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QUARTERLY REPORT APRIL– JUNE 2021

USAID/Lebanon Community Support Program

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USAID/LEBANON COMMUNITY SUPPORT PROGRAM

JULY 30, 2021

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USAID/Lebanon Community Support Program (CSP)
Chemonics International Inc.
[REDACTED]
Beirut, Lebanon

FRONT COVER PHOTO CSP workers clean the pathway connecting Qalamoun to Deddeh in North Lebanon as part of a labor-intensive income generation activity, where CSP provides underserved residents with short-term income generating opportunities by hiring them to carry out low-risk labor intensive work.

BACK COVER PHOTO CSP workers meet with CDM Smith and partner BTD to ensure USAID compliance upon CSP's completion of the rehabilitation works of an irrigation canal in Ras Baalbek.

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ACRONYMS

AAP	Activity Approval Package
AFDC	Association for Forests, Development, and Conservation
ALI	Association of Lebanese Industrialists
AUB	American University of Beirut
BALADI-CAP	Building Alliances for Local Advancement, Development, and Investment - Capacity Building
BTD	<i>Bureau Technique Pour Le Développement</i>
CAC	Center for Active Citizenship
CBO	Community-Based Organization
CEEDD	Chair in Education for Eco-Citizenship and Sustainable Development
CN	Concept Note
CO	Contracting Officer
COOP	Cooperative
CSO	Civil Society Organization
CSP	Community Support Program
ELARD	Earth Link & Advanced Resources Development
ERAC	Environmental Review and Assessment Checklist
ESCWA	United Nations Economic and Social Commission for Western Asia
IDIQ	Indefinite Delivery, Indefinite Quantity
IIF	Investment Incentives Fund
LAU	Lebanese American University
LIW	Labor-Intensive Works
LMTA	Lebanon Mountain Trail Association
LSA	Local Systems Approach
MEFOSA	Middle East Food Safety Associates
MEL	Monitoring, Evaluation, and Learning
MoE	Ministry of Environment
MoEW	Ministry of Energy and Water
PIF	Personal Identification Form
RAD	Rapid Analysis and Design
RMF	Rene Moawad Foundation
RWE	Regional Water Establishment
TAAR	Technical Assistance Assessment Report
TO	Task Order
ToT	Training of Trainers
TVET	Technical and Vocational Education and Training
USAID	United States Agency for International Development
USG	U.S. Government
USJ	University of Saint Joseph
USP	University Scholarship Program
WFD	Workforce Development

I. EXECUTIVE SUMMARY

The Community Support Program (CSP) in Lebanon is an [REDACTED], seven-year, single-holder, indefinite delivery, indefinite quantity (IDIQ) contract designed to provide a range of support to underserved and vulnerable communities. Funded by the United States Agency for International Development (USAID) and implemented by Chemonics International, CSP seeks to improve the delivery of essential services and enhance economic opportunities to improve lives and reduce tensions that contribute to conflict and violence, primarily in Lebanon's North, South, and Beqaa Valley regions.

Through the IDIQ mechanism, USAID issued Task Orders (TOs) according to the following components: 1) community stabilization; 2) community development; and 3) technical assistance and capacity building. CSP uses a fast, flexible, and participatory approach to address a broad range of needs in Lebanon's most underserved and vulnerable communities in response to evolving political, security, and economic conditions. To achieve its objectives, CSP is partnering with municipalities, regional water establishments (RWEs), civil society organizations (CSOs), technical and vocational education and training (TVET) institutions, and the private sector, to implement four technical task orders: community support, workforce development, wastewater management, and technical assistance and capacity building.

The third quarter of Fiscal Year 2021 (FY2021 Q3), spanning April-June 2021, was characterized by a significant decrease in COVID-19 cases, a worsening of the economic crisis as the local currency continued to plummet, a slashing of subsidized goods, and an unprecedented fuel and electricity crisis, prompting further protests and roadblocks across the country. Despite these challenges, CSP's management and technical teams maintained business continuity and advanced assistance delivery to underserved communities. While this report focuses on CSP's progress and achievements during FY2021 Q3, the infographic on Page 3 includes cumulative results of CSP's programming since its inception in October 2018.

Following the easing of last quarter's lockdown measures, the community support component, also known as Task Order 2 (TO 2), focused on fast-tracking activity implementation while finalizing its remaining activity designs. This quarter, TO 2 received USAID's approval for two new activities, achieving a target number of 88 out of 89 approved activities. It's worth to note that following the quarter's end, TO2 met its target of 89 approved activities.

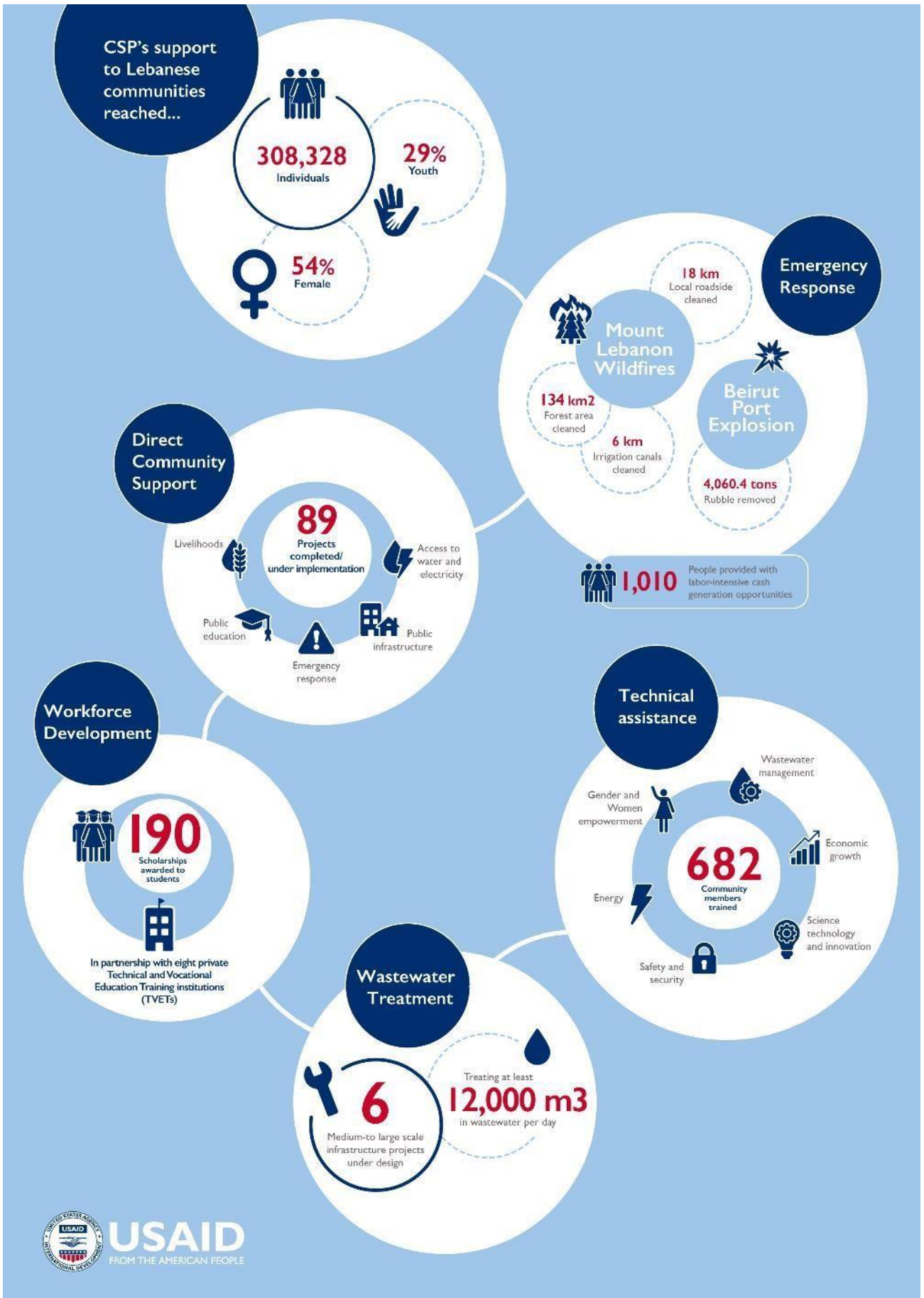
CSP's workforce development component falls under USAID's economic growth office and operates according to a different development objective and set of results. Although the team prepares their own quarterly progress report that is separate from the rest of the IDIQ's, this report provides a summary of the team's key accomplishments during the quarter. This includes the signing of 13 new MOUs with private businesses and SMEs and establishing ten new partnerships between TVETs and private sector firms to secure new internship and employment opportunities for TVET graduates.

CSP's wastewater management component, also known as Task Order 5 (TO 5) continued finalizing the 100% designs of its selected interventions. It equally launched the design process of two interventions and added an expansion component to another. TO 5, in collaboration with ECODIT Liban and the Association of Lebanon Industrialists (ALI), also conducted introductory field visits to various industries to discuss upgrades to onside wastewater treatment systems.

Finally, CSP's technical assistance component continued to design and implement technical assistance activities for municipalities, civil society organizations (CSOs), and community-based organizations (CBOs) to build the capacities of local partners and sustain the activities under CSP's other task orders. Capacity building trainings this quarter focused on organizational development, financial management, operation and maintenance, and social media management.

The technical teams are supported by the management and operations staff of TO 1, whose support in human resources, vetting, engineering and environmental compliance, and grants and subcontracts sustained programmatic momentum. Meanwhile, the monitoring, evaluation, and learning (MEL) team continued assisting all the technical teams to note possible points of improvement for future programming based on lessons learned. In parallel, the communications and outreach unit ramped up its efforts to promote the program by highlighting ongoing activities through traditional media and online outlets.

The rest of this report details the progress made by each TO under the CSP IDIQ during FY2021 Q3. After providing a more detailed overview of the country context impacting CSP's work during the quarter, this report details the progress achieved under the community support and wastewater management components, as well as a briefing page with more information about the workforce development team's successes. There are then updates from the quarter on how the technical assistance component enhanced the other three components' activities and while Task Order 1 provided operational and management support. Finally, the report includes a series of annexes such as charts, maps, and other supplementary material to augment the narrative of CSP's progress.



II. COUNTRY CONTEXT

The third quarter of FY2021 (April-June 2021) was characterized by a significant decrease in COVID-19 cases, following a prolonged national lockdown. The Government of Lebanon (GoL) ramped up its national vaccination campaign, and new cases decreased from last quarter's daily average of 6,000 case to just 100 infections per day. Following this progress, many countries moved to include Lebanon in their 'Green' travel lists.

On the other hand, this quarter was also marked by a worsening of the economic crisis and further devaluation of the national currency, which reached historic lows valued at about 15,000 Lebanese Pounds (LBP) to USD \$1 on the alternative market, compared to the official rate of LBP 1,507 to \$1. The tenfold devaluation of the currency, and the government's gradual and ad-hoc lifting of subsidized foodstuffs, fuel, and other essential goods, has further increased households' living costs, resulting in more than half of the population plunging below the poverty line.

The Government of Lebanon remains in caretaker status after almost a year of deadlock and the Central Bank has been slashing import subsidies, including on petroleum products, provoking an unprecedented fuel shortage as well as increasing power cuts across the country. Residents have had to queue for several hours each day at gas stations to refill their vehicle tanks only partially. Most households have only a few hours of state-provided electricity and are receiving increasingly limited back-up power from private generator memberships. As a result of the unfolding cuts on imported goods, the consequent deterioration of living conditions, and political instability, this quarter witnessed an increase in civil unrest, protests, roadblocks, and crime across the country.

CSP's field teams faced a new set of challenges related to the continued deterioration of the economy and further devaluation of the national currency. There were significant shortages in the market supply of construction materials and other necessary equipment, which provoked some delays in construction-related activities. In addition, the fuel crisis and the resulting difficulties for staff and contractors to travel on-site caused some delays in field activities.

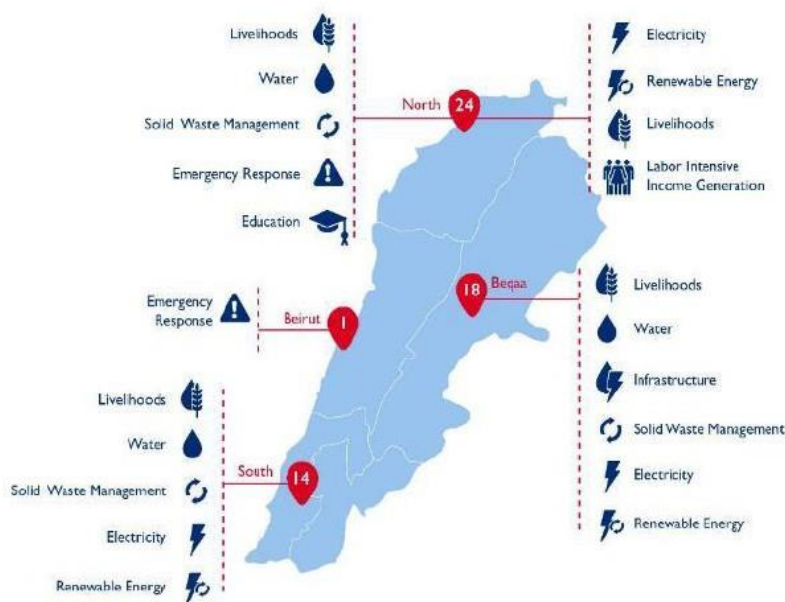
III. COMMUNITY SUPPORT

Under the community support component, Task Order (TO) 2, CSP collaborates with local partners to implement short- and medium-term interventions to improve livelihoods and ensure access to services, thereby alleviating sources of tension among communities.

During the third quarter of FY2021, TO 2 focused on fast-tracking activity implementation following the gradual reopening of the country after last quarter’s prolonged national lockdown measures, whilst finalizing the remaining activity designs. Although CSP immediately pushed to ramp up activities’ implementation, the team continued to face challenges and delays. As the economic crisis worsened this quarter, suppliers decreased imports, leading to a supply shortage of materials required for activity implementation. Specifically, the unavailability of concrete at a local supplier level caused significant delays to construction-related activities. Activities faced further setbacks due to the unexpected need to import technical materials, such as LED lights and welding station supplies. The deteriorating fuel crisis has also increased state-provided electricity cuts and the rationing of power supply by private generators, requiring CSP to adapt and coordinate closely with partners and suppliers to plan innovative and effective tactics to ensure provision of needed support to beneficiaries.

This quarter, CSP’s TO 2 received USAID’s approval on two activities in North Lebanon: the first to enhance security and municipal service delivery in Bqarsouna (NTH044), and the second to improve the recyclables collection and management system at the Amioun Material Recovery Facility (NTH043). On the other hand, two activities were retracted by CSP in South Lebanon due to the complexity in providing the legal documents to proceed with their implementation. Of the remaining pending activities, BQA018 with the Majdel Anjar Cooperative was pending additional information ahead of requesting USAID’s approval.

CSP made significant progress in the implementation of approved activities this quarter. By the end of June 2021, 57 activities were under implementation and 31 were either completed or closed. For a summary of TO2 activities under implementation this quarter, refer to the visual below.



57 Activities under implementation Q3 FY2021

To date, 308,025 beneficiaries of the current target of 645,580, have benefitted from USAID assistance under CSP’s community support component – of whom 54 percent were female and 29 percent were youth (18-29 years old).

Some additional highlights of CSP’s results under TO 2 this quarter are:

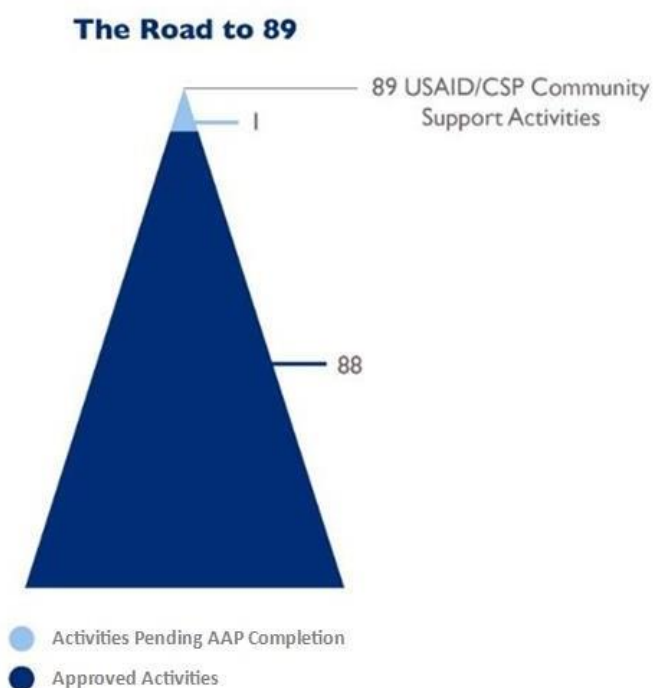
- ✔ **5,440 people** recorded as benefiting from U.S. government (USG) assistance.
- ✔ **54 percent** of the participants in USG-assisted programs were female.
- ✔ **Two local actors** have enhanced abilities to provide better services as result of USG support.
- ✔ **17 community members** have participated in the CSP activity cycle.
- ✔ **5,100 people** reported having access to adequate levels of essential services.

For a full account of TO 2’s results for the year against set targets, see Annex A; for CSP’s full indicators tracking table, see Annex B. The rest of this section provides further details about the design and implementation of community support activities this quarter.

ACTIVITY DESIGN

ACTIVITY CONCEPTS

Although this quarter CSP’s TO 2 prioritized activity implementation over the design of new interventions, CSP submitted three new activity approval packages (AAPs) to USAID for review and received approval for two, bringing the total number of approved activities to 88 by the end of June. The approved interventions include a recyclables management intervention in Amioun, North Lebanon, and a streetlight rehabilitation activity coupled with the provision of a snowblower and salt spreader in the remote municipality of Bqarsouna. The last AAP, still pending additional information by CSP to receive USAID’s approval, includes the support of a cooperative in Majdel Anjar to enhance income-generating opportunities.



In parallel, the TO 2 team submitted three concept notes (Hasroun and Wadi Kadisha in the North,

and Kawkaba in the South), which aim to facilitate access to water and electricity in case additional funding were to become available for activities beyond the current target of 89. The activities in Hasroun and Kawkaba include the provision of water pumps with solar power, while the activity in Wadi Kadisha is a construction project to rehabilitate a water channel that feeds a hydroelectrical station. However, the latter was retracted due to the negative reputation of the potential partner.



Additionally, CSP conducted two community profiling exercises in the Beqaa (Kfar Qouq and Kfar Denis) and identified water scarcity as a critical challenge for both municipalities. As a result, CSP explored solar interventions for water provision to mitigate prolonged electricity cuts.

Distribution of submitted AAPs

ACTIVITY IMPLEMENTATION

At the end of FY2021 Q3, TO 2 had committed ██████████ of the approximately ██████████ in its activity budget, under 88 approved activities. The expected number of overall beneficiaries for these activities is more than 800,000 residents from underserved communities. A sector-by-sector breakdown of committed funds, with the estimated number of beneficiaries according to the number of interventions, is shown in the visual below.



number of interventions

As mentioned earlier in this report, by the end of June 2021, CSP reached a total of 88 approved activities, 31 of which were either completed or closed, and 57 were under implementation. Overall, of the 57 activities currently under implementation, 24 are in North Lebanon, 18 in the Beqaa, 14 in the South, and one in Beirut.

As CSP focused on accelerating the implementation of activities following the lockdown measures last quarter, the team launched the procurement process for clusters of activities beginning implementation next quarter. These included:

- ✔ Streetlighting in the Beqaa for the villages of El Marj, El Qaraoun, and Hawch Barada;
- ✔ Recyclables management in Manara and Makse in the Beqaa, and Ras Nhach, Bechmizzine, and Amioun in the North
- ✔ Provision of backup generators in Aaiha, Deir el Ghazal, Dahr el Ahmar, and El Ansar in the Beqaa.

During this quarter, CSP made significant progress towards the implementation of large construction activities, such as rehabilitating the main irrigation channel in Ras Baalbek (Beqaa), and rehabilitating the irrigation distribution network in Aachach, Meriata, and Arde (North). CSP continued to support neighborhoods affected by last year’s explosion in the Port of Beirut. Support included the groundworks for the installation of LED streetlights and concluding the temporary provision of portable latrines for workers at the port. CSP also completed the implementation of two labor-intensive work activities to provide underserved residents with short-term income generating opportunities by hiring them to carry out low-risk labor intensive interventions, including forest cleanup in Chouf area, and forest cleanup coupled with the pruning and cleaning of irrigation canals in Al Hasbani area in the South. Both interventions temporarily alleviated the impact of the ongoing economic crisis for around 3,000 beneficiaries. In parallel, CSP’s TO 2 concluded the first phase of a labor-intensive income generation activity in Qalamoun and Deddeh, in the North, which entailed the cleanup of a two-kilometer footpath in preparation for labor-intensive construction works in the coming quarter.

The following subsections provide further details about ongoing, closed and completed activities as of June 2021. For a full account of all AAPs submitted by CSP for USAID approval — including approved activities; activities pending design, USAID approval, or CSP revision; and activities CSP did not to proceed with — please refer to Annex C: CSP TO 2 Activity Tracker. For maps showing CSP activities by sector, status, and funding level, please see Annexes L and E, respectively.

ACTIVITIES UNDER IMPLEMENTATION

Code	Location	Governo-rate	Activity Description	Sectors	Technical assistance component
BE1002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing up to 500 LED Streetlights to promote safety and security in eastern Beirut neighborhoods affected by the Port of Beirut explosion.	Emergency Response	Equipment Maintenance and Operations
BQA011	Deir El Ahmar	Baalbek-Hermel	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps.	Water/renewable energy	Not yet applicable

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA017	Ras Baalbek	Baalbek-Hermel	Rehabilitating the main irrigation channel in Ras Baalbek to preserve water and improve livelihoods.	Water	Not yet applicable
BQA020	Ainata El Arz	Baalbek-Hermel	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment.	Livelihoods	<ul style="list-style-type: none"> - COOP Management - Marketing and Branding - Organization Development - Business Planning
BQA021	El Ansar	Baalbek-Hermel	Improving electricity service in El Ansar through the provision of a 75-KVA village generator with connections and a maintenance crane.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Grievance Mechanism
BQA023	Loussiya – Sultan Yaacoub	Beqaa	Providing sustainable electricity to the Loussiya water pump through solar panels and a backup generator.	Water/renewable energy	Equipment Maintenance and Operation / Waste Management
BQA025	Nabi Ayla	Beqaa	Improving public safety through the construction of a retaining wall and side rails in Nabi Ayla.	Infrastructure	Not yet applicable
BQA026	Talia	Baalbek-Hermel	Resolving tensions over water scarcity in Talia by constructing an elevated water tank.	Water	<ul style="list-style-type: none"> - Awareness Raising on Water Conservation - Proposal Writing - Social Media Management
BQA027	Dahr el Ahmar	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Financial Feasibility and Budgeting
BQA030	CWB - North Beqaa	Baalbek-Hermel	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system to provide low-cost, high-quality seedlings and services to more local farmers in northeast Beqaa.	Livelihoods	Equipment Maintenance and Operation
BQA031	Bechwat	Baalbek-Hermel	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm and rehabilitation of an existing transmission line to the irrigation lake.	Water/renewable energy	Not yet applicable
BQA032	Hawch Barada	Baalbek-Hermel	Enhancing safety and security and reducing municipal streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.	Electricity	Equipment Maintenance and Operations
BQA033	El Marj	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Marj by replacing up to 850 streetlights with LED bulbs.	Electricity	Equipment Maintenance and Operations / Waste Management

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA034	El Qaraoun	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Qaraoun by replacing up to 550 streetlights with LED bulbs.	Electricity	Equipment Maintenance and Operation / Waste Management
BQA035	El Fekehe	Baalbek-Hermel	Providing sustainable electricity to the El Fekehe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room.	Water/renewable energy	Not yet applicable
BQA036	Majdel Aanjar	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump.	Water/renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Grievance Mechanism
BQA037	Makse	Beqaa	Improving the recyclables collection and management system of Makse village by reducing municipal collection costs through the provision of 64 Street Recycling Bins.	Solid Waste Management	<ul style="list-style-type: none"> - Financial Management and Planning - Awareness Raising on Sorting at Source - Public & Personal Safety - Equipment Maintenance and Operation
BQA038	Aaiha	Beqaa	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting
BQA039	Deir el Ghazal	Beqaa	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting - Grievance Mechanism - Social Media Management
NTH004	Akroum	Akkar	Supporting olive farmers in Akroum through the provision of a decanter and generator.	Livelihoods	<ul style="list-style-type: none"> - Environmental Compliance - Equipment Maintenance and Operation - Financial Management and Bookkeeping - Organization Development - Business Planning
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	Wastewater	<ul style="list-style-type: none"> - Documentation & Archiving System - Municipal Administrative Correspondence - Municipal Financial System
NTH009	Jdaidet el Qaitaa	Akkar	Supporting Jdeidet el Qaitaa Women's Cooperative for Agricultural Products by completing the construction of their partially built locality/center.	Livelihoods	<ul style="list-style-type: none"> - Financial Management and Planning - Food Safety - Marketing and Branding - Business Planning

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
					- Social Media Management
NTH013	Mouanse	Akkar	Rehabilitation of the pumping system for the borehole feeding Mouanse village.	Water	Not yet applicable
NTH017	Bebnine	Akkar	Supporting Salam Public Mixed School in Bebnine by providing students desks, curtains, computers, closets and rehabilitating the school's toilets and painting the classes.	Education	- Public Safety - Preservation of public Property
NTH019	Niha	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids	Infrastructure	Equipment Maintenance and Operations
NTH020	Aachach, Meriata, Arde	North	Improving and rehabilitating the irrigation distribution network in Aachach, Meriata, and Arde villages to support livelihoods and ease water resource related tensions amongst the three villages.	Water	Not yet applicable
NTH025	Bechmizzine	North	Alleviating some of the solid waste management crisis in Koura by improving the collection or recyclables and the operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance.	Solid Waste Management	- Equipment Maintenance and Operations - Financial Management and Planning - Social Media Management - Organization Development - Awareness Raising on Sorting at Source
NTH027	Khirbet ej Jendi	Akkar	Supporting Khirbet ej Jendi Electrical Backup System by providing a new backup generator and rehabilitating the existing electricity room.	Electricity	- Equipment Maintenance and Operations - Financial Management and Planning - Social Media Management
NTH028	Ras Nhach	North	Supporting the solid waste sorting system in Ras Nhach through distributing recyclables collection bins and implementing a sorting awareness campaign.	Solid Waste Management	- Awareness Raising on Sorting at Source
NTH029	Khirbet Daoud	Akkar	Alleviating tensions over electricity shortage in Khirbet Daoud through provision of needed electricity transmission stations.	Electricity	- Awareness Raising on Electricity Conservation - Municipal Financial System
NTH030	Qalmoun / Dedde	North	Labor-intensive income generation intervention to design and build a pedestrian walkway between the two communities.	Labor-intensive income generation	- Social Media Management - First Aid - Legal Support
NTH031	Haret el Fouwar	North	Completing the sewage network lines in Haret el Fouwar.	Wastewater	Not yet applicable
NTH033	Batroun	North	Alleviating wastewater-related tensions in Batroun by connecting	Wastewater	Not yet applicable

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			three neighborhoods to the existing network.		
NTH034	Majdlaya	North	Improving recyclables waste management and reducing tensions in Majdlaya Village by providing recycling collection points.	Solid Waste Management	Awareness Raising on Sorting at Source
NTH035	Beit Mellat	Akkar	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for the village's water pump.	Water/renewable energy	Not yet applicable
NTH036	Mazraat et Tefah	North	Installing an on-grid Solar System for Mazraat et Tefah's water pump.	Water/renewable energy	Not yet applicable
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	Water/renewable energy	Not yet applicable
NTH038	El Borj	Akkar	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells.	Water/renewable energy	Not yet applicable
NTH039	Kfar Yachit and Bisbeel	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.	Infrastructure	Equipment Maintenance and Operation
NTH040	Jebrayel	Akkar	Supporting Jebrayel Municipality to provide electrical services through the provision of a generator, electric board, and network.	Electricity	- Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting
NTH041	Jurd el Qaitea	Akkar	Enhance Jurd El Qaitea Union villages' preparedness to better respond to natural emergencies through equipping the Union truck with fire response equipment.	Emergency Response	Not yet applicable
NTH043	Amioun	North	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with an awareness-raising campaign on recycling.	Solid Waste Management	Not yet applicable
NTH044	Bqarsouna	North	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED Bulbs	Infrastructure	Not yet applicable

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
STH001	Saida	South	Installing solar Led lights in Old Saida alleys to enhance sense of safety and security.	Electricity/renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Public Procurement
STH005	Hasbaiya	Nabatieh	Providing water filtration for Hasbaiya's water tank.	Water	Not yet applicable
STH006	Bqasta	South	Enhancing the provision of water services in Bqasta by constructing an elevated water tank of a capacity of 300m ³ .	Water	Awareness Raising on Water Conservation
STH008	Ain Ebel	Nabatieh	Upgrading the municipality's festival grounds and developing and outfitting its cultural trail and historical sites.	Livelihoods	<ul style="list-style-type: none"> - Administrative and Financial Management of the Trail - Event Management - Marketing and Networking - Business Planning - Local Guides (Tourism and TOT) - Guest House Management
STH010	Jinjlaya	South	Enhancing the provision of water in Jinjlaya by installing a generator to ensure continuous backup electricity to the water pumping station.	Water	Not yet applicable
STH016	Rachaiya el Foukhar	Nabatieh	Enhancing security and service delivery through the provision and installation of 176 LED streetlights to ensure efficient street lighting in Rachaiya El Foukhar.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Strategic Planning - Proposal Writing
STH017	El Qariyeh	South	Improving economic opportunities in El Qariye and supporting community investments through the provision of kiosks, latrines, tents, and benches to equip their community space.	Livelihoods	<ul style="list-style-type: none"> - Event Management - Social Media - Business Planning - Social Media Management - Marketing and Branding - Website - Food Safety
STH018	Jinsnaya	South	Constructing an elevated water tank in Jinsnaya.	Water	Not yet applicable
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida (El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Salhiye and Ain ed Delb) by providing recyclable bins and expanding the awareness-raising campaign.	Solid Waste Management	<ul style="list-style-type: none"> - Awareness Raising on Sorting at Source - M&E - Social Media Management - Needs Assessment for East Saida Municipalities and CSOs
STH025	Saidoun	South	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and	Livelihoods	Not yet applicable

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			harvesting equipment to Saidoun Agricultural Cooperative.		
STH026	Kfar Jarra	South	Reducing tensions between Kfar Jarra residents by completing the existing solar street lighting system to cover all neighborhoods.	Electricity/renewable energy	Equipment Maintenance and Operations
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	Electricity/renewable energy	- Equipment Maintenance and Operations - Municipal Financial Management
STH029	Hasbaiya	Nabatieh	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution.	Electricity/renewable energy	Equipment Maintenance and Operation / Waste Management
STH030	Aalma Ech Chaab	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses.	Electricity/renewable energy	Equipment Maintenance and Operation / Waste Management

CLOSED AND COMPLETED ACTIVITIES

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA001	Britel	Baalbek-Hermel	Providing essential equipment to the Britel Public School.	Public Education	Closed	Equipment Maintenance and Operation (Completed)
BQA002	Ali en Nahri	Beqaa	Providing essential equipment to Ali Nahri Public High School.	Public Education	Closed	N/A
BQA003	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances.	Emergency Response	Closed	N/A
BQA004	Tannoura	Beqaa	Providing the municipality with a 250 KVA generator and replacing accessories affected by storm.	Electricity	Closed	- Equipment Maintenance and Operation - Social Media - Municipal Financial Management - Proposal Writing (Completed)

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA005	Joub Jannine	Beqaa	Re-equipping SADA NGO center in Joub Jannine following damages by the 'Norma' storm.	Emergency Response	Closed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Financial Management Organization Development
BQA008	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances (Phase Two).	Emergency Response	Closed	N/A
BQA007	Fissane	Baalbek-Hermel	Expanding Fissane Cooperative through equipping a community space with agricultural equipment.	Livelihoods	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Scheduling / Operation Plan
BQA009	El Qaa	Baalbek-Hermel	Equipping El Qaa Municipality for storm response providing three dewatering suction pumps to remove flooding.	Emergency Response	Completed	<ul style="list-style-type: none"> - Asset Management - Equipment Maintenance and Operation
BQA012	Ghazze	Beqaa	Improving Public Safety in Ghazze through the construction of a retaining wall.	Infrastructure	Completed	N/A
BQA014	Hawch er Rafqa	Baalbek-Hermel	Reducing tensions through providing equipment to the Intermediate Public School of Hawch El Arab.	Education	Completed	<ul style="list-style-type: none"> - Preservation of School Property - Equipment Maintenance and Operation
BQA015	El Khiara	Beqaa	Enhancing safety and security through the provision of solar lighting in El Khiara by replacing 39 old HPS lighting fixtures by LED type street bulbs and installing 7 new solar panels with LED bulbs on inner roads.	Electricity	Completed	<ul style="list-style-type: none"> - Equipment Maintenance & Operation - Social Media (Completed)
BQA016	Saadnayel	Beqaa	Reducing tensions through the installation of a water filtration system at the Intermediate Public School of Saadnayel.	Water	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation
NTH001	Tripoli	North	Improving the sorted solid waste collection capacity of the Union of Al Fayha' Municipalities by procuring 15 new collection points (30 large containers, 2 containers located in each point), 30 cage bins used at 15 schools (2 cages per school), and 30 small garbage bins for	Solid Waste Management	Closed	N/A

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			pedestrians in the old city markets and three public gardens.			
NTH002	Qabaait	Akkar	Supporting Qabaait Public Middle School by providing 200 desks, 26 desktops, 26 chairs, 13 desktop desks and installing curtains in the classes.	Public Education	Completed	<ul style="list-style-type: none"> - Public Safety - Preservation of School Property
NTH003	Jabal Akroum	Akkar	Enhancing strained water services in Jabal Akroum by installing a water pump and connecting pipes to the existing water tank.	Water	Completed	N/A
NTH008	Markebta	North	Building a supporting wall in Markebta.	Infrastructure	Completed	N/A
NTH010	Kfar Hilda	North	Ensuring a proper water flow in the channels of Kfar Hilda by working on four existing water drainage systems. The works include cleaning and installing a steel fence in the 1 st drainage system, replacing pipes in the 2 nd and 3 rd system, and widening the pipes in the 4 th system by replacing the existing pipes.	Water	Completed	N/A
NTH012	Fnaideq	Akkar	Supporting livelihoods through improving sales for a rural cooperative in Fnaideq by designing and constructing a mobile food trail that can be used for selling the cooperative produce.	Livelihoods	Completed	<ul style="list-style-type: none"> - Marketing and Branding - Market Linkages - Social Media Management
NTH015	En Noura	Akkar	Providing support to farmers affected by the Syrian conflict in Noura by procuring two electrical rotary tillers to be used inside the greenhouses and small pieces of agricultural lands.	Livelihoods	Completed	Municipal Financial Budgeting
NTH016	Bebnine	Akkar	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine by rehabilitating the schools toilets, tiling, plastering walls and waterproofing windows.	Education	Completed	<ul style="list-style-type: none"> - Awareness Raising on Water Conservation - Public Safety - Preservation of School Property

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
NTH019	Niha	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids.	Infrastructure	Completed	Equipment Maintenance and Operations (Completed)
NTH024	Berqayel	Akkar	Supporting solid waste management in Berqayel by providing waste bins, broom, and two recycling points.	Solid Waste Management	Completed	Equipment Maintenance and Operations
NTH026	Barghoun and Badbhoun	North	Supporting farmers from Barghoun and Badbhoun through providing mechanical harvesters for olives.	Livelihoods	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Bookkeeping - Scheduling / Operation Planning
STH002	El Miye w Miye	South	Enhancing solid waste collection and sorting from source efforts in "Miyeh w Miyeh" by providing plastic bins for recyclables and organic and non-recyclables waste.	Solid Waste Management	Completed	N/A
STH009	Tanbourit	South	Supporting the Cooperative of Olive Farmers in Tanbourit by providing mechanical harvesters for olives.	Livelihoods	Completed	<ul style="list-style-type: none"> - Social Media - Scheduling / Operation Planning
STH014	Ed Damour	Mount Lebanon	Emergency response to Damour wildfires by replacing damaged water networks.	Emergency response	Completed	N/A
STH015	Ed Damour	Mount Lebanon	Providing equipment to Arc-en-ciel in response to the latest wildfires by providing 3 laptops, 3 printers, materials to manufacture 9 desks and drawers, a central telephone, 10 mobile sets, central UPS and 15 routers.	Emergency Response	Completed	N/A
STH021	Damour, Mechref, Kfar Matta	Mount Lebanon	LRI labor-intensive income generation forest management activities in Chouf Aley Area.	Labor-intensive income generation	Completed	<ul style="list-style-type: none"> - Fire Forest Management Planning - Equipment Maintenance and Operation - Proposal Writing
STH022	Al Hasbani	Nabatieh	Labor-intensive income generation works in forest management activities and	Labor-intensive income generation	Completed	<ul style="list-style-type: none"> - Social Media Management - Rural Tourism Framework

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			cleaning of irrigation canals in Al Hasbani area.			- Proposal Writing - Website update
BEI001	Marfaa, Rmeil, Medawar	Beirut	Emergency response rubble removal community labor-intensive income generation in Marfaa, Rmeil, and Medawar neighborhoods in response to the Beirut Blast.	Emergency Response	Completed	Personal Safety Training
BEI003	Marfaa	Beirut	Improving hygiene and sanitary conditions for workers at the Port of Beirut by providing the services of rented portable latrines.	Emergency Response	Completed	N/A

ACTIVITIES THAT EXPERIENCED SIGNIFICANT DELAYS

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH006	Bqasta	South	Enhancing the provision of water services in Bqasta by constructing an elevated water tank of a capacity of 300m ³ .	The construction of the elevated water tank was launched, but due to the unavailability of concrete at the suppliers and the batch plants, delays in implementation were noted as the concrete pouring cannot be done unless the needed quantity is available. This has led to continuous delays in the set timeline for this activity.	The contractor with the support of BTB was able to provide the needed quantity of concrete to continue the works for this phase. But additional concrete shortages are expected in the upcoming period as the market situation is not stable. Implementation is expected to be finalized in September.
NTH035	Beit Mellat	Akkar	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for the village's water pump.	The repeated roadblocks that took place in the North region in the previous period delayed the water testing which delayed the design process.	The design is expected to be finalized by July 15, 2021.
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	The repeated roadblocks that took place in the North region in the previous period delayed the water testing which delayed the design process.	The design is expected to be finalized by July 15, 2021.
NTH038	El Borj	Akkar	Enhancing water provision in Borj Akkar through the installation of an on-grid solar system for two water wells.	The repeated roadblocks that took place in the North region in the previous period delayed the water testing which delayed the design process.	The design is expected to be finalized by July 15, 2021.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
BQA020	Ainata El Arz	Baalbek - Hermel	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment.	The delay in this activity was due to the unavailability of a welding station in the Lebanese market. Thus, the vendor had to import it. A second challenge was faced during the custom clearance process due to the unavailability of electricity and delay in official documentation processes., which led to delays in the clearance of the welding station.	The welding station will be delivered during July.
BQA032	Hawch Barada	Baalbek - Hermel	Enhancing safety and security and reducing municipal streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.	The required streetlights with adequate lumens for this activity were not available in the Lebanese market and require importation, which delayed the implementation.	The streetlights shipment and the delivery are expected in August.
BQA033	El Marj	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Marj by replacing up to 850 streetlights with LED bulbs.	After receiving the vendor's eligibility notice, the selected vendor explained that streetlights are not available in stock anymore and require shipment after manufacturing. The timeline for this task is estimated for around 12 weeks from PO signature.	The Purchase order for this activity is signed and the streetlights are expected to be imported and installed starting October.
BQA034	El Qaraoun	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Qaraoun by replacing up to 550 streetlights with LED bulbs.	After receiving the vendor's eligibility notice, the selected vendor explained that streetlights are not available in stock anymore and require shipment after manufacturing. The timeline for this task is estimated for around 12 weeks from PO signature. It is to note that the same vendor will be importing the items for This activity and BQA033/ Al Marj	The Purchase order for this activity is signed and the streetlights are expected to be imported and installed starting October.
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing up to 500 LED Streetlights to promote safety and security in eastern Beirut neighborhoods affected by the Port of Beirut explosion.	The delay in this activity was due to the unavailability of the lights in the Lebanese market. Thus, the vendor had to import them. A second challenge was faced during the custom clearance process due to the unavailability of electricity and delay in official documentation processes, which led to additional delays in the clearance of the lights.	Part of the lights are delivered and installed, and the remaining items will be installed by September.

ACTIVITY HIGHLIGHTS

ALMOST A YEAR INTO THE BEIRUT BLAST, CSP CONTINUES SUPPORT TO AFFECTED COMMUNITIES

On August 4, 2020, the explosion at the Beirut Port left surrounding neighborhoods in rubble and damaged basic infrastructure. Following the blast, and given the wider economic crisis across the country, CSP rapidly responded to implement a labor-intensive income generating activity to support underserved residents with the clean-up effort in the damaged neighborhoods. The intervention created temporary income for more than 340 people, who removed around 4,250 tons of rubble and debris and received a cumulative total of around

██████████. CSP launched another intervention in October 2020 to address worker sanitation needs at the port in order to contribute to mitigating any slowdown in work or productivity at the Port which can reverberate into delays in providing basic construction materials, food stuffs, and appliances for blast-affected neighborhoods and residents. This included the provision of eight portable toilets equipped with running water, soap, towels, and other sanitary materials. The initial three-month activity was later extended until April 22, 2021, due to the need to continue maintaining the pace of work and productivity at the port for the welfare of the blast-affected neighborhoods.



CSP-provided chemical toilets placed inside the Port of Beirut following the blast.

The latrines improved the working and health conditions for 240 workers and drivers at the port of Beirut.

In May 2021, CSP kicked off its third activity related to the Beirut Port blast, to supply and install around 500 LED streetlights in surrounding neighborhoods to replace the destroyed or damaged sodium lights. The intervention came at a time when residents in blast-affected areas reported feeling unsafe and insecure after sundown especially amidst an increase in crime rates. On May 26, CSP inspected and tested sample streetlights. Batches of streetlight shipments are expected to arrive in Beirut during the first week of July, so CSP is planning to fast-track the installation of streetlights in the next quarter. Worth a total of



in USAID funding, this emergency response activity will address the pressing needs of more than 50,000 underserved residents hit hardest by the blast.

CSP KICKS OFF A RANGE OF NEW ACTIVITIES TO SUPPORT NORTH LEBANON'S MOST UNDERSERVED AREAS

As the national COVID-19 lockdown measures were further eased by the beginning of this quarter, CSP launched an array of activities across its regions of implementation that respond to vulnerable communities' increasing needs, ranging from electricity provision and recyclables management, to wastewater treatment and the supply of irrigation water to local farmers. The program's flexibility allowed for the design of diversified interventions to support underserved areas in overcoming the multiple crises that continue to affect the country. Particularly in North Lebanon, one of the country's hardest hit regions by the ongoing health, economic, and financial crises, the team launched a series of new activities to enhance service provision and reduce inter-communal tensions.

In Khirbet Daoud, a large host community in Akkar with over 5,000 Syrian refugee residents, has been struggling with weak infrastructure that is significantly affecting its electrical transmission system and ability to provide electricity to households at 220 voltage. On May 19, CSP's construction contractor was deployed to the site to initiate the groundworks of building a new electrical transformer room on land offered by the municipality. By the end of the quarter, over 70% of the work has been completed.



Photo of the newly constructed electrical transformer room in Khirbet during a site visit conducted by CSP, its local subcontractor and USAID's partner CDM Smith.

In parallel, CSP started implementing an activity benefiting farmers in Aachach, Meriata, Arde, and the Zgharta district, to improve field irrigation through the construction of a water distribution



CSP's local subcontractor implements the needed excavation works on the site in Aachach.

station and the rehabilitation of the area's existing water irrigation canal. This intervention comes at a critical time for farmers who had been struggling to make profits amidst the continuous devaluation in the national currency, and consequent price inflation and rising production costs.

Finally, in the Koura district, CSP launched a coordination process between the municipalities of Bechmizzine and Amioun on recyclables management. This activity facilitated the division of around 40 villages between two Materials Recovery Facilities (MRFs), and determined a standardized approach to recyclables management across the district. Through the provision of needed equipment, such as recycling bins and metal cages, CSP aims to improve recyclables management for over 100,000 residents across the Koura district. Worth more than ██████ in USAID funding, the above activities, which target an array of basic services, aim to provide support to North Lebanon's most underserved communities.

IMPLEMENTATION CHALLENGES, LESSONS LEARNED, AND NEXT STEPS

During the reporting period, CSP's community support component faced challenges stemming from the difficult operating context in Lebanon, mainly due to the worsening economic and fuel crisis and resulting nationwide protests and roadblocks, which forced public institutions, municipalities, and private businesses to slow down work in CSP's focus regions. Work productivity of public sector employees was also negatively affected as currency devaluation reduced their purchasing power by approximately 90%.

Following the strict nationwide lockdown measures during the previous quarter, several activities faced associated delays at different intervals during this quarter. For instance, under the recyclables waste management activities, CSP's activity in Bechmezzine (NTH025) suffered from delays due to the Ministry of the Environment's inability to conduct a meeting and issuing a recommendation addressing the screening form submitted by the Municipality. In response, CSP's local partner, the Bechmezzine Municipality, followed up with the Ministry of Environment to take the necessary steps enabling the activity works to resume.

Other approved activities faced weeks of implementation delays due to the unavailability of material. In Bqasta (STH006), where CSP is constructing an elevated water tank, the contractor was unable to source concrete from the local market and therefore had to pay increased rates to procure the materials and resume works. In Hawch Barada (BQA032), where CSP is enhancing safety and security through installation of LED lightings, and El Marj (BQA033) and El Qaroun (BQA034), where CSP is replacing streetlights with LED bulbs, vendors required additional time for the procurement of materials as limited stocks were available. Measures were immediately taken, however, to import the required materials to prevent further implementation delays and delivery is expected in August, September, and October respectively. Similarly, in Marfaa, Rmeil, Saifi and Medawar (BEI002), where CSP is installing 500 LED streetlights to promote safety and security in eastern Beirut, the vendor was forced to ship the LED lights by plane to fast-track activity implementation. The lights have been shipped and are expected to be cleared and installed by the end August to early September.

Additional activities experienced delays due to frequent roadblocks, particularly in the North region. For instance, the activities of Beit Mellat (NTH035), Tikrit (NTH037) and El Borj (NTH038), where CSP is installing an on-grid water pump solar system, were all affected by the inability to collect water samples and have them delivered for testing, which delayed the activities' detailed designs.

In addition, the large volume of interventions approved earlier in the year with construction components resulted in a confluence of interventions requiring detailed engineering designs at the same time. CSP's subcontractor for construction design was not adequately staffed to manage a large backlog of interventions leading to delays in the implementation of some interventions, notably Bechwat (BQA031), Jebrayel (NTH040), and Mazraat et Teffah (NTH036). BTD has since added a number of specialized engineers to its roster to match the required expertise with the nature of CSP's interventions, and CSP and BTD engineering teams are continuously meeting to expedite the process and fast-track the designs.

Despite all the above-mentioned challenges, CSP's TO 2 continued to seek out opportunities for collaborating, learning, and adapting its programming accordingly. For instance, in Majdlaya (NTH034) the activity which consisted of providing bins for recyclables and promoting sorting at source was facing challenges related to the environmentally non-compliant Material Recovery Facility (MRF) in the village. Therefore, the team linked the municipality with another MRF in Bechmezzine which is supported under the NTH025 activity. In the upcoming quarter, CSP will continue finalizing the revisions of the remaining activities under design, while continuing to shift its efforts fully to implementation of interventions. In parallel, CSP will also work towards closing out completed activities.

IV. WORKFORCE DEVELOPMENT: BRIEFING PAGE

To improve the skills of and employment opportunities for at least 1,000 unemployed or underemployed Lebanese citizens from vulnerable communities, CSP continues to support underserved residents wishing to pursue Technical and Vocational Education and Training (TVET). This quarter, CSP's TO4 developed a soft skills curriculum and initiated trainings with TVET partner institutes on its delivery. Additionally, TO4 produced and disseminated a video promoting its upcoming repair and maintenance course and initiated the official accreditation process for its vocational curricula. Other specific achievements by the WFD team from Q3 are as follows.

RESULTS REPORTED

During the second quarter of FY2021, CSP's TO 4 accomplished the following:

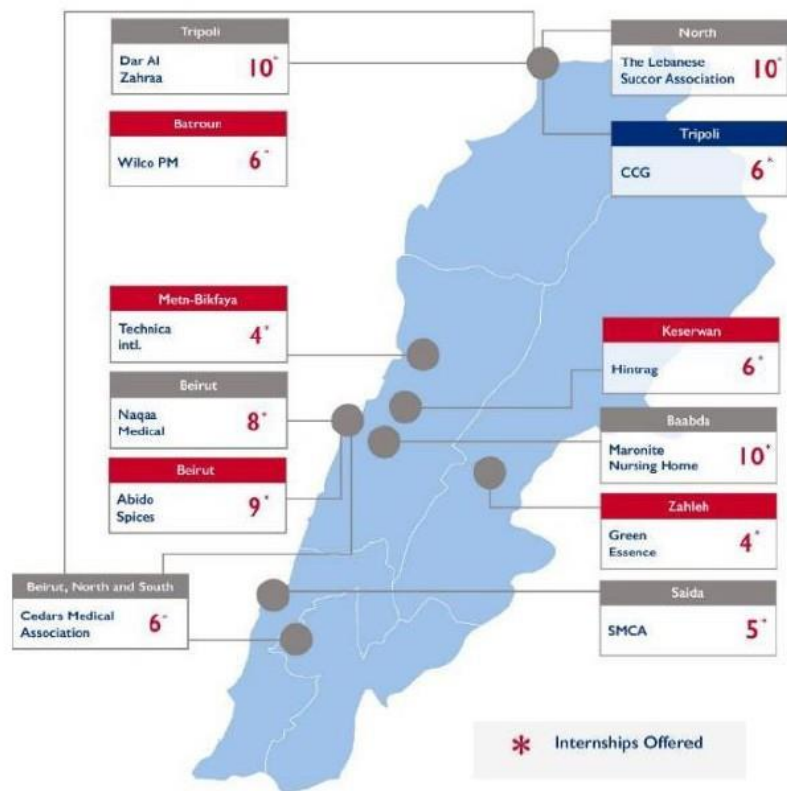
- ☑ Signed MOUs with **13** new private businesses and SMEs
- ☑ Established **ten** new partnerships between TVETs and private sector firms
- ☑ Supported **three** private enterprises in improved management practices

PARTNERSHIPS WITH PRIVATE BUSINESSES AND SMES

The WFD team signed MOUs with 13 new private businesses/SMEs across Lebanon that committed to providing internship placements to JET scholarship recipients. A geographical breakdown of the new partner businesses per sector, and the number of internships offered by each, is shown in the visual to the right.

LINKAGES BETWEEN TVETS AND THE PRIVATE SECTOR

This quarter, ten 'Linkages-Partnerships Agreements' were signed between three CSP partner TVETs (St. Elie Technical Institute in North Lebanon, Foyer de la Providence in the South, and Foyer de l'Amitié in the Beqaa) and private sector businesses/Small and Medium Enterprises (SMEs) within the TVETs' geographical areas. The signed agreements indicate the commitment of the ten businesses/SMEs to provide internship placements for Jobs, Education, and Training (JET) scholarship recipient graduates.



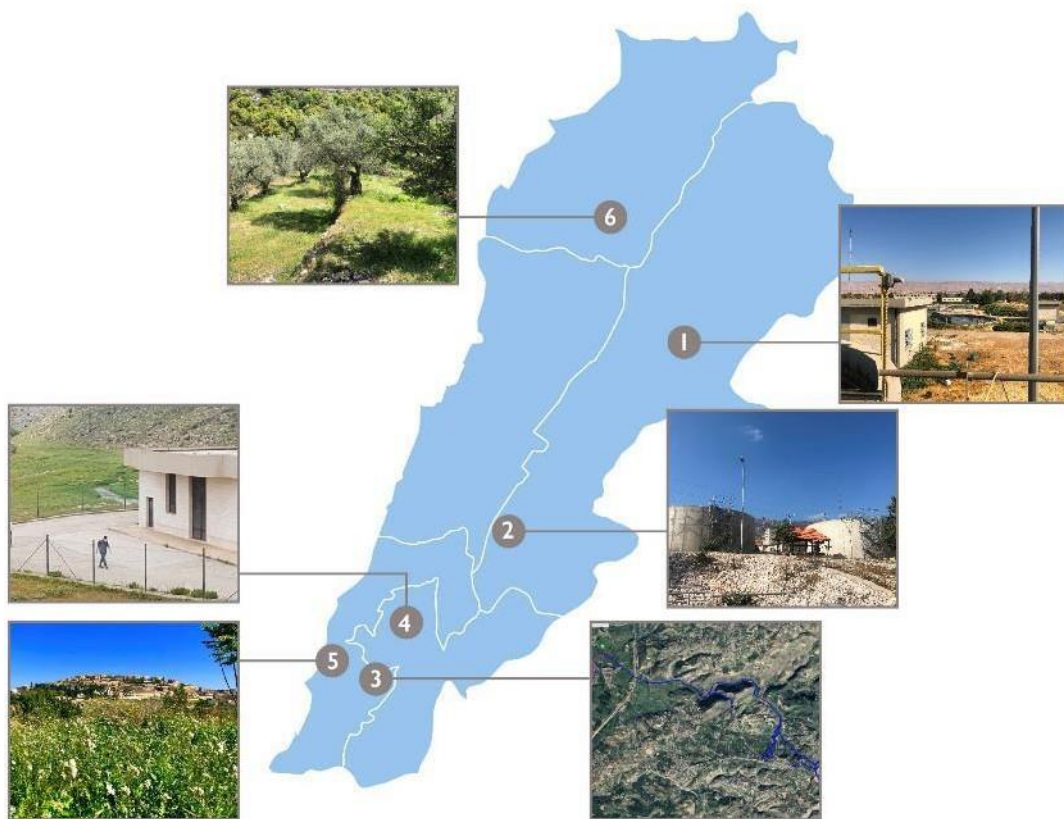
FACT-FINDING STUDY OF THE TVET SECTOR IN LEBANON

CSP initiated a fact-finding study which aims to identify major trends, challenges, and areas for reform or development within the TVET sector in Lebanon. The study, which is still in its early phase, will serve to inform future planning and implementation of CSP's WFD component, and support in establishing synergies among stakeholders.

V. WASTEWATER MANAGEMENT

Under its wastewater management component, also known as Task Order 5 (TO 5), CSP is collaborating with the Ministry of Energy and Water (MoEW), regional water establishments (RWEs), the Litani River Authority, municipalities, and local communities to design and implement interventions that mitigate pollution resulting from the discharge of untreated domestic and industrial wastewater.

Early this quarter, CSP's TO 5 received USAID approval of the Addendum to the Selection of Proposed Wastewater Infrastructure Interventions report. The revised selection was submitted in response to external changes affecting the program as was reported last quarter. Accordingly, CSP continued finalizing the 100% designs of the 5 originally selected interventions, although Sainiq will not be implemented, while launching the design process of 2 additional interventions and adding an expansion component to the originally selected Iaat Wastewater Treatment Plant rehabilitation intervention. The implementation of the Sainiq Valley Wastewater Conveyance System was replaced by the Lower Litani Trunk Sewer, a higher priority project that was awarded by MoEW but was halted due to the financial crisis in the country. The resulting 6 interventions are depicted in the graphics below:



- 1- Iaat Wastewater Treatment Plant Rehabilitation and Expansion
- 2- Aaitanit Treatment Plant Rehabilitation and Sludge Management Upgrade
- 3- Lower Litani Trunk Sewer and Networks
- 4- Rehabilitation of En Nmaiye Pumping Station and Access Road
- 5- Borj Rahhal Wastewater Pumping Station and Forcemain
- 6- Bchaaleh Wastewater System

CSP also held a virtual launching ceremony of the Industrial Wastewater Treatment (IWT) project, being implemented by the Association of Lebanese Industrialists (ALI) under a grant with TO 5. Under this grant, ALI is administering a rebate program to encourage Lebanese industries to reduce their wastewater output. Several agri-food industries expressed interest in the program and are currently being evaluated by an environmental consultant engaged under the grant to ensure suitability of the intervention, as detailed later in this report.

WASTEWATER INFRASTRUCTURE

SELECTION OF THE WASTEWATER INFRASTRUCTURE INTERVENTIONS

The six originally selected interventions in April 2020, were revised this quarter to meet several emerging external challenges, as the MoEW halted several ongoing high priority wastewater infrastructure projects due to the financial crisis in the country. Accordingly, CSP selected the following MoEW projects to complete:

LOWER LITANI TRUNK SEWER: CSP's selected intervention for the Borj Rahhal Wastewater Pumping Station (WPS) and Forcemain was initially evaluated in conjunction with a halted MoEW project which aimed to construct a trunk sewer that would convey wastewater from numerous towns along the lower Litani River basin to Borj Rahhal. Since the trunk sewer project was essential for the viability and sustainability of the selected Borj Rahhal intervention, CSP made the decision to implement it. This decision resulted in CSP not implementing the lower priority Sainiq Valley Collection System Rehabilitation intervention due to budget constraints, a decision fully supported by MoEW and the South Lebanon Water Establishment (SLWE). Its completed design, however, will be turned over to SLWE for future implementation.

BCHAALEH WWTP AND COLLECTION SYSTEM: After completing 80% of the collection system, MoEW was forced to cease this project due to the worsening economic crisis. Considering its high priority for the MoEW, and to safeguard the already implemented portion of the system, CSP decided to complete the remaining 20% of the collection system, as well as designing and constructing its WWTP. Once completed, this intervention will be the only wastewater treatment plant project in North Lebanon implemented under CSP's wastewater management component.

IAAT WASTEWATER TREATMENT PLANT: The MoEW recently implemented a new extension to the wastewater network in Baalbek which would result in an excess of the current 15,000 m³/d design flow capacity of IaAT WWTP. The introduction of a higher flow than the plant could process would result in inadequate treatment of the influent and would not meet the Environmental Limit Values (ELVs). Therefore, CSP is proposing to increase the capacity of the treatment plant by 50%, thereby allowing it to treat and cover the generated flow from the Baalbeck area until at least the year 2032, ensuring that the Al Massil natural stream would receive treated effluent instead of raw sewage.

ENGINEERING DESIGN AND CONSTRUCTION SPECIFICATIONS

CSP completed and submitted the 100% design packages of the five originally selected interventions (excluding Izal), and obtained approval for one of them (Sainiq), which will be forwarded to SLWE for possible future implementation, as explained above. Meanwhile CSP reviewed and addressed comments from USAID's Architecture and Engineering (A&E) Mission Support Program (MSP) contractor. Each design submittal underwent multiple review cycles which caused delays in obtaining USAID approvals. In June, CSP and the A&E MSP contractor attended a USAID workshop to discuss ways to streamline the process. The table below reflects CSP's wastewater infrastructure

interventions within the program’s [REDACTED] construction budget and timeline, as well as their design status as of June 2021.

Project	Estimated Cost in USD	Construction Timeframe	Design Status
Saida (Sainiq) WW Conveyance System	[REDACTED]	[REDACTED]	Approved By USAID, and will be turned over to SLWE for possible future implementation
Borj Rahhal WWPS & Trunk Sewer	[REDACTED]	12	Addressing USAID Comments on 2nd Submittal
Lower Litani Trunk Sewer	[REDACTED]	18	Under Design
laat WWTP Rehab & Expansion	[REDACTED]	18	Addressing USAID Comments on 5th Submittal
Aatanit WWTP Rehab & Upgrade	[REDACTED]	12	Addressing USAID Comments on 4th submittal
Nmairiye WWPS & Access Road	[REDACTED]	6	Addressing USAID Comments on 3rd submittal
Bchaale WWTP & collection system	[REDACTED]	12	Under Design
Total	[REDACTED]		

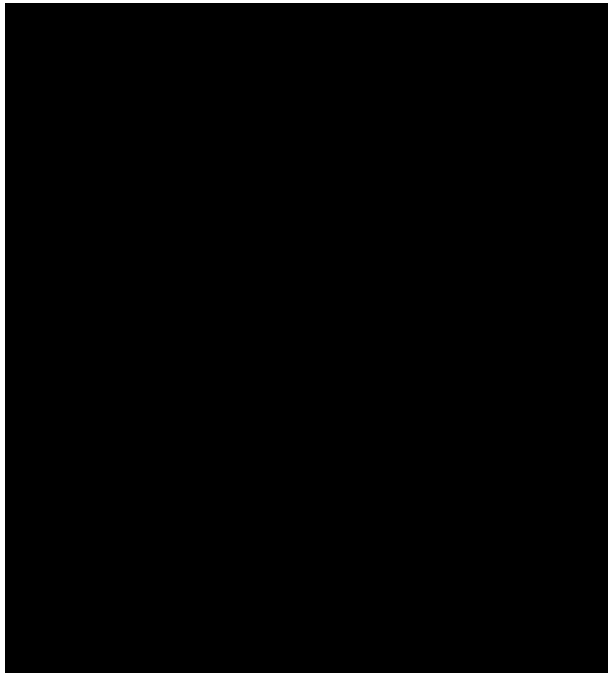
 Timeline (months)
 Retracted Projects

Parallel to the design process, CSP submitted the Initial Environmental Examination (IEE) for Aitanit Wastewater Treatment Plant (WWTP) rehabilitation and sludge management to the Ministry of Environment (MoE). The remaining IEEs are under development and will be submitted during the next quarter, excluding the laat WWTP rehabilitation and expansion as it might require an Environmental Impact Assessment (EIA). Meanwhile, CSP’s environmental subcontractor, Earth Link and Advanced Resources Development’s (ELARD) is developing a scoping report for laat’s EIA to be submitted to MoE, expected to be received during the next quarter.

In addition, USAID approved the environmental review and assessment checklists (ERACs) for Borj Rahhal, Nmairiye, laat rehabilitation, Aaitanit and Sainiq, which were submitted during the first quarter. The ERACs for Bchaaleh, Lower Litani and laat’s Expansion component will be developed and submitted to USAID next quarter. These checklists will be incorporated into construction subcontractor tender documents to ensure environmental specification compliance.

WASTEWATER INVESTMENT

On April 8, 2021, CSP held the virtual launching ceremony of the Industrial Wastewater Treatment (IWT) project, which aims to support Lebanese industries willing to invest in proper onsite industrial wastewater treatment, in partnership with the Association of Lebanese Industrialists (ALI). The event was attended by the U.S. Ambassador to Lebanon, [REDACTED], USAID’s Mission Director to Lebanon, [REDACTED], President of ALI, [REDACTED], and representatives from ALI and regional chambers of commerce. The industry and agriculture sectors were also represented, as well as USAID’s implementing partners. During the event, CSP screened an infographic [video](#) promoting the project, and ALI announced that seven agri-food industries were interested in the IWT project. A press release on the launch was disseminated in English and Arabic and published in more than 30 local media outlets.



CSP launches the Industrial Wastewater Treatment (IWT) project launch on April 8, 2021

Following the launching ceremony, CSP, ALI, and Environmental Consultant ECODIT Liban conducted introductory visits to the interested industries to determine their eligibility as part of the development of a baseline assessment report required under the grant agreement. Two of the initial seven interested industries were deemed ineligible, as one of them refused to grant access to their production facility, whilst the other had a well-operated secondary wastewater treatment system installed but was seeking advanced treatment to enable them to reuse the water. Subsequently, ALI secured two replacement industries, one of which was found to have installed industrial wastewater pretreatment equipment but was not operating it properly. Therefore, by the end of this quarter, six industries could be eligible to benefit from the IWT rebate program. Accordingly, ECODIT Liban conducted the six associated baseline

assessments, including the collection of industrial wastewater samples. In addition, ECODIT Liban submitted two baseline assessment reports during the month of June 2021. ALI also started working on securing a seventh industry that could benefit from the IWT project.

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

During this quarter, CSP and its subcontractors continued to leverage their close working relationships with high-level officials at RWEs, the MoE, and the MoEW in order to push the environmental permitting process forward and secure all legal requirements needed for implementation. Unfortunately, CSP's partners at the RWEs are experiencing severe hardships and lacking essential resources to provide their mandated water and wastewater services, which raises serious concerns regarding their ability to operate, maintain and sustain the planned infrastructure. As the country sinks into a deteriorating socio-economic crisis, discussions on how best to mitigate associated challenges are being held across the donor community and implementing partners.

Despite the country's volatile context, CSP expects to continue with the preparation for the implementation of its wastewater management program in the next quarter, as outlined in its FY2021 work plan. CSP looks forward to receiving approval of the 100% designs for Borj Rahhal WWPS & Forcemain, Aitanit, Nmairiye, and laa Rehabilitation, anticipated during the upcoming quarter to remain on schedule with these interventions. CSP equally expects to start the bidding process shortly after, while obtaining approvals for the Lower Litani Trunk Sewer, Bchaaleh wastewater system, and laa Expansion during the first quarter of FY2022.

VI. TECHNICAL ASSISTANCE AND CAPACITY BUILDING

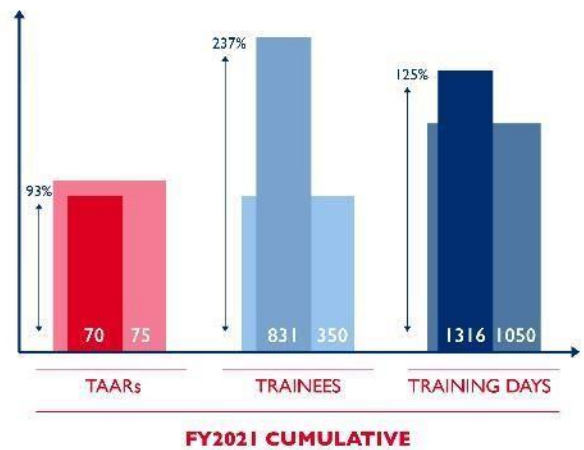
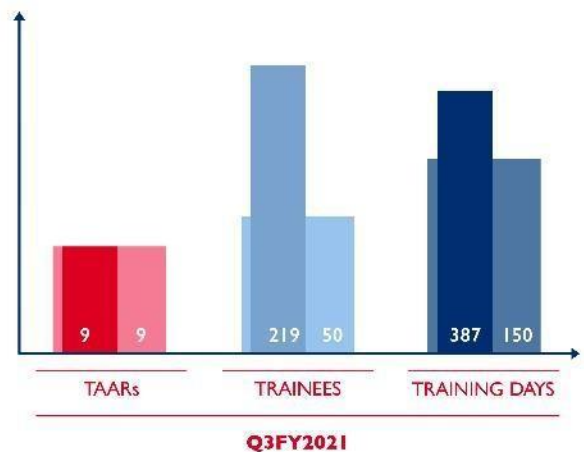
CSP’s technical assistance & capacity building component, also known as Task Order 3 (TO 3), complements the program’s community support, workforce development, and wastewater management activities by ensuring that recipients of assistance possess the know-how, skills, and tools to maximize the impact and sustainability of USAID investments.

Throughout this quarter, CSP’s TO 3 continued to conduct technical training and capacity building activities to municipalities, civil society organizations (CSOs), and community-based organizations (CBOs) across Lebanon. This assistance gives CSP partners the opportunity to improve organizational development, financial management, social media management, and the operation and maintenance of donated equipment.

TECHNICAL ASSISTANCE

ASSESSMENT REPORTS: This quarter, CSP designed and submitted nine technical assistance proposals – or technical assistance assessment reports (TAARs) – for USAID approval achieving a total of 70 designed TAARs, out of a cumulative target of 75 for CSP’s third year of implementation. The submitted TAARs included community capacity building interventions for the operation and maintenance of USAID provided equipment such as generators, rainwater pipes and hybrid photovoltaic systems; as well as technical assistance interventions for local authorities on financial management and raising awareness on sorting-at-source.

TRAINING DAYS: Over this quarter, CSP also conducted 387 training days, out of a target of 150¹, where 219 additional unique trainees benefitted from capacity building training sessions, compared to a target of 50 for the quarter. By June 2021, CSP had trained a cumulative 831 unique trainees, exceeding its target of 350 by 237% for CSP’s third year of implementation.



¹ The numbers mentioned in this section may be different from those stated in the MEL section of the CSP IDIQ quarterly. The reason for the discrepancy is that while TO3 reports on actual implementation numbers, MEL reports only on completed trainings (at the output indicators level) and completed TAARs (at the outcome indicators level). Since TO3 has completed only 8 TAARs at the end of Q2Y2, while implementing an additional 26 TAARs, reporting numbers may vary.

INTERNS: As part of its partnership with USAID’s University Scholarship Program (USP), CSP recruited seven additional interns this quarter, raising the total number of hired USP/CSP interns to 32, against a target of 30 during CSP’s third year of implementation.

INSTITUTIONAL ADAPTATIONS AND IMPROVEMENTS: Between April and June 2021, 13 improvements to local partner internal systems were reported as partners develop enhanced organizational policies and procedures following CSP capacity building interventions. 13 institutional adaptations were also reported as local partners implement their improved policies and procedures following CSP technical assistance trainings. With the yearly target for institutional adaptations set at 18, CSP has already reached 72% of its target by the end of the third quarter.

MOBILIZED FUNDS: This quarter, and as a result of CSP’s capacity building support to SADA NGO and the Qaa Municipality, both local actors were able to mobilize a total of ██████ of funds, enabling them to implement community-based projects in the Beqaa region. It is worth noting that this outcome is set for CSP’s fourth year of implementation, however the team was able to achieve this result by the third quarter of CSP’s third year of implementation.

TECHNICAL ASSISTANCE TO MUNICIPALITIES, CIVIL SOCIETY ORGANIZATIONS, AND COMMUNITY-BASED ORGANIZATIONS

FIELD VISITS AND DESIGN OF TECHNICAL ASSISTANCE INTERVENTIONS

As previously mentioned, CSP designed nine TAARs during this quarter, including a community of practice on generator management targeting 12 local actors. The TAARs also included raising awareness on best practices regarding sorting from source, as well as the operation and maintenance of equipment such as a rainwater pipes and channels, and hybrid photovoltaic systems.

CSP also conducted 54 on-the-job trainings and carried out ten profiling visits: five in the Beqaa, two in the South, and three in the North. This raises the total number of CSP’s capacity building field visits to 233, averaging twelve visits per month across the project’s lifecycle.



CSP trains community volunteers on forest fire management in El Meshref on June 30, 2021

IMPLEMENTATION OF TECHNICAL ASSISTANCE

SUMMARY OF IMPLEMENTATION PROGRESS: By the end of the third quarter, CSP was implementing 28 TAARs; meanwhile 21 are pending implementation, and 13 have been concluded. Of the 28 activities under implementation, ten are in the North, six in the Beqaa, six in the South, and another six across Lebanon. The completed TAARs include conducting training and workshops to cooperatives of olive farmers on the operation and maintenance of olive oil processors previously provided by CSP, assisting members of women’s cooperatives in business planning and bookkeeping, and improving the capacity of municipalities to safely maintain solar-powered lightbulbs and better

engage with communities through improved social media management and participatory approaches to governance. A breakdown of TAAR analytics for this quarter is illustrated in the visual below.



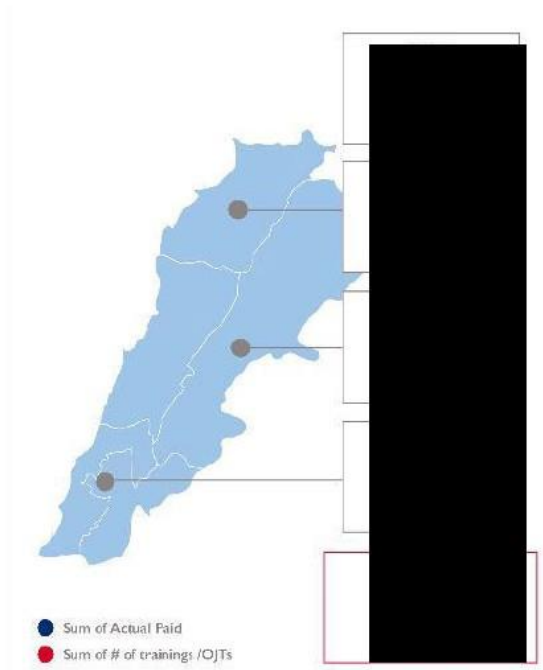
IMPLEMENTATION THROUGH SERVICE PROVIDERS: During this reporting quarter, CSP’s TO3 contracted two additional service providers to offer new trainings and capacity building to communities benefiting from CSP interventions. The NGO, “Terre Liban”, was contracted to conduct training and awareness-raising sessions with more than 15 communities in the Bechmezzine area to improve sorting from source. Agri-Dev was also contracted to design and roll out an asset management system for CSP-provided equipment and material in the field. Agri-Dev will be training CSP’s local partners on recording the status, locations and custody of donor-provided equipment. Below is a list of service providers currently contracted by TO 3, and their respective budgets and allocated funds.

SERVICE PROVIDER	AREA OF TECHNICAL EXPERTISE	OBLIGATED AMOUNT	AMOUNT PAID
AMIDEAST	Distance Learning Assessment		
Association for Forests, Development, and Conservation (AFDC)	Disaster Preparedness and Response, Public Safety, Forest Fires Preparedness and Response Plans		
Agri-Dev	Asset Management		
Center for Active Citizenship (CAC)	Business Planning, Scheduling and Operations Planning, Bookkeeping, and Strategic Planning for Civil Society Organizations and Cooperatives		
RJR Trading & Contracting	Operation and Maintenance of Solar Panels, Worker Safety While Changing Streetlights		
Al-Rawan	Training on the Operation and Maintenance of Electrical & Water Equipment		
Chair in Education for Eco-Citizenship and Sustainable Development (CEEDD) – University Saint Joseph (USJ) Water Conservation and Environmental Mitigation Measures	Water Conservation and Environmental Mitigation Measures		
A-square	Market Linkages, Management of a Marketplace and a Festival Area		
Lebanon Mountain Trail Association	Guest House Management, Trail Management and Operation, Local Guides Trainings		
Quick Solutions	Automated Municipal Financial Software System		
Terre Liban	Awareness Around Sorting at Source		
Lebanese Red Cross	First Aid		
Total			

ON-THE-JOB TRAININGS: CSP provided 54 on-the-job trainings during this current quarter, representing more than [REDACTED] in allocated funds and benefitting some additional 219 unique trainees. The below visual provides a summary of the technical on-the-job trainings (OJTs) per category and number of trainees.



Summaries of the number of trainings carried out and related expenditures broken down by CSP focus region are shown in the visual below.



For a full account of progress against MEL indicators and set targets for the year under TO 3, see Annex F; see Annex D for TO 3 progress status. Further information on the technical assistance team's support to recipients of assistance under the community support, workforce development, and wastewater management components is provided below.

COLLABORATION BETWEEN THE TASK ORDERS

DIRECT COMMUNITY SUPPORT

During the reporting quarter, the technical assistance team reviewed three community support concept notes, three Approved Activity Packages (AAPs), and five Environmental Review and Assessment Checklists (ERACs). In parallel, the team produced eight TAARs aiming to ensure the sustainability of USAID equipment provided under direct community support. The visual on the right illustrates the geographical distribution of TAARs complementing direct community support activities.



Geographical Distribution of TAARs

WORKFORCE DEVELOPMENT

CSP initiated its organizational capacity assessments of Technical, Vocational, Education and Training (TVET) private partner institutions, receiving assistance under CSP's workforce development component. This activity allows the assessment of TVETs' institutional and organizational capacities in governance, planning, management, HR, and financial management, and aims to identify the best technical assistance strategies to improve the TVET sector in Lebanon. On June 14, CSP conducted its first capacity assessment at St. Elie Vocational Training Institute at Al-Mina, North Lebanon. Going forward, the team plans to conclude all organizational assessments of CSP's partner TVETs in the next quarter, before presenting the overall results and recommendations to USAID.



CSP conducts the organizational TVET assessment at St. Elie Institute with the participation of the institute's management team

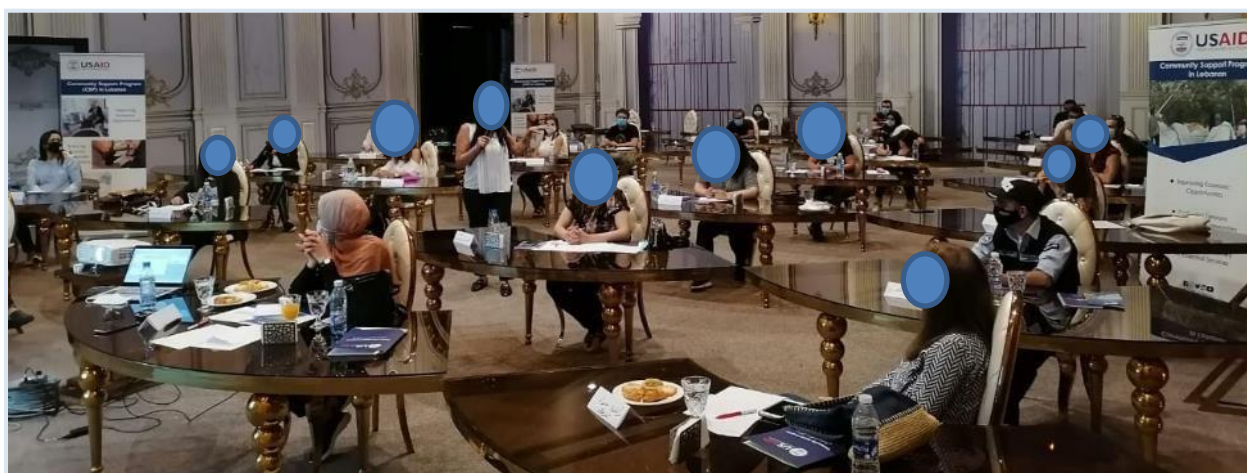
WASTEWATER MANAGEMENT

During the quarter, CSP initiated the technical assistance design of wastewater management activities including an intervention to the Beqaa Water Establishment (BWE) and the Municipal Union of Al Bouhaira on building employees' capacities in operating and managing Aitanit's wastewater treatment plant ahead of CSP's upcoming upgrades and rehabilitation of the plant. In parallel, CSP's technical assistance and wastewater management teams are working to develop a technical assistance package to complement CSP's wastewater interventions in Nmairiye. The package is expected to be finalized in the upcoming quarter, which would ensure that technical assistance to large wastewater interventions is implemented simultaneously thereby maximizing the impact of the intervention within the community and minimizing implementation risks.

CROSS-CUTTING TECHNICAL ASSISTANCE

CLUSTER TRAININGS

This quarter, CSP launched and concluded five regional trainings on social media, conducted in the North, South and the Beqaa. The trainings were attended by participants from all CSP beneficiary communities including municipalities and cooperatives. The content included techniques for designing good social media strategies and improved management and measurement of social media campaigns. The cluster trainings on social media are being followed up by two CSP/USP interns who have closely reviewed CSP local partner existing social media channels. The interns, in collaboration with CSP's communications specialist, are now working with local partners to improve content and outreach of their platforms while enhancing effective communication with their targeted communities.



CSP conducts the social media cluster training for south local actors on June 12, 2021

COMMUNITIES OF PRACTICE

On June 18, 2021, CSP held the Recyclables Waste Management (RWM) Community of Practice (CoP) inception workshop at the Padova Sin El-Fil, in Beirut. This Community of Practice aims at bringing together up to 54 municipalities and local organizations already benefitting from the USAID-funded CSP and DAWERR assistance and organize them within a recyclables waste management network to share lessons learned, best practices and successes, and develop new, efficient services to local communities. The workshop, with the participation of three solid waste management experts, was attended by 32 local stakeholders representing 25 municipalities, two material recovery facilities (MRFs), and one collection facility (CF), as well as four civil society organizations (CSOs).

During the workshop, participants agreed on the following road map for the RWM CoP:

- 1 • Produce a model for Private Public Partnership (PPP)
- 2 • Developing an incentive mechanism
- 3 • Develop guidance on feasibility plans for CoP members
- 4 • Create an e-library platform to share information and best-practices
- 5 • Develop a coordination process with DAWERR.



President of Terre Liban NGO discusses major challenges facing communities regarding of sorting from source in Lebanon, during the launching of CSP's RWM Community of Practice

In the upcoming quarter, CSP aims to finalize and launch virtual platforms to facilitate an information-sharing system between RWM CoP participants, conducive to sustaining improved practices and a continuous learning process. The platforms will be used to communicate, collaborate, share resources and information, and conduct webinars and workshops on topics related to RWM. These would include the legal framework for municipalities to manage the communities' recyclables locally, recyclables recovery work, storage and sales, and workers' safety and security. The platforms will also include tip sheets, guidelines, new processes and best practices on recyclables management.

In addition to launching the RWM CoP, CSP finalized the design of the Generators' Management (GM) CoP, which will cover financial feasibility, sustainability, and transparency in managing power generators provided to communities by USAID under CSP. The GM CoP will be implemented in the next quarter and will extend to some 15 communities already benefiting from CSP interventions, as well as other USAID-supported communities under different implementing partners.

USAID COMPLIANCE TRAINING

To improve the compliance of CSP service providers, grantees, and contractors with USAID regulations, the technical assessment team facilitated the design and delivery of a series of compliance trainings covering grants management, vetting and due diligence, monitoring and evaluation requirements, cash for work, and branding and marketing. On June 25, 2021, CSP conducted an event to launch the training series, discuss its objectives, and encourage the participation of the largest number of CSP partners.



CSP's 'Compliance Training Launching Event' held at Hilton Hotel on June 25th, 2021

The training series is expected to be delivered during July and August 2021 after which TO3 will assess the overall results of the training series and recommend ways forward.

TECHNICAL ASSISTANCE HIGHLIGHTS

MUNICIPALITIES

CSP continued providing technical assistance to 32 municipalities this quarter, nine of which are in South Lebanon, nine in the Beqaa, and 14 in North Lebanon, in addition to one union of municipalities - the Union of Hasbani.

This quarter, in South Lebanon, CSP initiated a series of trainings and OJTs in Saida municipality on public procurement with the participation of relevant employees and municipal council members. Meanwhile in the Beqaa, CSP is building the capacities of three municipalities (Dahr el Ahmar, Aaiha and Deir El Ghazal) to develop specific budgets for the operation and maintenance of the generators previously provided by USAID through CSP. Alongside financial and technical experts, CSP met with each of the three municipalities and discussed the maintenance budget that is going to be developed based on the technical specifications required by the generators' supplier. Each of the three municipalities provided a signed commitment indicating their willingness to adhere to this budget/plan and engage in all upcoming trainings specific to its implementation.



CSP meets with Aaiha Municipality to discuss Power Generator Financial Feasibility

In North Lebanon, CSP conducted a Training of Trainers (ToT) for the Bechmizzine partner villages ahead of developing and implementing an awareness campaign on sorting at source; participants included representatives from ten municipalities and four villages. Furthermore, CSP conducted inception meetings with 18 partner villages in the Bechmizzine area to launch the sorting-at-source activity, followed by TOT trainings aimed at preparing 'community champions' who will support in the implementation of the campaign and ensure its sustainability after project completion.

Additionally, during the quarter, the technical assistance team ramped up cluster trainings. In the South, CSP conducted its last batch of proposal writing cluster trainings to participants from eight municipalities and one union of municipalities and began on-the-job trainings with the same trainees to develop complete funding proposals - enabling them to increase their access to resources channeled towards local development and stabilization in their communities. In parallel, CSP also conducted four cluster trainings on social media measurement and management to 13 municipalities in North Lebanon, six in the South, and seven in the Beqaa.

Furthermore, CSP concluded its technical assistance interventions to build the capacities of four local partners in maintaining USAID funded equipment previously provided through CSP. In the Beqaa, CSP improved the capacities of El Khiara municipality to safely maintain solar-powered lightbulbs, as well as enhanced Tannoura municipality in maintaining a generator and strengthening its financial management. Meanwhile, in the South, CSP improved the capacity of the Rachaya el Foukhar municipality in safely maintaining LED lightbulbs and developing a municipal strategic framework; as well as enhanced the capacity of the Tanbourit Olive Farmers' Cooperative to operate, schedule the use of, and maintain mechanical olive harvesters.

WATER ESTABLISHMENTS

CSP continued providing technical assistance and support to Regional Water Establishments (RWEs) on the operation and maintenance of the Enterprise Resource Planning (ERP) software, initially designed and installed by USAID'S Lebanon Water Project (LWP). Following the renewal of the Beqaa Lebanon Water Establishment's (BLWE) Nav-Dynamics software license, required to operate the ERP system, last quarter, CSP also renewed the licenses in the South Lebanon Water Establishment (SLWE) and North Lebanon Water Establishment (NLWE) this quarter.



CSP service provider, Quick Solutions, assesses the status of the ERP System at NLWE, May 27, 2021.

In addition, CSP provided daily technical assistance support to NLWE, namely the Tripoli main branch, where ERP experts trained and supported relevant staff to generate bills to around 75,000 residents. In addition, CSP was able to migrate data from the existing X7 system to the newly installed ERP system in five branches: Koura, Batroun, Halba, Qobayyat and Minieh - the latter of which had no previous access to the ERP system. CSP plans to conclude data migration operations in all NLWE branches by the end of July 2021, resulting in all NLWE operations being conducted through USAID's ERP for the first time since its installation, and enabling the establishment to efficiently produce income statement and balance sheets and submit them to relevant authorities.

Furthermore, CSP's ERP expert provided day-to-day support to BWE and SLWE staff using the ERP system, particularly in the payroll and accounting departments, enabling employees to continue their daily work operations on the ERP without having to revert back to the existing Excel-based system. By the end of the quarter, all three RWEs have developed clear action plans and Gantt charts, and are following up with CSP's ERP expert on implementation progress on a weekly basis. CSP is also conducting monthly progress meetings with RWE Directors to ensure a fortified, sustainable handover of the ERP systems in the three RWEs by end of October 2021.

COOPERATIVES / SMALL AND MEDIUM ENTERPRISES

In addition to concluding its technical assistance interventions with the Akroum Olive Farmers' and the all-women Jdaidet El Qaitaa COOPs, CSP is continuing its capacity building support to the Fnaideq COOP in Akkar; the team had previously trained the members of the COOP on brand management, promotion, advertising, and product pricing strategies following the provision of a mobile kiosk to improve the cooperative's access to local markets. This quarter, and with the objective of increasing the sales of the Fnaideq COOP, CSP trained its members on improved networking, and is currently supporting them in developing market linkages with ecotourism groups that organize activities in the area.

Furthermore, CSP initiated technical assistance interventions to the Ainata and Fissan COOPs. In Ainata, CSP's service provider, Asquare, conducted an in-depth capacity assessment that identified the need to pursue capacity building activities aiming at enhancing the COOP's sales. Meanwhile, in Fissane, and with the support of two USP interns, CSP trained the COOP members on the operation, maintenance, storage, and safety measures of the pruning shears previously provided by CSP to improve the quality of agricultural practices and contribute to income-generating activities. The two interns followed up by producing guidelines, tip sheets and checklists for the COOP's future reference. In the upcoming months, the interns will provide further operation and maintenance trainings to the Fissane COOP on the CSP-provided agricultural rotary tillers and manual tiller trailers. The interns will also develop operation and scheduling plans, allowing COOP members to manage equipment rental processes properly and transparently.



USP/CSP interns train Fissan COOP members on the operation and maintenance of pruning shears, June 21, 2021

SCHOOLS

During this quarter, CSP continued providing technical assistance to three schools in North Lebanon: Al Mourabia Marzouka Al Mouzakzek, Al Salam and Qabait. Following CSP's capacity building to the three schools on the preservation of school properties, teachers and students produced short videos and drawings to raise awareness and encourage the preservation of school properties; the videos were shared on the schools' social media platforms to maximize outreach.

In parallel, CSP concluded its public safety technical assistance interventions in Al Salam and Marzouka schools. Following the training, the Marzouka school developed a comprehensive safety plan to ensure students' safety, including roles and responsibilities and actions to be taken in case of emergency. Meanwhile, CSP is still working with the Qabait school on finalizing a tailored safety plan.



CSP service provider, AFDC, Provides a training on public safety to Al-Marzouka Public School, June 21, 2021.

In addition, CSP's service provider, CEEDD-USJ, concluded water conservation awareness-raising activities in Marzouka school in June 2021. Following trainings and guidelines provided to school personnel, 11 teachers and 74 students produced short videos and drawings aiming to raise awareness on water conservation. CEEDD-USJ then offered prizes for the best videos and drawings to encourage more students to take part in awareness raising activities.

COMMUNITY SUPPORT ORGANIZATIONS

CSP continues to provide technical assistance support to SADA NGO on the implementation of assets and cash management policies and expects to conclude this intervention during the upcoming

quarter. In addition, and in collaboration with Namaa NGO, CSP facilitated the assembly of a Town Hall meeting on May 22 to launch its ‘sorting from source’ activity in Ras Nhash. The meeting was attended by 28 community members, during which CSP discussed and clarified planned activities within the community and addressed members’ queries and concerns.



Ras Nhash Town Hall meeting sorting-at-source awareness raising campaign, May 22, 2021.

COLLABORATIVE PARTNERSHIP WITH THE UNIVERSITY SCHOLARSHIP PROGRAM

As mentioned in the introduction of this section, 13 new students from USAID’s University Scholarship Program (USP) at the Lebanese American University (LAU) and the American University of Beirut (AUB) have started their internships at CSP this quarter, bringing the total number of CSP/USP interns to 32. Meanwhile, four interns have finalized their internships, raising the total number of intern graduates at CSP to 15. The internships include a wide array of professional development work assignments, including provision of technical assistance to CSP’s field activities under different task orders, enhancing local partner online platforms, and conducting desk reviews for upcoming campaigns. In parallel, CSP continued implementing its mentorship program that matches CSP/USP interns (mentees) with senior CSP staff members (mentors) based on their respective academic and professional backgrounds to discuss job readiness, career planning, leadership, work-based learning, and teamwork. During this quarter, five interns were working with various CSP mentors. The visuals below provide more information on the ongoing as well as concluded internships during the reporting quarter.

Total Number of Interns Enrolled	Total Number of Graduate Interns	Total number of current interns
32	15	17

INTERNS ENROLLED DURING QUARTER 3 FY2021

NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP	GEOGRAPHICAL AREA
	LAU	Mechanical Engineering	-Develop Guidelines and tipsheet for the operation and maintenance of Fissan Electric Pruning Shears, Manual Rotary Tillers and Manual Tiller Trailer - Deliver a training on the operation and maintenance of these equipment	Al Matn, Mount Lebanon
	LAU	Mechanical Engineering	-Develop Guidelines and tipsheet for the operation and maintenance of Fissan Electric Pruning Shears, Manual Rotary Tillers and Manual Tiller Trailer - Deliver a training on the operation and maintenance of these equipment	Al Matn, Mount Lebanon
	AUB	Political Sciences minor in International Affairs	Monitor and analyze the social media platforms and content of Al Khiara Municipality in Bekaa and El Qrayyeh, Tanbourit Municipalities and Hasbani Union of Municipalities, in South Lebanon.	Al Batroun, Koura
	AUB	Business Information and Decision Making	Monitor and analyze the social media platforms and content of Al Khiara Municipality in Bekaa and El Qrayyeh, Tanbourit Municipalities and Hasbani Union of Municipalities, in South Lebanon.	Tyre, South Lebanon
	LAU	Marketing	Provide support and assistance on the fact-finding national study for the technical and vocational education in Lebanon conducted by TO4.	Tyre, South Lebanon
	LAU	Psychology	Provide support and assistance on the fact-finding national study for the technical and vocational education in Lebanon conducted by TO4.	Nabatiyeh, South Lebanon
	LAU	Business Administration	Provide support and assistance on the social perception campaign conducted by TO4.	Bekaa
	LAU	Marketing with Minor in Advertising	Provide support and assistance on the social perception campaign conducted by TO4.	Aley, Mount Lebanon
	LAU	Accounting	Support, monitor, and ensure that all JET scholarship recipients within the TO4 program complete a mandatory "community service/civic engagement" component as specified in the JET scholarship framework.	Bekaa
	LAU	Accounting	Support, monitor, and ensure that all JET scholarship recipients within the TO4 program complete a mandatory "community service/civic engagement" component as specified in the JET scholarship framework.	Al Matn, Mount Lebanon
	AUB	Accounting	Support, monitor, and ensure that all JET scholarship recipients within the TO4 program complete a mandatory "community service/civic engagement" component as specified in the JET scholarship framework.	Al Minieh, North Lebanon
	LAU	Nutrition	Conduct a desk review on the diaspora and map all stakeholders/institutions who are currently working with the diaspora.	Saida, South Lebanon
	AUB	Information Technology Management	Assist TO3 team in uploading resources on the e-library of CSP website.	Zahle, Beqaa

INTERNS WHO GRADUATED DURING QUARTER 3 FY2021

NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP	GEOGRAPHICAL AREA
[REDACTED]	LAU	Computer Science	Create a new Website for El Qrayyeh Municipality	Akkar
[REDACTED]	LAU	Mechanical Engineering	-Produce guidelines and tipsheets on the operation & maintenance of the Sweeper Broom in Beqayel -Deliver a training to Berqayel Municipality on the operation and maintenance of the Sweeper Broom	Batroun, Koura
[REDACTED]	LAU	Political Sciences minor in International Affairs	Assist the MEL Department in the monitoring and evaluation of CSP activities in the field	Baabda, Mount Lebanon
[REDACTED]	LAU	Civil Engineering	Quality Control for TO2 cash for work activities	Bekaa

INTERN HIGHLIGHT

USP intern [REDACTED] a mechanical engineering student at LAU, trained relevant municipal workers in Berkayel on the safe operation and maintenance of a mechanical broom previously provided by USAID/CSP and produced related tip-sheets and guidelines.

“ It was a life changing experience. Although it was my first professional experience, I worked hard to make the best of it. I cannot be more grateful for such an opportunity that has enhanced my personal, communications and professional skills, and allowed me to give back to the community ”



[REDACTED] Training Berqayel Workers on the Operation and maintenance of the Street Sweeper Broom.

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

Adapting to the challenging operating context at a national level, CSP’s TO 3 was able to meet most of its targets during this reporting quarter. However, due to delays in TO 2 activity implementation resulting from the worsening economic and fuel crisis and nationwide protests and roadblocks, TO 3 expects to conclude technical assistance interventions in 18 communities instead of a target of 23 in the upcoming quarter. The devaluation of the national currency affected TO 2 suppliers’ ability to import needed equipment, and nationwide roadblocks forced governmental institutions, local authorities, and private businesses to slow works down, causing implementation delays in communities such as Saida, Loussiya, EL-Marj, Al-Karaoun, Ansar, Beirut, Kfar-Jarra, and Qrayyeh. In turn, respective capacity building interventions were also forced to be delayed.

Despite the difficulties, TO3 had already exceeded more than 90% of its targets for the third year of implementation during the third quarter. Going forward, CSP plans to ramp up the closing of Technical Assistance Assessment Reports in targeted communities.

VII. MANAGEMENT AND OPERATIONS

CSP's management team, Task Order 1 (TO 1), provides centralized operational and cross-cutting technical support to all task orders under the CSP IDIQ. Despite the current reporting period being characterized by the gradual easing of lockdown measures, CSP offices continued to be officially closed for the first two months of the quarter, and partially re-opened at 30% capacity throughout the month of June. Field operations and visits were conducted without significant interruptions. Throughout this transition, TO 1 maintained business continuity and provided continuous support to CSP's other task orders to deliver on programmatic objectives. The rest of this section details the management team's achievements and progress throughout the past quarter.

MANAGEMENT AND OPERATIONS

ADAPTIVE MANAGEMENT

In accordance with the government's re-opening guidance, and observing great caution given on-going risks associated with COVID-19, CSP maintained office closure and imposed remote work arrangements throughout April and May, while the partial re-opening of the offices at 30% capacity started in June. With the gradual easing of restrictions in April and May, staff could still carry out some essential tasks from the office during authorized hours with approval from the chief of party (COP). Despite these restrictions, CSP management and operations continued to facilitate the ability of staff to work productively from their homes, as support departments were largely able to fulfill their responsibilities remotely.

In parallel, field work returned to normal at the beginning of the quarter, allowing engineering and procurement teams to catch up on delayed tasks, while CSP continued finalizing preparatory and administrative tasks, internally and with partners, which were ready by the time lockdown restrictions were lifted.

MID-TERM REVIEW

In May, CSP conducted a mid-year review session, with the participation of the entire staff. While most staff attended virtually on Microsoft Teams, a small group of presenters was physically present in the office. The event presented an opportunity for CSP to pause and reflect on overall progress, discuss obstacles and challenges to implementation, and chart the way forward to maximize results and development impact, especially given the changing context in the country. For more information on the mid-year review, please refer to the next section of this report titled 'Lessons Learned and Next Steps'.

HUMAN RESOURCES

During the quarter, CSP recruited qualified local staff per the staffing plan approved for FY2021, as shown in the below table. For an updated organizational chart depicting all CSP staff as of the end of June 30, 2021, please refer to Annex G.

CSP Recruitment (April - June 2021)

LONG-TERM POSITION	NAME	TASK ORDER	START DATE
Senior Field officer - Engineer	Wassim El Hakam	TO 2	2-May-21
MEL Manager	Melissa Abdallah	TO2 & TO3	26-May-21
Communications and Reporting Officer	Xavier Geissmann	TO1 Subcontractor	19-May-21

ACCOUNTING AND FINANCE

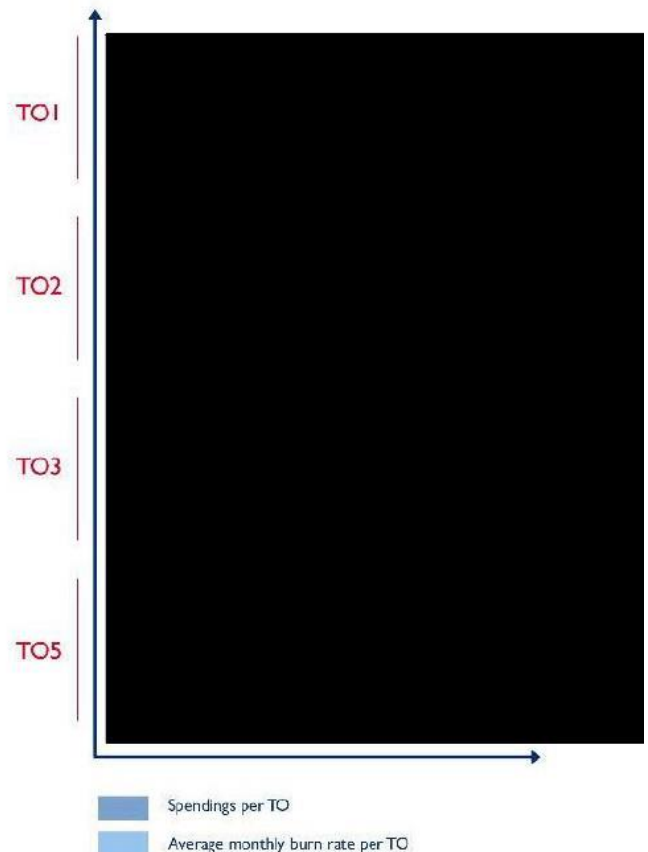
During the third quarter of FY2021, CSP maintained its activities, progress, and spending despite the increased risk of curfews, closures, protests, fuel scarcity, hyperinflation, electricity outages, and the social unrest caused by the deteriorating economic situation in Lebanon. This section presents a detailed summary of spending across each task order, including explanations of variances in expected expenditure and shifting trends from the previous quarter and fiscal year. For a detailed breakdown of CSP expenditures during the reporting period, see Annex H.

TO 1 expended a total of ██████████ this quarter, with an average burn rate of ██████████ per month. Building on the momentum generated in the two previous quarters, TO 1 showed the highest subcontractor engagement of the fiscal year yet by local partners Quantum, BTD and ELARD, expending ██████████ for construction design, supervision, and environmental compliance associated with TO 2 activities, as well as communications and outreach expertise for the IDIQ. TO 2 spent a total of ██████████ with an average burn rate of ██████████ per month during this quarter. TO2 not only succeeded in achieving a total of 88 approved activities against its target of 89, but also showed increased spending in the activity fund totaling ██████████, with grants spending totaling an additional ██████████. As mentioned above, TO 2 also submitted 3 additional concept notes to achieve the 89 activities target, setting the task order up for increased spending in the next quarter. TO 3 expended ██████████ with an average burn rate of ██████████ per month during this quarter. TO 3 continued to deliver trainings through local partners and adapted effectively to complement TO 2 activities. In coordination with the USAID funded program, “Diverting Waste by Encouraging Reuse and Recycling” (DAWERR), CSP launched the Recyclables Waste Management Community of Practice on June 18. The event included 35 local actors from communities implementing waste management and reduction projects with the support of CSP, in the North, South, and Beqaa regions. The team also launched the “CSP Training Series on Compliance” to CSP’s service providers, experts, grantees, and contractors.

Finally, TO 5 expended a total of ██████████ with an average burn rate of ██████████ per month. In collaboration with ECODIT Liban and Association of Lebanon Industrialists (ALI), TO 5 conducted introductory field visits to various industries to discuss upgrades to onsite wastewater treatment systems. In April 2021, TO 5 conducted a virtual launch ceremony for the partnership with ALI, completing Deliverable 8. TO 5 costs are expected to increase in the next quarter as construction designs are approved and the team can move towards the implementation phase.

GRANTS AND SUBCONTRACTS WITH INSTITUTIONAL PARTNERS

During the reporting period, CSP coordinated closely with construction quality control subcontractor, Bureau Technique pour le Développement (BTD) and environmental services subcontractor, Earth Link and Advanced Resources Development (ELARD), to ensure quality



interventions. These partners provide engineering design, construction site supervision, and environmental compliance services for several ongoing and potential interventions under CSP's community support, wastewater management, and workforce development components.

In addition, CSP issued a modification to the ongoing time and materials subcontract with institutional communications and outreach partner Quantum. The modification adds a new Reporting Officer, [REDACTED], following the resignation of the former Reporting Officer, [REDACTED].

VETTING

CSP adheres to USAID's Vetting Mission Order 15/03, relating to the National Security Screening of Awards, and has established a system to gather information from partners and beneficiaries at the field level to expedite the vetting process to key individuals. All of the submissions of partner information forms during this quarter were logged using the vetting tracker, as shown in Annex I.

CROSS-CUTTING TECHNICAL SUPPORT

ENGINEERING AND ENVIRONMENTAL COMPLIANCE

As this quarter witnessed the gradual easing of the prolonged COVID-19 restrictions, several activities requiring input from the engineering department, which were delayed due to last quarter's lockdown measures, received immediate attention and were expedited as much as possible. For instance, in Ras Baalbek, the contractor immediately reinitiated the rehabilitation of the village's irrigation system after the easing of lockdown, which led in the successful completion of the works. As a result, the whole irrigation system became fully functional and targeted beneficiaries were satisfied with the immediate results achieved.

As previously mentioned, however, this quarter presented its own set of challenges for the team due to the continued deterioration of the economy and the further devaluation of the national currency. These have been manifested through the shortages in market supply of construction materials and other related equipment, in addition to fuel crises starting at the end of the quarter. Showcasing the effects of these challenges, the construction of a water tower in Bqasta has been drastically delayed at the concrete-pouring stage due to the lack of supplies needed to generate the concrete. Adding to this, CSP's subcontractor and staff faced difficulties visiting the site as they lacked fuel in their personal modes of transportation. Moreover, other delays were experienced due to the security situation, such as under the Al-Mhammara activity, where technical kickoff and site handover was rescheduled four times within ten days due to roadblocks and civil unrest.

Finally, a stakeholder coordination meeting took place during this quarter between USAID, CSP, and A&E-MSP which reviewed the critical processes, roles, and responsibilities of each party. The meeting concluded with important commitment from all participants to streamline the QA/QC processes, mainly in shortening the design review cycles and the close-out procedures. Some important agreements which were reached during this meeting are listed below:

- Optimize the review cycle according to level of risk, type, purpose, and complexity of project that is reflected in the approved ARAR, classifying the overall activity risk from an engineering and construction perspective as low, medium, or high-risk activity.
- Shorten the design review cycles by conducting joint meetings between CSP and A&E MSP after the first round of design comments to expedite unresolved issues. Through the joint

efforts of CSP, BTM, and CDM in discussing comments directly upon receipt, these meetings aim to reduce the number of CSP response rounds.

- Ensure that the impact and scheduling of priority activities are drivers of project resourcing, while maintaining collaborative coordination.
- Shorten the close-out process, especially for the AQCP classified activities, by generating a pre-requisite checklist provided by A&E-MSP, related mainly to generators and streetlighting projects, to expedite the implementation and completion verification processes and to avoid several rounds of completion verification site visits and action item lists.
- Optimize/Expedite the issuance of the Substantial Completion verification reports produced by A&E-MSP by taking into consideration the observed comments and recommendations' significance and relevance to the approved intervention and its impact.

MONITORING, EVALUATION, AND LEARNING

During this quarter, the monitoring, evaluation, and learning (MEL) department focused on the following activities:

FINALIZING MEL PLANS On June 7, 2021, an adjusted CSP TO 3 MEL Plan was shared with USAID for revision and approval. These adjustments came because of the following:

- ④ Experience from the first of year implementation
- ④ The changing socio-economic context
- ④ The need to calibrate the targets of TO 3 with the reduction of TO 2 targets
- ④ Suggested TO 3 contract changes previously submitted to COR.

The updated targets focus on the implementation of 89 activities based on a no-cost extension scenario that would extend TO 2's period of performance to April 13, 2022.

On June 28, 2021, an updated CSP TO 5 IPTT with yearly targets was sent to Social Impact, upon their request.

UNIFIED LOGICAL FRAMEWORK On the 18th of June 2021, the overall results framework for CSP was submitted to USAID. This was recommended by Social Impact as a next step after having finalized the MEL Plans for the different task traders. It depicts how the work of the various task orders contributes to the overall goal of the program.

COMMUNICATIONS AND OUTREACH

During this quarter, the communications and outreach unit recruited reporting officer, [REDACTED], seconded through CSP's subcontractor, Quantum. Meanwhile, the team progressed on submitting outreach deliverables, finalizing the translation of the CSP website, enhancing local partner compliance on visibility, and supporting the program's technical TOs on branding and virtual events.

BRANDING AND VISIBILITY GUIDELINES

As CSP's local partners progressed in implementation, the communications unit finalized a 'Branding and Visibility Guideline for Partners and Sub-contractors', aiming to provide summary guidelines to service providers across all task orders on USAID branding and visibility compliance for activities implemented through CSP. The document also clarified branding approval lead times and status of visibility material following activity completion, as well as addressing coordination mechanisms for print material, online communications, and high-profile events/visits to ensure timeliness of outreach material. In that regard, the CSP communications director will deliver a branding training to all service providers participating in the series of compliance trainings facilitated by TO 3 in the upcoming quarter.



Cover of CSP's Branding and Visibility Guidelines for partners and contractors to ensure USAID compliance.

AUDIO-VISUAL MATERIAL

This quarter, CSP produced and disseminated an infographic video illustrating CSP's rebate program with the Association of Lebanese Industrialists (ALI) under the Industrial Wastewater Treatment (IWT). Meanwhile, CSP produced and disseminated another video promoting positive perceptions of the repair and maintenance (R&M) sector in Lebanon, aiming to solicit applicants for the upcoming R&M vocational course provided under CSP's workforce development component. Both videos generated more than 50,000 views on CSP's social media platforms.

In addition, by the end of June, the communications team was in the process of finalizing two other videos: the first on CSP's interventions with the Fneideq agricultural COOP, and the second on streetlighting interventions in the villages of El Khiara, Niha and Rashaya el Foukhar. Finally, in its efforts to ramp up the production of audio-visual material, the team is in the process of preparing a video on CSP's streetlight interventions in Beirut following the Port blast, and a video on sorting-at-source activities in South Lebanon.

VIRTUAL AND HYBRID EVENTS

The communications team led the implementation of the virtual launching ceremony of the IWT project on April 8. The event was attended by the U.S. Ambassador to Lebanon, [REDACTED], USAID's Mission Director to Lebanon, [REDACTED], and representatives from ALI and regional chambers of commerce. In addition, CSP held a meeting with the communications representative of USAID's DAWERR project to share lessons learnt and discuss best practices for launching hybrid events.

PRESS RELEASES

CSP disseminated two press releases this quarter in both English and Arabic. The first covered the virtual launching ceremony of the IWT project, and the second CSP's workforce development component ahead of launching the Technical and Vocational Education and Training (TVET) perception campaign in the upcoming quarter. Each press release was published in over 35 local media outlets.

TRANSFORMING LIVES STORIES

This quarter, CSP received USAID approval on three stories promoting CSP's internship program in coordination with USP, as well as village security enhancements following USAID streetlight interventions and income generating-opportunities. In addition, CSP submitted a new story for approval featuring a CSP/USP intern graduate who was recently awarded the Fulbright Scholarship to study Robotics and Controls in the U.S and aims to bring lasting innovation to Lebanon, offering a better future to its underserved communities after graduating.

STORY MAP

Produced to summarize the content of CSP's FY2021 Q2 progress report, the story map is designed using the online mapping software ArcGIS and conveys the report's contents to a general audience by combining narrative, audiovisuals, and interactive maps. Along with all previous CSP story maps, this is accessible through the CSP website.

SUPPORT TO TECHNICAL TASK ORDERS

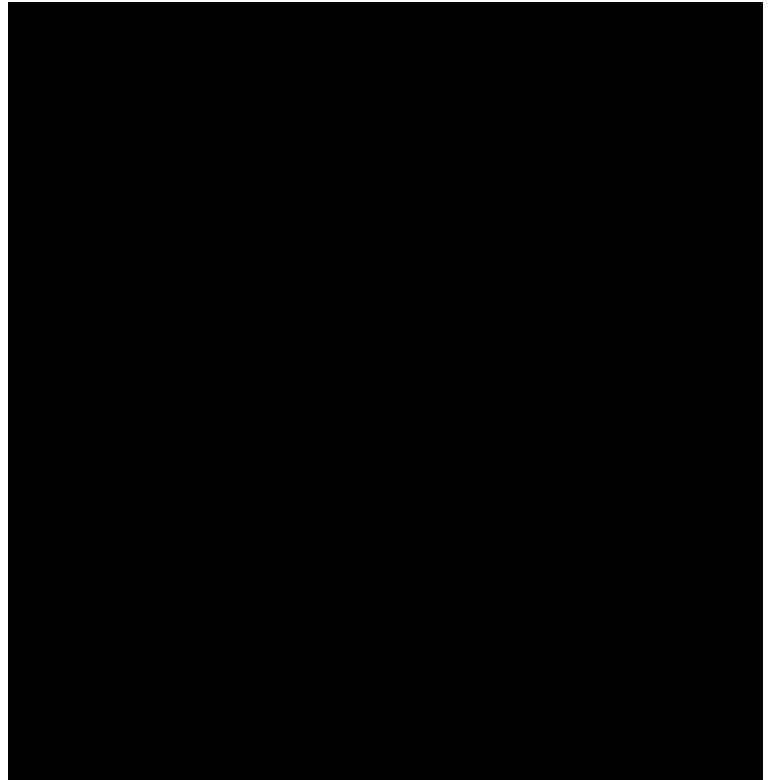
The communications team continues to support all CSP's technical TOs by editing content and producing and disseminating visibility and outreach material. In addition to the above, the team supported TO2 in producing informative branding, construction plaques, and road signs for multiple interventions, while also supporting TO3 in producing training certificates and best practice posters.

WEBSITE TRANSLATION

During the quarter, the team finalized the Arabic translation of the CSP website which was launched last quarter in English. CSP will launch the Arabic website in the upcoming quarter to ensure enhanced outreach to CSP local partners and beneficiaries, as well as online and traditional local media outreach.

SOCIAL MEDIA

Since last reporting period, CSP's Facebook reach increased by over 700 followers to a total of 7,108 organic followers. CSP continues to share human-interest stories, testimonials, impact infographics, and other engaging material on its other social media platforms, including Instagram, Twitter, and LinkedIn.

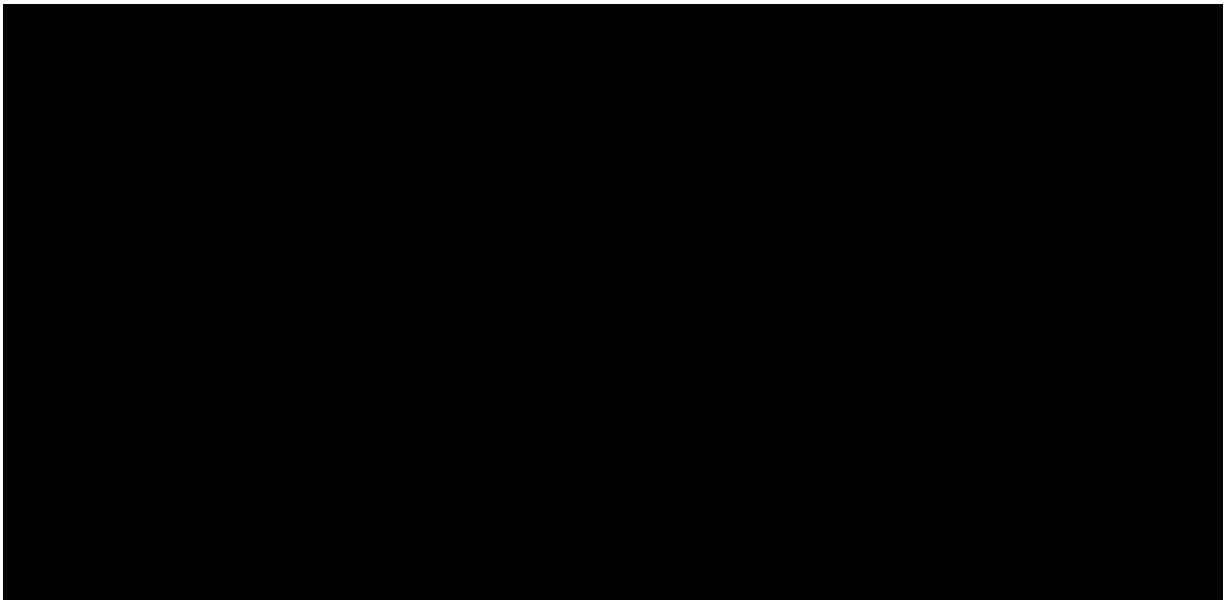


Sample of published press releases on the launch of the IWT project in coordination with the ALI

GENDER EQUALITY AND WOMEN'S EMPOWERMENT

During this quarter, CSP established a Gender Equality and Social Inclusion (GESI) task force to increase women's participation and social inclusion within CSP through a range of activities, including building the technical capacities of its members and expanding targeted outreach. The task force finalized its scope of work, capacity development needs, and the GESI workplan, which includes prioritized activities to be completed by end of the current fiscal year. In this regard, the GESI TF contacted two well-known NGOs, KAFA and MOSAIC, that are leading female empowerment activities in Lebanon, and agreed with them to conduct a half-day training session for all CSP staff on gender inclusion. The training will take place during the next quarter.

Additionally, CSP GESI focal point and other task force members participated in the Chemonics GESI Focal Point Summit on June 24, 2021. The summit focused on fostering global workforce engagement among Chemonics GESI focal points, on creating an opportunity for focal points to share learnings and continue building cross-project communications, and on sharing key resources and opportunities. During the summit, CSP's GESI focal point gave a presentation on how CSP is challenging gender stereotypes and empowering women in a difficult socio-economic context.



[Redacted], CSP GESI focal point, giving a presentation during the Chemonics GESI focal point summit on June 24.

LESSONS LEARNED AND NEXT STEPS

The compounding crises in Lebanon at the political, economic, and security levels continued to escalate during this quarter. In response, CSP's management team remained highly attuned to supporting staff to adapt and continue building resilience to respond to new and emerging community priorities. In this regard, the management team implemented various staff care practices aiming to alleviating morale throughout this quarter.

STAFF CARE

In April 2021, Atlas Assistance, CSP's security analytics partner, gave a 75-minute situation briefing related to the evolving political, economic, security context in Lebanon. While the outlook didn't provide an optimistic perspective for the country, staff appreciated the straightforward summary and analysis and were able to receive answers on some pressing concerns.

Also in April, CSP organized an internal “Panel Discussion: Living During Times of Economic Crisis” with two long-term Chemonics employees and COPs providing staff with advice about how to live and work during times of financial crisis. The panel delved into a detailed discussion of what life was like during times of crisis, major concerns and challenges experienced in such crises, and specific tactics employed while navigating this period. Staff gained valuable information from the discussion which helped them strategize means of adapting within the volatile context in Lebanon.

In June 2021, CSP was able to provide staff with Chemonics-sponsored access to the Pfizer vaccine. Staff and dependents from Chemonics’ three ongoing projects benefited from 175 vaccines paid for by the company as part of the annual COP fund. The initial batch of 168 vaccines was administered on June 25 at a private vaccination center in Geitaoui Hospital. The second dose will be received in July 2021, along with the remaining first dose shots in August. This came as a great relief for staff and provided an opportunity for them to feel more confident in returning to working from the office, especially with the deterioration in public services such as internet and electricity access at home.

CSP MID-YEAR REVIEW

As per TO 1’s Year 3 Workplan, CSP conducted its mid-year review on May 20, 2021. Most of CSP’s 79-member team participated virtually, with a limited number of people joining in person from the office. CSP’s Project Management Unit (PMU) also joined virtually from Washington, D.C. for the second half of the day. The review presented an opportunity for CSP to pause and reflect on progress, obstacles and challenges to implementation, and to look ahead for ways to maximize results and development impact in light of the changing context in Lebanon.

The opening session laid out CSP’s progress and overall results for FY2021, along with CSP’s CPARs for FY2020 and some achievements related to the established key priorities: thought leadership, outreach, and results. Following the opening session, the team focused the discussion on how to maintain CSP’s relevance given the changing context. As a result, five major changes in the country context were highlighted: 1) increased impoverishment; 2) decreased municipal-level services; 3) decreased national-level services; 4) increased communal tensions; and 5) decreased individual and communal capacities. Following this, the team worked in breakout groups to explore how CSP could innovate to respond to emerging needs and shifting community priorities. In the second half of the day, the team focused on current operational and implementation challenges, and in a second set of breakout sessions, mitigation measures or solutions to address challenges were identified.

NEXT STEPS

Between the contextual changes and the implementation and operational challenges across the country, the team brainstormed several ways to either change how CSP is implementing current interventions or solutions and mitigation measures to overcome challenges. As a next step, a Working Group to select a few of the most relevant recommendations and ways to put them into action has been formulated. The Working Group was established to include one volunteer per task order who is not part of CSP’s senior management team (SMT). This is an opportunity for staff outside the SMT to get involved, raise their profile, and have their voice heard. The Working Group met and presented the outcome of their meetings to the CSP SMT and is continuing to work on integrating the recommendations from the retreat into CSP operations and programming.



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VIII. ANNEXES

ANNEX A. YEAR 3 QUARTER 3 PROGRESS MADE TOWARDS TARGETS – TO2

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q3	Cumulative results as of FY3Q3	Y3Q3 TO2 Targets	Y3Q3 TO2 Results	10% ± Deviation	Justification of deviation from target
I	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	645,580	498,881	308,025	73,350	Reported: 5,440 Achieved: 5,730	-93% Deviation	<p>During this quarter, CSP was planning to achieve a target of 73,350 however met only 10% of the goal. The 93% deviation is due to implementation delays and a considerable number (57) of activities are still under implementation. The activities include solid and water waste management such as Ras Nhash, Aachach/Meriata/Arde, Bechmezzine and Haret El Fouwar with numerous beneficiaries.</p> <p>The delay in implementation is due to several factors; for example, Qrayeh was delayed due to a delayed procurement process. CSP operations such as COVID- 19 pandemic, the weather that postponed the construction works to spring season as well as road blockage. For example, in Ain Ebel where CSP worked on upgrading the municipal festival grounds and developing the cultural trail, the municipality was not able to host visitors and organize cultural events and gatherings due to the COVID- 19 pandemic. However, despite all the challenges, CSP team will continue working on fast-tracking</p>

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q3	Cumulative results as of FY3Q3	Y3Q3 TO2 Targets	Y3Q3 TO2 Results	10% ± Deviation	Justification of deviation from target
										different activities and hence contribute to the achievement of results in the upcoming quarter.
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	130	101	32	14	2	-86% Deviation	CSP reached 14% from the quarterly target. Although, the CSP technical team considers an activity completed when all equipment is delivered, the MEL team reports result on local actors with enhanced abilities only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors. Completion of activities is highly affected by several external factors such as the COVID-19 pandemic and roads blockage.
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	54%	30%	54%	+83% Deviation	CSP exceeded the target set for Y3Q3. The reported beneficiaries are from household data from the two labor intensive activities in Tripoli, Koura and Hasbaiya areas. In addition to females' beneficiaries reported in El Manara and Barghoun interventions.
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	██████	██████	██████	██████	0	-100% Deviation	CSP did not achieve any results during Y3Q3. As the prevailing economic crises continues, fewer partners were able to contribute to CSP activities.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q3	Cumulative results as of FY3Q3	Y3Q3 TO2 Targets	Y3Q3 TO2 Results	10% ± Deviation	Justification of deviation from target
10	Number of community resources and or assets involved in USG assisted activities	Quarterly	0	141	106	8	17	0	-100% Deviation	CSP did not achieve any results during Y3Q3. The key factor affecting this indicator is the economic/financial crisis represented by LBP devaluation and limited release of municipal funding. However, the COVID-19 pandemic plays an indirect role as most municipalities had to allocate their already scarce resources to addressing the challenges resulting from the virus.
11	Number of community members who have participated in the CSP activity cycle	Quarterly	0	3,062	2,266	1,078	374	Reported: 17 Achieved: 20	-95% Deviation	CSP achieved 5% of its quarterly target. Results reported are collected from the completed activities. More results will be reported in the coming quarters as more activities reach completion phase given that 57 activities are in implementation phase.
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	130	92	37	14	3	-79% Deviation	CSP achieved 21% of the quarterly target. The deviation from the target is due to delays in the implementation given that a considerable number (57) of activities are still under implementation. Like Target 1, delays were a result of several factors. For example, in Ain Ebel where CSP worked on upgrading the municipal festival grounds and developing the cultural trail, the municipality was not able host visitors and organize cultural events and gatherings due to the COVID-19 pandemic. Despite these challenges, the CSP team will continue working on fast-

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q3	Cumulative results as of FY3Q3	Y3Q3 TO2 Targets	Y3Q3 TO2 Results	10% ± Deviation	Justification of deviation from target
										tracking different activities and hence contribute to the achievement of results in the upcoming quarter.
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	130	102	36	14	2	-86% Deviation	CSP achieved 14% of its quarterly target due to delays in activity implementation, as mentioned above.
18	Number of essential services provided, installed or upgraded as a result of USG assistance	Quarterly	0	91	72	30	10	2	-80% Deviation	CSP achieved 20% of its quarterly target as the MEL team reports result on essential services only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors. The reason behind the low number of completed activities is explained under Indicator 15. With multiple essential service activities nearing completion as of the end of the reporting quarter, we anticipate this number to increase in coming quarters.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q3	Cumulative results as of FY3Q3	Y3Q3 TO2 Targets	Y3Q3 TO2 Results	10% ± Deviation	Justification of deviation from target
19	Number of people with access to adequate levels of essential services	Quarterly	0	637,000	486,804	280,245	75,098	Reported: 5,100 Achieved: 5,340	-93% Deviation	<p>CSP achieved 7% of its quarterly target. The 93% deviation from target is due to delays in the implementation given that a considerable number (57) of activities are still under implementation. These also include Solid / water waste management such as Ras Nhash, Haret El Fouwar and Bechmezzine that target considerable numbers of beneficiaries.</p> <p>The delay in implementation is due to several factors for example, Qrayeh was delayed due to a delayed procurement process. In addition to the above, some external factors that continue to effect CSP operations such as COVID-19 pandemic, bad weather that postponed construction works to spring season, as well as road blockages. For example, in Ain Ebel where CSP worked on upgrading the municipal festival grounds and developing the cultural trail, the municipality was not host visitors and organize cultural events and gatherings due to the COVID-19 pandemic. Despite all the challenges, CSP team will continue working on fast-tracking different activities and hence contribute to the achievement of results in the upcoming quarter.</p>
21	Number of people directly benefiting from	Quarterly	0	2,100	1,586	5,481	257	390	+52% Deviation	CSP was able to exceed its planned target. This indicator is to be collected mainly from activities involving

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY3Q3	Cumulative results as of FY3Q3	Y3Q3 TO2 Targets	Y3Q3 TO2 Results	10% ± Deviation	Justification of deviation from target
	increased economic opportunities as a result of USG-assistance in local communities									<p>construction work, such as retaining walls and or water tanks, as well as livelihoods activities targeting women cooperatives to increase their income. The excess results came from the 2 labor intensive activities through which not only the direct beneficiary with daily work opportunity is counted but the household members are counted as well:</p> <ul style="list-style-type: none"> -STH022 -Labor-intensive Forest management activities and cleaning of irrigation canals in Al Hasbani area. -NTH030: Labor-intensive Intervention in El Qalamoun – Dedde <p>CSP's intervention in Barghoun additionally contributed to this target, reaching the household members of farmers who rented and benefited from the mechanical harvesters.</p>
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	22	17	0	3	0	-100% Deviation	<p>No results are reported in Y3Q3. 3 activities (Qrayeh, Ain Ebel and Fnaideq) that support rural cooperatives and SMEs to enhance the produced goods and increase their income were delayed due to above mentioned factors.</p> <p>Results will be reported as soon as these three activities are completed.</p>

ANNEX B. INDICATORS PERFORMANCE TRACKING TABLE

Please refer to the email attachment labeled “Annex B. Indicators Performance Tracking Table.”

ANNEX C: CSP TO2 ACTIVITY TRACKER

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA001	Britel	Baalbek	Baalbek-Hermel	Beqaa	Providing Essential Equipment to Britel Public School			I		Closed	Closed	Britel Public School
BQA002	Ali en Nahri	Zahleh	Beqaa	Beqaa	Providing Essential Equipment to Ali El Nahri Public High School			I		Closed	Closed	Ali El Nahri Public School
BQA003	Aarsal	Baalbek	Baalbek-Hermel	Beqaa	Provision of Fuel Vouchers in Response to Local Grievances			I		Closed	Closed	Aarsal Municipality
BQA004	Tannoura	Rachaya	Beqaa	Beqaa	Providing the Municipality with 250 KVA Generator and Replacing Storm-Affected Accessories			I		Closed	Closed	Tannoura Municipality
BQA005	Joub Jannine	West Beqaa	Beqaa	Beqaa	Re-equipping SADA NGO Center in Joub Jannine after Norma Storm Damages			I		Closed	Closed	SADA El Beqaa NGO

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA007	Fissane	Hermel	Baalbek-Hermel	Beqaa	Improving access to agricultural services in Fissane through provision of pruning and tilling equipment to the Fissane Agricultural Cooperative in order to improve agricultural practices and create income generating opportunities for local residents.	10/30/2020	4/30/2021	1		Completed	Activity completed. ACP submission expected in September 2021 to accommodate the seasonality of the intervention for MEL reporting purposes.	Agricultural Cooperative Fissane
BQA008	Aarsal	Baalbek	Baalbek-Hermel	Beqaa	Provision of Fuel Vouchers in Response to Local Grievances II			1		Closed	Closed	Aarsal Municipality
BQA009	El Qaa	Baalbek	Baalbek-Hermel	Beqaa	Equipping El Qaa Municipality for Storm Response			1		Completed	Pending USAID approval to close out.	El Qaa Municipality
BQA011	Deir El Ahmar	Baalbek	Baalbek-Hermel	Beqaa	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps.	01/31/2020	12/30/2020	2		Under Implementation	The legal documents from the Ministry of Finance were received by the end of June (these documents validate that the land plot that was previously a public domain, will serve the purpose of CSP's proposed change in design). Pending detailed design, expected to be finalized in July.	Deir El Ahmar Municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA012	Ghazze	West Beqaa	Beqaa	Beqaa	Improving Public Safety in Ghazze Through Retaining Wall	11/30/2019	7/30/2020	1		Completed	Pending ACP development.	Ghazze Municipality
BQA014	Hawch El Rafiq	Baalbek	Baalbek-Hermel	Beqaa	Reducing Tensions by Equipping the Intermediate Public School of Hawch El Arab			1		Completed	CDM Smith visited the site and issued a minor snag list of additional works. CSP will proceed accordingly before the final completion of the activity.	Hawch El Arab Public School
BQA015	El Khiara	West Beqaa	Beqaa	Beqaa	Enhancing Safety and Security through Solar Lighting in El Khiara	4/15/2020	5/15/2020	1		Completed	Pending ACP development.	El Khiara Municipality
BQA016	Saadnayel	Zahleh	Beqaa	Beqaa	Reducing Tensions Through Installation of Water Filtration System at Intermediate Public School of Saadnayel			1		Completed	Pending USAID approval to close out	Saadnayel Intermediate Public School
BQA017	Ras Baalbek	Baalbek	Baalbek-Hermel	Beqaa	Rehabilitating the Main Irrigation Channel in Ras Baalbek to Preserve Water and Improve Livelihoods	8/31/2020	6/30/2021	2		Under Implementation	85% of the works were completed by end of June.	Ras Baalbek Municipality
BQA020	Ainata El Arz	Baalbek	Baalbek-Hermel	Beqaa	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment			2		Under Implementation	Partial delivery of equipment done. Additional delivery pending the shipment of the welding station to the port of Beirut. Customs' clearance is expected to be completed by the end of July.	Agricultural cooperative of Ainata el Arz and the municipality of Ainata

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA021	El Ansar	Baalbek	Baalbek-Hermel	Beqaa	Improving electricity service in El Ansar through the provision of a 50-KVA village generator with connections and maintenance crane			1		Under Implementation	Vendor selected. Works expected to kick off in July.	Municipality of El Ansar
BQA022	El Manara	West Beqaa	Beqaa	Beqaa	Optimizing the SWM system of El Manara village through the provision of 99 recycling bins			1		Completed	All 99 recycling bins were procured and installed. Pending ACP development.	Municipality of El Manara
BQA023	Sultan Yaacoub - Loussiya	West Beqaa	Beqaa	Beqaa	Reducing Tensions Through Operating Water-Supply Pump on Solar Energy and Upgrading the New Water Network in Sultan Yaacoub-Loussiya			2		Under Implementation	Tendering process on-going. Evaluation of proposals phase.	Municipality of Loussiya
BQA025	Nabi Ayla	Zahleh	Beqaa	Beqaa	Improving Public Safety through the Construction of a Retaining Wall and Side Rails in Nabi Ayla			2		Under Implementation	Pending detailed design to launch tendering.	The Municipality of Nabi Ayla
BQA026	Talia	Baalbek	Baalbek-Hermel	Beqaa	Resolving Tensions over Water Scarcity in Talia by Constructing an Elevated Water Tank			2		Under Implementation	Tendering in process.	Beqaa Water Establishment (BVVE), and the Talia municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA027	Dahr El Ahmar	Rachaya	Beqaa	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality			1		Under Implementation	Vendor selected. Works expected to kick off in July.	Dahr el Ahmar municipality
BQA030	CWB – North Beqaa	Baalbek	Baalbek-Hermel	Beqaa	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system to provide low-cost, high-quality seedlings and services to more local farmers in northeast			2		Under Implementation	First vendor was selected for the expansion of the nursery's tents. Second part related to the installation of the solar system is pending CDM Smith's review on the detailed design.	Cooperation without Borders (CWB)
BQA031	Bechwat	Baalbek	Baalbek-Hermel	Beqaa	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm and rehabilitation of an existing transmission line to the irrigation lake			2		Under Implementation	Pending detailed design, expected to be finalized in July.	Bechwat municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA032	Hawch Barada	Baalbek	Baalbek-Hermel	Beqaa	Enhancing safety and security and reducing municipal streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.			1		Under Implementation	A contractor was selected. Implementation is expected to take place during the month of July.	The Municipality of Hawch Barada
BQA033	El Marj	West Beqaa	Beqaa	Beqaa	Enhancing Security and Service Delivery and reducing municipal streetlighting bills in El Marj by Replacing up to 850 streetlights with LED Bulbs.			2		Under Implementation	A contractor was selected. Implementation is expected to take place during the month of August.	Municipality of El Marj
BQA034	El Qaraoun	West Beqaa	Beqaa	Beqaa	Enhancing Security and Service Delivery and reducing municipal streetlighting bills in El Qaraoun by Replacing up to 550 streetlights with LED Bulbs			2		Under Implementation	A contractor was selected. Implementation is expected to take place during the month of August.	Municipality of El Qaraoun
BQA035	El Fekhe	Hermel	Baalbek-Hermel	Beqaa	Providing sustainable electricity to the El Fekhe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room			2		Under Implementation	Pending CDM Smith review on the detailed design.	The Beqaa Water Establishment (BWE) and the Governor of Baalbek-Hermel

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
BQA036	Majdel Aanjar	Zahleh	Beqaa	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump			2		Under Implementation	Pending detailed design, expected to be finalized in July.	The Beqaa Water Establishment (BWE) and the municipality of Majdel Aanjar
BQA037	Makse	Zahleh	Beqaa	Beqaa	Improving the recyclables collection and management system of Makse village by reducing municipal collection costs through the provision of 64 Street Recycling Bins			1		Under Implementation	The vendor was selected, and they initiated the manufacturing of recycling bins. Distribution of bins expected in July.	Municipality of Makse
BQA038	Aaiha	Rachaiya	Beqaa	Beqaa	Responding to the urgent community need for electricity provision in Aaiha by providing a 450KVA generator to the municipality			1		Under Implementation	Vendor was selected. Eligibility notice received by the end of June. Pending signature of the Purchase Order. Works to kick off in July.	Municipality of Aaiha
BQA039	Deir El Ghazal	Zahleh	Beqaa		Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality			1		Under Implementation	Vendor was selected. Eligibility notice received by the end of June. Pending signature of the Purchase Order. Works to kick off in July.	Municipality of Deir el Ghazal

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
				Beqaa								
NTH001	Tripoli	Tripoli	North	North	Improving Sorted Solid-Waste-Collection capacity of the Union of Al Fayha' Municipalities			1		Closed	Closed	Union of Fayha' Municipalities
NTH002	Qabaait	Akkar	Akkar	North	Supporting Qabaait Public Middle School			1		Closed	Closed	Qabaait Public Middle School
NTH003	Jabal Akroum	Akkar	Akkar	North	Supporting Union of Municipalities of Jabal Akroum to Provide Better Water Services			1		Completed	Additional works as recommended by CDM Smith were implemented. Pending ACP development.	Akroum Municipality
NTH004	Akroum	Akkar	Akkar	North	Supporting Olive Tree Farmers in Akroum Through a Decanter and Generator	5/31/2019	11/30/2020	1		Under Implementation	Environmental mitigation measures implemented. Pending CDM Smith clearance before close-out.	Cooperative for Production and Processing of Olives in Akroum and Surroundings
NTH007	El Mahmra	Akkar	Akkar	North	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly	10/31/2020		2		Under Implementation	The on-site kick-off meeting with selected contractor and BTD took place. Pending MoE IEE to kick off implementation.	El Mahmra Municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.							
NTH008	Markebta	Minieh-Dannieh	North	North	Building a Supporting Wall in Markebta	9/30/2019	12/30/2020	1		Completed	Pending ACP development.	Markebta Municipality
NTH009	Jdaidet el Qaitaa	Akkar	Akkar	North	Supporting Jdaidet el Qaitaa Women's Cooperative for Agricultural Products by completing the construction of their partially built locality/center.	4/30/2020	2/28/2021	2		Under Implementation	Tender solicitation phase.	Jdaidet el Qaitaa Municipality
NTH010	Kfar Hilda	Batroun	North	North	Ensuring Proper Water Flow in the Channels of Kfar Hilda	4/15/2020	12/30/2020	1		Completed	Pending ACP development.	Kfar Hilda Municipality
NTH012	Fnaideq	Akkar	Akkar	North	Supporting Livelihoods Through Improving Sales for a Rural Cooperative in Fnaideq	10/30/2019	4/30/2020	1		Completed	Activity completed. ACP submission expected in September 2021 to accommodate the seasonality of the intervention for MEL reporting purposes.	Cooperative Association for Production of Agricultural Products in Fnaideq
NTH013	Mouanse	Akkar	Akkar	North	Rehabilitating the Pumping System for the Artesian Well Supplying Mouanse and Nsoub villages	3/15/2020	7/30/2020	1		Under Implementation	Request for Change in design and budget to be submitted for additional works.	North Lebanon Water Establishment

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
NTH015	En Noura	Akkar	Akkar	North	Providing Support for Farmers in Noura Affected by the Syrian Conflict			1		Closed	Closed	Noura Municipality
NTH016	Bebnine	Akkar	Akkar	North	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine	4/15/2020	7/30/2020	1		Completed	Additional works were implemented. Pending CDM Smith clearance to be able to submit ACP.	Al Mourabia Marzouka Al Mouzakzek Public School for Girls
NTH017	Bebnine	Akkar	Akkar	North	Supporting Salam Public Mixed School in Bebnine			1		Under Implementation	Pending implementation of additional works as recommended by CDM Smith.	Salam Public Mixed School
NTH019	Niha	Batroun	North	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids	10/31/2020		1		Under Implementation	Pending CDM Smith clearance on additional works implemented before submission of ACP.	Footprints NGO
NTH020	Aachach, Meriata, Arde	Zgharta	North	North	Improving and Rehabilitating the Irrigation distribution Network in Aachach, Meriata, and Arde villages to supporting Livelihoods and Ease Water Resource Tensions amongst the three villages.	11/4/2020		2		Under Implementation	Implementation kicked off. 15% progress on works. Expected to be completed by end of November 2021.	Municipalities of: Aachach, Meriata, and Arde
NTH024	Berqayel	Akkar	Akkar	North	Supporting Solid-Waste Management in Berqayel Village by providing	7/31/2020		1		Completed	Pending ACP development.	Municipality of Berqayel

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					Waste Bins, Broom, and Two Recycling Points							
NTH025	Bechmizzone	El Koura	North	North	Addressing the Recyclables Waste Management to contribute to alleviate the solid wastes management Crisis in Koura by improving the collection, capacity and operations of the Bechmizzone Material Recovery Facility in Koura through equipment provision and technical assistance.	5/31/2021		2		Under Implementation	Tender for the provision of two balers, a truck scale, and metallic recycling bins was launched. Sizing and design of the generator initiated. Pending approval on Request for change in budget and design, and the revised ERAC.	Bechmizzone Municipality and MRF
NTH026	Barghoun and Badbhoun	El Koura	North	North	Supporting the Olive Farmers in Barghoun and Badbhoun by Providing Mechanical Harvesters			1		Completed	Pending ACP submission.	Haq for Development NGO
NTH027	Khirbet ej Jendi	Akkar	Akkar	North	Supporting Khirbet ej Jendi Electrical Backup System by providing a new backup generator and rehabilitating the existing electricity room	8/31/2020		1		Under Implementation	Tender process on-going. Quotations due in July.	Municipality of Khirbet Ej Jendi
NTH028	Ras Nhach	Batroun	North	North	Supporting the solid waste sorting system in Ras Nhach through distributing recyclables			1		Under Implementation	400 bins with cover lids were delivered, Manufacturing of steel cages done, to be distributed in	Ras Nhach Municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					collection bins and implementing a sorting awareness campaign						July/August once awareness-raising campaign is completed.	
NTH029	Khirbet Daoud	Akkar	Akkar	North	Alleviating tensions over electricity shortage in Khirbet Daoud through provision of needed electricity transmission station	11/30/2021		1		Under Implementation	Works on-going. 75% progress on implementation.	Municipality of Khirbet Daoud
NTH030	Qalamoun Deddeh	Koura	North	North	Labor Intensive income generation intervention to construct a pedestrian walkway between the two communities.			1		Under Implementation	Phase one of the activity completed (cleanup of the pathway through labor-intensive income generation activity). Phase two on-going: detailed design for the construction of the walkway.	Renee Moawad Foundation (RMF), Municipalities of Qalamoun and Deddeh
NTH031	Haret el Fouwar	Zgharta	North	North	Alleviating tensions in Haret el Fouwar through Completing the Sewage Network	5/30/2021		2		Under Implementation	Tendering completed. Contractor ready to mobilize, pending the required environmental screening "IEE" by the Ministry of Environment.	Haret El Fouwar Municipality
NTH033	Batroun	Batroun	North	North	Alleviating Tensions over Wastewater in Batroun by Supporting the Batroun Municipality to Connect Three Neighborhoods to the existing Main Wastewater Network.			2		Under Implementation	Tendering on-going. Proposals due in July. Pending the required environmental screening "IEE" by the Ministry of Environment.	Municipality of Batroun

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
NTH034	Majdlaya	Zgharta	North	North	Improving recyclables waste management and reducing tensions in Majdlaya Village by recycling collection points.			1		Under Implementation	Tendering process on-going. Quotations due in July.	Municipality of Majdlaya
NTH035	Beit Mellat	Akkar	Akkar	North	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for its water pump			2		Under Implementation	Pending detailed design, expected to be finalized by July.	Municipality of Beit Mellat
NTH036	Mazraat et Teffah	Zgharta	North	North	Supporting the community of Mazraat et Teffah in Zgharta through the installation of an on-grid solar system for its water pump			1		Under implementation	Pending detailed design, expected to be finalized by July.	Municipality of Mazraat et Teffah
NTH037	Tikrit	Akkar	Akkar	North	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump and a 150-meter water connection pipeline.			2		Under Implementation	Pending detailed design, expected to be finalized by July.	Tikrit Municipality and the NLWE
NTH038	El Bourj	Akkar	Akkar	North	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar			2		Under Implementation	Pending detailed design, expected to be finalized by July.	Bourj Akkar municipality and the NLWE

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					system for two water wells							
NTH039	Kfaryashite w/Bisebaal	Zgharta	North	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.			2		Under Implementation	Pending CDM Smith review of detailed design.	Kfaryashite/Bisebaal Municipality
NTH040	Jebrajel	Akkar	Akkar	North	Supporting Jebrajel Municipality to Provide Electrical Services Through Provision of a Generator, Electric Board, and Network			1		Under Implementation	Pending detailed design, expected to be finalized by July.	Municipality of Jebrajel
NTH041	Jurd El Qaitea	Akkar	Akkar	North	Enhance Jurd El Qaitea Union villages' preparedness abilities to better respond to natural emergencies			2		Under Implementation	Tendering on-going. Pending signature of Purchase Order for the procurement of firefighting equipment.	Jurd El Qaitea Union of Municipalities
NTH043	Amioun	Amioun	Koura	North	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 1,500 new recycling cages to 26 villages, paralleled with			2		Under Implementation	Tender solicitation ongoing.	Amioun Municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					an awareness-raising campaign on recycling.							
NTH044	Bqarsouna	Minieh-Dannieh	North	North	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED Bulbs			1		Under Implementation	Tender solicitation ongoing.	Bqarsouna Municipality
STH001	Saida	Saida	South	South	Installing Solar LED lights in Old Saida alleys to enhance sense of security	7/31/2019	10/30/2020	1		Under Implementation	Works on-going. 40% progress on the works.	Saida Municipality
STH002	Mieh w Mieh	Saida	South	South	Enhance Solid-Waste Collection and Sorting from Source efforts in Mieh w Mieh through the provision of recycling bins.	4/30/2019	1/1/2020	1		Completed	ACP submitted. Pending USAID feedback.	Mieh w Mieh Municipality
STH005	Hasbaiya	Hasbaiya	Nabatieh	South	Providing Water Filtration for Hasbaiya Water Tank	7/30/2020		1		Under Implementation	Contractor was selected. Implementation expected to be completed by September.	Hasbaiya Municipality
STH006	Bqasta	Saida	South	South	Providing Better Water Services in Bqasta through the construction of an elevated 300 m ³ water tank	12/31/2019	12/31/2020	2		Under Implementation	Implementation on-going. 30% progress on the works.	Bqasta Municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
STH008	Ain Ebel	Bent Jbeil	Nabatieh	South	Upgrading the municipality's festival grounds and developing and outfitting its cultural trail and historical sites	1/31/2021		2		Under Implementation	Pending final confirmation and handover of equipment.	Municipality of Ain Ebel
STH009	Tanbourit	Saida	South	South	Supporting the Cooperative of Olive Growers in Tanbourit by providing eight mechanical harvesting bundles			1		Closed	Closed	Cooperative of Olive Farmers in Tanbourit
STH010	Jinjlaya	Saida	South	South	Enhancing the Provision of Water in Jinjlaya by installing a generator to ensure continuous backup electricity to the water pumping station	12/31/2019	4/30/2020	1		Under Implementation	CSP received USAID's approval on the request to change in design. Pending ERAC approval to launch tender.	South Lebanon Water Establishment
STH014	Ed Damour	Shouf	Mount Lebanon	South	Emergency response to Damour wildfires by replacing damaged water networks	12/31/2019	5/30/2020	1		Completed	Pending ACP submission.	Municipality of Ed Damour
STH015	Ed Damour	Shouf	Mount Lebanon	South	Providing equipment to Arc en Ciel (AeC) in response to the latest wildfires	1/31/2020	6/30/2020	1		Completed	Pending ACP approval to close.	Arc En Ciel
STH016	Rachaiya el Foukhar	Hasbaiya	Nabatieh	South	Enhancing security and service delivery through the provision and installation of 176 LED streetlights to ensure	9/30/2020		1		Under Implementation	100% of groundworks completed. CSP received minor CDM Smith comments to proceed accordingly. Pending	Rachaiya El Foukhar Municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					efficient street lighting in Rachaiya El Foukhar						inauguration event/public event request sent to USAID.	
STH017	El Qariyeh	Saida	South	South	Improving economic opportunities in El Qariye and supporting community investments through the provision of kiosks, latrines, tents, and benches to equip their community space.	10/30/2020		1		Under Implementation	Pending final confirmation and handover of equipment.	Municipality of El Qariyeh
STH018	Jinsnaya	Jezzine	South	South	Constructing an Elevated Water Tank in Jinsnaya	12/31/2020		2		Under Implementation	Tendering on-going.	South Lebanon Water Establishment
STH020	East Saida	Saida	South	South	Supporting the Sorting from Source Initiative in East Saida by providing recyclables bins and expanding the awareness-raising campaign	12/30/2020		2		Under Implementation	Delivery of plastic and metallic recycling bins, as well as branding and communication materials delivered to the localities of Ain ed Delb, Aabra, Es Salhiye, El Bramieh, and El Hlaliye. Their distribution still in process. 60% progress on works.	Municipalities: El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Salhiye, Ain ed Delb
STH021	Damour, Mechref, Kfarmatta	Shouf	Mount Lebanon	South	LRI Labor Intensive income generation Forest Management Activities in Chouf Aaley Area	12/31/2020		1		Completed	Pending ACP development.	Lebanese Reforestation Initiative (LRI)

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
STH022	Al Hasbani	Hasbaniya	Nabatieh	South	Labor-intensive income generation works in Forest Management Activities and Cleaning of Irrigation Canals in Al Hasbani area	11/30/2020		I		Completed	Pending ACP development.	Association for Forests, Development and Conservation (AFDC)
STH025	Saidoun	Jezzine	South	South	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative			I		Under Implementation	Equipment distribution started partially. To be completed in September.	Saidoun Cooperative and the Saidoun municipality
STH026	Kfar Jarra	Jezzine	South	South	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street Lighting System to Cover all neighborhoods			I		Under Implementation	Tender solicitation ongoing.	Kfar Jarra municipality
STH028	Anane	Jezzine	South	South	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and installing ten solar powered lights			I		Under Implementation	Tender solicitation ongoing.	Anane municipality

Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
STH029	Hasbaiya	Hasbaiya	Nabatieh	South	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution.			2		Under Implementation	Tender solicitation ongoing.	Hasbaiya municipality
STH030	Aalma Ech Chaab	Tyr	South	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses			2		Under Implementation	Tender solicitation ongoing.	Aalma ech Chaab municipality
BEI001	Marfaa, Rmeil, Medawar	Beirut	Beirut	Beirut	Emergency Response Community Clean-up in Marfaa, Rmeil, and Medawar Neighborhoods in Response to Beirut Blast			1		Completed	ACP submitted. Pending USAID feedback.	
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Beirut	Beirut	Installing up to 500 LED Streetlights to Promote Safety and Security in Eastern Beirut Neighborhoods Affected by Explosion			1		Under Implementation	Sample streetlights installed. Pending shipments of batches of streetlights. Delays caused by customs' clearance (no electricity and no papers for printing at governmental offices).	Beirut Municipality
BEI003	Marfaa	Beirut	Beirut	Beirut	Improving hygiene and sanitary conditions for workers at the Port of Beirut by providing the			1		Completed	Pending ACP development.	The port of Beirut

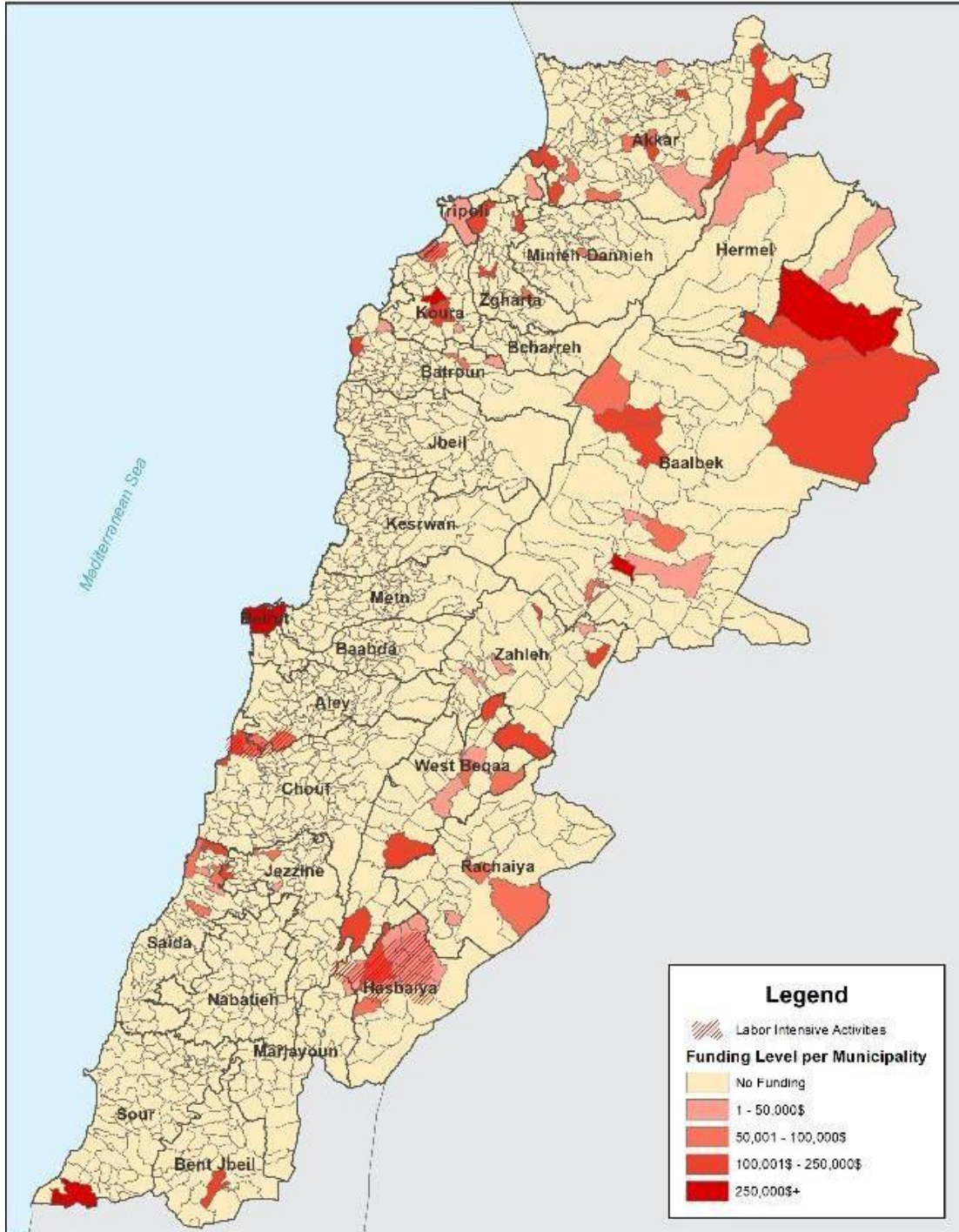
Code	Location	Dist.	Gov.	Region	Activity Description	Original end date	Approved NCE date	C o m p	Estimated /Final Value	Status	Notes (Updates, Challenges, Progress)	Partner
					services of rented portable latrines.							

ANNEX D: TO 3 PROGRESS STATUS

Please refer to the email attachment labeled “Annex D. TO 3 Progress Status.”

ANNEX E: MAP OF FUNDING LEVELS

CSP T02-T03 Activities
Funding Levels



0 10 20 40 Kilometers

Date: July 2021 / Produced By: SOCIAL IMPACT

ANNEX F: TO 3 PROGRESS MADE AGAINST TARGET SET (APRIL – JUNE 2021)

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q3	Cumulative Results as of FY3Q3	Y3Q3 TO3 Targets	Y3Q3 TO3 Results	10% ± Deviation	Justification of deviation from target
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	1,170	300	698 Achieved	50	130 Reported 168 Achieved	+236% Deviation	TO3 team attracted a high number of beneficiaries to take part in three clustered training (TAAR040, TAAR044, and TAAR059) implemented in all areas. In addition, TO3 engaged new communities throughout the design and implementation of 10 TAARs during the current reporting period.
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	117	18	14 Achieved	5	0 Reported 5 Achieved	No Deviation	All of the 5 local actors are already reported under TO2 for this indicator.
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	49% reported	30%	42% Reported	+40% Deviation	TO3 team puts special emphasis on engaging more women in their activities and to contribute to more gender balance at the local actors' level. These efforts are leading to an increase in the achieved result.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q3	Cumulative Results as of FY3Q3	Y3Q3 TO3 Targets	Y3Q3 TO3 Results	10% ± Deviation	Justification of deviation from target	
4	Percent of USG assisted organizations with improved performance	Annual	0	90%	0	0	0	0	0	N/A	
5	Number of local actors maintaining CSP-funded equipment, infrastructure, or facility operations, for at least two years after the completion of CSP intervention	Annual	0	70	0	0	0	0	0	N/A	
7	Number of local actors who demonstrate increased ability to mobilize resources towards community needs	Annual	0	23	0	0	N/A	N/A		N/A	
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0							+211% Deviation	Through its interventions, TO3 was able to achieve this number from two sources: one from an external source funding a CSO, and the other for a short-term employment

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q3	Cumulative Results as of FY3Q3	Y3Q3 TO3 Targets	Y3Q3 TO3 Results	10% ± Deviation	Justification of deviation from target
										opportunity for people to help adapt a component delivered by TO3.
9	Number of local actors who apply USAID-funded training to community-based projects	Annual	0	58	7	0	N/A	N/A	N/A	N/A
11	Number of community member who have participated in the CSP activity cycle	Quarterly	0	0	0	121	0	30 reported 31 achieved	+100% Deviation	TO3 originally did not report results under this indicator (pending approval on CSP TO3 updated MEL plan). Under TO3, this indicator captures project design activities (profiling and participatory TAAR design), community events such as opening/closing Town hall meetings, Stakeholders Town hall meetings, troubleshooting and back-stopping meetings.
12	Number of people who have participated in USAID-funded training	Quarterly	0	1,170	300	682	50	162	+224% Deviation	TO3 team attracted a high number of beneficiaries to take part in three clustered training (TAAR040, TAAR044, and TAAR059) implemented in all areas. In addition, TO3 engaged new

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q3	Cumulative Results as of FY3Q3	Y3Q3 TO3 Targets	Y3Q3 TO3 Results	10% ± Deviation	Justification of deviation from target
										communities throughout the design and implementation of 10 TAARs during the current reporting period.
13	Number of days of USG-funded training	Quarterly	0	3,510	900	989.5	150	214	+43% Deviation	TO3 team attracted a high number of beneficiaries to take part in three clustered training (TAAR040, TAAR044, and TAAR059) implemented in all areas. In addition, TO3 engaged new communities throughout the design and implementation of 10 TAARs during the current reporting period.
14	Number of people who have participated in USAID-funded awareness sessions	Quarterly	0	975	251	0	42	0	-100% Deviation	Results under this indicator were initially dependent on TO2 activities that have awareness-raising activities planned. TO3 has not yet been able to conduct these sessions.
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	117	18	13	0	0 Reported 5 Achieved	+100% Deviation	MEL reports on number of TAARs upon completion. 5 TAARs were completed while 33 TAARs are still under implementation. The reason why no

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q3	Cumulative Results as of FY3Q3	Y3Q3 TO3 Targets	Y3Q3 TO3 Results	10% ± Deviation	Justification of deviation from target
										activities are reported is because they are already counted under TO2.
16	Number of institutional adaptations made because of learning and training	Quarterly	0	93	12	17	4	6	+50% Deviation	The positive deviation is the result of the closure of TAARs, four of which adopted institutional adaptations which allowed TO3 team to secure 6 institutional adaptations.
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	117	18	14	5	0 reported 5 Achieved	No Deviation	MEL reports on number of TAARs upon completion. 5 TAARs were completed while 33 TAARs are still under implementation. The reason why no activities are reported is because they are already counted under TO2.
20	Number of assisted local actors that have developed or improved internal systems to sustain essential services	Quarterly	0	105	12	14	4	5	+25% Deviation	MEL reports on number of TAARs upon completion. Of the completed TAARs, 5 local actors applied to this indicator in this quarter.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY3Q3	Cumulative Results as of FY3Q3	Y3Q3 TO3 Targets	Y3Q3 TO3 Results	10% ± Deviation	Justification of deviation from target
21	Number of people directly benefiting from increased economic opportunities because of USG-assistance in local communities	Quarterly	0	100	29	30	6	19	+216% Deviation	TO3 achieved 19 beneficiaries under this indicator. In this quarter, 6 internships were reported, 3 benefited from an increase in sales, and 10 benefited from new temporary jobs.
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	10	2	2	1	0	-100% Deviation	TO3 did not conclude any TAAR with an entity that qualifies as SME

ANNEX G: CSP FULL ORGANIZATIONAL CHART

Please refer to the email attachment labeled “Annex G. CSP Organizational Chart.”

ANNEX H: QUARTERLY FINANCIAL REPORT

Please refer to the email attachment labeled “Annex H. CSP Financial Report.”

ANNEX I: VETTING TRACKER (APRIL – JUNE 2021)

VENDORS		
PIF NO.	AWARDEE NAME	VETTING RESULT
PIF 78933	Modon Group SARL	Approved
PIF 79276	Future Power	Approved
PIF 79296	Parallel Contracting SAL	Approved
PIF 79268	Quick Solutions Company SARL	Approved
PIF 79355	Khonaysser Motors SARL	Approved
PIF 79385	RAFT Engineering & Contracting SARL	Approved
PIF 79388	General Company for Quarries and Contracting SARL	Approved
PIF 79460	Re-vetting Edouard Claude Bernard Monin	Approved
PIF 79470	APIS Health Consulting Group SAL	Approved
PIF 79523	RAFT Engineering & Contracting SARL	Approved
PIF 79731	Gergy Daccache and Sons SARL	Approved
PIF 79737	Robinson Agri SARL	Approved
PIF 78439	Prisma Circle Projects SAL	Approved
PIF 79732	SACCAL INDUSTRIES SAL	Approved

PIF 79955	SACCAL HOLDING SAL	Approved
PIF 80097	SACCAL INDUSTRIES SAL	Approved

RECIPIENTS OF ASSISTANCE (MOU, GRANTS, ETC.)

PIF NO.	AWARDEE NAME	VETTING RESULT
PIF 78793	Institute Mgr Cortbawi de Formation Technique	Approved
PIF 78795	Saint Elie Technical Institute	Approved
PIF 78798	Foyer De L Amitie , Dar Al Sadaka	Approved
PIF 78802	Saint Elie Technical Institute (FAA Grant)	Approved
PIF 78803	Foyer De L Amitie,Dar Al Sadaka (FAA Grant)	Approved
PIF 78804	Institute Mgr Cortbawi de Formation Technique (FAA Grant)	Approved
PIF 78799	Foyer De La Providence	Approved
PIF 78860	Re-vetting Aachach Municipality	Approved
PIF 78887	Foyer De la Providence (FAA Grant)	Approved

PIF 78939	Re-vetting 'Tamkeen Vocational Institute	Approved
PIF 79020	Michel Jabbour Technical Institute	Approved
PIF 79048	Qoussaya Municipality	Approved
PIF 79079	Hamedeya Islamic Charitable Association	Approved
PIF 79131	Re-vetting Semeurs D'Avenir	Approved
PIF 79458	Re-vetting Association for Forests, Development and Conservation	Approved
PIF 79633	Lebanese Red Cross	Approved
PIF 79739	Lebanese Red Cross - Saida Branch	Approved
PIF 79624	Lebanese Red Cross - Baabda Branch	Approved
PIF 79776	Lebanese Red Cross - Saida Branch (FAA Grant)	Approved
PIF 79740	Lebanese Red Cross - Tripoli Branch	Approved
PIF 79778	Lebanese Red Cross - Baabda Branch (FAA Grant)	Approved

PIF 79779	Lebanese Red Cross - Tripoli Branch (FAA Grant)	Approved
PIF 80046	Re- vetting El Ansar Municipality	Approved
PIF 80047	Tamkeen Vocational Institute	Approved
PIF 80050	Tamkeen Vocational Institute (FAA Grant)	Approved
PIF 80077	Re-vetting El Batroun Municipality	Approved
PIF 80096	Re-vetting Jinsnaya Village	Approved
PIF 80157	Re-vetting Bechwat Agriculture Cooperative	Pending
PIF 80158	Re-vetting Bechwat Municipality	Pending
PIF 80289	Re-vetting Association of Lebanese Industrialists	Pending
PIF 80295	Re-vetting Cooperation Without Borders	Pending
PIF 80520	Re-vetting Majdlaya Municipality	Pending
PIF 80400	Kfar Denis Municipality	Pending

PIF 80404	Kfar Qouq Municipality	Pending
PIF 80425	Re-vetting Khirbet Daoud Municipality	Pending
PIF 80487	Re-vetting Saidoun Agriculture Cooperative	Pending
PIF 80489	Re-vetting Saidoun Municipality	Pending

ANNEX J: ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (APRIL – JUNE 2021)

ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (FY20Q4)							
AREA	ACTIVITY LOCATION	ACTIVITY NO.	ACTIVITY TITLE	ERAC STATUS	STATUS OF ENVIRONMENTAL COMPLIANCE ACTIONS	MAIN FINDINGS	ACTION POINTS/NEXT STEPS
Beqaa	Fissane	BQA007	Improve access to agricultural services in Fissane- Baalbek, Hermel, through provision of pruning and tilling equipment to the Fissane Agricultural Cooperative in order to improve agricultural practices and create income generating opportunities for local residents	Approved by USAID.	Implementation on-going	Environmental compliance visit not yet conducted.	Environmental mitigation inspection visit is expected to be conducted in September 2021.
Beqaa	Ghazze	BQA012	Improving Public Safety in Ghazze through Retaining Wall	Approved by USAID	During construction phase, CSP and BTM conducted weekly environmental compliance visits.	Full compliance with ERAC/EMMP during the construction phase. Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in May 2021	
Beqaa	Raas Baalback	BQA017	Rehabilitating the main irrigation network in Ras Baalbek to preserve water and improve livelihoods	Approved by USAID	Implementation on-going. During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTM.	Full compliance with ERAC/EMMP during the implementation phase. Final environmental compliance visit not yet conducted by ELARD.	Final Environmental mitigation inspection visit report during construction phase is scheduled in July 2021

Beqaa	Ainata Al Arz	BQA020	Supporting Rural Livelihoods by improving Agricultural Production Methods for Ainata el Arz Farmers.	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in August 2021.
Beqaa	Ansar	BQA021	Improving electricity service in El Ansar through the provision of a 75 KVA generator with connections	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
Beqaa	Manara	BQA022	Enhancing Solid Waste Management in El Manara through Providing Recycling bins	Approved by USAID	Onsite implementation not finalized yet by end of reporting period.	Full compliance with ERAC/EMMP during the implementation phase. Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in June 2021	
Beqaa	Loussiya/Sultan Yaacoub	BQA023	Reducing Tensions through Operating Water Supply Pump on Solar Energy and Upgrading the new water network in Loussiya	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
Beqaa	Nabi Ayla	BQA025	Improving Public Safety through the Construction of a Retaining Wall with Side Rails in Nabi Ayla	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
Beqaa	Dahr El Ahmar	BQA027	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.

Beqaa	Ras Baalbeck - CWB	BQA030	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 m ² of greenhouses with a heating and cooling system to provide low-cost, high quality seedlings and services to more local farmers in northeast Beqaa.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
Beqaa	Bechwat	BQA031	Reducing Tensions and Supporting Farmers and residents in Bechwat by Upgrading the Water System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
Beqaa	Hawch Barada	BQA032	Enhancing safety and security in Hawch Barada through the installation of 63 LED streetlights	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in August 2021.
Beqaa	Marj	BQA033	Reducing tensions between Lebanese and Syrian residents in El Marj by replacing 1,055 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
Beqaa	Qaraoun	BQA034	Reducing tensions between Lebanese and Syrian residents in El Qaraoun by replacing 550 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
Beqaa	El Fekehe	BQA035	Providing Sustainable Electricity to the El Fekehe Water Pump through the installation of solar panels in addition to the	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is

			implementation of rehabilitation works in the operation and chlorination room				expected to be in October 2021.
Beqaa	Majdel Anjar	BQA036	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
Beqaa	Makse	BQA037	Improving the Solid Waste Management System of Makse village by Reducing Collection Costs on the Municipality through Provision of 50 Street Recycling Bins	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in August 2021.
Beqaa	Aaiha	BQA038	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
Beqaa	Deir el Ghazal	BQA039	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	El Mhammara	NTH007	Supporting the wastewater management system in El Mahmra	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
North	Jdaidet el Qaitaa	NTH009	Supporting Jdeidet el Qaitaa Women's Cooperative	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is

							expected to be in September 2021.
North	Fnaideq	NTH012	Supporting Livelihoods by Improving Sales for a Rural Cooperative in Fnaideq	Approved by USAID	During construction phase, CSP team conducted environmental compliance visit.	Full compliance with ERAC/EMMP during the construction phase. Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in April 2021	
North	Mouanse	NTH013	Rehabilitation of the pumping system for the borehole feeding Mouanse village	Approved by USAID	During construction phase, CSP team and ELARD conducted environmental compliance visit in December 2020.	Partially compliant. Pumps are not yet fully installed and operational. A second compliance visit during construction phase is recommended by ELARD after pumps are installed and operational	A second compliance visit during implementation phase is expected to be conducted in August 2021 due to the health
North	Aachach, Arde & Meryata	NTH020	Supporting Farmers' Livelihoods by Constructing an Automated Water Distribution Station in Ayoun Aachach.	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in August 2021.
North	Berqayel	NTH024	Supporting Solid Waste Management in Berqayel Village	Approved by USAID	During implementation phase, CSP team conducted environmental compliance visit	Full compliance with ERAC/EMMP during the implementation phase. Partially Compliance with ERAC/EMMP during the final Environmental compliance conducted in March 2021. Bins are placed in the Municipal Garden due to the security situation. Bins to be	A second compliance visit during implementation phase is expected to be conducted in September 2021.

						redistributed to the approved points.	
North	Bechmezzine	NTH025	Addressing the Solid Waste Management Crisis in Koura by improving the collection, capacity and operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	Kherbet Ej Jendi	NTH027	Supporting Khirbet ej Jendi Electrical Backup System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	Ras Nhash	NTH028	Supporting the Waste Sorting System in Ras Nhash Village	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
North	Kherbet Daoud	NTH029	Enhancing the Quality Voltage of the Electrical Service in Khirbet Daoud	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit report during construction phase is expected to be done in August 2021
North	NTH030	Qalamoun	Construction of Qalmoun - Deddeh stairs in a Labor Intensive Project	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	Haret Fouar	NTH031	Completing the Sewage Network in Haret el Fouwar Village	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit report during construction phase is expected to be done in October 2021 while the

							implementation is on-going
North	El Batroun	NTH033	Alleviating Tensions over Wastewater in Batroun by Connecting Three Neighborhoods to the Network	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	Majdlaya	NTH034	Improving Municipal Solid Waste Management and Reducing Tensions in Majdlaya Village by providing 65 Steel Waste Bins, and Four Recycling Collection Points	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in November 2021.
North	Beit Mellat	NTH035	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for its water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in November 2021.
North	Mazraat et Teffah	NTH036	Installing an on-grid Solar System for Mazraat El Tefaah's water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in November 2021.
North	Tikrit	NTH037	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump and a 150-meter water connection pipeline.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in November 2021.
North	El Borj	NTH038	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in November 2021.

North	Kfar Yachit and Bisbeel	NTH039	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in November 2021.
North	Jebrayel	NTH040	Supporting Jebrayel Municipality to Provide Electrical Services Through Provision of a Generator, Electric Board, and Network	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	Jurd El Qaitea	NTH041	Enhance Jurd El Qaitea Union villages' preparedness abilities to better respond to natural emergencies	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in October 2021.
North	Amioun	NTH043	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with an awareness-raising campaign on recycling.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in December 2021.
North	Bqarsouna	NTH044	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED Bulbs	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in December 2021.

South	Saida	STH001	Installing solar Led lights in Old Saida alleys to enhance sense of security	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be conducted in August 2021
South	Bqosta	STH006	Providing better water services in Bqosta	Approved by USAID	Implementation on-going During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTB.	First environmental compliance visit not yet conducted by ELARD.	First Environmental mitigation inspection visit during construction phase is expected to be conducted in August 2021
South	Ain Ebel	STH008	Improving Economic Opportunities in Ain Ebel by Supporting Community Investments	Approved by USAID	Implementation on-going	Final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
South	Rachaya El foukhar	STH016	Enhancing Security and Service Delivery through Efficient Street Lighting in Rachaiya El foukhar	Approved by USAID	Onsite implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Final Environmental compliance visit not yet conducted	Final environmental mitigation inspection visit report is postponed until July 2021
South	Qariyyeh	STH017	Improving Economic Opportunities in El Qariye by Supporting Community Investments	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Final Environmental compliance visit not yet conducted	Final Environmental compliance visit report is expected to be done in September 2021
South	Jinsnaya	STH018	Building a new elevated reinforced concrete water tank of 300 cubic meters of capacity	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection during construction phase is expected in October 2021.

South	East Saida	STH020	Supporting the Solid Waste Management Initiatives in East Saida by providing bins and expanding the awareness-raising campaign.	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in August 2021
South	LRI-Chouf	STH021	Labor-intensive Forest Management Activities in Chouf area	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers.	Environmental compliance visit report is expected to be done in September 2021
South	AFDC - Hasbani	STH022	Labor-intensive works in Forest Management Activities and Cleaning of Irrigation Canals in Al Hasbani area	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in September 2021.
South	Saidon	STH025	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers.	Environmental compliance visit report is expected to be done in September 2021
South	Kfarjarra	STH026	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street Lighting System to Cover all Neighborhoods	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in September 2021
South	Anane	STH028	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and installing ten solar powered lights	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in September 2021

South	Hasbaiya	STH029	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in December 2021.
South	Alma ech chaab	STH030	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in December 2021.
Beirut	Karantina	BEI002	Fixing damaged streetlight bulbs and replacing traditional bulbs with LED bulbs to promote Safety in damaged neighborhoods surrounding the Beirut Port Explosion Area.	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits will be conducted during and after implementation.	First environmental mitigation inspection visit during implementation phase is expected to be conducted in July 2021
Beirut	Port of Beirut	BEI003	Improving Hygiene and Sanitary Conditions for Workers at the Port of Beirut	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in April 2021,	

ANNEX K: CSP TRANSFORMING LIVES STORY CLEARED DURING Q-3



USAID | **LEBANON**
FROM THE AMERICAN PEOPLE

SNAPSHOT

CSP Supports Residents Reducing Fire Risk in Mount Lebanon

The USAID-Funded Opportunity Also Enables Them to Generate Income Amid Lebanon's Economic Crisis

"We respect and take care of our land. If another fire happens, it will not be like the last. We are its children." — ██████████

██████████ a CSP beneficiary and lifetime resident of Damour.



Photo credit: Community Support Program (CSP)

In the wake of the 2019 wildfires that burned almost half the land in her village of Damour, ██████████ participates in a paid cleanup activity carried out by USAID's Community Support Program to reduce fire risk in Damour and its surroundings. "If another fire happens, it will not be like the last one," she says.

██████████ is what many Lebanese refer to in Arabic as *bent ed dayaa* — "a daughter of the village" who doesn't fail to respond to the needs of her community in Damour, a small village in Lebanon's Chouf area. Therefore, when USAID's Community Support Program (CSP) supported Damour in the wake of the wildfires in 2019, she immediately joined more than 150 local residents that were hired to carry out cleanup labor.

██████████ were asleep at home when the fires broke out. "We woke up surrounded by black smoke," she remembers. "People were screaming. We had to leave the house, so we just started running." The wildfires went on to burn more than 40 percent of Damour's land, ravaging houses and offices and destroying the public water and electricity networks.

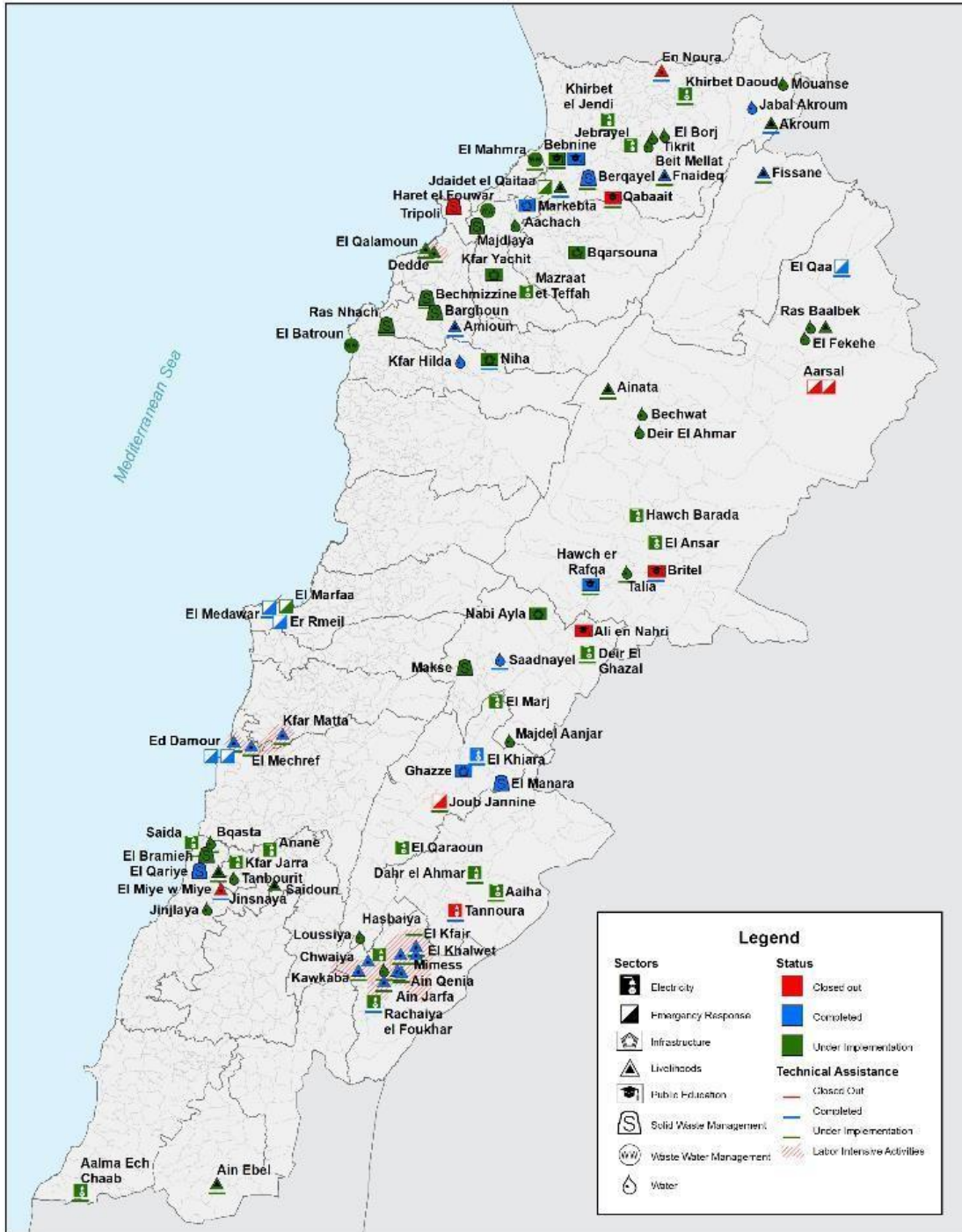
Due to the deterioration of Lebanon's economy in the months that followed, Damour was unable to rehabilitate the damaged services or support residents like ██████████ who were made vulnerable by the wildfires and the economic crisis. USAID's CSP activity responded by revitalizing the water and electricity networks. CSP then provided short-term work opportunities for residents by employing them to engage in pruning and waste removal to reduce fire risk in Damour and its surroundings.

██████████ signed up for the activity after hearing about it from a friend, and, for three months, between September and November 2020, she has showed up six days a week to cut back burned foliage and pick up recyclables and trash. Her dedication, Josiane says, comes from her love for Damour. "We respect and take care of our land. If another fire erupts, it will not be like the last. We are children of this land." The activity also enabled Josiane to use the money she earned to cover essential needs like clothes and shoes for her children and home electricity generator expenses.

The activity is part of a larger USAID-backed initiative that is supporting the delivery of essential services and enhancing economic opportunities in underserved communities, primarily in Lebanon's North, South, and Beqaa Valley.

ANNEX L: MAP OF CSP ACTIVITIES

CSP TO2-TO3 Activities
Sector & Status



0 10 20 40 Kilometers