the Port of Beirut	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Final Environmental compliance visit not yet conducted	Final environmental mitigation inspection visit to be conducted in April 2021 (COVID-19 pandemic)/security situation.
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ANNEX M: TRANSFORMING LIVES STORY CLEARED DURING Q2 – BEIRUT LABOR INTENSIVE WORK ACTIVITY – APPROVED



USAID | LEBANON

FROM THE AMERICAN PEOPLE

SNAPSHOT

In Wake of Beirut Explosions, CSP Helps Residents Revitalize Their Communities

USAID Enables Residents to Generate Income While Cleaning Their Neighborhoods

“The work through CSP is great. People are stopping by, thanking us, and we can really see all the young people making a big difference. We hope to make Lebanon better. We don’t want to leave.” — ██████ a resident benefiting from USAID CSP’s rubble removal intervention, which generates daily income for residents cleaning up neighborhoods damaged by the Beirut blast.



Photo credit: Community Support Program (CSP) ██████ shovel debris off the streets of an eastern Beirut neighborhoods damaged in the Beirut blast. They are on a team of workers being paid USD 20 per day by USAID’s CSP to remove rubble and debris from the city using a mix of heavy machinery and manual labor.

Weeks after a blast at the Beirut Port decimated large parts of Lebanon’s capital city and its surroundings, three young workers take a break from shoveling their fourth truckload of glass, rubble, and other debris off the street.

“What matters now is that we clean,” says ██████ 20.

██████ and her two workmates — ██████ 23, and ██████ 25 — all come from the neighborhoods that were most heavily affected by the blasts. ██████ house was destroyed, but “mom doesn’t want to leave the neighborhood,” she says. ██████ father suffered leg and head injuries, and his home was also damaged. ██████ was staying just a few hundred meters from the blast site, and her windows and doors were blown out.

The three heard that USAID’s Community Support Program (CSP) was partnering with five local organizations — the Rene Moawad Foundation (RMF), Caritas, the Lebanon Reforestation Initiative (LRI), Nahnoo, and the Association for Forests, Development, and Conservation (AFDC) — to hire impacted residents to remove debris and recyclables from their neighborhoods. They all signed up through the RMF, joining more than 300 other workers from across the five organizations. After undergoing a CSP-administered training on safety while clearing the debris, they were placed on the same team and received protective gear, equipment, and machinery to help them remove rubble. Together with the other residents hired by CSP, they helped to clear a total of more than 4,000 tons of debris from Beirut’s hardest-hit neighborhoods.

As for their hard-earned money, ██████ are helping their families rebuild their homes. ██████ is buying medicine and food for neighbors rendered homeless by the blast. Despite the challenges ahead, they said the work has given them hope.

“People are stopping by, thanking us, and we can really see all the young people making a big difference. We hope to make Lebanon better. We don’t want to leave,” ██████ says.

This activity is part USAID’s initiative to help revitalize and restore blast-affected neighborhoods in Beirut in response to the explosions.