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# QUARTERLY REPORT OCTOBER – DECEMBER 2021

USAID/Lebanon Community Support Program

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# QUARTERLY REPORT, OCTOBER – DECEMBER 2021

## USAID/LEBANON COMMUNITY SUPPORT PROGRAM

JANUARY 31, 2022

**IDIQ Contract No. 72026818D00005**

**Task Order No. 1 72026818F00002**

**Task Order No. 2 72026818F00003**

**Task Order No. 3 72026819F00001**

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**USAID/Lebanon Community Support Program (CSP)**

**Chemonics International Inc.**

**Fattal-Dolphin Building, 4th Floor, Sin el Fil**

**Beirut, Lebanon**

**FRONT COVER PHOTO** USAID/CSP's ongoing construction works of a 300m<sup>3</sup> elevated water tank in Talia (Beqaa) to enhance water provision to 4,500 residents and reduce their financial burden of purchasing water amidst the economic crisis.

**BACK COVER PHOTO** A USAID intervention plaque in Dahr el Ahmar (Beqaa), where CSP equipped and installed a 500 kilovolt-ampere generator to supply power to 1,540 households. CSP trained the members of the village's municipal council on optimized financial management, with revised subscription and collection rates, to ensure the sustainability of the provided generator.



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## ACRONYMS

A&E	Architecture & Engineering
AAP	Activity Approval Packages
ACP	Activity Closeout Packages
AFDC	Association for Forests, Development, and Conservation
ALI	Association of Lebanese Industrialists
AoA	Act of Agreement
AUB	American University of Beirut
BTD	<i>Bureau Technique pour le Développement</i>
CBO	Community-Based Organization
CfW	Cash-for-Work
CO	Contracting Officer
COOP	Cooperative
CoP	Community of Practice
CSO	Civil Society Organization
CSP	Community Support Program
EIA	Environmental Impact Assessment
ELARD	Earth Link & Advanced Resources Development
ERAC	Environmental Review and Assessment Checklist
ERP	Enterprise Resource Planning
GESI	Gender Equality and Social Inclusion
IDIQ	Indefinite Delivery, Indefinite Quantity
IEE	Initial Environmental Examinations
IWT	Industrial Wastewater Treatment project
LAU	Lebanese American University
LBP	Lebanese Pound
LIW	Labor-Intensive Works
LOP	Life-of-Project
MEL	Monitoring, Evaluation, and Learning
MoE	Ministry of Environment
MoEW	Ministry of Energy and Water
MOU	Memorandum of Understanding
PIF	Personal Identification Form
RWE	Regional Water Establishment
RWM	Recyclables Waste Management
SME	Small-to-Medium Enterprise
SMT	Senior Management Team
TAAR	Technical Assistance Assessment Report
TDS	Tawfeer Discount Store
TO	Task Order
ToT	Training of Trainer
TVET	Technical and Vocational Education and Training
USAID	United States Agency for International Development
USD	United States Dollar
USG	U.S. Government
USJ	University of Saint Joseph
USP	University Scholarship Program
WFD	Workforce Developmen

## EXECUTIVE SUMMARY

The Community Support Program (CSP) in Lebanon is a \$100 million, seven-year, single-holder, indefinite delivery, indefinite quantity (IDIQ) contract designed to provide a range of support to underserved and vulnerable communities. Funded by the United States Agency for International Development (USAID) and implemented by Chemonics International, CSP seeks to support the delivery of essential services and enhance economic opportunities to improve lives and reduce tensions contributing to conflict and violence, primarily in Lebanon's North, South, and Beqaa Valley regions.

Through the IDIQ mechanism, USAID has issued five Task Orders (TOs) according to the following components: 1) community stabilization; 2) community development; and 3) technical assistance and capacity building. CSP also has a management task order that provides core operational and cross-cutting technical support. CSP uses a fast, flexible, and participatory approach to address a broad range of needs in Lebanon's most underserved and vulnerable communities in response to evolving political, security, and economic conditions. To achieve its objectives, CSP is partnering with municipalities, regional water establishments (RWEs), civil society organizations (CSOs), technical and vocational education and training (TVET) institutions, and private sector entities to implement four technical task orders: community support, workforce development, wastewater management, and technical assistance and capacity building.

The first quarter of FY2022, spanning from October to December 2021, was characterized by the exacerbation of the country's multifaceted socio-economic crises as the local currency continued to plummet, and residents face ongoing degradation of living conditions and dwindling public services. Despite these challenges, CSP's management and technical teams maintained business continuity and advanced assistance delivery to underserved communities. While this report focuses on CSP's progress and achievements during the first quarter of FY2022, the infographic on Page 3 includes cumulative results of CSP's programming since its inception in August 2018.

CSP's community support component, also known as Task Order 2 (TO 2), continued to collaborate with local partners, including municipalities, CSOs, and other community-based groups, to implement activities which contribute to alleviating sources of rapidly escalating tensions amidst the current nationwide economic crisis and the reduced capacity of local authorities and actors to address communities' immediate needs. Over this period, TO 2 successfully completed 14 activities, bringing the total number of interventions completed to 42. There are currently 50 ongoing activities, which cover a range of sectors, including upgrading local water supply systems and their operation through solar powered renewable energy, in addition to other community infrastructure, solid waste and recyclables management, and livelihoods activities.

CSP's workforce development component, known as TO 4, falls under USAID's economic growth office and operates according to a different development objective and set of results. Although that team prepares their own quarterly progress report that is separate from the rest of the IDIQ's, this report provides a summary of the TO 4's key accomplishments during the quarter; including the establishment of three new partnerships with TVET institutions, establishing six new private sector partnerships, completing two organizational assessments, facilitating nine new linkages between partner TVETs and private sector firms, and designing grants which will award up to 544 new technical and vocational scholarships for the 2021-22 academic year.

Meanwhile, CSP's wastewater management component, also known as TO 5, started the construction phase of its Aitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade intervention, while also concluding the bid evaluation of the Nmaiye Wastewater Pumping Station Rehabilitation and Access Road. On the investment track, TO 5 approved all baseline assessment reports prepared by the environmental consultants from its local partner the Association of Lebanese Industrialists (ALI) for the seven interested industries, which prompted these industries to obtain and present to CSP quotations for the procurement and installation of industrial wastewater treatment (IWT) equipment.

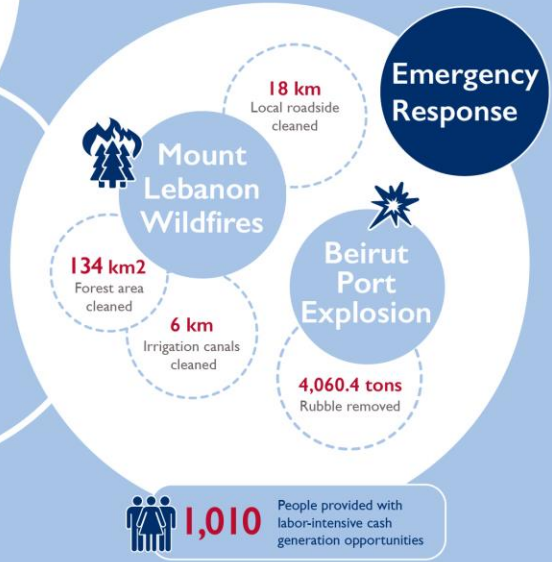
Finally, CSP's technical assistance component, also known TO 3 continued to design and implement technical assistance activities for municipalities, (CSOs), and community-based organizations to build the capacities of local partners and sustain the activities under CSP's other task orders. Having already exceeded its five-year output targets by the beginning of FY2022 and having met its outcome targets for the second year in a row, TO 3 has moved its emphasis to achieving higher level results related to its performance incentive indicators, in addition to the routine design and implementation of technical assistance activities. By the end of the quarter, a total of 20 technical assistance packages were completed, 31 were still under implementation, and 24 are yet to be implemented.

The rest of this report details the progress made by each TO under the CSP IDIQ during the first quarter of FY2022. After providing a more detailed overview of the country context impacting the trajectory of CSP during the quarter, this report details the progress achieved under the community support and wastewater management components, as well as a briefing page with more information about the workforce development team's successes. There are updates on how the technical assistance component enhanced the other three components' activities. Followed by details of continued operational, management, and technical support via TO 1 to ensure cross-task order coordination and the smooth delivery of CSP assistance. Finally, the report includes a series of annexes such as charts, maps, and other supplementary material to expand on the narrative of CSP's progress.

CSP's support to Lebanese communities reached...



Emergency Response



Direct Community Support



Workforce Development

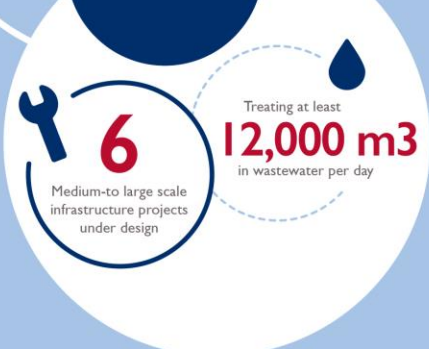


Technical assistance



\* number reflects unique trainees from closed and/or completed technical assistance activities

Wastewater Treatment





## I. COUNTRY CONTEXT

Following another turbulent year throughout FY2021, the first quarter of FY2022 (October - December 2021) was characterized by deepening crises of the health, economic, social, and political environments in the country. While the Government of Lebanon (GoL) ramped up the national vaccination campaign, administering over 4,500,000 doses of COVID-19 vaccines to 33.7% of the population, infections reached a new high as the daily average of new cases surpassed 6,000 by the end of the quarter with the especially transmissible Omicron variant.

This quarter was also marked by worsening economic crisis and further devaluation of the Lebanese Pounds (LBP), which reached historic lows valued 30,000 to 1 United States Dollar (USD) on the alternative market, compared to the official rate of LBP 1,507 to \$1. The twentyfold devaluation of the currency has plunged around 82% of the population into multi-dimensional poverty, according to the UN Economic and Social Commission for Western Asia (ESCWA)<sup>1</sup>.— The poverty rate has nearly doubled since 2019, considering factors such as income and access to health, education and public services. Following the nationwide fuel shortage and resulting price spikes, most households continue to have only a few hours a day of state-provided electricity, with increasingly limited back-up power from private generator memberships. As a result of the ongoing deterioration of living conditions, the implementation of the project was hindered by civil unrest, protests, roadblocks, and an increase in crime across the country.

Despite the formation of a new government in September 2021 after over a year of political deadlock, Lebanon had socio-political challenges throughout the reporting period. On October 17th, a protest for the removal of the judge investigating the August 2020 Beirut Port explosion turned violent in the streets of Beirut and led to armed clashes. Political implications following the incident resulted in government paralysis, leaving the cabinet gridlock unresolved. Furthermore, the Lebanese Minister of Information triggered one of the worst diplomatic crises in modern Lebanese history, prompting several countries including Saudi Arabia, the United Arab Emirates, and Bahrain to take measures including banning all Lebanese imports. Under national and international pressure to put an end to a crisis which Lebanon could ill afford amidst the economic meltdown, the Minister of Information resigned in December 2021.

Operating in an unstable country context, CSP's field teams continue to face challenges related to the worsening economy and further devaluation of the national currency. Local markets' limited ability to have or maintain necessary materials and equipment led to supply shortages and price increases, resulting in higher-than-expected operating costs for CSP's current and planned activities.

## II. COMMUNITY SUPPORT

Under the project's community support component TO 2, CSP continued to collaborate with local partners, including municipalities, CSOs, and other community-based groups, to implement activities which contribute to alleviating sources of rapidly escalating tensions amidst the current nationwide

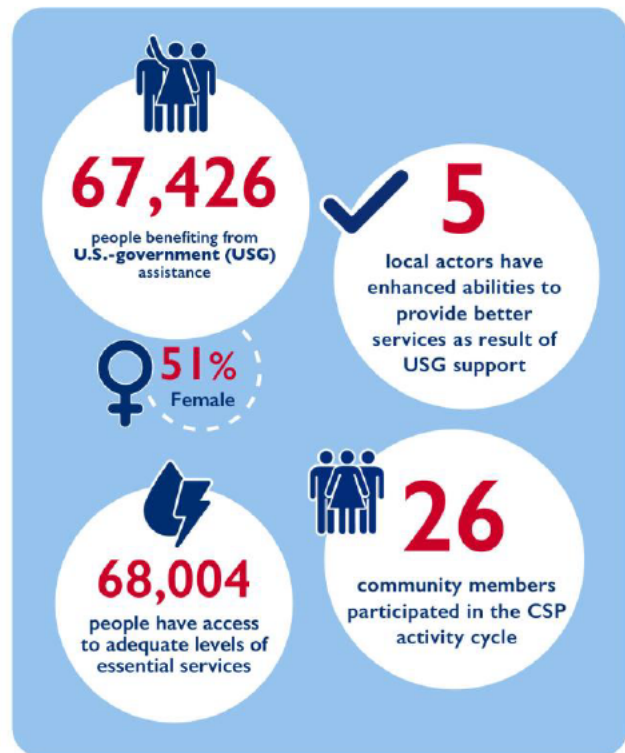
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<sup>1</sup> [https://www.unescwa.org/sites/default/files/news/docs/21-00634-\\_multidimensional\\_poverty\\_in\\_lebanon\\_-\\_policy\\_brief\\_-\\_en.pdf](https://www.unescwa.org/sites/default/files/news/docs/21-00634-_multidimensional_poverty_in_lebanon_-_policy_brief_-_en.pdf)

economic crisis and the reduced capacity of local authorities and actors to address communities' immediate needs. To achieve this, TO 2 adopts a participatory design approach with local stakeholders to assess the most important factors driving local tensions and focuses largely on the implementation of interventions which enhance residents' access to essential public services, improve local livelihoods, and address issues related to safety and security. In parallel, TO 2 consults with a range of technical and environmental experts to maximize the immediate and long-term benefits.

Highlights of reportable results from FY2022 Q1 are shown in the graphic the right. For a full account of MEL indicators see Annex A. The rest of this section provides further details about the design and implementation of CSP's community stabilization and development activities targeting underserved communities and residents across Lebanon.

During this quarter, a total of 50 of the 92 approved interventions were being implemented in communities across Lebanon's North, South, Beqaa regions. Despite ongoing operational challenges including the unavailability of materials in local markets and the need to import them, TO 2 completed works for 14 activities, bringing the total number of completed interventions to 42. Of these completed interventions, TO 2 had closed 10 prior to this quarter, submitted Activity Closeout Packages (ACPs) for 18 activities which are pending USAID's approval, and completed field interventions for an additional 14 activities, for which the team is currently developing the ACPs which will be submitted to USAID during the upcoming quarter.



The 50 ongoing interventions are distributed across CSP's three components and cover a range of sectors, including water tanks construction to enhance local access to water, upgrading local water supply systems and their operation through solar powered renewable energy, in addition to other infrastructure, solid waste and recyclables management, and livelihoods activities. There are 23 activities being implemented in the North, 15 in the Beqaa, and 12 in the South. Of these ongoing interventions, TO 2 has exceeded 50% progress in the implementation of 26 activities. Ten of the activities were still at the early stages of implementation; site mobilization is expected within the next quarter for four activities, while two are undergoing technical evaluation processes, and eight are going through a detailed design process which will be pushed forward to prioritize the start implementation.



USAID/CSP site work in progress in Sultan Yaacoub to ensure sustainable, solar-powered energy for the Loussiya water pump – December 2021

## ACTIVITY DESIGN

### ACTIVITY CONCEPTS

After receiving a 12-month, \$3.65 million cost extension during the fourth quarter of FY2021, TO 2 submitted all concept notes for new interventions by the end of FY2021 therefore focused on the implementation of existing activities while concept notes were under review. Meanwhile, CSP engaged with USAID in discussions about clustering some interventions to maximize community impact and sustainability while still reaching its target number of beneficiaries, particularly following the spike in operations and maintenance costs that may inhibit some municipalities from sustaining previously envisioned interventions.

### ACTIVITY APPROVAL PACKAGES (AAPs)

During this quarter, the team progressed on developing AAPs in parallel with implementing activities. By the end of December 2021, six yellow-lit concept notes were developed into AAPs, three of which were approved, bringing the total number of approved activities to 92. The approved interventions include the installation of solar systems for the operation of a water pump in Hasroun, North Lebanon, the provision of a PV solar system and a backup generator to power a water pump in Khirbet Rouha, Beqaa, and the installation of 280 solar streetlights in Qabb Elias, Beqaa. Two of the three remaining AAPs for Labor-Intensive-Work (LIW) – one in Akkar and the other in the Beqaa – are pending USAID review and approval; while a third intervention for the provision of solar electricity for households in El Meri, South Lebanon, was pending follow-up from the CSP team to address USAID comments.

### Distribution of AAPs



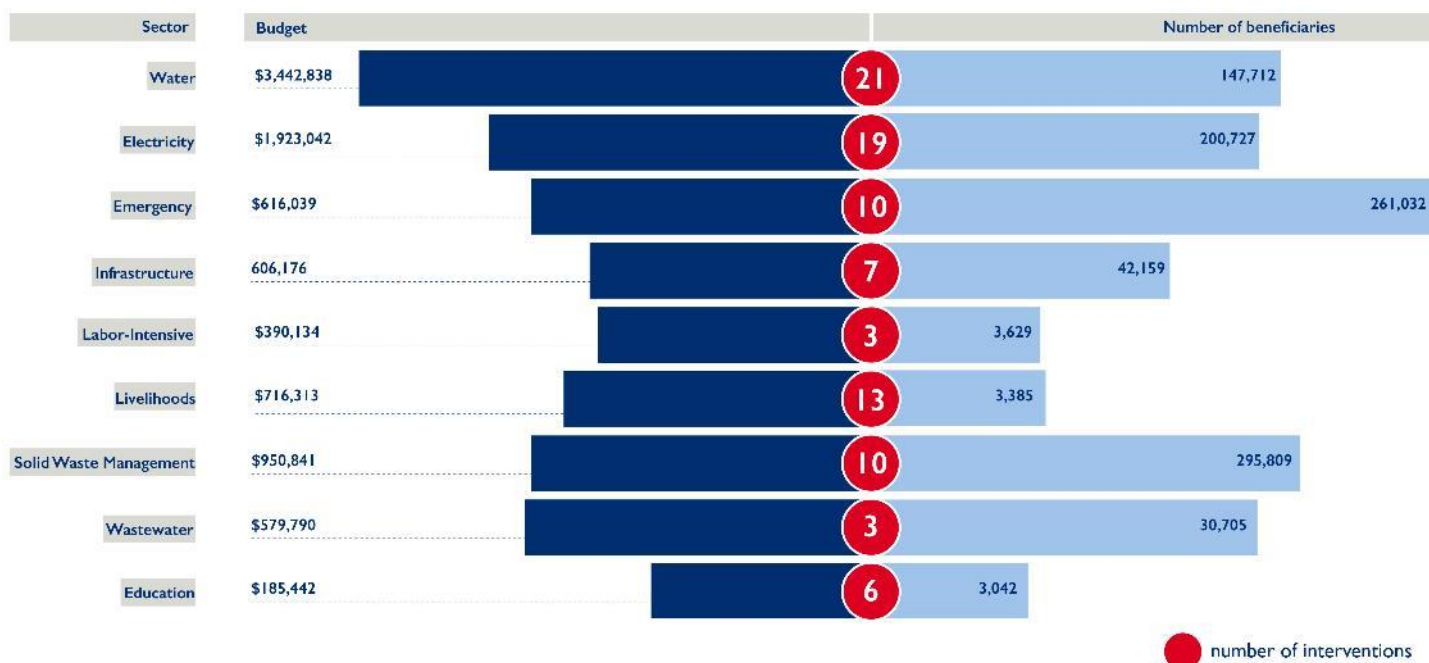
Finally, the team is working on developing a relatively large-scale AAP which would cluster 30 villages to provide solar power to the North Lebanon Water Establishment (NLWE) pumping stations in Aayoun and Ain Yaacoub, Akkar, as well as an AAP for the implementation of income generation LIWV activities in Sahel Akkar and Wadi Khaled, Akkar. Both AAPs are expected to be submitted during the next quarter.

## SUMMARY OF APPROVED COMMUNITY STABILIZATION AND DEVELOPMENT INTERVENTIONS

Since TO 2's activity design methodology is participatory and community driven, and given the ongoing energy crisis in the country, most current interventions are responding to emerging needs related to cost efficient and renewable energy through solar-powered water provision, or other dwindling essential services such as access to electricity, in addition to some activities which focus on labor-intensive works. By the end of the first quarter of FY2022, TO 2's activity portfolio included 59 stabilization and 33 development interventions. The stabilization interventions vary in nature and cover almost all sectors, while development interventions mainly target water, electricity and solar, wastewater, and solid waste and recyclables management.

### ACTIVITY IMPLEMENTATION

By the end of December 2021, CSP had committed \$9.4 million of its activity fund, approximately \$10.2 million, on 92 approved activities. The expected number of beneficiaries is more than 900,000 residents from vulnerable and marginalized communities for all activities. A sector-by-sector breakdown of committed budget along with the estimated number of beneficiaries according to the number of interventions in each sector is illustrated in the visual below.



As TO 2 continued to focus on fast-tracking the implementation of its activities, the team finalized the procurement process and launched the implementation of clustered activities, mainly for the

streetlighting in the Beqaa (El Marj, El Qaraoun, and Hawch Barada), the recyclables management in the North (Makse in the Beqaa, and Ras Nhach and Bechmizzine), and the provision of backup generators in the Beqaa (Aaiha, Deir el Ghazal, Dahr el Ahmar, and El Ansar). CSP made significant progress on the implementation of community infrastructure and construction activities in various communities such as Jenseya (South), Nabi Ayla and Talia (Beqaa), and Aachach, Arde, Batroun, Mhamara, Haret el Fouwar, Kfaryachit (North). CSP equally completed the implementation of two livelihood activities in the South (El Qrayeh and Ein Ebel). Finally, CSP completed the implementation of its activities which provided support to neighborhoods affected by the Beirut Port blast by completing and commissioning the installation of LED streetlights in these areas.

The following subsections provide further details about ongoing, closed, and completed activities as of the end of December 2021, as well as details on activities which experienced significant delays during the period. For a full account of all AAPs submitted by CSP for USAID approval — including approved activities; activities pending design, USAID approval, or CSP revision, please refer to Annex C: CSP TO 2 Activity Tracker. For maps showing CSP activities by sector, status, and funding level, please see Annexes L and E, respectively.

### ACTIVITIES UNDER IMPLEMENTATION

For a list of TO2 activities under implementation, and corresponding technical assistance activities provided in coordination with CSP’s TO3, please refer to the table below.

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing 500 LED Streetlights to promote safety and security in eastern Beirut neighborhoods affected by the Port of Beirut explosion.	Emergency Response	☑ Equipment Maintenance and Operations
BQA011	Deir El Ahmar	Baalbek-Hermel	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps.	Water/renewable energy	☑ Not yet applicable
BQA021	El Ansar	Baalbek-Hermel	Improving electricity service in El Ansar through the provision of a 75-KVA village generator with connections and a maintenance crane.	Electricity	☑ Equipment Maintenance and Operation / Waste Management ☑ Grievance Mechanism
BQA023	Loussiya – Sultan Yaacoub	Beqaa	Providing sustainable electricity to the Loussiya water pump through solar panels and a backup generator.	Water/renewable energy	☑ Equipment Maintenance and Operation / Waste Management
BQA025	Nabi Ayla	Beqaa	Improving public safety through the construction of a retaining wall and side rails in Nabi Ayla.	Infrastructure	☑ Not yet applicable
BQA026	Talia	Baalbek-Hermel	Resolving tensions over water scarcity in Talia by constructing an elevated water tank.	Water	☑ Awareness Raising on Water Conservation ☑ Proposal Writing

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
					☑ Social Media Management
BQA027	Dahr el Ahmar	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality.	Electricity	☑ Equipment Maintenance and Operation ☑ Financial Feasibility and Budgeting
BQA030	CWB - North Beqaa	Baalbek-Hermel	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system to provide low-cost, high-quality seedlings and services to more local farmers in northeast Beqaa.	Livelihoods	☑ Equipment Maintenance and Operation
BQA031	Bechwat	Baalbek-Hermel	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm and rehabilitation of an existing transmission line to the irrigation lake.	Water/renewable energy	☑ Not yet applicable
BQA032	Hawch Barada	Baalbek-Hermel	Enhancing safety and security and reducing municipal streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.	Electricity	☑ Equipment Maintenance and Operations
BQA035	El Fekehe	Baalbek-Hermel	Providing sustainable electricity to the El Fekehe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room.	Water/renewable energy	☑ Not yet applicable
BQA036	Majdel Aanjar	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump.	Water/renewable energy	☑ Equipment Maintenance and Operation ☑ Grievance Mechanism
BQA037	Makse	Beqaa	Improving the recyclables collection and management system of Makse village by reducing municipal collection costs through the provision of 64 Street Recycling Bins.	Solid Waste Management	☑ Financial Management and Planning ☑ Awareness Raising on Sorting at Source ☑ Public & Personal Safety ☑ Equipment Maintenance and Operation
BQA041	Khirbet Rouha	Beqaa	Reducing tensions over water in Khirbet Rouha through the provision of a PV solar system and a backup generator for its water pump.	Water	☑ Not yet applicable

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA042	Qabb Elias	Beqaa	Enhancing Security and Service Delivery in Qabb Elias by installing 280 all-in-one solar streetlights in strategic locations within the village.	Electricity	☑ Not yet applicable
NTH004	Akroum	Akkar	Supporting olive farmers in Akroum through the provision of a decanter and generator.	Livelihoods	<ul style="list-style-type: none"> <li>☑ Environmental Compliance</li> <li>☑ Equipment Maintenance and Operation</li> <li>☑ Financial Management and Bookkeeping</li> <li>☑ Organization Development</li> <li>☑ Business Planning</li> </ul>
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	Wastewater	<ul style="list-style-type: none"> <li>☑ Documentation &amp; Archiving System</li> <li>☑ Municipal Administrative Correspondence</li> <li>☑ Municipal Financial System</li> </ul>
NTH009	Jdaidet el Qaitaa	Akkar	Supporting Jdeidet el Qaitaa Women's Cooperative for Agricultural Products by completing the construction of their partially built locality/center.	Livelihoods	<ul style="list-style-type: none"> <li>☑ Financial Management and Planning</li> <li>☑ Food Safety</li> <li>☑ Marketing and Branding</li> <li>☑ Business Planning</li> <li>☑ Social Media Management</li> </ul>
NTH013	Mouanse	Akkar	Rehabilitation of the pumping system for the borehole feeding Mouanse village.	Water	☑ Not yet applicable
NTH020	Aachach, Meriata, Arde	North	Improving and rehabilitating the irrigation distribution network in Aachach, Meriata, and Arde villages to support livelihoods and ease water resource related tensions amongst the three villages.	Water	☑ Not yet applicable
NTH025	Bechmizzine	North	Alleviating some of the solid waste management crisis in Koura by improving the collection or recyclables and the operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance.	Solid Waste Management	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> <li>☑ Financial Management and Planning</li> <li>☑ Social Media Management</li> <li>☑ Organization Development</li> <li>☑ Awareness Raising on Sorting at Source</li> </ul>
NTH027	Khirbet ej Jendi	Akkar	Supporting Khirbet ej Jendi Electrical Backup System by providing a new backup generator and rehabilitating the existing electricity room.	Electricity	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> <li>☑ Financial Management and Planning</li> </ul>

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
					☑ Social Media Management
NTH028	Ras Nhach	North	Supporting the solid waste sorting system in Ras Nhach through distributing recyclables collection bins and implementing a sorting awareness campaign.	Solid Waste Management	☑ Awareness Raising on Sorting at Source
NTH029	Khirbet Daoud	Akkar	Alleviating tensions over electricity shortage in Khirbet Daoud through provision of needed electricity transmission stations.	Electricity	☑ Awareness Raising on Electricity Conservation ☑ Municipal Financial System
NTH030	Qalmoun / Dedde	North	Labor-intensive income generation intervention to design and build a pedestrian walkway between the two communities.	Labor-intensive income generation	☑ Social Media Management ☑ First Aid ☑ Bookkeeping ☑ Legal Support to establish an inter-municipal trail management association
NTH031	Haret el Fouwar	North	Completing the sewage network lines in Haret el Fouwar.	Wastewater	☑ Not yet applicable
NTH033	Batroun	North	Alleviating wastewater-related tensions in Batroun by connecting three neighborhoods to the existing network.	Wastewater	☑ Not yet applicable
NTH034	Majdlaya	North	Improving recyclables waste management and reducing tensions in Majdlaya Village by providing recycling collection points.	Solid Waste Management	☑ Awareness Raising on Sorting at Source
NTH035	Beit Mellat	Akkar	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for the village's water pump.	Water/renewable energy	☑ Not yet applicable
NTH036	Mazraat et Teffah	North	Installing an on-grid Solar System for Mazraat et Teffah's water pump.	Water/renewable energy	☑ Not yet applicable
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	Water/renewable energy	☑ Not yet applicable
NTH038	El Borj	Akkar	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells.	Water/renewable energy	☑ Not yet applicable
NTH039	Kfar Yachit and Bisbeel	North	Reducing tension between the Kfaryashite and Bisbeel residents over rainwater flooding through the	Infrastructure	☑ Equipment Maintenance and Operation



Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			construction of a rainwater drainage system.		
NTH040	Jebayel	Akkar	Supporting Jebayel Municipality to provide electrical services through the provision of a generator, electric board, and network.	Electricity	<ul style="list-style-type: none"> <li>⌚ Equipment Maintenance and Operation / Waste Management</li> <li>⌚ Financial Feasibility and Budgeting</li> </ul>
NTH041	Jurd el Qaitea	Akkar	Enhance Jurd El Qaitea Union villages' preparedness to better respond to natural emergencies through equipping the Union truck with fire response equipment.	Emergency Response	<ul style="list-style-type: none"> <li>⌚ Not yet applicable</li> </ul>
NTH043	Amioun	North	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with an awareness-raising campaign on recycling.	Solid Waste Management	<ul style="list-style-type: none"> <li>⌚ Not yet applicable</li> </ul>
NTH044	Bqarsouna	North	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED bulbs.	Infrastructure	<ul style="list-style-type: none"> <li>⌚ Not yet applicable</li> </ul>
NTH045	Hasroun	North	Reducing tensions over water resources in Hasroun through the installation of an off-grid solar system for its water pump	Water	<ul style="list-style-type: none"> <li>⌚ Not yet applicable</li> </ul>
STH001	Saida	South	Installing solar Led lights in Old Saida alleys to enhance sense of safety and security.	Electricity/renewable energy	<ul style="list-style-type: none"> <li>⌚ Equipment Maintenance and Operations</li> <li>⌚ Public Procurement</li> </ul>
STH005	Hasbaiya	Nabatieh	Providing water filtration for Hasbaiya's water tank.	Water	<ul style="list-style-type: none"> <li>⌚ Not yet applicable</li> </ul>
STH006	Bqasta	South	Enhancing the provision of water services in Bqasta by constructing an elevated water tank of a capacity of 300m <sup>3</sup> .	Water	<ul style="list-style-type: none"> <li>⌚ Awareness Raising on Water Conservation</li> </ul>
STH010	Jinjlaya	South	Enhancing the provision of water in Jinjlaya by installing a generator to ensure continuous backup electricity to the water pumping station.	Water	<ul style="list-style-type: none"> <li>⌚ Not yet applicable</li> </ul>

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
STH016	Rachaiya el Foukhar	Nabatieh	Enhancing security and service delivery through the provision and installation of 176 LED streetlights to ensure efficient street lighting in Rachaiya El Foukhar.	Electricity	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> <li>☑ Strategic Planning</li> <li>☑ Proposal Writing</li> </ul>
STH018	Jinsnaya	South	Constructing an elevated water tank in Jinsnaya.	Water	☑ Not yet applicable
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida (El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Salhiye and Ain ed Delb) by providing recyclable bins and expanding the awareness-raising campaign.	Solid Waste Management	<ul style="list-style-type: none"> <li>☑ Awareness Raising on Sorting at Source</li> <li>☑ M&amp;E</li> <li>☑ Social Media Management</li> <li>☑ Needs Assessment for East Saida Municipalities and CSOs</li> </ul>
STH025	Saidoun	South	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative.	Livelihoods	☑ Not yet applicable
STH026	Kfar Jarra	South	Reducing tensions between Kfar Jarra residents by completing the existing solar street lighting system to cover all neighborhoods.	Electricity/renewable energy	☑ Equipment Maintenance and Operations
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	Electricity/renewable energy	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> <li>☑ Municipal Financial Management</li> </ul>
STH029	Hasbaiya	Nabatieh	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid photovoltaic solution.	Electricity/renewable energy	☑ Equipment Maintenance and Operation / Waste Management
STH030	Aalma Ech Chaab	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses.	Electricity/renewable energy	☑ Equipment Maintenance and Operation / Waste Management

## CLOSED AND COMPLETED ACTIVITIES

For a list of closed and completed activities, please refer to the table below.

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA001	Britel	Baalbek-Hermel	Providing essential equipment to the Britel Public School.	Public Education	Closed	☑ Equipment Maintenance and Operation (Completed)
BQA002	Ali en Nahri	Beqaa	Providing essential equipment to Ali Nahri Public High School.	Public Education	Closed	☑ N/A
BQA003	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances.	Emergency Response	Closed	☑ N/A
BQA004	Tannoura	Beqaa	Providing the municipality with a 250 KVA generator and replacing accessories affected by storm.	Electricity	Closed	☑ Equipment Maintenance and Operation ☑ Social Media ☑ Municipal Financial Management ☑ Proposal Writing (Completed)
BQA005	Joub Jannine	Beqaa	Re-equipping SADA NGO center in Joub Jannine following damages by the 'Norma' storm.	Emergency Response	Closed	☑ Equipment Maintenance and Operation ☑ Financial Management ☑ Organization Development
BQA007	Fissane	Baalbek-Hermel	Expanding Fissane Cooperative through equipping a community space with agricultural equipment.	Livelihoods	Completed	☑ Equipment Maintenance and Operation ☑ Scheduling / Operation Plan
BQA008	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances (Phase Two).	Emergency Response	Closed	☑ N/A
BQA009	El Qaa	Baalbek-Hermel	Equipping El Qaa Municipality for storm response providing three dewatering suction pumps to remove flooding.	Emergency Response	Completed	☑ Asset Management ☑ Equipment Maintenance and Operation
BQA012	Ghazze	Beqaa	Improving Public Safety in Ghazze through the construction of a retaining wall.	Infrastructure	Completed	☑ N/A

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA014	Hawch er Rafqa	Baalbek-Hermel	Reducing tensions through providing equipment to the Intermediate Public School of Hawch El Arab.	Education	Completed	<ul style="list-style-type: none"> <li>⊙ Preservation of School Property</li> <li>⊙ Equipment Maintenance and Operation</li> </ul>
BQA015	El Khiara	Beqaa	Enhancing safety and security through the provision of solar lighting in El Khiara by replacing 39 old HPS lighting fixtures by LED type street bulbs and installing 7 new solar panels with LED bulbs on inner roads.	Electricity	Completed	<ul style="list-style-type: none"> <li>⊙ Equipment Maintenance &amp; Operation</li> <li>⊙ Social Media</li> <li>⊙ (Completed)</li> </ul>
BQA016	Saadnayel	Beqaa	Reducing tensions through the installation of a water filtration system at the Intermediate Public School of Saadnayel.	Water	Completed	<ul style="list-style-type: none"> <li>⊙ Equipment Maintenance and Operation</li> </ul>
BQA017	Ras Baalbek	Baalbek-Hermel	Rehabilitating the main irrigation channel in Ras Baalbek to preserve water and improve livelihoods.	Water	Works done, Pending ACP	<ul style="list-style-type: none"> <li>⊙ Not yet applicable</li> </ul>
BQA020	Ainata El Arz	Baalbek-Hermel	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment.	Livelihoods	Works done, Pending ACP	<ul style="list-style-type: none"> <li>⊙ COOP Management</li> <li>⊙ Marketing and Branding</li> <li>⊙ Organization Development</li> <li>⊙ Business Planning</li> </ul>
BQA022	El Manara	Beqaa	Enhancing Solid Waste Management in El Manara by providing recycling bins.	Solid Waste Management	Works done, Pending ACP	
BQA033	El Marj	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Marj by replacing up to 850 streetlights with LED bulbs.	Electricity	Works done, Pending ACP	<ul style="list-style-type: none"> <li>⊙ Equipment Maintenance and Operations / Waste Management</li> </ul>
BQA034	El Qaraoun	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Qaraoun by replacing up to 550 streetlights with LED bulbs.	Electricity	Works done, Pending ACP	<ul style="list-style-type: none"> <li>⊙ Equipment Maintenance and Operation / Waste Management</li> </ul>

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA038	Aaiha	Beqaa	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality.	Electricity	Works done, Pending ACP	<ul style="list-style-type: none"> <li>⊗ Equipment Maintenance and Operation / Waste Management</li> <li>⊗ Financial Feasibility and Budgeting</li> </ul>
BQA039	Deir el Ghazal	Beqaa	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality.	Electricity	Works done, Pending ACP	<ul style="list-style-type: none"> <li>⊗ Equipment Maintenance and Operation / Waste Management</li> <li>⊗ Financial Feasibility and Budgeting</li> <li>⊗ Grievance Mechanism</li> <li>⊗ Social Media Management</li> </ul>
NTH001	Tripoli	North	Improving the sorted solid waste collection capacity of the Union of Al Fayha' Municipalities by procuring 15 new collection points (30 large containers, 2 containers located in each point), 30 cage bins used at 15 schools (2 cages per school), and 30 small garbage bins for pedestrians in the old city markets and three public gardens.	Solid Waste Management	Closed	<ul style="list-style-type: none"> <li>⊗ N/A</li> </ul>
NTH002	Qabaait	Akkar	Supporting Qabaait Public Middle School by providing 200 desks, 26 desktops, 26 chairs, 13 desktop desks and installing curtains in the classes.	Public Education	Completed	<ul style="list-style-type: none"> <li>⊗ Public Safety</li> <li>⊗ Preservation of School Property</li> </ul>
NTH003	Jabal Akroum	Akkar	Enhancing strained water services in Jabal Akroum by installing a water pump and connecting pipes to the existing water tank.	Water	Completed	<ul style="list-style-type: none"> <li>⊗ N/A</li> </ul>
NTH008	Markebta	North	Building a supporting wall in Markebta.	Infrastructure	Completed	<ul style="list-style-type: none"> <li>⊗ N/A</li> </ul>
NTH010	Kfar Hilda	North	Ensuring a proper water flow in the channels of	Water	Completed	<ul style="list-style-type: none"> <li>⊗ N/A</li> </ul>

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			Kfar Hilda by working on four existing water drainage systems. The works include cleaning and installing a steel fence in the 1st drainage system, replacing pipes in the 2nd and 3rd system, and widening the pipes in the 4th system by replacing the existing pipes.			
NTH012	Fnaideq	Akkar	Supporting livelihoods through improving sales for a rural cooperative in Fnaideq by designing and constructing a mobile food trail that can be used for selling the cooperative produce.	Livelihoods	Completed	<ul style="list-style-type: none"> <li>☑ Marketing and Branding</li> <li>☑ Market Linkages</li> <li>☑ Social Media Management</li> </ul>
NTH015	En Noura	Akkar	Providing support to farmers affected by the Syrian conflict in Noura by procuring two electrical rotary tillers to be used inside the greenhouses and small pieces of agricultural lands.	Livelihoods	Completed	<ul style="list-style-type: none"> <li>☑ Municipal Financial Budgeting</li> </ul>
NTH016	Bebnine	Akkar	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine by rehabilitating the school's toilets, tiling, plastering walls and waterproofing windows.	Education	Completed	<ul style="list-style-type: none"> <li>☑ Awareness Raising on Water Conservation</li> <li>☑ Public Safety</li> <li>☑ Preservation of School Property</li> <li>☑</li> </ul>
NTH017	Bebnine	Akkar	Supporting Salam Public Mixed School in Bebnine by providing students desks, curtains, computers, closets and rehabilitating the school's toilets and painting the classes.	Education	Works done, Pending ACP	<ul style="list-style-type: none"> <li>☑ Public Safety</li> <li>☑ Preservation of School Property</li> </ul>
NTH019	Niha	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids.	Infrastructure	Completed	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> <li>☑ (Completed)</li> </ul>
NTH024	Berqayel	Akkar	Supporting solid waste management in Berqayel by providing waste bins,	Solid Waste Management	Completed	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> </ul>

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			broom, and two recycling points.			
NTH026	Barghoun and Badbhoun	North	Supporting farmers from Barghoun and Badbhoun through providing mechanical harvesters for olives.	Livelihoods	Completed	<ul style="list-style-type: none"> <li>☑ Equipment Maintenance and Operations</li> <li>☑ Bookkeeping</li> <li>☑ Scheduling / Operation Planning</li> </ul>
STH002	El Miye w Miye	South	Enhancing solid waste collection and sorting from source efforts in “Miyeh w Miyeh” by providing plastic bins for recyclables and organic and non-recyclables waste.	Solid Waste Management	Completed	☑ N/A
STH008	Ain Ebel	Nabatieh	Upgrading the municipality’s festival grounds and developing and outfitting its cultural trail and historical sites.	Livelihoods	Works done, Pending ACP	<ul style="list-style-type: none"> <li>☑ Administrative and Financial Management of the Trail</li> <li>☑ Event Management</li> <li>☑ Marketing and Networking</li> <li>☑ Business Planning</li> <li>☑ Local Guides (Tourism and TOT)</li> <li>☑ Guest House Management</li> </ul>
STH009	Tanbourit	South	Supporting the Cooperative of Olive Farmers in Tanbourit by providing mechanical harvesters for olives.	Livelihoods	Completed	<ul style="list-style-type: none"> <li>☑ Social Media</li> <li>☑ Scheduling / Operation Planning</li> </ul>
STH014	Ed Damour	Mount Lebanon	Emergency response to Damour wildfires by replacing damaged water networks.	Emergency response	Completed	☑ N/A
STH015	Ed Damour	Mount Lebanon	Providing equipment to Arc-en-Ciel in response to the latest wildfires by providing 3 laptops, 3 printers, materials to manufacture 9 desks and drawers, a central telephone, 10 mobile sets,	Emergency Response	Completed	☑ N/A

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			central UPS and 15 routers.			
STH017	El Qariyeh	South	Improving economic opportunities in El Qariye and supporting community investments through the provision of kiosks, latrines, tents, and benches to equip their community space.	Livelihoods	Works done, Pending ACP	<ul style="list-style-type: none"> <li>☑ Event Management</li> <li>☑ Social Media</li> <li>☑ Business Planning</li> <li>☑ Social Media Management</li> <li>☑ Marketing and Branding</li> <li>☑ Website</li> <li>☑ Food Safety</li> </ul>
STH021	Damour, Mechref, Kfar Matta	Mount Lebanon	LRI labor-intensive income generation forest management activities in Chouf Aley Area.	Labor-intensive income generation	Completed	<ul style="list-style-type: none"> <li>☑ Fire Forest Management Planning</li> <li>☑ Equipment Maintenance and Operation</li> <li>☑ Proposal Writing</li> <li>☑</li> </ul>
STH022	Al Hasbani	Nabatieh	Labor-intensive income generation works in forest management activities and cleaning of irrigation canals in Al Hasbani area.	Labor-intensive income generation	Completed	<ul style="list-style-type: none"> <li>☑ Social Media Management</li> <li>☑ Rural Tourism Framework</li> <li>☑ Proposal Writing</li> <li>☑ Website update</li> </ul>
BEI001	Marfaa, Rmeil, Medawar	Beirut	Emergency response rubble removal community labor-intensive income generation in Marfaa, Rmeil, and Medawar neighborhoods in response to the Beirut Blast.	Emergency Response	Completed	<ul style="list-style-type: none"> <li>☑ Personal Safety Training</li> </ul>
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing 500 LED streetlights to promote safety and security in Eastern Beirut neighborhoods affected by explosion.	Emergency Response	Works done, Pending ACP	<ul style="list-style-type: none"> <li>☑ Not yet applicable</li> </ul>
BEI003	Marfaa	Beirut	Improving hygiene and sanitary conditions for workers at the Port of Beirut by providing the services of rented portable latrines.	Emergency Response	Completed	<ul style="list-style-type: none"> <li>☑ N/A</li> </ul>

## DELAYED ACTIVITIES



For a detailed overview of delayed activities due to the challenging operational context and plans to overcome delays please refer to the table below.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH001	Old Saida	South	Installing Solar LED lights in Old Saida alleys to enhance sense of security.	CSP continued to face challenges with the vendor who was not very responsive to feedback comments, delaying the implementation of remaining works.	CSP followed up closely and coordinated with the vendor on a daily basis to finalize pending technicalities. It is expected that all remaining snags will be done in FY2022 Q2.
STH006	Bqosta	South	Enhancing the provision of water services in Bqosta by constructing an elevated water tank of a capacity of 300m <sup>3</sup> .	In September 2021, CSP was requested to temporarily halt the work due to worker safety issues that were not adequately addressed by the contractor. While these issues were resolved, the works were put on hold again following USAID's A&E services partner, CDM Smith, request to revise the scaffolding design.	CDM and BTM reached an agreement regarding the scaffolding calculations and design in December 2021. Hence, CSP is able to resume works but the contractor requested a variation order to account for the delays and costs associated with the changes in design and inflation in prices. CSP will negotiate this price increase and request an approval from USAID before resuming the site implementation in FY2022 Q2.
NTH004	Akroum	Akkar	Supporting Olive Tree Farmers in Akroum through the provision of a decanter and generator	In the previous quarter, CSP had faced some challenges relating to the contractors' improper installation of the water tanks and the partner's improper operation of the delivered assistance in Akroum; an environmental challenge related to the proper disposal of olive pressing wastes was encountered while the activity was in its last stages.	CSP cleaned and cleared the residues and started working with BTM and CDM to design a replacement for the wastewater treatment system. During this quarter, CSP had fully implemented, tested, and commissioned the new system.
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	This activity was also put on hold by Chemonics pending additional information from the municipality and NLWE on another well that was being planned in the village.	CSP learned that the new well will not be equipped any time soon, a decision was made to proceed with the initial design on the existing well. CSP is now in the process of revising the design.
NTH038	El Borj	Akkar	Enhancing water provision in Borj Akkar through the installation of an on-grid solar system for two water wells.	During the revision process of the design, new changes were recommended by BTM that require water pumping and yield tests.	These are to be implemented internally by CSP, and thus the procurement was launched accordingly to conduct the needed tests for the design.

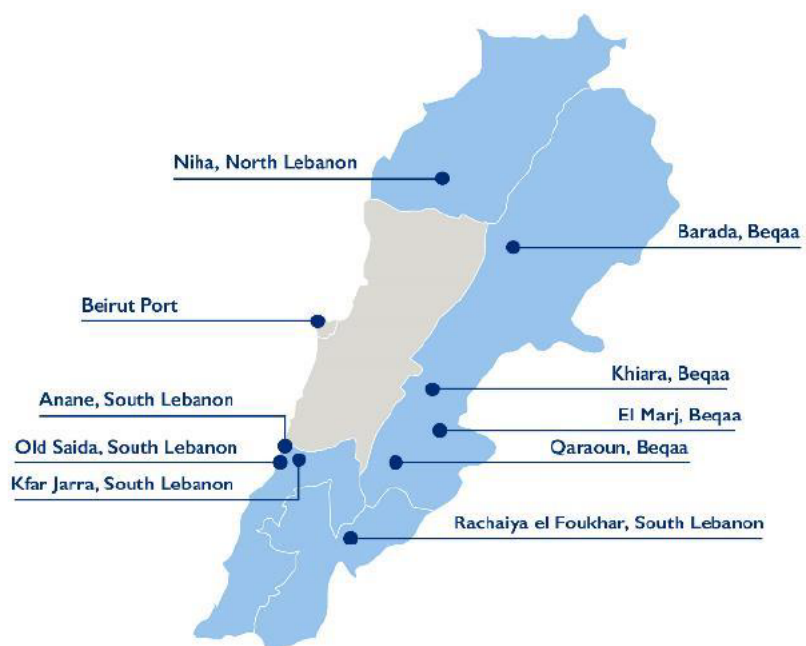
Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida by providing bins and expanding the awareness-raising campaign.	The distribution of the recycling bins in their respective locations in the villages was delayed due to the high cost of fuel and the security situation (fear of theft and misuse of the bins) as well as the delays in the implementation of the awareness campaign.	The distribution in some villages is still pending and TO2 and TO3 are working with the local community to put a plan for resuming the works in FY2022 Q2.
NTH009	Jdeidet el Qaitaa	Akkar	Supporting Jdaidet El Qaitaa Women Cooperative for Agricultural Products through the construction of a new space for its operations.	When the contractor mobilized to site, the works were put on halt due to legal issues related to the ownership of the land where the works are taking place despite all the assurance from the municipality and local ISF representatives that CSP can proceed.	Following coordination meetings with local key stakeholders and authorities, the issue seems to be more complex and time consuming than originally conceived. CSP is working on an alternative and if by end of January could not find one, plan is to cancel the intervention.

## ACTIVITY HIGHLIGHTS

### CSP PROVIDES LEBANESE COMMUNITIES WITH RENEWABLE SOLAR ENERGY SOLUTIONS TO OVERCOME SEVERE ELECTRICITY SHORTAGES

Increasingly request power cuts in Lebanon have left much of the population grappling with life without electricity. During this reporting period, state-electricity cuts reached an all-time high as some localities received just two - three hours per day. In parallel, the rise in the cost of fuel has caused monthly subscription bills for local generators to skyrocket, reaching around LBP 1,000,000 (equivalent to around \$660 at the official exchange rate) per month for every five amperes. Vulnerable households can no longer afford to pay for backup electricity, forcing many to cut off their power subscriptions. In response, CSP has been designing and implementing a series of solar energy solutions for the provision of electricity, water supply, and streetlighting across its areas of intervention. The graphic to the right illustrates the geographic reach of CSP's streetlight interventions.

### Distribution of CSP Solar Interventions



As many areas have been struggling with increased power outages, many residents are reporting a decreased sense of safety after dark. CSP is supporting residents and municipalities by installing solar streetlighting systems in strategic public locations. For instance, in Old Saida (South), CSP completed the supply and installation of 48 solar-powered LED streetlights in the old town's main paths and entrances. The \$46,300 assistance was completed by the end of December 2021. Additionally, CSP launched two activities in Kfar Jarra and Anane (South) to provide solar-powered streetlights in main and strategic locations across both towns, thereby enhancing safety for more than 7,500 residents.



*USAID/CSP provided solar lights in the alleys of Old Saida – South Lebanon*

In addition, in southern Lebanon, CSP is hybridizing Hasbaiya and Aalma ech Chaab's backup electricity systems by supplying and installing on-grid solar farms along with necessary associated accessories, including mounting structures, electrical work and cabling, and convertors. Both villages have been overburdened with increasingly high electricity bills, forcing municipalities to rely on expensive backup generators that they can no longer sustain. Having kicked off both activities during the previous quarter, CSP initiated the preconstruction phase, finalized all mobilization works onsite, and completed the foundation works for the solar panels which were shipped from abroad in late December 2021 and will be installed in the upcoming quarter. These hybrid systems, together worth \$435,000 in USAID funding, will not only provide clean and sustainable household energy to around 10,000 residents, but will also significantly decrease maintenance and fuel costs for municipalities, as well as residents.



*USAID/CSP contractor mobilizes for site preparations in Hasbaiya for the installation of solar panels to ensure electricity provision – South Lebanon*

CSP kicked off two activities to upgrade the water pumping systems serving three villages in the Beqaa: Soutan Yaacoub, El Fekehe, and Majdel Anjar. The villages have experienced severe water shortages following a significant population increase due to the sustained presence of Syrian refugees. With prolonged state-electricity outages and country-wide economic crisis the Beqaa Water Establishment (BWE) is straining to meet residents' basic water needs. In response, during the reporting period, CSP initiated preparations for the installation of solar photovoltaic (PV) panels to power the water pumps, as well as rehabilitate the operation and chlorination rooms. The activities, worth \$683,400 in funding, will reduce communal tensions by ensuring a continuous energy source to the water pump in the three villages, while ensuring that over 30,000 residents have regular water supply.

CSP is also providing solar energy solutions that impacts agriculture and livelihoods. Illustrated in Ainata el Arz (Beqaa), where CSP delivered a solar-powered welding station that repairs all irrigation line types, benefiting around 750 residents and farmers who no longer need to buy new pipes, or suffer from water losses. Meanwhile, in Ras Baalbek (Beqaa), CSP is expanding the seedling nursery operation of local NGO, Cooperation Without Borders (CWB), by installing greenhouses (1,867.5 m<sup>2</sup>) and a germination room. This intervention worth \$133,185 in USAID assistance will allow CWB to respond to farmers' increased demands in Northeast Baalbek and Hermel while offering break-even prices for high quality seedlings. Additionally, CSP is equipping the nursery with solar power to create a controlled growing environment that ensures optimal germination rates.



*USAID/CSP and contractor visits the agricultural nurseries at Cooperation Without Border (CWB), where CSP is installing greenhouses and a germination room – October 2021*

Overall, CSP's solar energy solutions portfolio is well underway to enhance service provision in dozens of vulnerable Lebanese communities. In the upcoming quarter, CSP aims to launch an array of new renewable energy solutions to sustainably improve water provision in Deir el Ahmar, Bechwat, and Khribet Rouha (Beqaa), as well as in Mazraat et Teffah, Tikrit, El Borj, and Hasroun (North), while exploring new design strategies for much-needed interventions to support the most underserved communities under the scope of the TO 2 cost modification.

### **USAID-FUNDED BACKUP GENERATORS ALLEVIATE THE IMPACT OF THE ELECTRICITY CRISIS**

During this quarter, CSP successfully completed the installation of backup generators in four localities in the Beqaa Valley: El Ansar, Deir el Ahmar, Aaiha, and Deir el Ghazal. These communities have been struggling with increased challenges including prolonged lengthy state-electricity outages amidst Lebanon's economic collapse. They therefore rely on municipality-owned backup generators to cover the power gap; however, these generators had exceeded their lifespan, causing them to overheat, overload, and break down frequently, hence imposing increased municipal operation and maintenance costs. As the economic crisis worsens, municipalities lack the financial resources to replace the back-up generators, leading to enhanced tensions among residents over limited electricity.



*USAID/CSP inspection visit to Aaiha, where CSP provided and installed a backup generator to ensure power supply – Beqaa*



*USAID/CSP inspects its provided and installed backup generator on site in Dahr el Ahmar - Beqaa*

In El Ansar, northern Baalbek-Hermel, CSP supplied a 75 kilovolt-ampere (KVA) generator, as well as the needed cable wires to link the generator to 85 streetlights in the town's most frequented streets. In addition to ensuring electricity provision to 3,250 residents, this intervention, worth \$88,700 in USAID funding, also reduces the municipality's yearly electrical bill by an estimated \$6,000.

Meanwhile, in Dahr el Ahmar, the municipality's financial inability to replace a generator left 400 households without backup electricity. In response, CSP supplied and installed a 500 KVA

generator, fire extinguishers and an earthing system. The project also performed minor electrical rehabilitations to the existing system, which ensured consistent backup electricity to 1,540 residents.

Finally, CSP supplied and installed a 450-KVA and a 400-KVA generator in Aaiha and Deir El Ghazal respectively, along with their related accessories, including fuel tanks, fire extinguishers, earthing systems, and fencing to support the generators' operation. This USAID assistance was vital in ensuring electricity to the villages' 6,000 residents after the existing generators broke down amidst the prolonged disruption of state-electricity power supply.

It is important to note, despite the nationwide fuel crisis, communities are relying on diaspora funding as well as available municipal savings for the supply of fuel to operate generators. Meanwhile, CSP is training the municipalities on optimized financial operation models, with revised subscription and collection rates, to ensure the adequate operational sustainability of the provided generators.

In the upcoming quarter, CSP plans to launch the implementation of two additional generator-provision activities in North Lebanon, one in Khirbet ej Jundi and another in Jebrayel, to enhance electricity provision in underserved communities across CSP's focus regions.

#### **AMIDST DIFFICULT CONDITIONS, LOCAL PARTNERS CONTRIBUTED IN VARIOUS WAYS TO IMPLEMENT CSP'S MUCH-NEEDED ASSISTANCE**

The compounding effects of Lebanon's enduring socio-economic crisis have made it more challenging for CSP's local partners to contribute financially to the implementation of development projects. Despite this, municipalities and other key stakeholders have put in significant efforts on the allocation of resources to complement CSP's much-needed interventions.

CSP’s local partner municipalities have largely contributed to securing the needed land rights for the implementation of solar interventions. For instance, in Aalma ech Chaab and Hasbaiya (South), where CSP is installing solar panels for electricity provision, the municipalities rented the required lands using their own limited budgets. In Deir el Ahmar (Beqaa), the municipality appointed a lawyer and invested in the legal procedures to transform the land into a usable public domain, where CSP’s solar panels will be installed to operate the town’s water pumping system. Similarly, in Mazraat et Teffah (North), the municipality provided the land, enabling CSP to install solar panels that would operate the village’s water pumping system.



*USAID/CSP and stakeholder visit to discuss the technical implementation of its solar activities in Hasbaiya on the land rented by the municipality to facilitate implementation – South Lebanon*

By collaborating with CSP through the mapping of existing lighting infrastructure and completion of technical assessments, the municipalities of El Marj, El Qaraoun, and Hawch Barada (Beqaa) played a pivotal role in the implementation of CSP’s LED streetlight installation activities to enhance public safety and security. Similarly, in Es Soultan Yaacoub (Beqaa), where CSP is enhancing the water pumping system through the provision of solar panels and a backup generator, the municipality constructed a stairway, ensuring safe access to the generator’s site.

In parallel, in North Lebanon, CSP supported the Jurd el Qaita Union of Municipalities (UoM) to better respond to emergencies by equipping the UoM-owned truck with fire response equipment, for use by the union’s recently established volunteer first responders’ team. Despite the tough nationwide economic and financial crisis, the UoM contributed LBP 100,000,000 to procure the truck, while CSP provided the necessary equipment, including a water pump and thrusters, a fire-resistant water hose, a stainless-steel water tank, fire hammers, and fire extinguishers. Equally in the North, the Bechmizzine municipality completed the fencing and cabling works on the CSP-provided generator that serves to expand the recyclables capacity of the local Bechmizzine Materials Recovery Facility (BMRF).



*USAID/CSP hands over fire safety equipment to the Jurd el Qaita Union of Municipalities – North Lebanon*

In addition to municipalities, other local partners have contributed to CSP interventions. For example, in Old Saida (South), the Audi Foundation offered the roof of its building premises for the installation of USAID provided solar panels that operate 48 streetlights throughout Old Saida. Furthermore, in the Beqaa, CSP partner Cooperation Without Borders (CWB) provided the land for construction of greenhouses, germination room, and an access ramp. CSP plans to report the total value of local

partner contributions during the upcoming quarter following MEL data collection, validation, and verification.

## **COLLABORATION BETWEEN TASK ORDERS**

### **OPERATIONS AND MANAGEMENT (TASK ORDER 1)**

CSP's TO 2 team continued to be supported by CSP's management and operations team from TO 1 that is spearheading the program's overall adaptive response to the evolving operating context. Notably, TO 1 provided support in staffing and procurement processes for all activities launched during the quarter. Meanwhile, TO 2 continued to collaborate with the TO 1 monitoring, evaluation, and learning (MEL) department to incorporate activity level MEL plans into each new activity, as well as in the planning processes to achieve overall community support objectives and to assess activities' impact through various data collection methods including beneficiary surveys. Additionally, the TO 1 engineering unit consistently provided oversight to all engineering, environmental compliance, and construction implementation across TO 2 activities; while the communications and outreach team provided TO 2 with support on all social media and outreach efforts, including producing new videos, generating monthly newsletters, and highlighting weekly progress on activities to promote the visibility of USAID assistance.

### **TECHNICAL ASSISTANCE AND CAPACITY BUILDING (TASK ORDER 3)**

CSP's TO 2 continued its close collaboration with TO 3 to co-design and implement assistance packages to enhance the operations and sustainability of CSP's interventions. TO 2 actively co-led and participated in CSP's established taskforces - namely the cash-for-work, asset management, community engagement, and gender and social inclusion (GESI) taskforces - to share knowledge and lessons learned and to amplify the impact of CSP's activities.

## **IMPLEMENTATION CHALLENGES, LESSONS LEARNED, AND NEXT STEPS**

During the first quarter of FY2022, CSP's community support component continued to face challenges stemming from the difficult operating context in Lebanon which led to a spike in prices of needed materials and equipment or to their unavailability in local markets, along with increased operating costs for CSP's current and planned activities. For instance, in Aalma ech Chaab (STH030), Hasbaiya (STH029), and El Fekehe (BQA035), where CSP is installing solar water systems to enhance water provision for vulnerable residents, vendors required additional time for the procurement of solar panels as these were not available in stock. To gain time and prevent further implementation delays, CSP had kicked off mobilization and site preparation works in all three localities in anticipation for the arrival and then clearance of the shipments in Lebanon.

The devaluation of the national currency also impacted the implementation of other activities, namely due to the significant increase in the cost of fuel which, in turn, led to several of CSP's contractors requesting additional budget to implement ongoing activities, resulting in delays onsite. This was the case for the construction of elevated water tanks in Bqasta (STH006) and in Jinsnaya (STH018), the construction of a rainwater drainage system in Kfar Yashit (NTH039), as well as the installation of wastewater networks in Haret el Fouwar (NTH031). CSP expects this trend to impact the implementation of other activities due to ongoing inflation in prices. To curb these issues, CSP's procurement and engineering teams are conducting continuous market assessments to validate the price increases on a case-by-case basis.

Equally impacted by the economic crisis, public institutions were operating at a minimum capacity as most government employees went on successive strikes to protest the deteriorating living conditions and demand pay raises after losing more than 90% of their purchasing power. Consequently, both CSP's activities in El Batroun (NTH033) and Haret el Fouwar (NTH031) suffered delays due to the prolonged holdups by the Ministry of the Environment (MoE) to issue a recommendation addressing the environmental screening forms submitted by CSP's local partners. Nevertheless, the municipalities were eventually able to exert direct pressure on MoE to take the necessary steps to enable the activity works to kick off during the quarter.

Additionally, CSP faced some challenges relating to the performance of select contractors. Specifically, in Old Saida (STH001) and Rachaiya el Foukhar (STH016), the same vendor implementing the streetlighting systems was unresponsive to feedback, delaying implementation in both localities. CSP followed up and coordinated with the vendor to resolve pending technicalities. In Bqasta (STH006), works were placed on hold for several weeks during the quarter due to the revision of the scaffolding design requested by USAID's A&E services partner, CDM Smith. Following the finalization of the new designs, the works are set to resume during the upcoming quarter. To avoid similar delays, CSP has already started incorporating the learnings from this activity into its other two water tank construction activities in Jinsnaya (STH018) and Talia (BQA026).

CSP's work was less affected by the health situation than in the previous quarters. For instance, CSP's livelihoods-oriented interventions in El Qariye (STH017) and Ain Ebel (STH008) progressed following the lifting of restrictions on public gatherings as both localities were able to conduct successful events on newly upgraded market spaces with CSP-provided equipment. By the end of the quarter, however, health concerns re-emerged after a significant increase in the number of daily positive COVID-19 cases with the spread of the Omicron variant. CSP will continue monitoring the situation in its focus regions and will plan accordingly to minimize delays.

Despite all the above-mentioned challenges, CSP's TO 2 continued to seek out opportunities for collaborating, learning, and adapting its programming accordingly. In the upcoming quarter, CSP will continue implementation of interventions, and finalize the remaining activities under design or in the tendering phase to realize the outcomes and intended impact of its community support component. In parallel, CSP will work towards closing out completed activities.

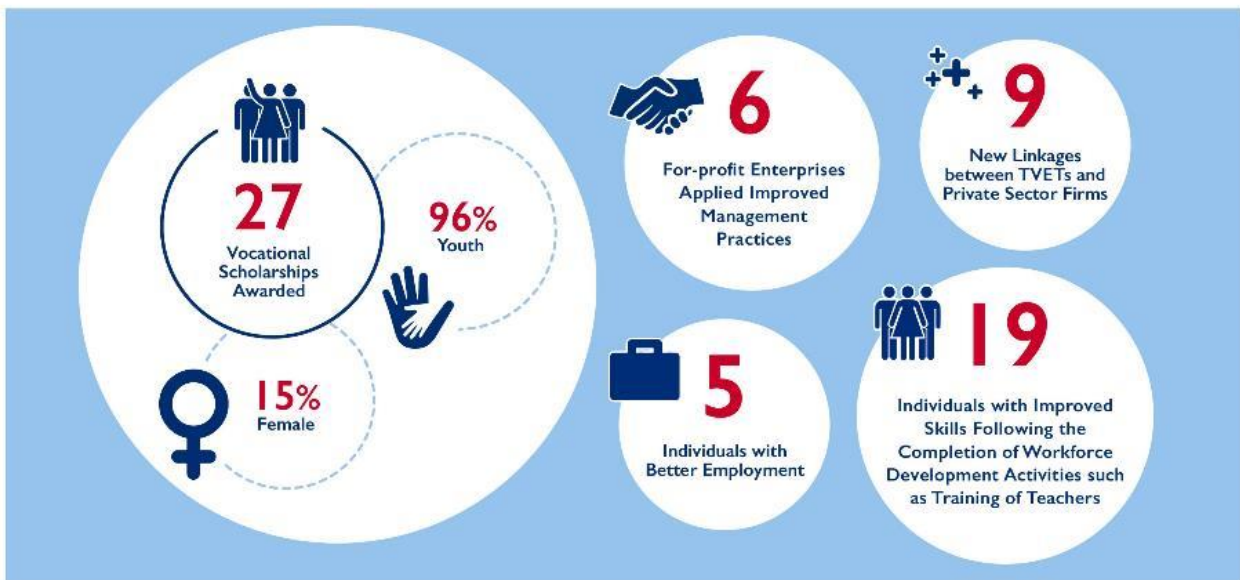


### III. WORKFORCE DEVELOPMENT: BRIEFING PAGE

To improve the skills of and employment opportunities for at least 1,000 unemployed or underemployed Lebanese citizens from vulnerable communities, CSP continues to support underserved residents wishing to pursue Technical and Vocational Education Training (TVET) through its workforce development component (WFD).

During the first quarter of FY2022, CSP's WFD achieved the following:

- Established **3** new partnerships with TVET institutions
- Completed **2** organizational capacity assessment sessions
- Established **6** new private sector partners
- Facilitated **9** new linkages between TVETs and the private sector to facilitate the employment and internship placement of scholarship graduates
- Improved job placement and employment outcomes for **5** individuals



#### SCHOLARSHIPS AND INTERNSHIPS

During the reporting period, WFD submitted eleven technical scholarship grant packages for USAID approval, which will award a total of 388 technical scholarships to students registered at CSP's eleven partner TVETs. In parallel, WFD also submitted six vocational scholarship grant packages that will award a total of 156 vocational scholarships to vulnerable students.

#### PARTNER IDENTIFICATION

During this quarter, WFD signed MOUs with 6 new private businesses across Lebanon with growth potential and internship capacity, indicating commitment to provide internship placements to CSP scholarship recipients while receiving Human Resource technical assistance. Together with its earlier 42 business partnerships, CSP had established a total of 48 private business partnerships by the end of the quarter.

#### MEDIA PLAN FOR PERCEPTION CAMPAIGN

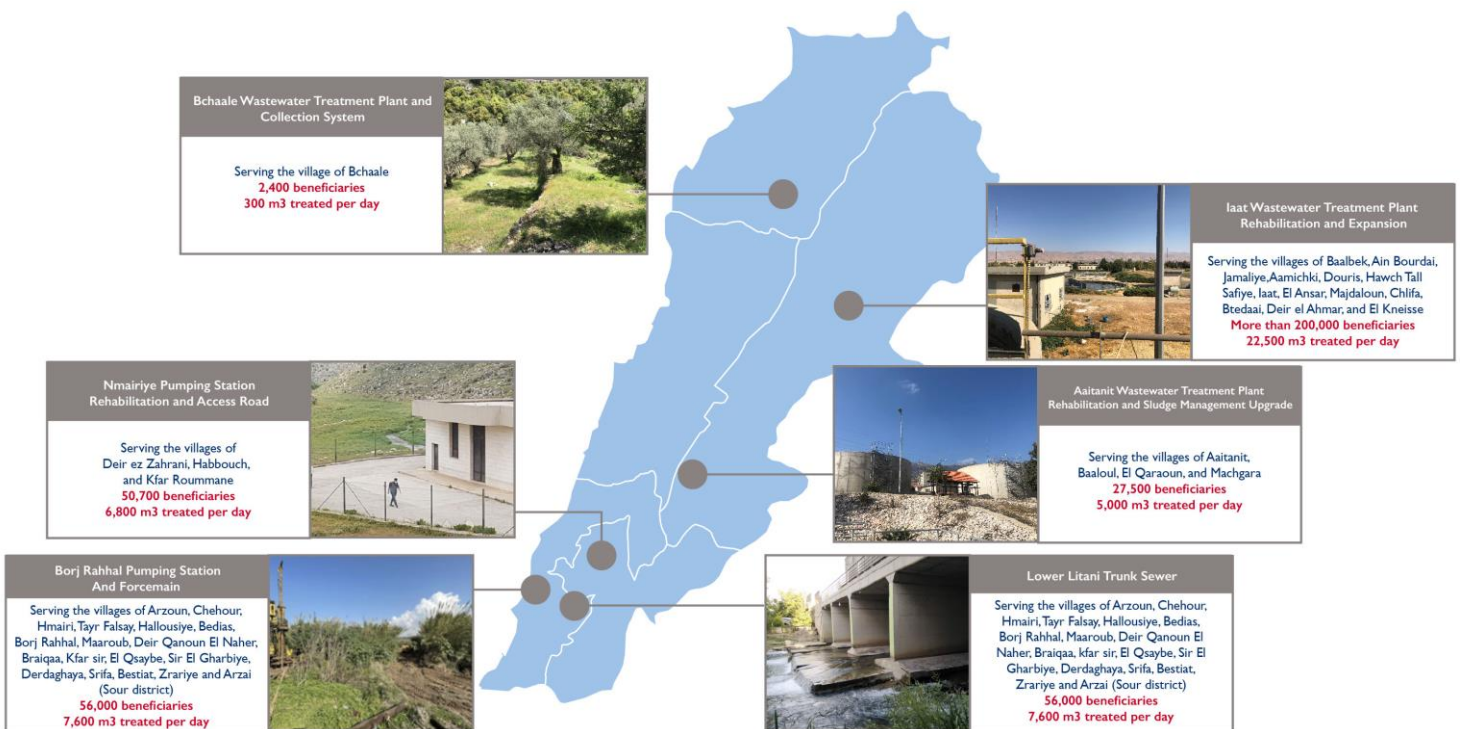
WFD designed a concentrated three-month perception media campaign plan to raise awareness on the positive impacts of quality TVET education. The media plan includes morning show interviews, television spots, and a social media campaign, aiming to improve the general public's perception of TVET education.

## IV. WASTEWATER MANAGEMENT

During this quarter, CSP's TO 5 initiated the implementation of its 'Aitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade' construction intervention, while also concluding bid evaluation of its 'Nmairiye Wastewater Pumping Station Rehabilitation and Access Road' intervention. Additionally, all outstanding infrastructure ERACs were approved, and the team is continuing to pursue the processing and approval from the Ministry of the Environment (MoE) to obtain the remaining environmental permits for its 'Iaat Wastewater Treatment Plant Expansion' intervention. On the investment track, CSP's TO 5 approved all baseline assessment reports prepared by the Association of Lebanese Industrialist's (ALI) environmental consultants for the seven interested industries, which prompted these industries to obtain and submit quotations for the procurement and installation of IWT equipment.

The following map breaks down the geographic distribution, number of beneficiaries, and amount of water treated each day per intervention under CSP's wastewater management component:

### Distribution of CSP Wastewater Management Interventions



## WASTEWATER INFRASTRUCTURE

### ENGINEERING DESIGN AND REVIEW CYCLES

Having obtained USAID's approval on the design of all five initially selected interventions during the previous reporting periods, TO 5 continued to engage its design subcontractor, BTD, to finalize the designs and construction specifications of the three additional interventions, which were approved by USAID during the third quarter of FY2021. By the end of December 2021, the designs of Iaat

Wastewater Treatment Plant Expansion and Lower Litani Trunk Sewer interventions were approved. Meanwhile, the team is still finalizing the last remaining design, for Bchaale Wastewater Treatment Plant & Collection System. The following table summarizes the status of the design approvals along with the number of review cycles by USAID's A&E Mission Support Program (MSP).

ORIGINAL PROJECTS	# REVIEW CYCLES	DATE APPROVED
Sainiq Valley (Saida) Wastewater Conveyance System	5	3-Jun-21 (No longer being implemented by CSP as it was replaced by Lower Litani Trunk Sewer)
Aitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade	4	26-Jul-21
Nmairiye Pumping Station Rehabilitation and Access Road	4	28-Jul-21
Iaat Wastewater Treatment Plant Rehabilitation	6	12-Jul-21
Borj Rahhal Wastewater Pumping Station and Force Main	4	7-Sep-21
NEWLY SELECTED PROJECTS	# REVIEW CYCLES	DESIGN STATUS
Iaat Wastewater Treatment Plant Expansion	4	USAID A&E MSP confirmed acceptance of the 4 <sup>th</sup> submittal on December 23, 2021.
Lower Litani Trunk Sewer	5	USAID A&E MSP confirmed acceptance of the 5 <sup>th</sup> submittal on December 23, 2021.
Bchaale Wastewater System	3	Review of 3 <sup>rd</sup> submittal on-going by USAID A&E MSP.

## ENVIRONMENTAL ASSESSMENTS

During this quarter, CSP's TO 5 also continued to engage with environmental subcontractor, ELARD, in the development of the environmental assessments of the three newly selected interventions, which resulted in the approval of their ERACs as detailed in the table below:

NEWLY SELECTED PROJECTS	SUBMITTAL DATE	ERAC STATUS
IAAT WASTEWATER TREATMENT PLANT REHABILITATION AND EXPANSION	23-Jul-21	Approved by USAID on October 22, 2021
LOWER LITANI TRUNK SEWER	19-Jul-21	Approved by USAID on October 15, 2021
BCHAALÉ WASTEWATER SYSTEM	23-Jul-21	Approved by USAID on October 15, 2021

In light of the legal interpretation of the Ministry of Justice (MoJ) regarding MoE's environmental permitting process, all of the submitted Initial Environmental Examinations (IEEs) were considered approved by MoE by the end of the fourth quarter of FY2021, with the exception of the Environmental Impact Assessment (EIA) of the Iaat Expansion intervention. The EIA for Iaat Expansion was fully developed and incorporated into the scoping and public hearing which was conducted at the site on

July 8, 2021. It was submitted to MoE in September 2021, and the team continues to follow up on its approval.

### ACTS OF AGREEMENT

TO 5 developed the act of agreement (AoA) for each of the selected projects and shared with the respective RWEs. While these documents are nonbinding, their respective terms and conditions will govern the roles, responsibilities, duties, and obligations of each party, including the RWEs' intent to support the operations and maintenance of the proposed implemented infrastructures and to ensure their sustainability.

On November 9, 2021, CSP organized a signing event for the AoAs of TO5 wastewater interventions in the South and Beqaa. In the presence of USAID's Program Development Specialist/Contracting Officer's Representative for TO 5, the associated documents for the wastewater infrastructure interventions in Nmaiye, Borj Rahhal and Lower Litani were signed by the Director General of the South Lebanon Water Establishment and CSP's Chief of Party (COP). During the same event, the documents associated with the Iaat and Aitanit interventions were signed by the Director General of the Beqaa Water Establishment and CSP's COP. In the upcoming quarter, CSP expects to sign the AoA for its intervention in Bchaale with the Director General of the North Lebanon Water Establishment.

### CONSTRUCTION AND IMPLEMENTATION

CSP's TO 5 and TO 1 activity fund teams performed the technical evaluation of the construction bids for the approved infrastructure interventions of Aitanit and Nmaiye during this quarter. Following the evaluation of cost proposals, ranking of offers, due diligence, and vetting, the contract for the 'Aitanit Wastewater Plant Rehabilitation and Sludge Management Upgrade intervention' was awarded to Parallel Contracting. On December 21, 2021, CSP conducted a kick-off meeting with Parallel, attended by representatives from CSP and its design subcontractor, ELARD.










Meanwhile, CSP is currently conducting due diligence and vetting of the most qualified bidder for CSP's 'Nmaiye Wastewater Pumping Station Rehabilitation and Access Road intervention' prior to proceeding with the signing of the contract.

For the remaining projects, CSP will initiate the preparations of the related tender documents to launch the bidding process for its interventions in Iaat, Borj Rahhal, and Lower Litani during the upcoming quarter. In parallel, the team will continue collaborating with A&E MSP on the design of its Bchaale Wastewater intervention.




## **WASTEWATER INVESTMENT**

During this reporting period, CSP continued to make progress in its Industrial Wastewater Investment project implemented through a grant agreement with ALI, aiming to support Lebanese industries willing to invest in proper onsite IWT. By the end of December 2021, and following CSP approval of all seven baseline reports, five industries presented their quotations from their selected wastewater treatment equipment suppliers. Following ALI environmental consultant, ECODIT Liban, revisions all quotations were found in line with the recommended wastewater treatment processes.

By the end of the quarter, Tahini and Halawa manufacturers, Cortas, became the first participating industry to install the recommended wastewater treatment plant at its facility. Accordingly, during the upcoming quarter, ELARD plans to visit Cortas premises to complete the required ERAC, while ECODIT Liban conducts the associated final assessment required by the incentive rebate under IWT. The table below summarizes the progress of the IWT project through the end of this quarter.

IWT PROGRESS - DECEMBER 2021	INDUSTRY	REMARKS	
ORIGINAL SELECTION	Al Gazelle	Baseline report and quotation endorsed by IWT	
	Olive Trade (Press)	Baseline report and quotation endorsed by IWT	
	Saifan (Bottler)	Baseline report endorsed by IWT - Industry to submit the related quotation to IWT	
	Kamel Badawi Bsat Factories	Baseline report endorsed by IWT - Industry to submit the related quotation to IWT	
	Cortas	Wastewater treatment system installed - IWT to prepare the endline report	
RETRACTED INDUSTRIES	Dirani Group	The industry already installed a secondary wastewater treatment system and is looking to reach a tertiary level treatment to reuse the treated effluent	
	Al Nakhil	Al Nakhil didn't allow ECODIT Liban to visit the industry's operation units	
SUBSTITUTION	Shahin	Baseline report and quotation endorsed by IWT	
	Mounir Bissat Factories	Baseline report and quotation endorsed by IWT	

	Tahini & Halawa	<input type="checkbox"/>	Status: Eligible
	Pickles	<input type="checkbox"/>	Status: Not Eligible
	Olive Oil		

### WASTEWATER STEWARDSHIP

On December 8, 2021, local consumer store, Tawfeer Discount Store (TDS), reached out to CSP's TO 5 to explore a potential cooperation under its Corporate Social Responsibility umbrella. Being a member of the UN Global Compact Network Lebanon, TDS confirmed its willingness to adopt the concept of Wastewater Stewardship by disseminating outreach messages and tips related to wastewater management through its media platforms. Moreover, the company expressed its readiness to reduce its generation of wastewater through a water audit in its 21 facilities in Lebanon.

Before initiating any activity with TDS, CSP conducted the required visual compliance screening and confirmed that the proposed partner is neither debarred, excluded, nor suspended from federal government procurement. Furthermore, TO 5 referred TDS to TOs 2, 3, and 4 to explore further collaboration opportunities. CSP expects to develop and submit the Wastewater Stewardship concept note for a potential stewardship arrangement during the upcoming quarter.

## **COLLABORATION BETWEEN TASK ORDERS**

**MANAGEMENT AND OPERATIONS (TASK ORDER 1):** TO 5 continuously collaborated with TO 1's activity fund team, which is providing procurement, bidding, and contract management support. TO 5 equally collaborated with the TO 1 monitoring, evaluation, and learning (MEL) team on the development of MEL plans for each of the TO5 wastewater infrastructure interventions. Finally, TO5 continues to collaborate with the TO 1 communications and outreach team on enhancing activity progress and visibility through support in conducting events, generating highlights, and producing audiovisuals and social media content.

**TECHNICAL ASSISTANCE AND CAPACITY BUILDING (TASK ORDER 3):** Under the sustainability component, TO 5 and TO 3 cooperated closely to conceptualize and propose options to sustain all the infrastructure activities implemented by TO 5. The two TOs are developing TAARs and activities that will leverage USAID investments to ensure that the beneficiaries, namely the RWEs, are equipped and capable of sustaining wastewater infrastructure investments.

## **IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS**

Despite continuous operational challenges, the TO 5 team continues to push the program forward as outlined in its annual FY2022 work plan. RWEs are struggling with severe lack of resources which is limiting their abilities to maintain qualified staff, procure commodities, and fund contractors tasked with operating and maintaining their facilities. TO 5, in collaboration with TO 3, tasked a local financial expert with assessing the estimated annual operations and management budget needed for the sustainability of CSP proposed infrastructures. The report, due in the upcoming quarter, would inform the way forward in addressing potential sustainability risks.

On the investment track, the worsened economic situation of the Lebanese industrial sector continues to raise many challenges. Most industries have lost the financial ability to purchase fuel and import raw material and production equipment. This is prompting challenges to commit to mitigating their wastewater, particularly in the absence of environmental regulation enforcement throughout the country. By the end of the quarter, while five of the seven participating industries forwarded quotations for wastewater treatment equipment installation, the majority expressed reluctance to commit to their installation under the current terms of the IWT project. Accordingly, during the next quarter, the TO 5 team will reevaluate its IWT rebate conditions according to the willingness and budget capacity of each industry.

## V. TECHNICAL ASSISTANCE AND CAPACITY BUILDING

CSP's technical assistance & capacity building component, TO 3, complements the program's community support, workforce development, and wastewater management activities by ensuring that recipients of assistance possess the know-how, skills, and tools to maximize the impact and sustainability of USAID investments.

Throughout this quarter, CSP's TO 3 continued to conduct technical training and capacity building activities to municipalities, CSOs, and community-based organizations across Lebanon. This assistance gives CSP partners the opportunity to improve organizational development, financial management, social media management, and the operation and maintenance of donated equipment. Having already exceeded its five-year output targets by the beginning of FY2022 and having met its outcome targets for the second year in a row, TO3 has moved its emphasis to achieving high level results related to its performance incentive indicators, in addition to the routine design and implementation of technical assistance activities.

**TECHNICAL ASSISTANCE ASSESSMENT REPORTS:** This quarter, TO 3 conducted five profiling visits of beneficiaries, and has designed eight TAARs, raising the total number of designed and submitted TAARs to 84, as compared to a total life-of-project (LOP) target of 94. TO 3 equally received USAID approval for eight TAARs, thereby raising the total number of approved TAARs to 75, as compared to an LOP target of 94.

**TRAINING DAYS:** Over this period, TO3 delivered 340 training days<sup>2</sup>, compared to an annual target of 200 days. This raises the total number of training days provided by CSP to 1,959, which surpasses its cumulative and LOP targets - at 1,189 and 1,410 days respectively. Equally during the quarter, TO 3 trained 283 unique trainees, compared to its annual target of 100, bringing the total number of people benefitting from CSP's capacity building interventions to 1,317; thereby also surpassing its cumulative annual and LOP targets - at 798 and 940 respectively.



For a detailed breakdown of TO3 actual results compared to targets please refer to the table below.

<sup>2</sup>Training days are calculated by multiplying the number of training days by the number of trainees benefitting from them.



Indicators	FY22 Actuals				Status Including LOP targets and actuals
	FY20 Actuals	FY21 Actuals	FY22 Actuals	FY22 Targets	
Number of TAARs submitted to USAID	42	34	8	15	LOP Target: 94 LOP Actual: 84
Number of TAARs approved by USAID	37	30	8	24	LOP Target: 94 LOP Actual: 75
Number of days of USG Funded Trainings	582	1,036	341	200	LOP Target: 1,410 LOP Actual: 1,959
Number of completed TAARs	3	14	3	23	LOP Target: 94 LOP Actual: 20
Number of unique trainees	419	615	283	100	LOP Target: 940 LOP Actuals: 1,317
Number of USP Interns	11	25	7	35	LOP Target: 130 LOP Actual: 43
Number of Economic Opportunities Created	11	41	7	35	LOP Target: 130 LOP Actual: 59

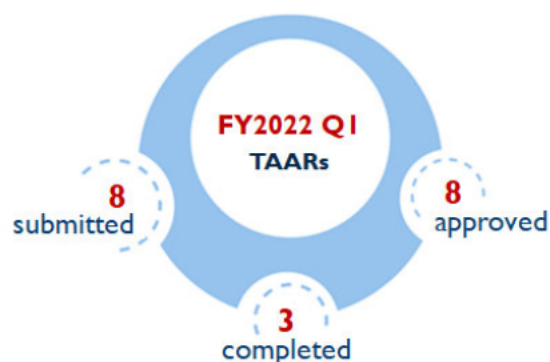
## TECHNICAL ASSISTANCE TO MUNICIPALITIES, CIVIL SOCIETY ORGANIZATIONS, AND COMMUNITY-BASED ORGANIZATIONS

### DESIGN OF TECHNICAL ASSISTANCE INTERVENTIONS

During the quarter, TO 3 designed eight new technical assistance assessment reports (TAARs) across CSP’s focus regions targeting municipalities, cooperatives, water establishments, TVETs, and other CSP local partners that aim to increase the sustainability of USAID assistance.

Five of the designed TAARs cater to TO2 activities and aim to ensure the safe operation and maintenance of CSP provided equipment, out of which two focus on solar grid systems. Whereas the remaining three designed TAARs cater to TO4 activities and aim to build the institutional capacities of local TVET institutions.

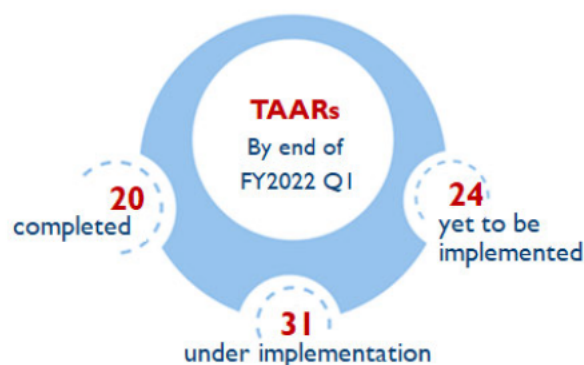
In parallel, during the quarter, TO 3 received USAID’s approval on another eight TAARs, out of which six focused on the safe operation and maintenance of USAID provided equipment and two focused on awareness raising activities for proper sorting of solid waste and water conservation.



## IMPLEMENTATION OF TECHNICAL ASSISTANCE

### SUMMARY OF IMPLEMENTATION PROGRESS

Over the course of this quarter, TO 3 concluded the implementation of three TAARs. One included building the capacity of local NGO 'SADA' in Joub Jannine to maintain the oil heater earlier provided by CSP, in addition to providing the NGO with technical assistance on planning and financial management. Another completed TAAR focused on enhancing the capacity of Saida Municipality to safely maintain CSP provided solar-powered lightbulbs and solar panels. Whereas the remaining TAAR included providing technical assistance to the Municipal Union of Hasbani for the promotion of labor-intensive work and identification of new livelihood opportunities. By the end of the quarter, a total of 20 TAARs were completed, 31 were still under implementation, and 24 are yet to be implemented.



**IMPLEMENTATION THROUGH SERVICE PROVIDERS:** During the quarter, CSP's TO3 has implemented its capacity building interventions through ten Lebanese service providers as detailed in the table below:

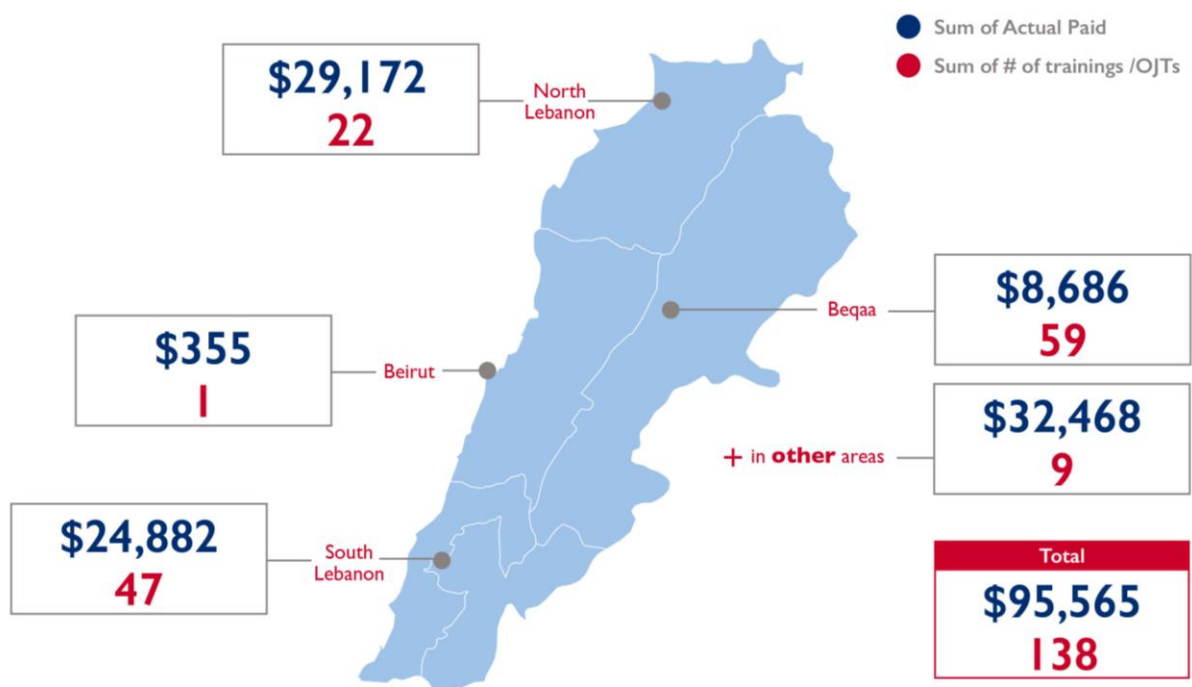
TO 3 Service Providers			
Service Provider	Area of Technical Expertise	PO Date	End Date
Association for Forests, Development, & Conservation (AFDC)	Disaster preparedness and response, public safety, forest fires preparedness and response plans	30-Nov-22	
Agri Dev	Asset management	30-Aug-22	
Terre Liban	Awareness around sorting at source	25-Jan-22	
Center for Active Citizenship (CAC)	Business planning, scheduling and operations planning, bookkeeping, and strategic planning for civil society organizations and cooperatives	22-Dec-22	
RJR Trading & Contracting	Operation and maintenance of solar panels, streetlight worker safety	25-Feb-23	
Al-Rawan	Training on the operation and maintenance of electrical and water equipment	31-Dec-23	
Chair in Education for Eco-Citizenship & Sustainable Development (CEEDD) – University Saint Joseph (USJ)	Water conservation and environmental mitigation measures	31-Aug-22	
A square	Market Linkages, Management of a Marketplace and a festival area	31-Dec-22	
Quick Solutions	Automated municipal financial software system	31-Mar-22	
Lebanese Red Cross	First aid	2022	

**ON-THE-JOB TRAININGS (OJTs):** During the quarter, CSP conducted 138 on-the-job trainings (OJTs) that built trainees' capacities in multiple areas, including but not limited to: equipment maintenance and operation, environmental compliance, water conservation, marketing, and waste

management. By the end of December 2021, CSP had provided a total of 412 OJTs, as illustrated in the visual below.



Summaries of the number of trainings carried out during the first quarter of FY2022, including related expenditures broken down by CSP focus region are depicted in the map below.



## COLLABORATION BETWEEN TASK ORDERS

**TASK ORDER 2:** During the first quarter of FY2022, the team designed five TAARs supporting TO2 activities to ensure the sustainability of CSP interventions. Of the five TAARs produced, two focused on the maintenance of grid solar systems for water pump projects in Tikrit (North) and Deir El Ahmar (Beqaa); another focused on ensuring proper maintenance of wastewater interventions in Batroun (North), while the remaining TAARs focused on water conservation capacity building activities in El Borj (North) and fire prevention support in Jurd El Qaitea (North) respectively. In parallel, all three completed capacity building activities during the quarter pertaining to SADA NGO, the Municipal Union of Hasbani, and the Saida Municipality complement TO2 activities. Meanwhile, the TO3 team reviewed one new concept note and eight AAPs that have been submitted for USAID approval.



*USAID CSP follows up on cash and asset management adaptations following the capacity building of SADA NGO – December 2021*

**TASK ORDER 4:** Throughout the reporting period, TO3 continuously collaborated with TO4 to finalize organizational capacity assessments (OCATs) for partner TVETs. Accordingly, the team produced and submitted three TAARs under TO4 that aim to build the capacities of the Saint Elie, Foyer de la Providence, and Abu Bakr El Siddiq private TVET institutes. Following USAID feedback, the two teams continue to collaborate on providing needed clarifications prior to implementation in the upcoming quarter.

**TASK ORDER 5:** During the quarter, TO3 also worked with TO5 to establish the financial sustainability of all six CSP wastewater interventions. To that end, TO 3 conducted an updated operation and maintenance assessment to provide a comprehensive outlook of the costs of sustaining wastewater infrastructure for partner Regional Wastewater Establishments. The assessment covers the coming five years, and accounts for currency fluctuations and changing fuel prices. Both teams will rely on the assessment's results to provide USAID with realistic suggestions for the financing of RWE operation and maintenance costs amidst the ongoing economic crisis. These include options such as public-public partnerships, public-private partnerships, diaspora funding, RWE budgeting, and donor funding. The assessment will also inform TAARs under design for TO 5's six wastewater management projects to ensure institutional and financial sustainability.

## CROSS-CUTTING TECHNICAL ASSISTANCE

### CLUSTER TRAININGS:

To enhance the sustainability of USAID-provided equipment, CSP continued its 'Asset Management' training series this quarter by conducting two cluster trainings in the Akkar and North regions. The training aimed at enhancing the capacities of partner municipalities, civil society organizations, cooperatives, water establishments, and other organizations on inventory management of CSP provided equipment. A total of 39 trainees,



*USAID/CSP Asset Management Training for local stakeholders (North) - October 2021*

representing 17 local stakeholders, attended the cluster training.

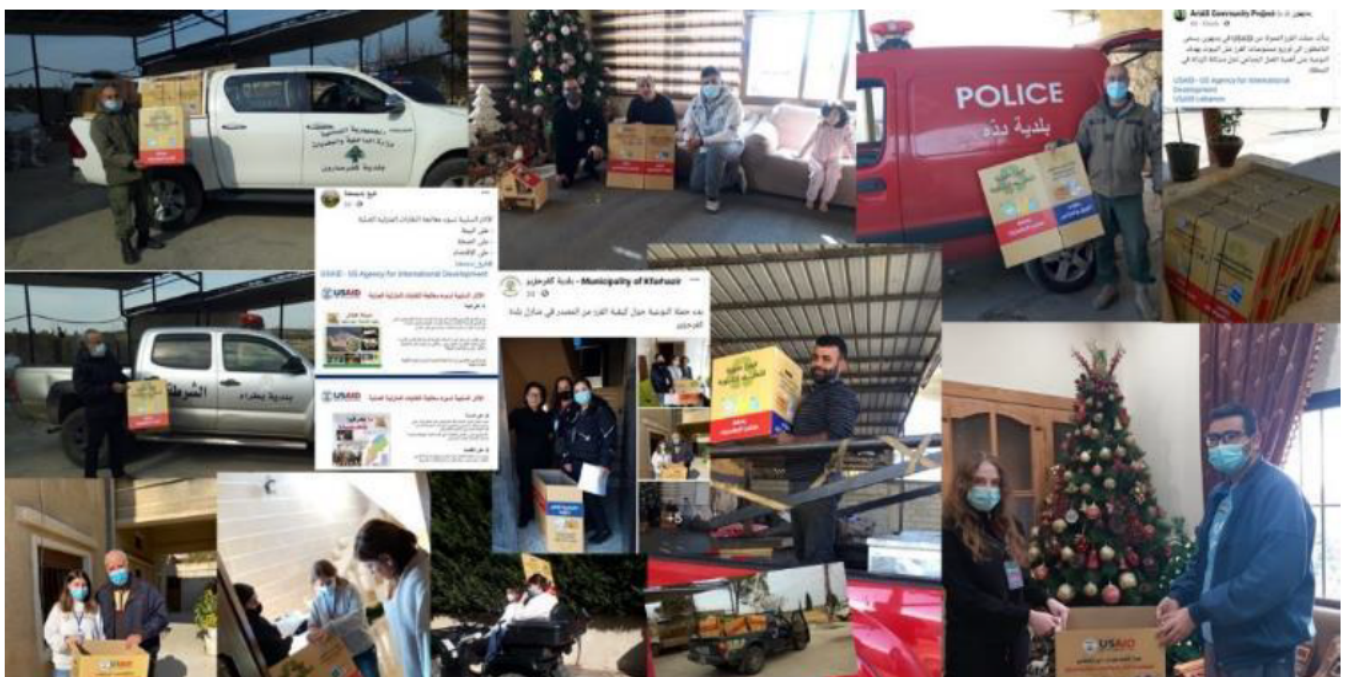
## COMMUNITIES OF PRACTICE

On December 14, 2021, CSP launched its ‘Generators Management Community of Practice’ (GM-CoP) enabling municipalities to establish a platform to share lessons learned, best practices, and technical knowledge, as well as develop innovative solutions to maintain USAID-provided generators, especially amidst prolonged state-electricity cuts. The launch was attended by 49 participants representing CSP, Caritas, Renee Moawad Foundation partners, and discussions included legal framework, financial viability, environmental compliance, and technical maintenance of the provided generators.

Additionally, CSP conducted a webinar on December 16, 2021, under its ‘Recyclables Waste Management Community of Practice’ (RWM-CoP) to engage recyclables waste collectors in Lebanon and discuss the state of the market and operational challenges. The webinar hosted 66 participants, 32 of whom were recyclable waste collectors. Furthermore, CSP produced a recyclables waste collectors database, and a municipal legal recyclables waste management guide, both which will be disseminated during the upcoming quarter.

## TECHNICAL ASSISTANCE HIGHLIGHTS

**MUNICIPALITIES:** During the reporting quarter, CSP launched its recyclables waste management and sorting-from-source awareness-raising campaigns in 14 communities in Koura district, North Lebanon. The waste collection process in the targeted communities is managed by the Bechmezzine Material Recovery Facility (BMRF), which CSP is equipping to enhance waste management in the district. By the end of the quarter, more than 120 volunteers from the targeted communities have initiated parallel campaigns to enhance sorting-from-source, using recyclable bins and collection cages provided by CSP.



Snapshot of the scope of the recyclables waste management awareness campaign in 14 villages in Koura – North Lebanon

**REGIONAL WATER ESTABLISHMENTS:** During the quarter, CSP concluded its RWE capacity building activities pertaining to the operation and maintenance of the ERP automated software, initially designed and installed by USAID’S Lebanon Water Project. As the ERP system aims to improve the efficiency and operational capacities of the RWEs by centralizing their systems and automating operations, CSP continues its efforts for ensuring institutional sustainability and partner ownership. For that purpose, CSP conducted on-the-job, formal, and training of trainers’ trainings to RWE staff during the quarter and secured a smooth handover of ERP technical assistance activities to the recently awarded USAID/Water, Sanitation and Conservation (WSC) project.



*USAID/CSP on-the-job training to the RWEs on the operation and maintenance of the ERP software*

**CIVIL SOCIETY ORGANIZATIONS:** During the quarter, CSP collaborated with the ‘Namaa’ CSO in Ras Nhash, North Lebanon, to support in enhancing the community’s sorting-from-source practices. The community had previously received CSP provided recyclable bins and collection cages and CSP technical support on the design and implementation of a public awareness campaign on sorting-from-source. Launched in October 2021, the campaign witnessed a very high response from the community and has contributed to significantly raising the amount of recyclables collected by BMRF to more than 50%.



*USAID/CSP planning session with Namaa CSO on the implementation of a recyclables waste management campaign in Ras Nhash - October 2, 2021*

**COLLABORATIVE PARTNERSHIP WITH THE UNIVERSITY SCHOLARSHIP PROGRAM (INTERNSHIPS):** In collaboration with the Lebanese American University (LAU) and the American University of Beirut (AUB), TO3 continued managing the internship and mentorship programs provided through CSP to scholarship recipients benefiting from the USAID-funded University Scholarship Program (USP). During the quarter, three interns were matched with mentors within CSP, seven interns were enrolled in the CSP internship program, and five interns concluded their internships.

The following tables provide more information on the interns enrolled, as well as those who have completed their internships during the reporting period.

### Interns who Have Enrolled During Q1Y3

NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP <small>(all under TO3)</small>	GEOGRAPHICAL AREA
	AUB	Business	- Produce a list of local organizations benefiting from Capacity Building on asset management. - Develop asset register per organization	Sir Al Dinnieh, Akkar
	AUB	Business Information and Decision Making		Bint Jbeil, Nabatieh
	AUB	Environmental and Water Resources Engineering	- Follow-up on the compliance of the community in Akroum to the newly installed sedimentation system	Tyre, South Lebanon
	LAU	Information Technology Management and minor in Data Analytics	- Assist CSP's Task Order 3 in in the monitoring and follow up on all tasks related to the Public Awareness Raising on Sorting at Source in Bechmizine Community	Mount Leb, Hamana
	AUB	Business Administration		Sir Al Dinnieh, Akkar
	AUB	Political Sciences		Akkar
	LAU	Information Technology Management	- Assist CSP's Recyclables Waste Management Community of Practice in connecting and building the network of around 60 municipalities	Tripoli, North Lebanon

### Interns who have Graduated During Q1Y3

NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP	GEOGRAPHICAL AREA
	LAU	Business Administration	Providing support and assistance on the social perception campaign - TO4	West Beqaa
	LAU	Marketing with Minor in Advertising		Mount Lebanon, Aley
	AUB	Political Sciences minor in International Affairs	Monitor and analyze the social media platforms and content of Al Khiara Municipality in Bekaa and El Qrayyeh, Tanbourit Municipalities and Hasbani Union of Municipalities, in South Lebanon - TO3	Al Batroun, North Lebanon
	AUB	Business Information and Decision Making	Monitor and analyze the social media platforms and content of Al Khiara Municipality in Bekaa and El Qrayyeh, Tanbourit Municipalities and Hasbani Union of Municipalities, in South Lebanon - TO3	North Lebanon, Tripoli
	LAU	Information Technology Management	Providing support and assistance to CSP's Workforce Development Component on TVETS - TO4	Batroun, Al Chouf

Total number of interns enrolled

**7**

Total number of complete internships

**5**

Total number of current interns

**12**

## INTERN HIGHLIGHT

Carlos Bou Dagher is one of two former CSP/USP interns who in FY2021 trained the agricultural cooperative members of Fissan on the operation, maintenance, storage, and safety measures associated with agricultural equipment previously provided by CSP. Following his internship at CSP, Carlos was able to secure a job at an international air-condition suppliers 'Foxcooling'.



*“This internship supported me develop my communication and teamwork skills, which helped me secure a job at Foxcooling immediately,”* said Carlos Bou Dagher, a mechanical engineering graduate from LAU, and former CSP/USP intern

## IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

As CSP staff and partners improve effectiveness of remote work, and CSP’s capacity building component established solid foundations for online trainings, TO3 expects to make progress on implementation despite a difficult operational context including fuel shortages, roadblocks, and COVID-19 restrictions. However, TO3 expects to face challenges related to potential gaps in human resources as the team shifts focus away from designing TAARs and towards implementation, which prompts the need to adjust staffing to the reflect the increased need for field and operations staff. Despite CSP recruiting a capacity building associate aiming to boost the team’s ability to follow implementation more closely, the team may need to recruit another to enhance and amplify the processing and closing of TAARs and improve efforts in tracking the sustainability of CSP investments throughout its areas of intervention. Given the cross-cutting scope of TO3 activities, expanding the team would enable CSP to improve follow-up and quality control processes on daily field operations, thereby implementing and closing TAARs at a faster rate.

Accordingly, TO 3 will be looking into reconfiguring its organizational structure and staffing plan and create middle management opportunities within current budget resources.



## **VI. MANAGEMENT AND OPERATIONS**

CSP's management team, Task Order 1 (TO 1), provides centralized operational and cross-cutting technical support to all task orders under the CSP IDIQ. Throughout the challenging context, TO 1 maintained business continuity and provided continuous support to CSP's other task orders to deliver on programmatic objectives. In the light of ongoing uncertainty about COVID-19, offices continued to be opened at 50% capacity while maintaining flexible remote work options, with office attendance on a voluntary basis. Field operations and visits were conducted without significant interruptions, except for some unexpected roadblocks and difficult weather conditions in December 2021. The rest of this section details the management team's achievements and progress throughout the past quarter.

### **MANAGEMENT AND OPERATIONS**

#### **ADAPTIVE MANAGEMENT**

CSP continued to utilize the Sayrafa platform as per its agreement with Banque Libano Francais (BLF). This has enabled the conversion of fresh USD funds to LBP in order to facilitate transactions for project commitments in the local currency. Given the significant discrepancy between the official conversion rate (1507.5 LBP to the dollar), and the Sayrafa rate (shifting from 12,000 LBP to 18,500 LBP over the quarter), essential budget savings on payments in LBP were made, particularly for goods and services subsidized by the government, required tax withholdings, and benefits.

Meanwhile, and in its efforts to continue prioritizing staff care, CSP organized a personal security training for all staff on October 13, 2021, in collaboration with its security partner, Atlas Assistance. The training was hosted at CSP offices and included interactive discussions and a series of practical simulations to raise awareness about how to remain safe considering the evolving security dynamics in Lebanon. Specifically, the training included safety and security best practices in cases of civil unrest, carjackings, robberies, violent assaults, armed clashes, and terrorist attacks.

#### **SUBMISSION OF REVISED TECHNICAL AND COST PROPOSALS**

On November 15, 2021, CSP's senior management team (SMT) met with USAID's Contracting Officer to present major achievements and discuss key priorities and next steps. Among other things, the team discussed the importance of extending TO 1 in order to ensure adequate time and resources for the managerial support to all technical task orders and enable CSP to fully meet its contractual obligations. Accordingly, CSP submitted a revised technical and cost proposal for USAID's consideration on December 17, 2021. The proposal entails increasing TO 1's total estimated cost (TEC) and timeline to accord with the supporting needs of TOs 2-5 through current and potentially extended closeout dates. Additionally, as engineering work under TOs 2 and 5 continues to rapidly ramp up, the proposal also aimed at injecting needed and timely funds into the TO 1 engineering unit to ensure adequate resources for construction design, supervision, and quality control of ongoing interventions.

#### **HUMAN RESOURCES**

During the quarter, CSP recruited qualified local staff as per the staffing plan approved for FY2021, as per the tables below. For an updated organizational chart depicting all CSP staff as of December 31, 2021, please refer to Annex H.

CSP New Hires (Oct 2021 – Dec 2021)				
LONG-TERM POSITION	NAME	TASK ORDER	START DATE	REMARKS
Field Officer South	[REDACTED]	TO 2	18-Nov-2021	Existing Position
CSP Promotions and Title Changes (Oct 2021 – Dec 2021)				
LONG-TERM POSITION	NAME	TASK ORDER	START DATE	REMARKS
Senior Grants, Subcontracts, and Procurement Manager	[REDACTED]	TO I	1-Nov-21	Existing Position

## ACCOUNTING AND FINANCE (HOME OFFICE).

In the first quarter of FY2022, CSP continued pushing forward across all task orders while overcoming obstacles such as facing repeated incidents of civil unrest, adapting to scarcity and rising costs of essential resources such as fuel, and coping with ongoing COVID-19 case surges and government-imposed curfews. Below, find a summary of spending across each task order, including explanations of variances in expected expenditure and shifting trends from the previous quarter and fiscal year, if any. For a detailed breakdown of CSP expenditure during the reporting period, please refer to Annex I: Quarterly Financial Report.



**TASK ORDER 1:** [REDACTED] TO I sustained high engagement by local subcontractors, Quantum, BTD and ELARD. Subcontractor costs [REDACTED] included expenditures for tender documents, preliminary design reports, ERACs, and progress reports and advisory services associated with TO 2 activities, as well as communications and outreach expertise for the IDIQ.

**TASK ORDER 2:** [REDACTED] Despite difficult atmospheric conditions, CSP TO2 was able to maintain and expand its implementation. The project also began to design and receive approval of newly proposed activities, added as a part of the modification executed in the previous quarter, setting the task order up for increased spending in the next quarter.

**TASK ORDER 3:** [REDACTED] TO 3 continued to deliver trainings through local partners, launching a community awareness campaign in Koura, supporting the Union of Hasbani Municipalities to Develop an Eco-Tourism Plan, and ensuring sustainability of donated generators by enhancing municipalities' financial management operations.

**TASK ORDER 5:** [REDACTED] The design package for the intervention in Bchale was resubmitted to address almost 250 comments early this quarter. The pending designs for laa, Lower Litani Truck Sewer, and the extension to Borj Rahhal pumping station, were accepted by USAID A&E MSP in the final week of 2021, which will lead to increased spending in the coming quarters as those projects move into the construction phase.

## GRANTS, SUBCONTRACTS, AND PROCUREMENT

CSP's community stabilization, community development, capacity building, and wastewater management activities are implemented through a mix of subcontracts, grants, memoranda of understanding (MOUs), and in-kind procurements, which are managed and administered by the activity fund team under TO 1.

**SUBCONTRACTORS MANAGEMENT** During the reporting period, CSP coordinated closely with construction quality control subcontractor, Bureau Technique pour le Développement (BTD) and environmental services subcontractor, Earth Link and Advanced Resources Development (ELARD), to ensure quality interventions. These partners provide engineering design, construction site supervision, and environmental compliance services for several ongoing and potential interventions under CSP's community support, wastewater management, and workforce development components.

Additionally, the team issued a modification to the ongoing time and materials subcontract with institutional communications and outreach partner Quantum. The modification extends the period of performance of the subcontract at no additional cost through September 30, 2022 thus extending Reporting Officer [REDACTED] through August 31, 2022 and Graphics and Videography Associate [REDACTED] through September 30, 2022.

**COMMUNITY SUPPORT** The activity fund team supported TO 2 in evaluating applications and selecting a grantee for a labor-intensive activity in Qbaiyat, Aandqet, and Jabal Akroum, North Lebanon. Additionally, during the first quarter of FY2022, the activity fund team supported TO 2's North team in issuing a request for application, evaluating applications, and selecting a grantee for a labor-intensive activity in Wadi Khaled and Sahel Akkar. To enhance TO 2's activity design and implementation, the team managed also subcontracts with BTD and ELARD. In addition, the team supported TO 2 in releasing requests for quotations and evaluating proposals to implement their construction activities.

**CAPACITY BUILDING & TECHNICAL ASSISTANCE** The activity fund team supported TO 3 by continuing to manage the contracts with service providers for the provision of technical assistance and capacity building to local actors, specifically in the areas of financial management, assets management, awareness raising, and ecotourism. The team also coordinated with TO 3 to issue contracts with suppliers to create operation and maintenance manuals and produce guidelines and tip sheets for training. The team continued to support TO 3 with their fixed amount award grant with Terre Liban to provide technical assistance to 14 villages in the Koura district, supporting local stakeholders to design and implement a community awareness campaign on sorting at source.

**WASTEWATER MANAGEMENT** The activity fund team supported TO 5 in evaluating and selecting contractors for their first two construction tenders for wastewater infrastructure interventions in Aitanit and Nmaiye; the team equally finalized the negotiation of the corresponding construction supervisions subcontracts with ELARD and BTD. In addition, the team continued to support TO 5 in the management of their fixed amount award grant with the Association of Lebanese Industrialists to provide capital investments to several industries in Lebanon aiming to improve their wastewater management.

**VETTING** CSP adhered to USAID's Vetting Mission Order 15/03, related to the National Security Screening of Awards, and has established a system to gather information from partners and beneficiaries at the field level to expedite the vetting process for key individuals. All submissions of

partner information forms during the fourth quarter of FY2021 were tracked using the vetting tracker, as shown in Annex J: Vetting Tracker.

During the reporting period, CSP also collaborated with the Lebanon Vetting Support Unit and USAID's Contracting Officer to address some beneficiary communities and partners under TO 2 and TO 3 with expired vetting eligibility. Due to version control issues on shared documents stemming from the nationwide energy crisis, the project discovered discrepancies wherein it found that vetting eligibility had expired for 14 beneficiary communities over the past three months. Upon discovery of the non-compliant Personal Identification Forms (PIFs), CSP immediately resubmitted each PIF to the VSU for re-vetting and is reasonably assured that the beneficiary communities will be found eligible following the previous eligibility determination. Additionally, CSP has since taken measures to safeguard against the possibility of data loss resulting from electricity and internet failure, such as purchasing power banks and increasing communications allowances for staff to utilize internet mobile hotspots while working from home.

## **CROSS-CUTTING TECHNICAL SUPPORT**

### **ENGINEERING AND ENVIRONMENTAL COMPLIANCE**

During the reporting period, TO1's engineering unit continued its support to the design, tendering, and implementation of ongoing construction activities across CSP interventions despite operational challenges related to the economic crisis, including shortage of essential material such as concrete and steel. Throughout the quarter, CSP's engineering unit closely collaborated with construction quality control subcontractor BTD and other contractors to secure the availability of these material at the early stages of implementation, thereby ensuring timely availability and avoiding delays, such as in Nabi Ayla, where CSP managed to secure and reserve the required quantities of steel and concrete at the early stages of implementation prior to constructing a retaining wall. Additionally, following a reported collapse in the CSP implemented sedimentation system at the Akroum Olive Press, the engineering unit took immediate action in collaborating with all involved stakeholders to clean the affected site, restore and enhance the system, commission it for use by the cooperative, and secure environmental compliance.

During the quarter, and in line with its commitment for continuous development, CSP management commissioned between October 12, 2021, and November 19, 2021, a management review of the expertise, skills, and resources of its engineering unit and subcontractors as they relate to the design and implementation of engineering components across CSP's technical task orders. The review included a desktop assessment of pertinent existing project documents and key informant interviews/focus group discussions. For a detailed brief on the outcomes and recommendations of the engineering management review, please refer to the below section on 'Lessons Learned and Next Steps'.

## **MONITORING, EVALUATION, AND LEARNING**

### **MEL PLANS UPDATES**

During this quarter, CSP submitted a revised MEL plan for its technical assistance activities under TO3 and their related targets. The revised MEL plan incorporates contextual changes as well as the new targets under TO 2 following the extension of its timeline and budget. The revisions also included an executive summary of the changed MEL targets, the amended MEL plan, and the amended IPTT.

## DATA COLLECTION AND SUPPORT TO TECHNICAL TASK ORDERS

The MEL team continued to use remote data collection modalities combined with field visits whenever possible to verify that ongoing activities are being implemented according to their intended designs, in addition to evaluating outcomes and reporting on activities. During the first quarter of FY 2021, MEL was able to verify that 68,004 people gained access to adequate level of essential services as per the below graphic. While both TO 3 and TO2 fall under Development Objective 1, they share a set of common indicators that target the same beneficiaries in most activities. In its efforts to avoid double counting, the MEL unit attributes common indicator results to one of the TOs, usually TO2, as direct community support interventions normally precede technical assistance ones.



Additionally, during the quarter, the MEL team continued to coordinate with TO 5 on the approval process and full design and bidding packages of its interventions in Lower Litani and laa, as well as on the completion of the bidding process for its intervention in Aitanit. With an activity MEL plan already developed, CSP will be collecting related data as the activity achieves its expected results. For a full account of MEL indicators for the quarter and how they compare with the targets set, see Annex A. See Annex B for CSP's full indicators tracking table.

## COMMUNICATIONS AND OUTREACH

During the quarter, the communications and outreach unit continued to produce and disseminate impact material to maximize the visibility of USAID assistance. In addition to periodically updating CSP's online channels and continuously supporting technical TOs on branding and visibility, the communication unit ramped up its coordination with local media, increased production of audio-visuals, and initiated preparations for a comprehensive three-month media campaign under TO 4 set to be launched in the upcoming quarter.

### SUPPORT TO TECHNICAL TOs

The communications team continues to support all CSP's technical TOs by generating and editing impact content, producing, and disseminating visibility material, and ensuring quality reporting. These include producing informative branding, construction plaques, and road signs for multiple interventions under TO2 and supporting the design of training certificates and internship focused posters under TO3. In addition to producing and disseminating multiple videos highlighting USAID assistance under TOs 2 and 3 (as detailed below), the communication unit also supported the TO5 team in conducting an event for the signing of its first Acts of Agreements, organizing kickoff meetings and developing related outreach material. Furthermore, during the quarter, the team developed a three-month media campaign under TO4 that aims to raise awareness on the positive impacts of TVET education and contribute to improving the general public's perception of the TVET sector. The plan is set to be launched in February 2022 and includes morning show interviews, television spots, and a condensed social media campaign.

### MEDIA COORDINATION

The communications team enhanced its coordination with local media news outlets during the quarter by pitching USAID approved highlights to targeted journalists in the efforts of generating media interest in covering CSP activities. As such, the prominent Annahar newspaper conducted an interview with CSP’s Chief of Party for an article on CSP intervention mechanisms. The article was shared with and approved by USAID and is set to be published in January 2022. Additionally, and in preparations for the launch of the TO4 media campaign, the communications unit was able to pre-book interviews on morning shows with two television outlets - MTV and Al Jadeed - to highlight USAID’s workforce development activities during the upcoming quarter. It is worth noting that CSP has also received interest for interviews from multiple local media newspapers including Al Liwaa’, Al Mashareq, and Annahar by the end of the quarter, and will continue to coordinate closely with USAID upon any media request.

### OUTREACH MATERIAL

During the reporting period, CSP produced/disseminated the below outreach material to promote USAID’s assistance across its channels.

**AUDIO-VISUALS** CSP produced three videos and one illustration audio-visual during the quarter. The first video highlighted community needs in Kfar Yashit for the rainwater collection system that is being implemented under TO2. The video was screened in October 2021, in the presence of the U.S Ambassador to Lebanon, Ms. Dorothy Shea, during Rene Mouawad Foundation’s closing event for their USAID funded solar interventions in Kfar Yashit. The remaining videos were submitted to USAID for approval by the end of the quarter; one focused on CSP enhancing the hiking trail and festival grounds in Ain Ebel and building its municipal capacities and the other highlighted CSP’s provision of agricultural equipment to the Saidoun Agricultural Cooperative and its impact on community farmers amidst the ongoing economic crisis.



[Click to watch a video on CSP’s streetlight interventions](#)

Also during the quarter, the team disseminated its video focusing on CSP’s streetlight interventions in Niha, Khiara and Rashaya el Foukhar under TOs 2 and 3, as well as produced an animated infographic video highlighting CSP’s achievements throughout 2021.



[Click on the photo to watch an animated infographic highlighting CSP’s achievements throughout 2021](#)

**NEWSLETTER AND STORY MAP** During the quarter, the team disseminated the December 2021 issue of its bimonthly newsletter to its 400 direct subscribers, as well as produced a story map summarizing the contents of CSP’s annual FY2021 progress report. The story map is designed using the online mapping software ArcGIS and conveys the report’s contents to a general audience by

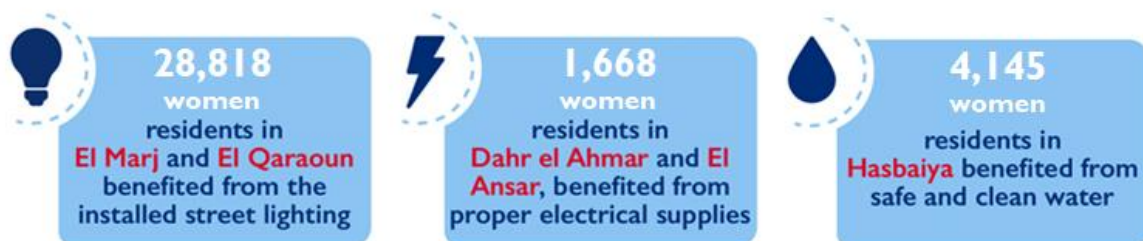
combining narrative, audiovisuals, and interactive maps. Both materials, along with all previous CSP newsletters and story maps, are accessible through the CSP website.

**TRANSFORMING LIVES STORIES** This quarter, CSP received USAID approval on one story promoting CSP’s internship program in coordination with the USAID-funded University Scholarship Program (USP). The story highlights the practical experience provided by the program through intern, Manal Diab, who managed to secure a job position as a result of her internship (See Annex M).

## GENDER EQUALITY AND WOMEN’S EMPOWERMENT

During the first quarter of FY2022, CSP continued to identify implementation areas for gender equality and women’s empowerment across the program. CSP’s Gender Equality and Social Inclusion (GESI) task force continued to meet and discuss female beneficiary targets and methods on increasing women’s participation in CSP interventions. In parallel, the communications team continued to ensure GESI impact outreach by promoting female beneficiaries in transforming lives stories, activity highlights, and videos.

During the quarter, CSP surpassed its target of 30% female participants in USG assisted programs under TOs 2 and 3. More than half of the 68,004 people who gained access to adequate levels of essential services under TO2 were women as per the below visual. Whereas 34.5% participants who were benefiting from technical assistance packages under CSP’s TO 3 were women. Meanwhile, as wastewater management activities under TO5 are yet to be implemented, the team is on track to impact at least 24,000 women of its 80,000 targeted beneficiaries (30%).



## LESSONS LEARNED AND NEXT STEPS

Chemonics is a learning organization, continually focused on assessing what is working and what can be scaled to amplify its impact, while also sincerely looking at areas for improvement and making management adaptations. The TOI work plan for FY2022 includes ample opportunities for taking time to pause and reflect through formal collaboration, learning, and adaptation (CLA) exercises, workshops, and retreats. During this reporting period, the CSP team conducted planned retreats for all staff as well as for the SMT. In addition, and given the predominance of interventions with engineering or construction components across all CSP technical task orders, CSP leadership initiated an unplanned, yet highly instructive management review of the TOI engineering unit. Please see below for additional details about the retreats and reviews conducted for the purposes of continual learning and improvement during the October-December 2021 reporting period.

**ALL STAFF RETREAT** CSP conducted a retreat for all staff on October 1, 2021, at Chahtoul Camping in Keserwan. Following several country-wide lockdowns, work-from-home mandates, and limited office presence due to COVID-19, this was CSP's first in-person event for all staff in nearly two years. The retreat was scheduled during a relatively safe period marked by lower rates of COVID-19 transmission and infection and vaccination of more than 90 percent of CSP staff. Given that so much had transpired – including the country context and staff turnover – since the last all-staff retreat in January 2020, the October 2021 retreat focused on fostering teamwork and camaraderie among CSP's various task orders and departments to amplify the impact of CSP assistance. The activities, which were hands-on and participatory in nature, were geared towards addressing the following objectives:

- ① Improving communication and decision-making among CSP's staff
- ① Reviewing and clarifying CSP's organizational structure
- ① Strengthening coordination to build efficiencies into the CSP workflow
- ① Celebrating CSP's accomplishments and achievements in FY2021
- ① Envisioning next steps through sharing of work plan activities and targets for FY2022

At the end of the retreat, the outside facilitators (hired through Lebanese consulting firm Trace) noted a number of strengths in the CSP team, including high levels of creativity, engagement, and pride in the mission and work of CSP. Going forward, CSP's leadership will leverage these strengths to continue steering the team towards addressing some of Lebanon's most acute local development challenges.

### SENIOR MANAGEMENT TEAM (SMT) RETREAT

Similar to the all-staff retreat, the SMT retreat was a planned activity in the TOI work plan for the first quarter of FY2022. Held from December 3-4, 2021, at Maison de la Foret in Jezzine, the overall purpose of this retreat was to convene CSP's SMT – comprised of the chief of party, deputy chief of party, TO directors, and directors of MEL and communications/outreach – to present and discuss key project issues to drive enhanced impact in 2022. Issues discussed included FY2021 results; FY2022 work plans with a focus on linkages between task orders and opportunities for collaboration and integration; and key priorities for FY2022 as well as indicators/targets to measure progress towards those priorities (see textbox to the right).

2022 CSP Key Priorities and Indicators	
<ul style="list-style-type: none"> <li>• Meet performance target <i>Indicators: MEL targets, CPAR ratings, burn rate</i></li> </ul>	<ul style="list-style-type: none"> <li>• Thought leadership <i>Indicators: presentations, works published</i></li> </ul>
<ul style="list-style-type: none"> <li>• Sustain outreach and visibility <i>Indicators: public events, social media engagement, media campaigns</i></li> </ul>	<ul style="list-style-type: none"> <li>• Staff satisfaction/engagement <i>Indicators: staff engagement activities, professional development opportunities, retention</i></li> </ul>



## ENGINEERING MANAGEMENT REVIEW

Given the nature of CSP's scope and mandate to improve the delivery of essential services, much of the work is delivered through engineering and construction. To manage the infrastructure works, CSP TOI has a three-person direct-hire Engineering Unit, which is supported by subcontractor BTD for construction design and supervision and ELARD for environmental compliance. Together, the Engineering Unit, BTD, and ELARD are responsible for supporting the design and implementation of infrastructure interventions by ensuring overall quality and adherence to the established construction quality control plan and environmental mitigation measures. Due to the rapid expansion of the infrastructure portfolio across all task orders, coupled with the need for enhanced safety and environmental compliance at project sites, CSP's leadership commissioned a review of the current organizational and management structure of CSP's Engineering Unit. From October 12<sup>th</sup> to November 19<sup>th</sup>, 2021, long-term Chemonics employee Stanley Fardin, a licensed professional engineer and environmental compliance expert, conducted the management review focused on assessing CSP's engineering assets (including staff, subcontractors, and tools) and made recommendations to improve the implementation of the program's engineering works.

While a number of strengths were identified (see textbox), the management review revealed challenges and weaknesses, both internal and external, that were leading to bottlenecks and quality issues in the delivery of some infrastructure interventions. To address these issues, the management review made 16 recommendations to streamline CSP's internal processes and improve resource allocation processes. CSP is now acting on the most relevant and impactful recommendations. For example, CSP is adopting a shared tool to monitor implementation of its infrastructure interventions. The team is also reorganizing its existing engineering assets by establishing a more direct linkage between the TO2 field engineers and TOI Engineering Unit. And to augment oversight during construction, CSP is adding field inspectors sourced from the CSP/USP internship program. Overall, the engineering management review is a prime example of the type of self-reflection, transparency, and adaptive management that has become a hallmark of CSP implementation.

### CSP's Engineering Strengths

- Overall performance and quality of the work is more than satisfactory
- High levels of engagement: staff are enjoying the work and are convinced that their efforts are positively impacting the lives of beneficiaries
- CSP's senior management is aware of the challenges and actively seeking to streamline processes and improve delivery of infrastructure activities

*Stanley Fardin  
Engineering Management  
Review November 2021*



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LEBANON COMMUNITY SUPPORT PROGRAM

## VII. ANNEXES

### ANNEX A. YEAR 4 Q1 PROGRESS MADE TOWARDS TARGETS – TO2

Note: Cumulative targets under TO2 have been adjusted to reflect the targets that were amended as part of the August 2021 cost extension, beginning from Y3Q4.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of Y4 Q1	Cumulative results as of Y4 Q1	Y4 Q1 TO2 Targets	Y4 Q1 TO2 Results	10% ± Deviation	Justification of deviation from target
Project Goal: Municipalities and underserved and vulnerable communities enjoy better services and enhanced economic opportunities that improve lives and reduce tensions										
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	809,100	475,050	381,468	83,513	Reported:  67,426  Achieved:  67,427	-19%	<p>During the first quarter of Year 4, CSP reached 81% of its quarterly target and 47% of its LOP target.</p> <p>The deviation from the LOP target is due to the considerable number (50) of activities that are still under implementation.</p> <p>The deviation from the target during this quarter is due to several factors.</p> <p>For example, in the south region, there is a delay in the implementation of the two activities:</p> <p>1) STH020 (East Saida): The distribution of bins was put on</p>

										<p>hold after the TO3 team decided to conduct a focus group discussion in order resolve some pending challenges faced and move forward with the awareness campaign and</p> <p>2) STH001 (Old Saida): Challenges were faced between the contractor and the engineers. The results will be collected during the upcoming quarter.</p> <p>In the North region, there are delays in the implementation of solid waste/wastewater management activities, such as NTH028 (Ras Nhash), NTH020 (Aachach/Meriata/Arde), NTH025 (Bechmezzine) and NTH031 (Haret El Fouwar) that target a huge number of beneficiaries. The distribution of bins has started under the above activities following the completion of the awareness campaign. Data is expected to be collected during the upcoming quarter. In addition, the weather conditions affected the implementation process.</p> <p>Despite all the challenges, the CSP team will continue</p>
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										working on fast-tracking different activities and hence contribute to the achievement of results in the upcoming quarter.
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	110	58	41	13	5	-62%	<p>CSP reached 38% of its quarterly target and 37% of its LOP target.</p> <p>Although the TO2 technical team considers activity completion when all equipment has been delivered, the MEL team reports results on local actors with enhanced abilities only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors.</p>
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	53.3%	30%	Reported: 51.1%	+70%	During the reporting period, CSP exceeded both its quarterly target and its LOP target. Most of the reported beneficiaries are from household data presented by municipalities of Hasbaya, El Qaraoun, El Ansar, El Marj, and Dahr El Ahmar who benefited from essential services such as water and electricity.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of Y4 Q1	Cumulative results as of Y4 Q1	Y4 Q1 TO2 Targets	Y4 Q1 TO2 Results	10% ± Deviation	Justification of deviation from target
RESULT I LEVEL: Ability of local actors to mobilize development resources demonstrated										
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	\$149,000	\$55,657.63	\$ 57,987.17	\$35,835.59	\$ 15,588.72	-56%	CSP reached 44% of its quarterly target and 39% of its LOP target; however, it is worth mentioning that as the prevailing economic crises continue during this period, less partners were able to contribute to CSP activities.
IR 1.1 Level: Development resources accessed by communities										
10	Number of community resources and or assets involved in USG assisted activities	Quarterly	0	44	20	16	6	2	-67%	CSP reached 33% of its quarterly target and 36% of its LOP target.  As mentioned under indicator 8, the key factor affecting this indicator each quarter is the economic/financial crisis represented by LBP devaluation and release of municipal funding. In addition, the COVID pandemic does play an indirect role as most municipalities had to allocate/invest scarce resources to address the

										challenges resulting from the virus.
11	Number of community members who have participated in the CSP activity cycle	Quarterly	0	1,375	1,175	1,125	49	26	-47%	CSP reached 53% of its quarterly target and 81% its LOP target.  Results reported are collected from the completed activities. More results will be reported during the upcoming quarter as more activities reach their completion phase given that 50 activities are currently under implementation.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of Y4 Q1	Cumulative results as of Y4 Q1	Y4 Q1 TO2 Targets	Y4 Q1 TO2 Results	10% ± Deviation	Justification of deviation from target
IR 1.2 Level: Capacity of local actors to mobilize resources developed										
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	110	60	46	11	5	-55%	CSP reached 45% of its quarterly target and 42% of its LOP target.  The deviation from target is due to delays in the implementation given that a considerable number (50) of activities are still under implementation. For additional

										details, see the justification under Indicator 1 above.
RESULT2 LEVEL: Community members benefit from local development through collaboration										
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	110	60	44	12	5	-58%	<p>CSP reached 42% of its quarterly target and 40% of its LOP target.</p> <p>Although the TO2 technical team considers an activity to be completed when all equipment has been delivered, the MEL team reports results on local actors engaged in community only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors. Completion of activities has been highly affected by the reasons described above.</p>
IR 2.1 Level: Essential services delivered or improved										
18	Number of essential services provided, installed or upgraded as a	Quarterly	0	92	50	37	10	5	-50%	<p>CSP reached 50% of its quarterly target and 40% of its LOP target.</p> <p>The MEL team reports results on essential services only when beneficiaries have access to the</p>



	result of USG assistance									supported services and when activities are functioning and successfully operated by supported local actors. Completion of activities has been highly affected by several external factors as described previously.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of Y4 Q1	Cumulative results as of Y4 Q1	Y4 Q1 TO2 Targets	Y4 Q1 TO2 Results	10% ± Deviation	Justification of deviation from target
19	Number of people with access to adequate levels of essential services	Quarterly	0	805,000	455,163	354,249	87,459	68,004	-22%	<p>CSP reached 78% of its quarterly target and 44% from its LOP target.</p> <p>The deviation from target is due to delays in the implementation given that a considerable number (50) of activities are still under implementation. See Indicator 1 for additional details about external delay factors.</p>
IR 2.2 Level: Economic opportunities increased										
21	Number of people directly benefiting from increased economic opportunities as a result of USG-	Quarterly	0	4,100	4,900	5,538	333	37	-89%	<p>CSP reached 11% from its quarterly target but has already exceeded its LOP target.</p> <p>The excess results from LOP target came from the 3 labor intensive activities through</p>

	assistance in local communities									<p>which not only the worker is counted but also the household members.</p> <p>However, the deviation from the quarterly target during this quarter is due to the fact that the livelihood activities such as Ein Ebel and El Qrayeh that aim to help people have better economic opportunities through increasing their income or decreasing costs of production are still being verified and will be reported in the upcoming quarter. In addition, most notably, TO2 submitted for approval several labor-intensive activities that once implemented, will easily contribute to meeting the target in the upcoming period.</p>
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	7	2	5	1	0	-100%	<p>No results are reported in Y4 Q1.</p> <p>Results will be reported during the upcoming quarter such as Ein Ebel as soon as the supporting documents are verified.</p>

## **ANNEX B. INDICATORS PERFORMANCE TRACKING TABLE**

Please refer to the email attachment labeled “Annex B. Indicators Performance Tracking Table.”

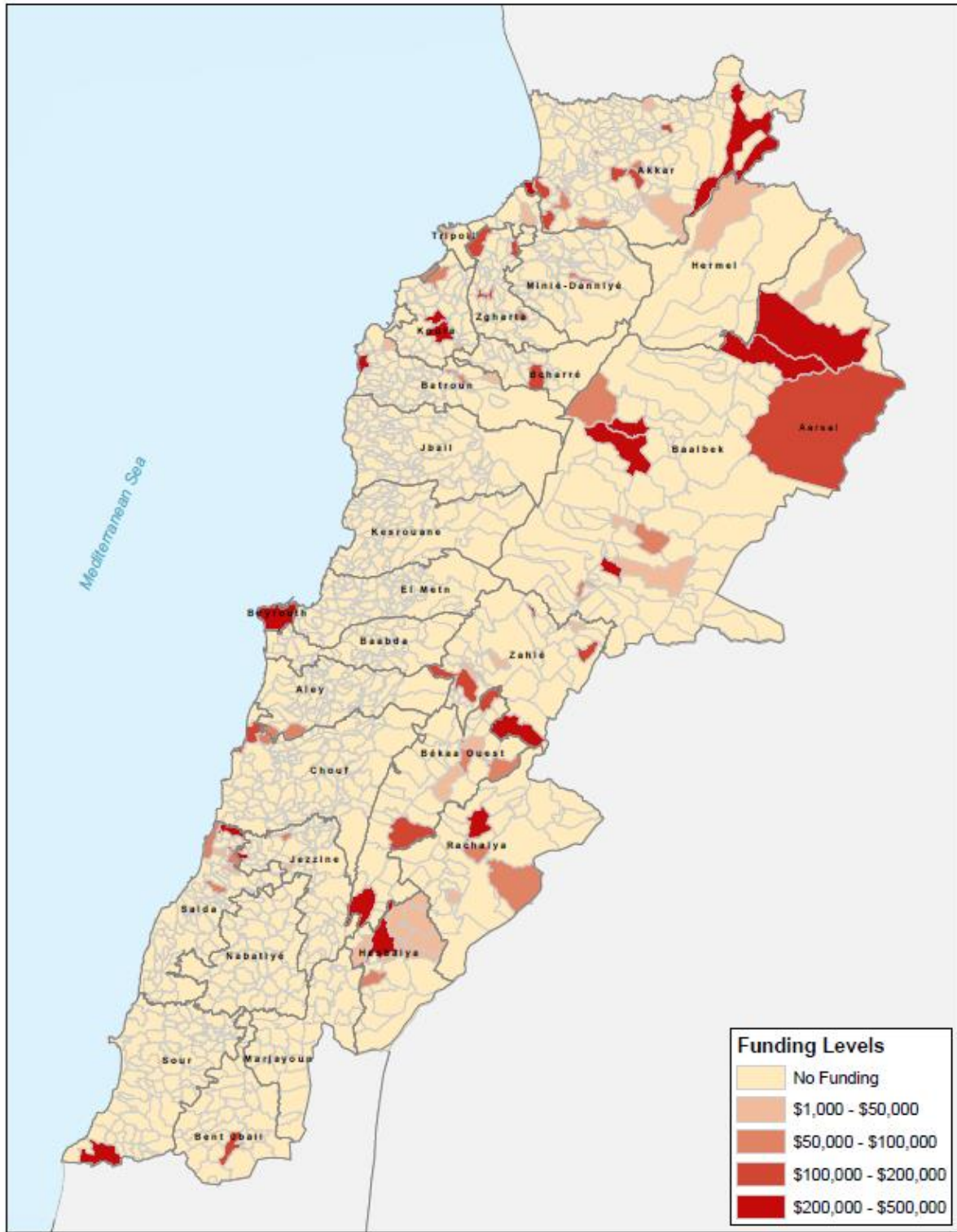
## **ANNEX C: CSP TO2 ACTIVITY TRACKER**

Please refer to the email attachment labeled “Annex C. TO 2 Activity Design and Implementation Tracker.”

## **ANNEX D: TO 3 PROGRESS STATUS**

Please refer to the email attachment labeled “Annex D. TO 3 Progress Status.”

**ANNEX E: MAP OF TO 2 FUNDING LEVELS**



0 12.5 25 50 Kilometers

Date: JAN 2022 / Produced by: GIS/Transport

**ANNEX F: YEAR 4 QUARTER I PROGRESS MADE TOWARDS TARGETS – TO3**

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of Y4 Q1	Cumulative Results as of Y4 Q1	Y4Q1 TO3 Targets	Y4Q1 TO3 Results	10% ± Deviation	Justification of deviation from target
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	1,170	438	659 Reported 1,180 Achieved	88	197 Reported 252 Achieved	+186%  Deviation	TO3 team attracted a high number of beneficiaries to take part in clustered training sessions implemented in all areas. In addition, TO3 engaged new communities throughout the design and implementation of 18 TAARs during the current reporting period.
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	117	31	5 Reported 21 Achieved	8	2 Reported 4 Achieved	-50%	Under this indicator, local actors are reported for TAARs that have been completed. During this quarter, 3 TAARs were closed, one of which had two local actors with enhanced abilities. One of the local actors had already been reported

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of Y4 Q1	Cumulative Results as of Y4 Q1	Y4Q1 TO3 Targets	Y4Q1 TO3 Results	10% ± Deviation	Justification of deviation from target
										under TO2 for this indicator.
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	42%	30%	34.5 % Reported  31.3% Achieved	No Deviation	
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	\$230,000	\$42,500	\$23,356.67	\$12,500	\$0	-100% Deviation	In Y4Q1, none of the local actors mobilized resources. Due to the economic crisis, the local actors are rendered unable to mobilize additional resources beyond essential services. The results for this indicator will mainly depend on external funds.
11	Number of community member who have participated	Quarterly	0	0	0	365 Reported	0	209 reported	+100% Deviation	TO3 originally did not report results under this indicator (pending approval on CSP TO3 updated MEL plan).



No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of Y4 Q1	Cumulative Results as of Y4 Q1	Y4Q1 TO3 Targets	Y4Q1 TO3 Results	10% ± Deviation	Justification of deviation from target
	in the CSP activity cycle					386 Achieved		216 Achieved		Under TO3, this indicator captures project design activities (profiling and participatory TAAR design), community events such as opening/closing town hall meetings, stakeholders town hall meetings, troubleshooting and back-stopping meetings
12	Number of people who have participated in USAID-funded training	Quarterly	0	1,170	438	1,140	88	239 Reported	+171.5% Deviation	TO3 team attracted a high number of beneficiaries to take part in clustered training sessions implemented in all areas. In addition, TO3 engaged new communities throughout the design and implementation of 18 TAARs during the current reporting period.
13	Number of days of USG-funded training	Quarterly	0	3,510	1,313	1498.5	263	569.5	+116.5 % Deviation	TO3 team attracted a high number of beneficiaries to take part in clustered training sessions implemented in

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of Y4 Q1	Cumulative Results as of Y4 Q1	Y4Q1 TO3 Targets	Y4Q1 TO3 Results	10% ± Deviation	Justification of deviation from target
										all areas. In addition, TO3 conducted training component sessions under 18 different TAARs, with several days for each training component, namely TAAR051 which consisted of several training days on ERP systems for RWEs.
14	Number of people who have participated in USAID-funded awareness sessions	Quarterly	0	975	365	587	73	0	-100% Deviation	Several awareness sessions are pending TO2 completion of their activities for TO3 to proceed. This element is pending the finalization of some activities, like in Amioun and in East Saida, where recycling bins have not been fully distributed. This deviation will be solved in the upcoming two quarters.
15	Number of activities implemented with	Quarterly	0	117	31	3 Reported 20 Achieved	8	1 Reported	-75% Deviation	MEL reports on number of TAARs upon completion. 3 TAARs were completed while

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of Y4 Q1	Cumulative Results as of Y4 Q1	Y4Q1 TO3 Targets	Y4Q1 TO3 Results	10% ± Deviation	Justification of deviation from target
	participation from local stakeholders							2 Achieved		39 TAARs are still under implementation.
16	Number of institutional adaptations made as a result of learning and training	Quarterly	0	93	24	27	6	3	-50% Deviation	The negative deviation is due to the fact that only 3 TAARs were closed during this quarter. The MEL team reports on this indicator only after a TAAR has been concluded.
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	117	28	4 Reported 21 Achieved	5	2 reported 3 Achieved	-40% Deviation	MEL reports on number of TAARs upon completion. 3 TAARs were completed while 39 TAARs are still under implementation.
20	Number of assisted local actors that have developed or	Quarterly	0	105	25	20	7	3	-57 % Deviation	MEL reports on number of TAARs upon completion. Of the completed TAARs, 3

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of Y4 Q1	Cumulative Results as of Y4 Q1	Y4Q1 TO3 Targets	Y4Q1 TO3 Results	10% ± Deviation	Justification of deviation from target
	improved internal systems to sustain essential services									local actors applied to this indicator in this quarter.
21	Number of people directly benefiting from increased economic opportunities as a result of USG-assistance in local communities	Quarterly	0	100	64	40	9	13	+44.4 % Deviation	TO3 achieved 13 beneficiaries under this indicator. In this quarter, 13 conducted internships through the TO3 guidance and placement.
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	10	3	2	0	0	No Deviation	

## ANNEX G: TO 5 YEAR 4 QI PROGRESS MADE TOWARDS TARGETS

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y4 QI TO5 Targets	Y4 QI TO5 Results	10% ± Deviation	Justification of deviation from target
DOIb: Output	Number of people benefitting from USG assistance [PMP]	Annually	0	83,045	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
DOI d: Outcome	Proportion of female participants in USG assisted programs	Annually	0	30%	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Purpose) Outcome	Percentage of people confirming on having improved access to essential services and/or increased economic opportunities	End of Project	0	60%	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.

	provided through USG assistance							
Outcome a)	Number of persons impacted by improved quality of water services as a result of USG assistance	Annually	0	83,045	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome b)	Number of activities implemented with local stakeholders to conserve water resources as a result of USG assistance	Annually	0	11	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome c)	Percent change in discharge of untreated wastewater as a result of USG assistance	EoP	0	10%	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.

Outcome d)	Percentage of cost recovery in the targeted areas [contextual]	EoP		TBD	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.
result 2 a)	Number of USAID-assisted local actors (including CSOs, private sector organizations) engaged in community, regional and national programs	Annually		9	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
IR2.1 a)	Number of essential services provided, installed, or upgraded	Annually	0	11	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome 1.2 a)	Number of water sector institutions	Annually	0	2	0	0	-	The reporting on this indicator during this quarter is not

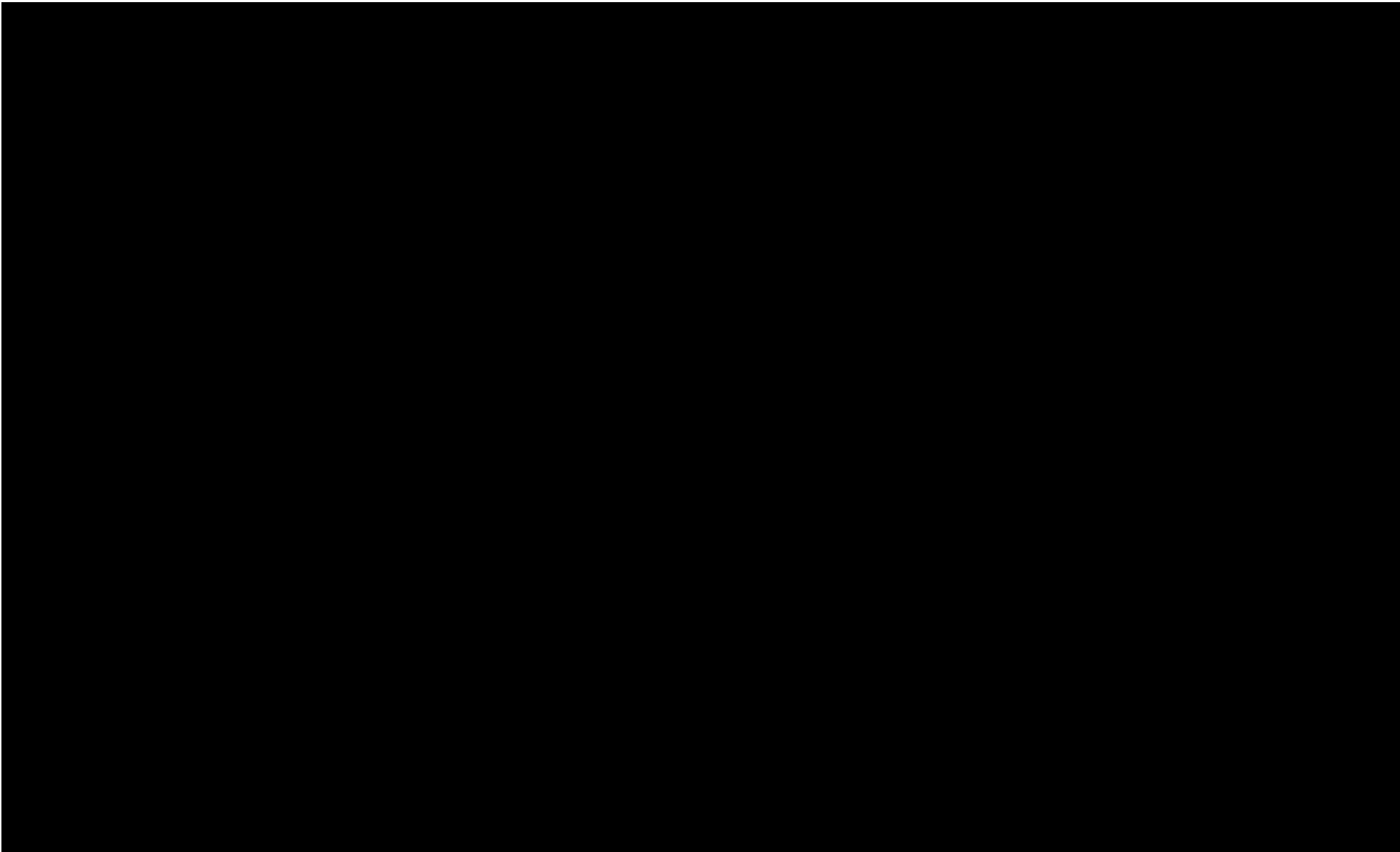
	strengthened to manage water resources or improve water supply and sanitation services as a result of USG assistance							applicable, being an annual indicator.
Outcome 1.2 b)	Number of for-profit enterprises, producer organizations, water users, associations, women groups, trade, and business-based organizations that applied improved organization-level technologies or management practices as a result of U.S. government assistance	Annually	0	7	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.



Outcome 1.2 c)	Number of participants in on-the-job training and workshops	Quarterly	0	11	1	0	-100%	Under the current reporting period, Infrastructure activities are still in the design phase. The implementation phase has not yet begun.
Outcome 1.1 a)	Volume of wastewater per day managed environmentally as a result of CSP interventions	Annually		12,000 m3	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome 1.1 b)	Number of functioning water facilities constructed or rehabilitated with USG assistance	Annually		4	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
IR 1.1.b) Output	Value of new funding mobilized to the water and	Annually		\$105,000	0	0		The reporting on this indicator during this quarter is not

	sanitation sectors as a result of USG assistance (feed in: Value of resources mobilized by local actors to respond to communities' priority needs)							applicable, being an annual indicator.
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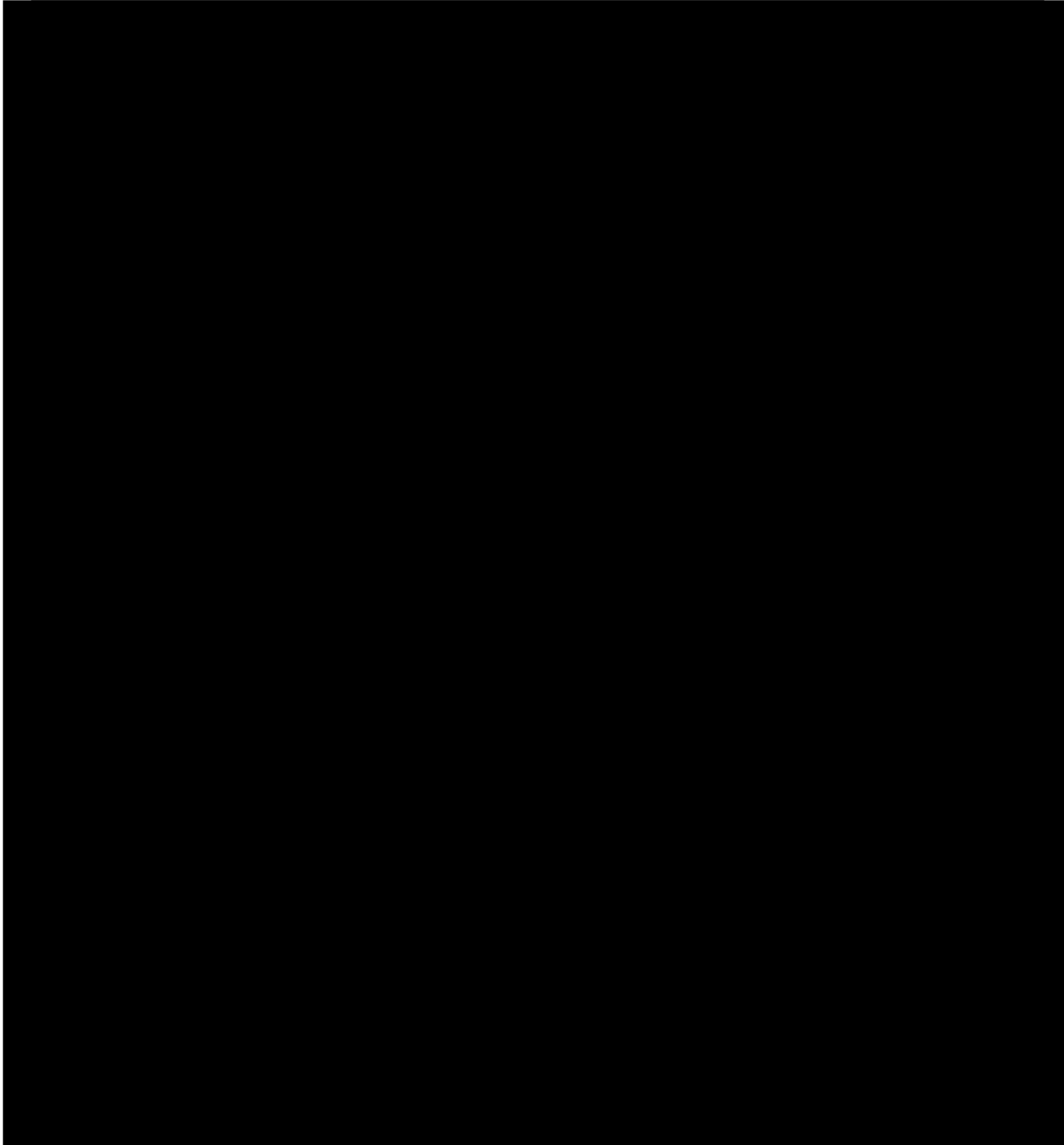
**ANNEX H: CSP FULL ORGANIZATIONAL CHART**



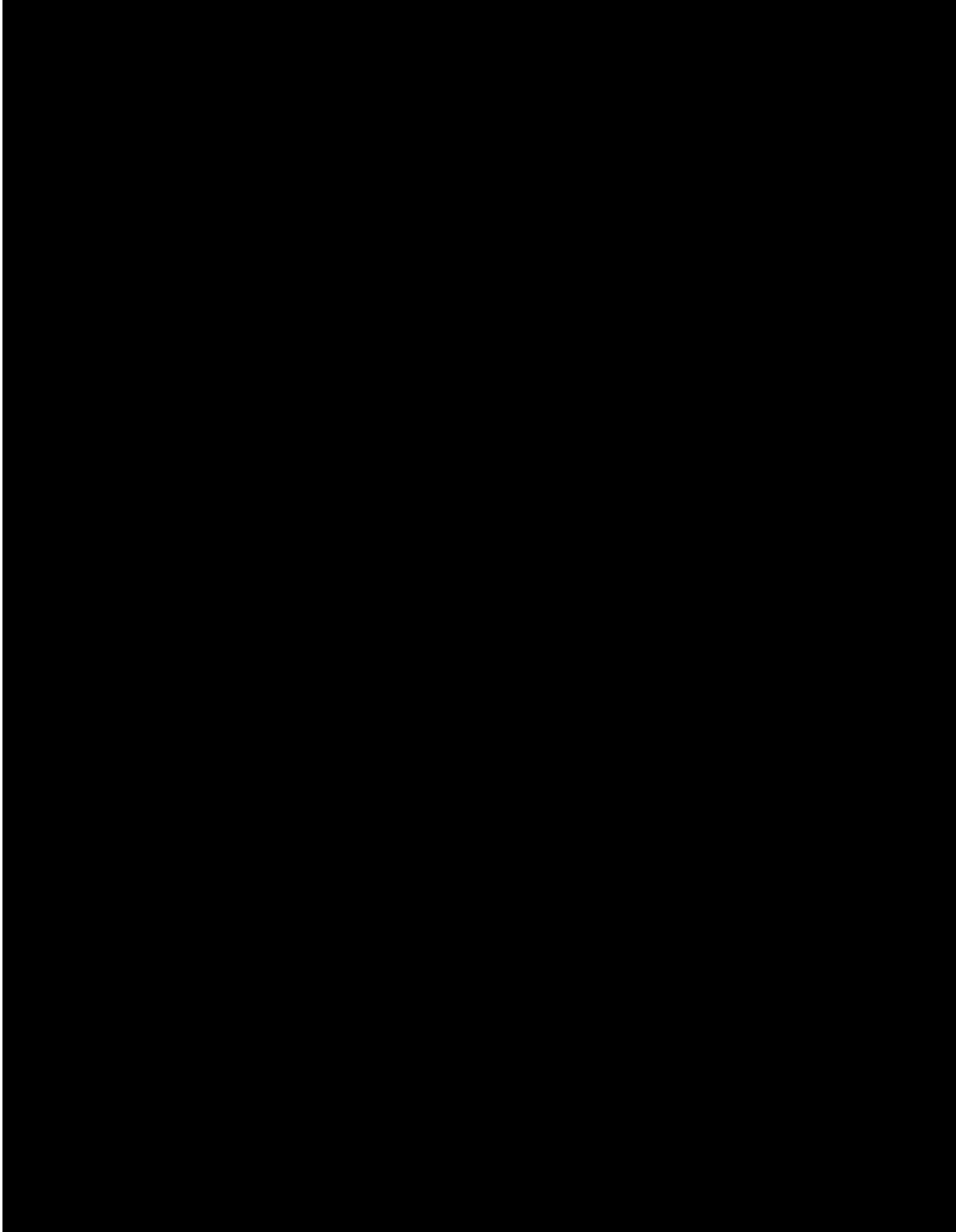
## **ANNEX I: QUARTERLY FINANCIAL REPORT**

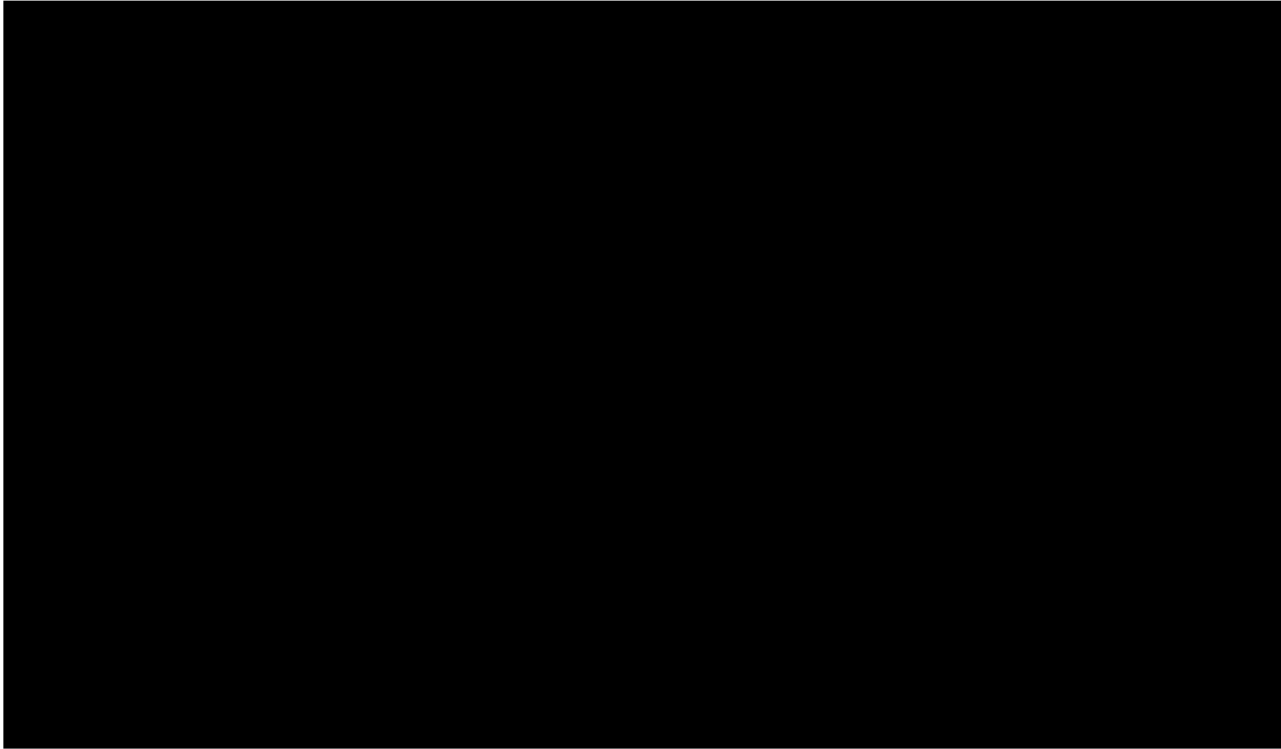
Please refer to the email attachment labeled “Annex I. Quarterly Financial Report.”

**ANNEX J: VETTING TRACKER (OCTOBER – DECEMBER 2021)**

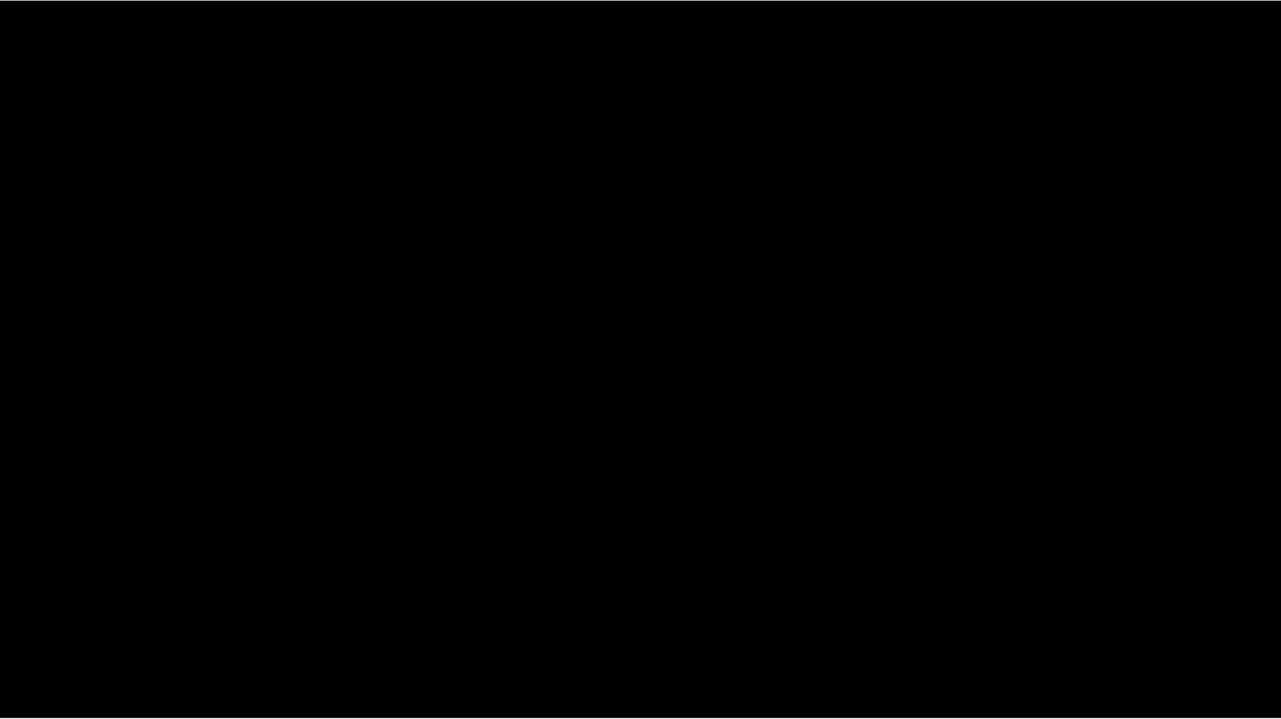
PIF NO.	AWARDEE NAME	VETTING RESULT
<b>VENDORS</b>		
		

RECIPIENTS OF ASSISTANCE (MOU, GRANTS, ETC.)





**SUBCONTRACT**



**ANNEX K: TO2 ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (OCTOBER – DECEMBER 2021)**

ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (FY20Q4)							
AREA	ACTIVITY LOCATION	ACTIVITY NO.	ACTIVITY TITLE	ERAC STATUS	STATUS OF ENVIRONMENTAL COMPLIANCE ACTIONS	MAIN FINDINGS	ACTION POINTS/NEXT STEPS
Beqaa	Fissane	BQA007	Improve access to agricultural services in Fissane- Baalbek, Hermel, through provision of pruning and tilling equipment to the Fissane Agricultural Cooperative in order to improve agricultural practices and create income generating opportunities for local residents	Approved by USAID.	Implementation completed	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance visit done in June 2021.	
Beqaa	Raas Baalback	BQA017	Rehabilitating the main irrigation network in Ras Baalbek to preserve water and improve livelihoods	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the implementation phase.  Full Compliance with ERAC/EMMP during final Environmental compliance visit done in July 2021.	
Beqaa	Ainata Al Arz	BQA020	Supporting Rural Livelihoods by improving Agricultural Production Methods for Ainata el Arz Farmers.	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final	



						Environmental compliance visit done in July 2021.	
Beqaa	Ansar	BQA021	Improving electricity service in El Ansar through the provision of a 75 KVA generator with connections	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in February 2022.
Beqaa	Loussiya/Sultan Yaacoub	BQA023	Reducing Tensions through Operating Water Supply Pump on Solar Energy and Upgrading the new water network in Loussiya	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
Beqaa	Nabi Ayla	BQA025	Improving Public Safety through the Construction of a Retaining Wall with Side Rails in Nabi Ayla	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental mitigation inspection visit is expected to be in February 2022.
Beqaa	Dahr El Ahmar	BQA027	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in February 2022.
Beqaa	Ras Baalbeck - CWB	BQA030	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 m <sup>2</sup> of greenhouses with a heating and cooling system to provide low-cost, high-	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in January 2022.

			quality seedlings and services to more local farmers in northeast Beqaa.				
Beqaa	Bechwat	BQA031	Reducing Tensions and Supporting Farmers and residents in Bechwat by Upgrading the Water System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
Beqaa	Hawch Barada	BQA032	Enhancing safety and security in Hawch Barada through the installation of 63 LED streetlights	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2021.	
Beqaa	Marj	BQA033	Reducing tensions between Lebanese and Syrian residents in El Marj by replacing 1,055 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance visit done in December 2021.	
Beqaa	Qaraoun	BQA034	Reducing tensions between Lebanese and Syrian residents in El Qaraoun by replacing 550 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance	

						visit done in December 2021.	
Beqaa	El Fekehe	BQA035	Providing Sustainable Electricity to the El Fekehe Water Pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
Beqaa	Majdel Anjar	BQA036	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
Beqaa	Makse	BQA037	Improving the Solid Waste Management System of Makse village by Reducing Collection Costs on the Municipality through Provision of 50 Street Recycling Bins	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
Beqaa	Aaiha	BQA038	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance	

						visit done in September 2021.	
Beqaa	Deir el Ghazal	BQA039	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2021.	
North	Akroum	NTH004	Supporting Olive Tree Farmers in Akroum Through a Decanter and Generator	Approved by USAID	First compliance visit report done in December 2019.  Second Compliance visit done in July 2020.	Third environmental mitigation inspection was done in November 2021 to inspect the sedimentation/decantation system. Full compliance during construction phase.	Final Environmental mitigation inspection visit is expected to be October 2022 to ensure compliance during the system operation during the olive season.
North	El Mhammara	NTH007	Supporting the wastewater management system in El Mahmra	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in February 2022.
North	Jdaidet el Qaitaa	NTH009	Supporting Jdeidet el Qaitaa Women's Cooperative	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in March 2022.
North	Mouanse	NTH013	Rehabilitation of the pumping system for the borehole feeding Mouanse village	Approved by USAID	During construction phase, CSP team and ELARD conducted	Fully Compliant during the second compliance visit during the construction phase.	Final Environmental mitigation inspection visit is expected to be in February 2022.

					environmental compliance visit in December 2020.		
North	Aachach, Arde & Meryata	NTH020	Supporting Farmers' Livelihoods by Constructing an Automated Water Distribution Station in Ayoun Aachach.	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in February 2022.
North	Berqayel	NTH024	Supporting Solid Waste Management in Berqayel Village	Approved by USAID	During implementation phase, CSP team conducted environmental compliance visit	Full compliance with ERAC/EMMP during the implementation phase.  Partially Compliance with ERAC/EMMP during the final Environmental compliance conducted in March 2021.  Bins are placed in the Municipal Garden due to the security situation. Bins to be redistributed to the approved points.	A second final compliance visit during implementation phase is expected to be conducted in February 2022.
North	Bechmezzine	NTH025	Addressing the Solid Waste Management Crisis in Koura by improving the collection, capacity and operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.

North	Kherbet Ej Jendi	NTH027	Supporting Khirbet ej Jendi Electrical Backup System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
North	Ras Nhash	NTH028	Supporting the Waste Sorting System in Ras Nhash Village	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
North	Kherbet Daoud	NTH029	Enhancing the Quality Voltage of the Electrical Service in Khirbet Daoud	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.  Full Compliance with ERAC/EMMP during final Environmental compliance visit done in October 2021	
North	Qalamoun	NTH030	Construction of Qalmoun – Deddeh stairs in a Labor-Intensive Project	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
North	Haret Fouar	NTH031	Completing the Sewage Network in Haret el Fouwar Village	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in February 2022.

North	El Batroun	NTH033	Alleviating Tensions over Wastewater in Batroun by Connecting Three Neighborhoods to the Network	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
North	Majdlaya	NTH034	Improving Municipal Solid Waste Management and Reducing Tensions in Majdlaya Village by providing 65 Steel Waste Bins, and Four Recycling Collection Points	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2021.
North	Beit Mellat	NTH035	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for its water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
North	Mazraat et Teffah	NTH036	Installing an on-grid Solar System for Mazraat El Tefah's water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
North	Tikrit	NTH037	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump and a 150-meter water connection pipeline.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.

North	El Borj	NTH038	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
North	Kfar Yachit and Bisbeel	NTH039	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
North	Jebrajel	NTH040	Supporting Jebrajel Municipality to Provide Electrical Services Through Provision of a Generator, Electric Board, and Network	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2021.
North	Jurd El Qaitea	NTH041	Enhance Jurd El Qaitea Union villages' preparedness abilities to better respond to natural emergencies	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2021.
North	Amioun	NTH043	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.



			an awareness-raising campaign on recycling.				
North	Bqarsouna	NTH044	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED Bulbs	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
South	Saida	STH001	Installing solar Led lights in Old Saida alleys to enhance sense of security	Approved by USAID	Implementation on-going	Partially Compliant during the First Environmental inspection visit during November 2021.  Spill Kits are to be provided. Immediate corrective measures have been taken for compliance during construction phase.	Final Environmental mitigation inspection visit is expected to be conducted in February 2022.
South	Bqosta	STH006	Providing better water services in Bqosta	Approved by USAID	Implementation on-going  During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTB.	Safety issue reported during the first environmental visit and construction works have been halted. Corrective measures have been taken immediately in collaboration with USAID A&E -MSP and works have been resumed.	Second Environmental mitigation inspection visit during construction phase is expected to be conducted in February 2022.

South	Ain Ebel	STH008	Improving Economic Opportunities in Ain Ebel by Supporting Community Investments	Approved by USAID	Implementation on-going	Final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
South	Rachaya El foukhar	STH016	Enhancing Security and Service Delivery through Efficient Street Lighting in Rachaiya El foukhar	Approved by USAID	Onsite implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Final Environmental compliance visit not yet conducted.	Final environmental mitigation inspection visit report is postponed until February 2022.
South	Qariye	STH017	Improving Economic Opportunities in El Qariye by Supporting Community Investments	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Final Environmental compliance visit not yet conducted.	Final Environmental compliance visit report is expected to be done in February 2022.
South	Jinsnaya	STH018	Building a new elevated reinforced concrete water tank of 300 cubic meters of capacity	Approved by USAID	Onsite implementation not yet started by the end of the reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection during construction phase is expected in February 2022.
South	East Saida	STH020	Supporting the Solid Waste Management Initiatives in East Saida by providing bins and expanding the awareness-raising campaign.	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in February 2022.

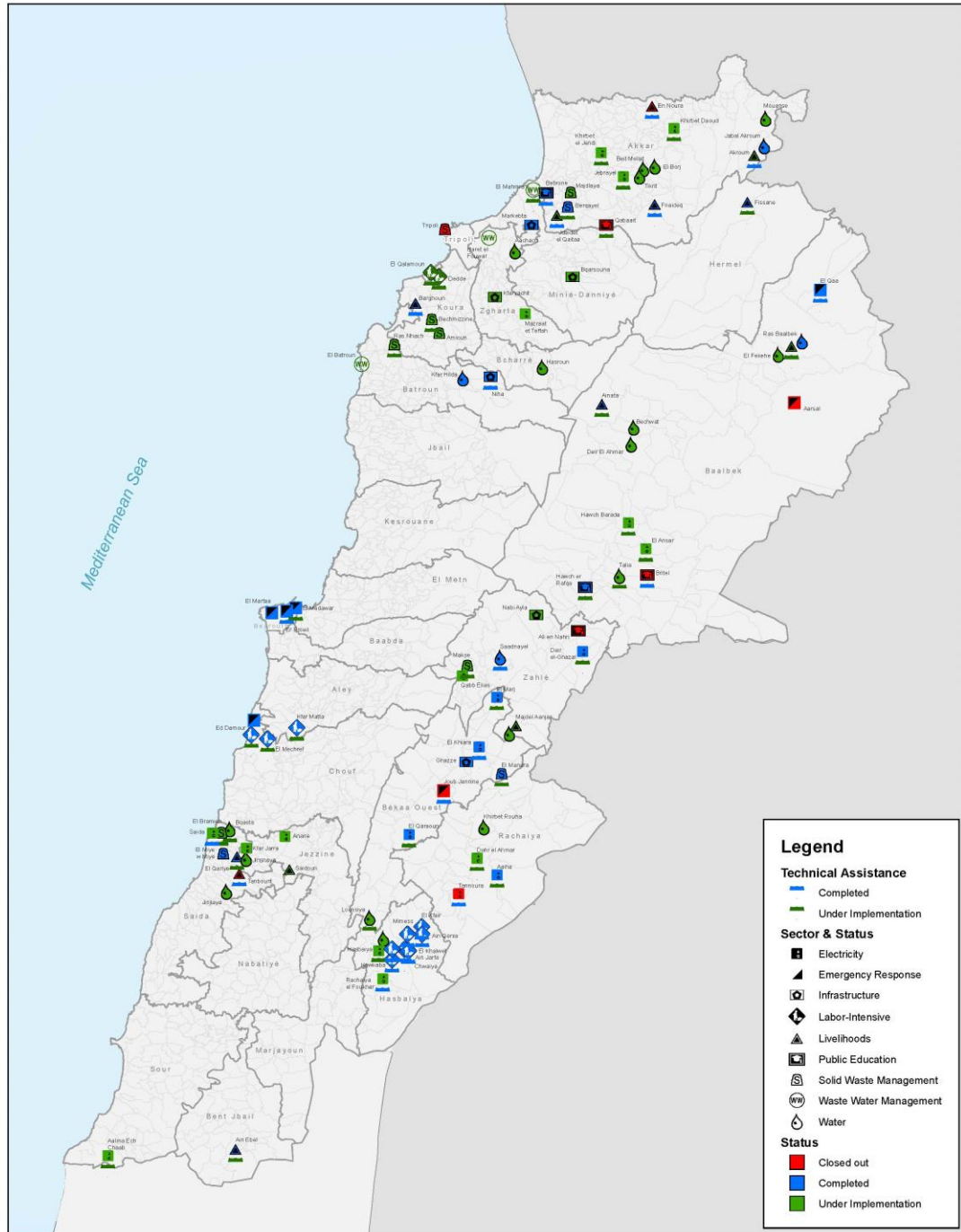
South	LRI-Chouf	STH021	Labor-intensive Forest Management Activities in Chouf area	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers.	Environmental compliance visit report is expected to be done in February 2022.
South	AFDC – Hasbani	STH022	Labor-intensive works in Forest Management Activities and Cleaning of Irrigation Canals in Al Hasbani area	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2022.
South	Saidon	STH025	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers.	Environmental compliance visit report is expected to be done in March 2022.
South	Kfarjarra	STH026	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street Lighting System to Cover all Neighborhoods	Approved by USAID	Onsite implementation not yet started by the end of the reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in March 2022.
South	Anane	STH028	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and	Approved by USAID	Onsite implementation not yet started by the end of the reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase

			installing ten solar powered lights				is expected to be done in March 2022.
South	Hasbaiya	STH029	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
South	Alma ech chaab	STH030	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2022.
Beirut	Karantina	BEI002	Fixing damaged streetlight bulbs and replacing traditional bulbs with LED bulbs to promote Safety in damaged neighborhoods surrounding the Beirut Port Explosion Area	Approved by USAID	Implementation on-going	Full Compliance during the First Environmental compliance visit.	Final environmental mitigation inspection visit is expected to be conducted in February 2022.
Beirut	Port of Beirut	BEI003	Improving Hygiene and Sanitary Conditions for Workers at the Port of Beirut	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date.  Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in April 2021,	

## ANNEX L: MAP OF CSP ACTIVITIES

Please refer to the email attachment labeled “Annex L. Map of CSP Activities

### CSP TO2 - TO3 Activities Sector & Status



0 12.5 25 50 Kilometers

Date: JAN 2022 / Produced by: GIS/Transport

## ANNEX M: CSP TRANSFORMING LIVES STORY CLEARED DURING Q1



# USAID | LEBANON

FROM THE AMERICAN PEOPLE

### TRANSFORMING LIVES STORIES

#### Internship and Mentorship Program under the USAID-funded Community Support Program Enables Fresh Graduates to Thrive in the Job Market

##### *Mentorship Program Provides Interns with Job-Specific Skills, Knowledge, and Insight to Enhance Their Career Path*



Manal Diab, with the website she designed for the Municipality of El Qraiye as part of her internship with the USAID-funded Community Support Program.

*“The most valuable part of my experience with USAID’s CSP was the continuous mentorship I received; without which, I would not have received my first job offer, or been able to thrive in my new role.”*

In 2021, unemployment rates in Lebanon reached a new high, and university graduates with technical degrees have been struggling to find paid employment after graduation. The United States Agency for International Development (USAID)-funded Community Support Program (CSP) works to counter this by providing young people in Lebanon with internship opportunities to provide their expertise to assisted communities while also offering professional mentoring to support their career development.

Manal Diab is a recent graduate from the Lebanese American University (LAU) with a degree in computer science, which was made possible through a USAID scholarship. USAID’s CSP matched her with an internship as a web developer, allowing her to complement her academic knowledge with hands-on technical experience to facilitate her entry to the job market. Manal’s internship was in direct support of the Municipality of El Qraiye in southern Lebanon. During her internship, Manal redesigned the municipality’s website to promote its newly established community market space that was enabled through USAID’s provision of kiosks, tents, latrines, and benches, as well as municipal capacity building on public event and space management.

Manal commenced her internship during the final months of her degree, and had to quickly adapt to balancing her new workload with preparing for her exams. She faced a steep learning curve, teaching herself to use new software and designing the new website from scratch. Challenging as it was, Manal overcame the odds: she passed her finals with flying colors and provided the Municipality of El Qraiye with a high-quality website. In addition to building her technical and communication skills, Manal adds that “my internship at CSP built my self-confidence. It taught me to believe in myself, my skills, and my abilities.”

Her experience with CSP, however, did not end with the completion of El Qraiye’s website. Mentored by a CSP communications expert, Manal also received support in developing soft skills to navigate through the process of applying for professional jobs, which culminated in her securing a job at a web design firm. She is unequivocal about the impact of the mentorship program on her employability: “The most valuable part of my experience with CSP was the continuous mentorship I received; without which, I would not have received my first job offer, or been able to thrive in my new role.”

As a result of her outstanding performance and results, Manal’s salary in her current position doubled by the second month, and again in the third month, and has been steadily increasing since. Manal views her current job as a “stepping stone” towards her wider ambition of starting her own business, where she aims to provide web design services to a broad client base.