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QUARTERLY REPORT JANUARY – MARCH 2022

USAID/Lebanon Community Support Program

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USAID/LEBANON COMMUNITY SUPPORT PROGRAM

APRIL 30, 2022

IDIQ Contract No. 72026818D00005
Task Order No. 1 72026818F00002
Task Order No. 2 72026818F00003
Task Order No. 3 72026819F00001
Task Order No. 5 72026819F00003
USAID/Lebanon Community Support Program (CSP)
Chemonics International Inc.
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Beirut, Lebanon

FRONT COVER PHOTO USAID/CSP's ongoing construction works of a 300m³ elevated water tank in Talia (Beqaa) to enhance water provision to 4,500 residents and reduce their financial burden of purchasing water amidst the economic crisis.

BACK COVER PHOTO Workers at the Bechmezzine Materials Recovery Facility (BMRF) utilize USAID/CSP provided recyclables equipment, which include a truck scale, plastic crusher, and a backup generator, to enhance a recyclable market and reduce solid waste across the Koura district, North Lebanon

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ACRONYMS

AAP	Activity Approval Packages
ACP	Activity Closeout Packages
AFDC	Association for Forests, Development, and Conservation
ALI	Association of Lebanese Industrialists
AoA	Act of Agreement
AUB	American University of Beirut
BTD	<i>Bureau Technique pour le Développement</i>
CBO	Community-Based Organization
CfW	Cash-for-Work
CO	Contracting Officer
COOP	Cooperative
CoP	Community of Practice
CSO	Civil Society Organization
CSP	Community Support Program
EIA	Environmental Impact Assessment
ELARD	Earth Link & Advanced Resources Development
ERAC	Environmental Review and Assessment Checklist
ERP	Enterprise Resource Planning
GESI	Gender Equality and Social Inclusion
IDIQ	Indefinite Delivery, Indefinite Quantity
IEE	Initial Environmental Examinations
IWT	Industrial Wastewater Treatment project
LAU	Lebanese American University
LBP	Lebanese Pound
LIW	Labor-Intensive Works
LOP	Life-of-Project
MEL	Monitoring, Evaluation, and Learning
MoE	Ministry of Environment
MoEW	Ministry of Energy and Water
MOU	Memorandum of Understanding
PIF	Personal Identification Form
RWE	Regional Water Establishment
RWM	Recyclables Waste Management
SME	Small-to-Medium Enterprise
SMT	Senior Management Team
TAAR	Technical Assistance Assessment Report
TO	Task Order
ToT	Training of Trainer
TVET	Technical and Vocational Education and Training
USAID	United States Agency for International Development
USG	U.S. Government
USJ	University of Saint Joseph
USP	University Scholarship Program
WFD	Workforce Development

EXECUTIVE SUMMARY

The Community Support Program (CSP) in Lebanon is a \$100 million, seven-year, single-holder, indefinite delivery, indefinite quantity (IDIQ) contract designed to provide a range of support to underserved and vulnerable communities. Funded by the United States Agency for International Development (USAID) and implemented by Chemonics International, CSP seeks to improve the delivery of essential services and enhance economic opportunities to improve lives and reduce tensions that contribute to conflict and violence, primarily in Lebanon's North, South, and Beqaa Valley regions.

Through the IDIQ mechanism, USAID has issued five Task Orders (TOs) according to the following components: 1) community stabilization; 2) community development; and 3) technical assistance and capacity building. CSP also has a management task order that provides core operational and crosscutting technical support. CSP uses a fast, flexible, and participatory approach to address a broad range of needs in Lebanon's most underserved and vulnerable communities in response to evolving political, security, and economic conditions. To achieve its objectives, CSP is partnering with municipalities, regional water establishments (RWEs), civil society organizations (CSOs), technical and vocational education and training (TVET) institutions, and private sector entities to implement four technical task orders: community support, workforce development, wastewater management, and technical assistance and capacity building.

The second quarter of FY2022, spanning from January to March 2022, was characterized by continued exacerbation of the country's multifaceted socio-economic crisis as residents face an ongoing degradation of living conditions and dwindling public services. The quarter was equally marked by difficult weather conditions experienced throughout the winter months (December – March). Despite these challenges, CSP's management and technical teams successfully maintained business continuity and advanced assistance delivery to underserved communities. While this report focuses on CSP's progress and achievements during the second quarter of FY2022, the infographic on page 3 includes cumulative results of CSP's programming since its inception in August 2018.

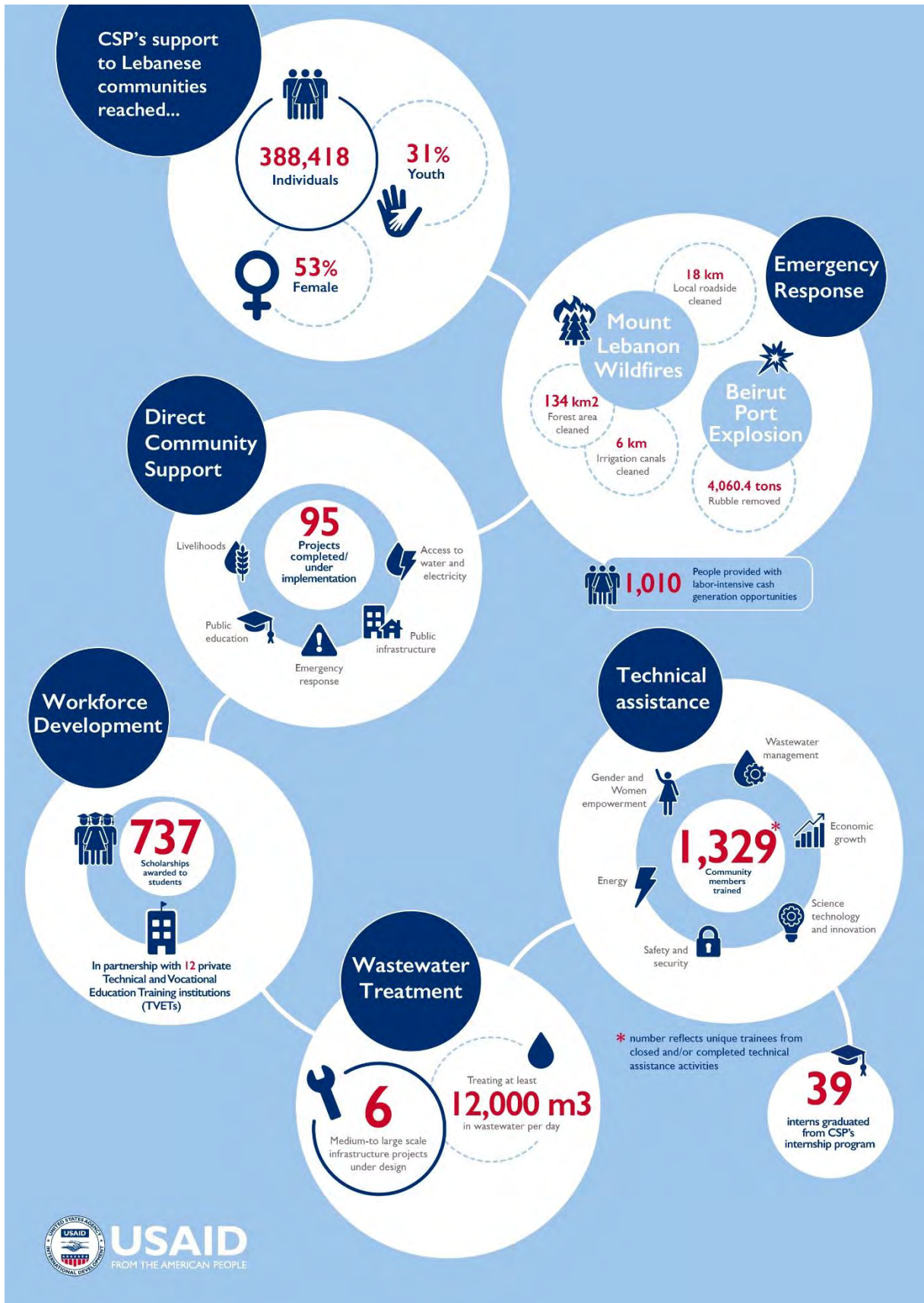
CSP's community support component, also known as Task Order 2 (TO 2), continued to collaborate with local partners, including municipalities, CSOs, and other community-based groups, to implement activities which contribute to alleviating sources of rapidly escalating tensions amidst the current nationwide economic crisis and the reduced capacity of local authorities and actors to address communities' immediate needs. In this period, 52 of the 96 approved activities were under implementation. Despite facing ongoing operational challenges related to difficult weather conditions that impacted infrastructure and construction activities, CSP adapted during the period. For instance, even though field visits were not possible to finalize closeout documents for 25 completed activities, TO 2 has already closed 10 activities prior to this period and has received approval to close 20 more.

CSP's workforce development component, known as TO 4, falls under USAID's economic growth office and operates according to a different development objective and set of results. Although TO4 prepares its own quarterly progress report that is separate from the rest of the IDIQ's, this report provides a brief summary of TO 4 key accomplishments during the quarter; including awarding a total of 502 technical and vocational scholarships to students from underserved communities, launching a three-month media campaign, establishing two new partnerships with private businesses, providing capacity development and equipment to four partner technical and vocational institutes (TVETs), and reporting 27 scholarship graduates with improved job placements and employment outcomes.

During this period CSP's wastewater management component, TO 5, obtained approval for the design of intervention, 'Bchaale Wastewater Treatment Plant and Collection'. With this approval, the design stage is complete for all five wastewater management interventions under this task order. TO 5 also completed the bidding processes for 'Aitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade' and 'Nmairye Wastewater Pumping Station Rehabilitation and Access Road' interventions. On the investment track, TO 5 initiated a partnership with a local supermarket chain to promote awareness on wastewater management across its 22 branches in Lebanon.

Finally, CSP's technical assistance component, also known as TO 3 continued to focus its efforts in designing and implementing technical assistance interventions with municipalities, civil society organizations (CSOs), and community-based organizations (CBOs) across Lebanon. This assistance gave CSP partners the opportunity to improve organizational development, financial management, social media management, and the operation and maintenance of USAID provided equipment. During the quarter, TO 3 had designed seven new technical assistance assessment reports (TAARs), concluded the implementation of six TAARs, and provided 187 training days benefiting 172 unique trainees.

The rest of this report details the progress made by each TO under the CSP IDIQ during the second quarter of FY2022. After providing a more detailed overview of the country context impacting the trajectory of CSP during the quarter, this report details the progress achieved under CSP's community support and wastewater management components, as well as includes a briefing page on workforce development achievements. The report then details updates on how CSP's technical assistance component enhanced the other three components' activities and follows with how CSP's TOI continued to provide operational, management support, as well as communication and monitoring, evaluation, and learning support to ensure cross-task order coordination and the smooth delivery of CSP assistance. Finally, the report includes a series of annexes, such as charts, maps, and other supplementary material to augment the narrative of CSP's progress.



I. COUNTRY CONTEXT

The second quarter of FY2022 (January – March 2022) was again marked by deepening economic, social, and political crises in the country. Within an unstable operational context, CSP's field teams continue to face challenges related to the worsening economy, further devaluation of the national currency, and difficult weather conditions experienced throughout the quarter. There is little optimism that the situation will improve soon.

Politically, although cabinet sessions resumed in January and parliament held its first legislative session in February, after over two years of political paralysis and gridlock, the Government of Lebanon (GoL) has yet to act on needed reforms to overturn the rising tide of the crisis. In fact, the cabinet only managed to adopt a first draft public budget as the broader recovery plan was left off the agenda, triggering widespread criticism and disappointment. Reforms are not expected come quickly due to the complexity and vested political interests in issues, such as the electricity plan and capital control laws. The following quarter is equally expected to be impacted by the upcoming parliamentary elections, which are due to take place on May 15, 2022.

After reaching an all-time low value of around 30,000 Lebanese Pounds (LBP) to the dollar at the end of the previous quarter, the national currency experienced relative stability, fluctuating between LBP20,000 and LBP25,000 to the dollar during this quarter. The rise in cost of essential commodities, including fuel and bread, largely as a result of the war in Ukraine, has placed further strain on Lebanese households. Over this period, the price of fuel increased by around 70%. As there is significant dependence on generators for back-up electricity throughout Lebanon, fuel price increase has a wide-spread affect. There are also concerns that wheat reserves will run out in the coming months as over 80% of Lebanon's wheat has been imported from Ukraine, which has limited exports as a result of growing need in country. Authorities are currently exerting efforts to find alternatives to Ukrainian wheat to avoid a critical shortage situation from arising. Even though the GoL maintained subsidies on wheat products during this period, amplified transport costs still resulted in the steady increase of the price of bread.

This quarter was also characterized by a harsh winter season marked by heavy snowfall and subsequent roadblocks, leading to further limitations to residents' access to basic services. As many Lebanese are struggling with the sustained degradation of living conditions, there is a gradual rise in opportunistic crime and an escalation of violence, particularly acute in the North and Beqaa regions.

There have been positive trends to report this quarter, although the country witnessed another major spike in COVID-19 rates during the first weeks of the quarter, new infection cases dropped dramatically to just a few hundred per day by late March. Furthermore, following a diplomatic crisis in December 2021 which prompted several Gulf nations to expel Lebanese envoys and recall their ambassadors, there have been significant improvements in diplomatic relations between Lebanon and the Gulf states.

Within an unstable operational context, CSP's field teams continue to face challenges related to the worsening economy, further devaluation of the national currency and difficult weather conditions experienced throughout the quarter.

II. COMMUNITY SUPPORT

Under its community support component, also known as Task Order 2 (TO 2), CSP continued to collaborate with local partners, including municipalities, CSOs, and other community-based groups, to implement activities which contribute to alleviating sources of rapidly escalating tensions amidst the current nationwide economic crisis and the reduced capacity of local authorities and actors to address communities' immediate needs. To achieve this, TO 2 adopts a participatory design approach with local stakeholders to assess the most important factors driving local tensions and focuses largely on the implementation of interventions which enhance residents' access to essential public services, improve local livelihoods, and address issues related to safety and security. In parallel, TO 2 consults with a range of technical and environmental experts to maximize the immediate and long-term benefits for communities. CSP's portfolio of interventions under TO 2 encompasses a wide range of sectors, including livelihoods interventions, such as Labor-Intensive Works (LIW) support to agricultural cooperatives, upgrades to water supply systems through solar powered renewable energy, upgrades to wastewater networks, provision of generators, and construction of water tanks to enhance local access to water, among others.

During the second quarter of FY2022, a total of 52 of the 96 approved interventions were under implementation across communities in Lebanon's North, South, and Beqaa regions. Despite ongoing operational challenges, including difficult weather conditions over the winter months which namely impacted infrastructure and construction activities, the team continued to demonstrate adaptability as it shifted to prepare closeout documents on 25 completed interventions. TO 2 had closed 10 activities prior to this period, and has received approval to close 20 more interventions, including Community Engagement Grants.

ACTIVITY DESIGN

ACTIVITY APPROVAL PACKAGES (AAPs)

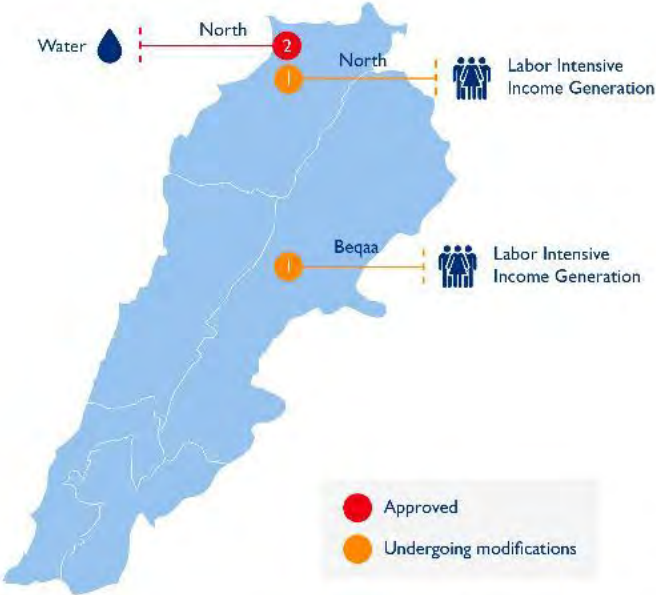
During the second quarter of FY2022, TO 2 prioritized the development of a final batch of AAPs in parallel with implementing previously approved activities. By the end of March 2022, four new activity packages were submitted and had either received approval or feedback comments for further design. These new AAPs included a LIW activity which would aim to provide short-term income to vulnerable



households in Qbaiyat, Aandqet, and Jabal Akroum (Akkar) while carrying out works to enhance the communities' response to wildfires, and another LIW activity which would provide temporary support to residents from Sahel Akkar and Wadi Khaled. Meanwhile, the remaining two activities aim to enhance water supply in Aayoun and Ain Yacoub. Whilst the first two LIW activities had received approval by the end of the quarter, the other two are still undergoing modifications by CSP subcontractor BTD to finalize the design.

Following these submissions, CSP has put a hold on designing and submitting new concepts and AAPs due to committing almost all the available funds to ongoing assistance interventions, despite continuous requests received from communities across all areas of focus.

Q2FY22 Submitted AAPs



SUMMARY OF APPROVED COMMUNITY STABILIZATION AND DEVELOPMENT INTERVENTIONS

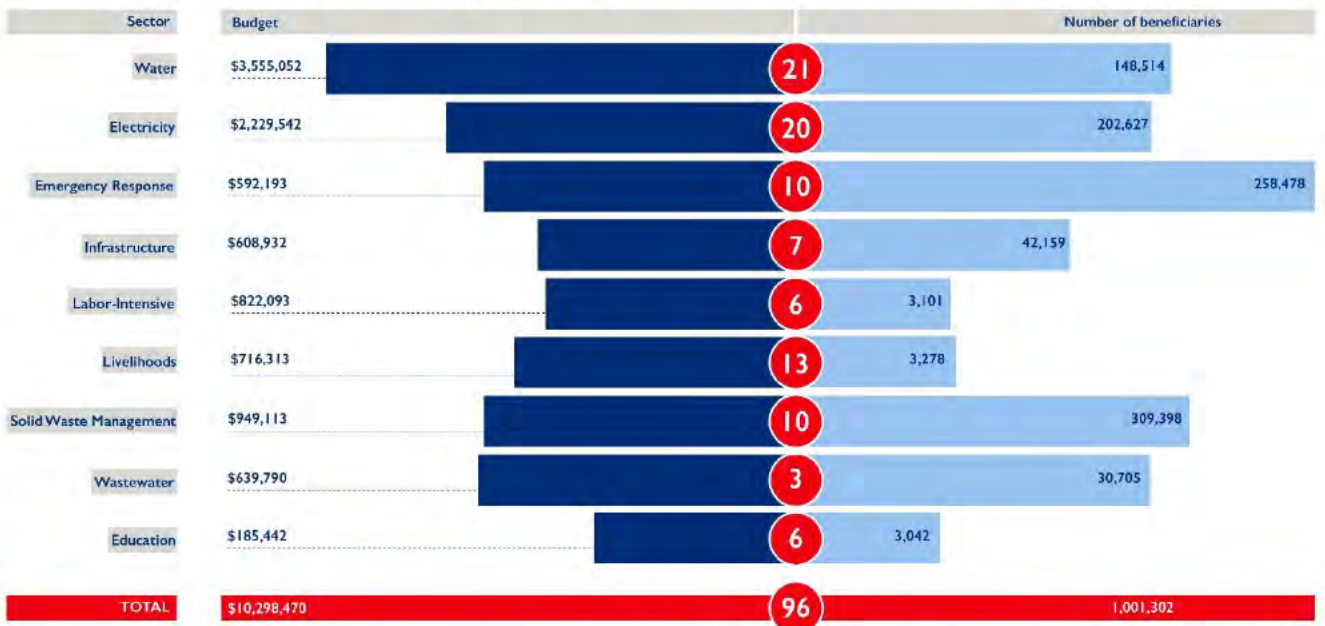
The recent submissions during this quarter and the completion of revisions of previous packages resulted in the approval of four new AAPs during the second quarter of FY2022. In addition to the two activities mentioned above, approved activities included a third LIW intervention that aims to provide temporary economic opportunities to communities in the Beqaa, and an activity which would install an on-grid solar farm to reduce the cost of electricity on the residents and municipality of El Meri in South Lebanon. This brings the total number of approved activities under CSP's TO 2 to 96, with the projected expansion of TO 2's activities to 98, contingent upon the approval of the two final packages pertaining to improving water supply in Aayoun and Ain Yacoub, which were submitted during the end of March 2022.


By the end of the second quarter of FY2022, TO 2's activity portfolio included 63 community stabilization and 33 development interventions. The stabilization interventions vary in nature and cover almost all sectors, while development interventions mainly target water, wastewater, and solid waste and recyclables management.

ACTIVITY IMPLEMENTATION

By the end of March 2022, CSP had committed \$10.2 million of its activity fund on 96 approved activities. The overall expected number of beneficiaries for these activities is over 1 million residents from over 130 vulnerable and marginalized communities across CSP's areas of intervention. A sector-by-sector breakdown of committed budget along with the estimated number of beneficiaries according to the sectoral type of interventions is illustrated in the visual below.

Distribution of Budget, Interventions, and Reach by Sector



 number of interventions

Of the total 96 activities which were approved by the end of the quarter, the team had completed 44, and 52 were still being implemented, while Beit Mellat intervention may be retracted due to the possibility of clustering it with Ayoun and Ain Yacoub interventions. Despite challenges associated with difficult weather conditions during this period, which brought a variety of obstacles and setbacks namely affecting construction and infrastructural projects including delays on the procurement of solar components, more than half of the currently ongoing activities have achieved over 50% progress in implementation.



52 Activities under implementation Q2FY2022

The following subsections provide details on activities under implementation, closed and completed as of the end of the second quarter of FY2022, as well as details regarding significant delays. For a full account of all AAPs submitted by CSP for USAID approval please refer to Annex C: CSP TO 2 Activity Tracker. For maps showing CSP activities by sector, status, and funding level, please refer to Annexes E and L.

ACTIVITIES UNDER IMPLEMENTATION

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA011	Deir El Ahmar	Baalbek-Hermel	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps of the Bsayleh well.	Water/ renewable energy	Not yet applicable
BQA018	Majdel Aanjar	Zahleh	Equipping Majdel Anjar Agricultural Produce Cooperative with a commercial stove and oven, freezer, tables and bowls, a vacuum packing	Livelihoods	- Equipment Maintenance and Operation

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			machine, a sticker/branding application device, fruit and vegetables dehydrator, and some food safety upgrades to produce processed food like jams, pickles in addition to introducing frozen and catering food.		
BQA021	El Ansar	Baalbek-Hermel	Improving electricity service in El Ansar through the provision of a 75-KVA village generator with connections and a maintenance crane.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Grievance Mechanism
BQA023	Loussiya – Sultan Yaacoub	Beqaa	Providing sustainable electricity to the Loussiya water pump through solar panels and a backup generator.	Water/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management
BQA025	Nabi Ayla	Beqaa	Improving public safety through the construction of a retaining wall and side rails in Nabi Ayla.	Infrastructure	Not yet applicable
BQA026	Talia	Baalbek-Hermel	Resolving tensions over water scarcity in Talia by constructing an elevated water tank.	Water	<ul style="list-style-type: none"> - Awareness Raising on Water Conservation - Proposal Writing - Social Media Management
BQA030	CWB - North Beqaa	Baalbek-Hermel	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system along with a solar farm to operate the system to provide low-cost, high-quality seedlings and services to more local farmers in northeast Beqaa.	Livelihoods	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Cash Management
BQA031	Bechwat	Baalbek-Hermel	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm for COOP access to water pump and rehabilitation of an existing transmission line to the irrigation lake.	Water/ renewable energy	Not yet applicable
BQA032	Hawch Barada	Baalbek-Hermel	Enhancing safety and security and reducing municipal	Electricity	Equipment Maintenance and Operations

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.		
BQA035	El Fekehe	Baalbek-Hermel	Providing sustainable electricity to the El Fekehe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room.	Water/ renewable energy	Not yet applicable
BQA036	Majdel Aanjar	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump at the Kahraba water well.	Water/ renewable energy	- Equipment Maintenance and Operation - Grievance Mechanism
BQA037	Makse	Beqaa	Improving the recyclables collection and management system of Makse village by reducing municipal collection costs through the provision of 64 Street Recycling Bins.	Solid Waste Management	- Financial Management and Planning - Awareness Raising on Sorting at Source - Public & Personal Safety - Equipment Maintenance and Operation
BQA041	Khirbet Rouha	Beqaa	Reducing tensions over water in Khirbet Rouha through the provision of a PV solar system and a backup generator for the Baladiye well water pump	Water	- Equipment Maintenance and Operation/ Waste Management
BQA042	Qabb Elias	Beqaa	Enhancing Security and Service Delivery in Qabb Elias by installing 280 all-in-one solar streetlights in strategic locations within the village	Electricity	- Equipment Maintenance and Operation/ Waste Management
BQA043	Bwarej, Barr Elias, and Qabb Elias, Zahleh, El Fekehe,	Beqaa – Baalbek/Hermel	Provision of temporary support to vulnerable Lebanese residents and farmers to survive the Economic and Financial Crisis in Beqaa communities through the implementation of income generation Cash-for-Work (CfW) agricultural activities	Labor-intensive income generation	- First Aid Training
NTH004	Akroum	Akkar	Supporting olive farmers in Akroum through the provision of a decanter and generator.	Livelihoods	- Environmental Compliance - Equipment Maintenance and Operation - Financial Management and Bookkeeping

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
					<ul style="list-style-type: none"> - Organization Development - Business Planning
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	Wastewater	<ul style="list-style-type: none"> - Documentation & Archiving System - Municipal Administrative Correspondence - Municipal Financial System
NTH009	Jdaidet el Qaitaa	Akkar	Supporting Jdeidet el Qaitaa Women's Cooperative for Agricultural Products by constructing a prefabricated center to host their operations.	Livelihoods	<ul style="list-style-type: none"> - Financial Management and Planning - Food Safety - Marketing and Branding - Business Planning - Social Media Management
NTH013	Mouanse	Akkar	Rehabilitation of the pumping system for the Mouanse well feeding Mouanse village.	Water	Not yet applicable
NTH020	Aachach, Meriata, Arde	North	Improving and rehabilitating the irrigation distribution network in Aachach and Arde villages by repairing the collapsed concrete canal and irrigation channels that serve the 3 villages and installing gates on the main distributor to enable equal water distribution among farmers. This aims to support livelihoods and ease water resource related tensions amongst the three villages.	Water	Not yet applicable
NTH025	Bechmizzine	North	Alleviating some of the solid waste management crisis in Koura district by improving the collection of recyclables and the operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance.	Solid Waste Management	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Financial Management and Planning - Social Media Management - Organization Development - Awareness Raising on Sorting at Source
NTH027	Khirbet ej Jendi	Akkar	Supporting Khirbet ej Jendi Electrical Backup System by providing a new backup generator and rehabilitating the existing electricity room.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Financial Management and Planning

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
					- Social Media Management
NTH028	Ras Nhach	North	Supporting the solid waste sorting system in Ras Nhach through distributing recyclables collection bins and implementing a sorting awareness campaign.	Solid Waste Management	- Awareness Raising on Sorting at Source
NTH029	Khirbet Daoud	Akkar	Alleviating tensions over electricity shortage in Khirbet Daoud through provision of needed electricity transmission stations.	Electricity	- Awareness Raising on Electricity Conservation - Municipal Financial System
NTH030	Qalamoun / Dedde	North	Labor-intensive income generation intervention to design and build a pedestrian walkway between the two communities.	Labor-intensive income generation	- Social Media Management - First Aid - Legal Support - Financial Management & Planning/Bookkeeping
NTH031	Haret el Fouwar	North	Completing 1250 meters of the sewage network lines in Haret el Fouwar.	Wastewater	Not yet applicable
NTH033	Batroun	North	Alleviating wastewater-related tensions in Batroun by connecting three neighborhoods to the existing network through 1430 meters of sewage lines.	Wastewater	- Equipment Maintenance and Operation - Grievance Mechanism
NTH034	Majdlaya	North	Improving recyclables waste management and reducing tensions in Majdlaya Village by providing recycling collection points.	Solid Waste Management	Awareness Raising on Sorting at Source
NTH035	Beit Mellat	Akkar	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for Beit Mellat well's water pump.	Water/renewable energy	Not yet applicable
NTH036	Mazraat et Tefhah	North	Installing an on-grid Solar System for Mazraat et Tefhah's water pump.	Water/renewable energy	Equipment Maintenance and Operation / Waste Management
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit Al Shura well through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	Water/renewable energy	- Equipment Maintenance and Operation / Waste Management - Grievance Mechanism

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
NTH038	El Borj	Akkar	Enhancing water provision in Bourj Akkar water well through the installation of an on-grid solar system for two water wells.	Water/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Grievance Mechanism - Social Media Management
NTH039	Kfar Yachit and Bisbeel	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a 1205 meters rainwater drainage system.	Infrastructure	Equipment Maintenance and Operation
NTH040	Jebayel	Akkar	Supporting Jebayel Municipality to provide electrical services through the provision of a generator, electric board, and network.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting
NTH043	Amioun	North	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with an awareness-raising campaign on recycling.	Solid Waste Management	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Financial Management and Planning - Organization Development - Awareness Raising on Sorting at Source
NTH044	Bqarsouna	North	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer a	Infrastructure	- Equipment Maintenance and Operations
NTH045	Hasroun	North	Reducing tensions over water resources in Hasroun through the installation of an off-grid solar system for the Hasroun well water pump	Water	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Social Media Management
NTH047	Qbaiyat, Aandqet, and Jabal Akroum	Akkar	Reducing tensions by bringing together workers from Qbaiyat, Aandqet, and Jabal Akroum through the implementation of labor-intensive fire-prevention activities	Labor-intensive income generation	- First Aid Training
NTH048	Sahel Akkar (Qobbet Chamra and Tall el Hayat)	Akkar	Provision of temporary support to vulnerable Lebanese residents and farmers to survive the Economic and Financial Crisis in Sahel Akkar and Wadi	Labor-intensive income generation	- First Aid Training

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
	And Wadi Khaled (Machta Hammoud, Machta Hassan, Chadra, and Mqaible)		Khaled through the implementation of income generation Cash-for-Work (CfW) agricultural activities		
STH001	Saida	South	Installing 49 wall-mounted Led lights in Old Saida alleys with a solar farm to operate them to enhance sense of safety and security.	Electricity/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Public Procurement
STH005	Hasbaiya	Nabatieh	Providing water filtration for Hasbaiya's water tank.	Water	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management
STH006	Bqasta	South	Enhancing the provision of water services in Bqasta by constructing an elevated water tank of a capacity of 300m ³ .	Water	Awareness Raising on Water Conservation
STH010	Jinjlaya	South	Enhancing the provision of water in Jinjlaya by installing a generator to ensure continuous backup electricity to the water pumping station.	Water	Not yet applicable
STH016	Rachaiya el Foukhar	Nabatieh	Enhancing security and service delivery through the provision and installation of 176 LED streetlights to ensure efficient street lighting in Rachaiya El Foukhar.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Strategic Planning - Proposal Writing
STH018	Jinsnaya	South	Constructing a 300 m3 elevated water tank in Jinsnaya.	Water	Social Media Management, aiming at raising awareness on water conservation
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida (El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Salhiye and Ain ed Delb) by providing recyclable bins and expanding the awareness-raising campaign.	Solid Waste Management	<ul style="list-style-type: none"> - Awareness Raising on Sorting at Source - M&E - Social Media Management - Needs Assessment for East Saida Municipalities and CSOs
STH025	Saidoun	South	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab,	Livelihoods	<ul style="list-style-type: none"> - Equipment Maintenance and Operations

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment as well as providing a storage structure for the equipment to Saidoun Agricultural Cooperative.		<ul style="list-style-type: none"> - Social Media Management - Bookkeeping - Pruning & Grafting techniques
STH026	Kfar Jarra	South	Reducing tensions between Kfar Jarra residents by completing the existing solar street lighting system with 140 lights to cover all neighborhoods.	Electricity/ renewable energy	Equipment Maintenance and Operations
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	Electricity/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Municipal Financial Management
STH029	Hasbaiya	Nabatieh	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution for household back-up electricity generation.	Electricity/ renewable energy	Equipment Maintenance and Operation / Waste Management
STH030	Aalma Ech Chaab	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of household electricity on families and businesses.	Electricity/ renewable energy	Equipment Maintenance and Operation / Waste Management
STH32	El Meri	Nabatieh	Installing an on-grid solar farm to reduce the cost of household electricity on residents and El Meri municipality.	Electricity/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Bookkeeping

CLOSED AND COMPLETED ACTIVITIES

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA001	Britel	Baalbek-Hermel	Providing essential equipment to the Britel Public School.	Public Education	Closed	Equipment Maintenance and Operation (Completed)

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA002	Ali en Nahri	Beqaa	Providing essential equipment to Ali Nahri Public High School.	Public Education	Closed	N/A
BQA003	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances.	Emergency Response	Closed	N/A
BQA004	Tannoura	Beqaa	Providing the municipality with a 250 KVA generator and replacing accessories affected by storm.	Electricity	Closed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Social Media - Municipal Financial Management - Proposal Writing (Completed)
BQA005	Joub Jannine	Beqaa	Re-equipping SADA NGO center in Joub Jannine following damages by the 'Norma' storm.	Emergency Response	Closed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Financial Management - Organization Development
BQA007	Fissane	Baalbek-Hermel	Expanding Fissane Cooperative through equipping a community space with agricultural equipment.	Livelihoods	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Scheduling / Operation Plan
BQA008	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances (Phase Two).	Emergency Response	Closed	N/A
BQA009	El Qaa	Baalbek-Hermel	Equipping El Qaa Municipality for storm response providing three dewatering suction pumps to remove flooding.	Emergency Response	Completed	<ul style="list-style-type: none"> - Asset Management - Equipment Maintenance and Operation
BQA012	Ghazze	Beqaa	Improving Public Safety in Ghazze through the construction of a 79.1 meter retaining wall.	Infrastructure	Completed	N/A
BQA014	Hawch er Rafqa	Baalbek-Hermel	Reducing tensions through providing equipment to the Intermediate Public School of Hawch El Arab.	Education	Completed	<ul style="list-style-type: none"> - Preservation of School Property - Equipment Maintenance and Operation
BQA015	El Khiara	Beqaa	Enhancing safety and security through the provision of solar lighting	Electricity	Completed	<ul style="list-style-type: none"> - Equipment Maintenance & Operation

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			in El Khiara by replacing 39 old HPS lighting fixtures by LED type street bulbs and installing 7 new solar panels with LED bulbs on inner roads.			- Social Media (Completed)
BQA016	Saadnayel	Beqaa	Reducing tensions through the installation of a water filtration system at the Intermediate Public School of Saadnayel.	Water	Completed	- Equipment Maintenance and Operation
BQA017	Ras Baalbek	Baalbek-Hermel	Rehabilitating the main irrigation channel in Ras Baalbek to preserve water and improve livelihoods.	Water	Works done, Pending ACP	- Awareness raising on water conservation
BQA020	Ainata El Arz	Baalbek-Hermel	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment.	Livelihoods	Works done, Pending ACP	- COOP Management - Marketing and Branding - Organization Development - Business Planning
BQA022	El Manara	Beqaa	Enhancing Solid Waste Management in El Manara by Providing 99 recycling bins	Solid Waste Management	Completed	- Safe collection of wastes
BQA027	Dahr el Ahmar	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality.	Electricity	Works done, Pending ACP	- Equipment Maintenance and Operation Financial Feasibility and Budgeting
BQA033	El Marj	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Marj by replacing 850 streetlights with LED bulbs.	Electricity	Works done, Pending ACP	Equipment Maintenance and Operations / Waste Management
BQA034	El Qaraoun	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Qaraoun by replacing 550 streetlights with LED bulbs.	Electricity	Works done, Pending ACP	Equipment Maintenance and Operation / Waste Management

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA038	Aaiha	Beqaa	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality.	Electricity	Works done, Pending ACP	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting
BQA039	Deir el Ghazal	Beqaa	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality.	Electricity	Works done, Pending ACP	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting - Grievance Mechanism - Social Media Management
NTH001	Tripoli	North	Improving the sorted solid waste collection capacity of the Union of Al Fayha' Municipalities by procuring 15 new collection points (30 large containers, 2 containers located in each point), 30 cage bins used at 15 schools (2 cages per school), and 30 small garbage bins for pedestrians in the old city markets and three public gardens.	Solid Waste Management	Closed	N/A
NTH002	Qabaait	Akkar	Supporting Qabaait Public Middle School by providing 200 desks, 26 desktops, 26 chairs, 13 desktop desks and installing curtains in the classes.	Public Education	Closed	<ul style="list-style-type: none"> - Public Safety - Preservation of School Property
NTH003	Jabal Akroum	Akkar	Enhancing strained water services in Jabal Akroum by installing a water pump and connecting pipes to the existing water tank.	Water	Completed	N/A
NTH008	Markebta	North	Building a supporting wall in Markebta.	Infrastructure	Completed	N/A
NTH010	Kfar Hilda	North	Ensuring a proper water flow in the channels of	Water	Completed	<ul style="list-style-type: none"> - Cleaning and Check-Up

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			Kfar Hilda by working on four existing water drainage systems. The works include cleaning and installing a steel fence in the 1 st drainage system, replacing pipes in the 2 nd and 3 rd system, and widening the pipes in the 4 th system by replacing the existing pipes.			Schedule of the Water Canals - Proposal Writing
NTH012	Fnaideq	Akkar	Supporting livelihoods through improving sales for a rural cooperative in Fnaideq by designing and constructing a mobile food trail that can be used for selling the cooperative produce.	Livelihoods	Works done, Pending ACP	- Marketing and Branding - Market Linkages - Social Media Management
NTH015	En Noura	Akkar	Providing support to farmers affected by the Syrian conflict in Noura by procuring two electrical rotary tillers to be used inside the greenhouses and small pieces of agricultural lands.	Livelihoods	Closed	Municipal Financial Budgeting
NTH016	Bebnine	Akkar	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine by rehabilitating the schools' toilets, tiling, plastering walls and waterproofing windows.	Education	Completed	- Awareness Raising on Water Conservation - Public Safety - Preservation of School Property
NTH017	Bebnine	Akkar	Supporting Salam Public Mixed School in Bebnine by providing students desks, curtains, computers, closets and rehabilitating the school's toilets and painting the classes.	Education	Completed	- Public Safety - Preservation of School Property
NTH019	Niha	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids.	Infrastructure	Works done, Pending ACP	Equipment Maintenance and Operations (Completed)
NTH024	Berqayel	Akkar	Supporting solid waste management in Berqayel by providing waste bins,	Solid Waste Management	Works done,	- Equipment Maintenance and Operations

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			broom, and two recycling points.		Pending ACP	- Safe collections of waste
NTH026	Barghoun and Badbhoun	North	Supporting farmers from Barghoun and Badbhoun through providing 15 mechanical harvesters for olives.	Livelihoods	Completed	- Equipment Maintenance and Operations - Bookkeeping - Scheduling / Operation Planning
NTH041	Jurd el Qaitea	Akkar	Enhance Jurd El Qaitea Union villages' preparedness to better respond to natural emergencies through equipping the Union truck with fire response equipment.	Emergency Response	Works done, Pending ACP	- Equipment Maintenance and Operations - Firefighting techniques
STH002	El Miye w Miye	South	Enhancing solid waste collection and sorting from source efforts in "Miyeh w Miyeh" by providing 446 plastic bins (200 for recyclables and 246 for organic and non-recyclables waste.)	Solid Waste Management	Completed	N/A
STH008	Ain Ebel	Nabatieh	Upgrading the municipality's festival grounds and developing and outfitting its 10 Km cultural trail and 5 historical sites.	Livelihoods	Works done, Pending ACP	- Administrative and Financial Management of the Trail - Event Management - Marketing and Networking - Business Planning - Local Guides (Tourism and TOT) - Guest House Management
STH009	Tanbourit	South	Supporting the Cooperative of Olive Farmers in Tanbourit by providing 8 mechanical harvesters for olives.	Livelihoods	Completed	- Social Media - Scheduling / Operation Planning
STH014	Ed Damour	Mount Lebanon	Emergency response to Damour wildfires by	Emergency response	Completed	N/A

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			replacing 30 meters of damaged water networks.			
STH015	Ed Damour	Mount Lebanon	Providing equipment to Arc-en-ciel in response to the latest wildfires by providing 3 laptops, 3 printers, materials to manufacture 9 desks and drawers, a central telephone, 10 mobile sets, central UPS and 15 routers.	Emergency Response	Completed	N/A
STH017	El Qariyeh	South	Improving economic opportunities in El Qariyeh and supporting community investments through the provision of 4 kiosks, 4 latrines, 20 tents, 3 sunshades, and 15 benches to equip their community space.	Livelihoods	Works done, Pending ACP	<ul style="list-style-type: none"> - Event Management - Social Media - Business Planning - Social Media Management - Marketing and Branding - Website Food Safety
STH021	Damour, Mechref, Kfar Matta	Mount Lebanon	LRI labor-intensive income generation forest management activities in Chouf Aley Area.	Labor-intensive income generation	Completed	<ul style="list-style-type: none"> - Fire Forest Management Planning - Equipment Maintenance and Operation - Proposal Writing
STH022	Al Hasbani	Nabatieh	Labor-intensive income generation works in forest management activities and cleaning of irrigation canals in Al Hasbani area.	Labor-intensive income generation	Completed	<ul style="list-style-type: none"> - Social Media Management - Rural Tourism Framework - Proposal Writing - Website update
BEI001	Marfaa, Rmeil, Medawar	Beirut	Emergency response rubble removal community labor-intensive income generation in Marfaa, Rmeil, and Medawar neighborhoods in response to the Beirut Blast.	Emergency Response	Completed	Personal Safety Training
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing up to 500 LED Streetlights to Promote Safety and Security in Eastern Beirut Neighborhoods Affected by Explosion	Emergency Response	Works done, Pending ACP	N/A

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BEI003	Marfaa	Beirut	Improving hygiene and sanitary conditions for workers at the Port of Beirut by providing the services of rented portable latrines.	Emergency Response	Completed	N/A

ACTIVITIES THAT EXPERIENCED SIGNIFICANT DELAYS

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH001	Old Saida	South	Installing Solar LED lights in Old Saida alleys to enhance sense of security	CSP continued to face challenges with the vendor who was not very responsive to feedback comments, delaying the implementation of remaining works.	CSP followed up closely and coordinated with the vendor on a daily basis to finalize pending technicalities. The vendor's work was completed in March. An additional scope covering the snag list for substantial completion was given to a separate subcontractor to finish.
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida by providing bins and expanding the awareness-raising campaign.	The distribution of the recycling bins in their respective locations in the villages was delayed due to the high cost of fuel and the security situation (fear of theft and misuse of the bins) which led to the overall failure of the collection system by the operators in the district.	The distribution in some villages is still pending and TO2 and TO3 are working with the local community to put a plan for resuming the works.
STH026	Kfar Jarra	South	Reducing tensions between Kfar Jarra residents by completing the existing solar street lighting system to cover all neighborhoods.	The purchase order signature was delayed pending further guidance from USAID regarding the procurement of solar components and equipment.	Once the guidance was received in March, procurement process resumed, and activity completion is expected in June/July.
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	The purchase order signature was delayed pending further guidance from USAID regarding the procurement of solar components and equipment.	Once the guidance was received in March, procurement process resumed, and activity completion is expected in June/July.
STH029	Hasbaiya	Nabatieh	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution.	The purchase order signature was delayed pending further guidance from USAID regarding the procurement of solar components and equipment.	Once the guidance was received in March, implementation started, and the activity completion is expected in June.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH030	Aalma Ech Chaab	South	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses.	The purchase order signature was delayed pending further guidance from USAID regarding the procurement of solar components and equipment.	Once the guidance was received in March, implementation started, and the activity completion is expected in June.
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	Delays in the implementation of this activity during this quarter were due to the bad weather and the rainy days that affected the progress of finalizing the works	Works are on-going and the implementation is expected to be finalized in June.
NTH020	Aachach, Arde	North	Improving and rehabilitating the irrigation distribution network in Aachach and Arde villages to support livelihoods and ease water resource related tensions amongst the three villages.	Delays in the implementation of this activity during this quarter were due to the bad weather and the rainy days that affected the progress of finalizing the works	Works are on-going and the implementation is expected to be finalized in April/May.
NTH033	Batroun	North	Alleviating wastewater-related tensions in Batroun by connecting three neighborhoods to the existing network.	Delays in the implementation of this activity during this quarter were due to the bad weather and the rainy days that affected the progress of finalizing the works	Works resumed and the progress of implementation is around 40%. Works are expected to be finalized in July.
NTH039	Zgharta	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a 1205 meters rainwater drainage system.	Delays in implementation of this activity during this quarter were due to the lack of responsiveness of the subcontractor who informed CSP field staff that he is liquidating his business in Lebanon to immigrate.	CSP negotiated the continuation of one line of the overall contract while launching the tender of the remaining part online to identify a new subcontractor.
BQA035	El Fekehe	Baalbek - Hermel	Providing sustainable electricity to the El Fekehe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room.	Due to the harsh weather conditions during this quarter, the contractor was unable to access the site and initiate the excavation phase for the installation of solar panels' mounting structures.	Mobilization to site took place by end of March. Excavation and land preparation works are ongoing, and the manufacturing of the steel foundation was also launched.
BQA036	Majdel Aanjar	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump.	Due to the harsh weather conditions during this quarter, the contractor was unable to access the site and initiate the excavation phase for the installation of solar panels' mounting structures.	Works on-site were launched.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
BQA023	Loussiya – Sultan Yaacoub	Beqaa	Providing sustainable electricity to the Loussiya water pump through solar panels and a backup generator.	Due to the harsh weather conditions during this quarter, the contractor was unable to access the site and initiate the excavation phase for the installation of solar panels' mounting structures.	Works on-site were launched.

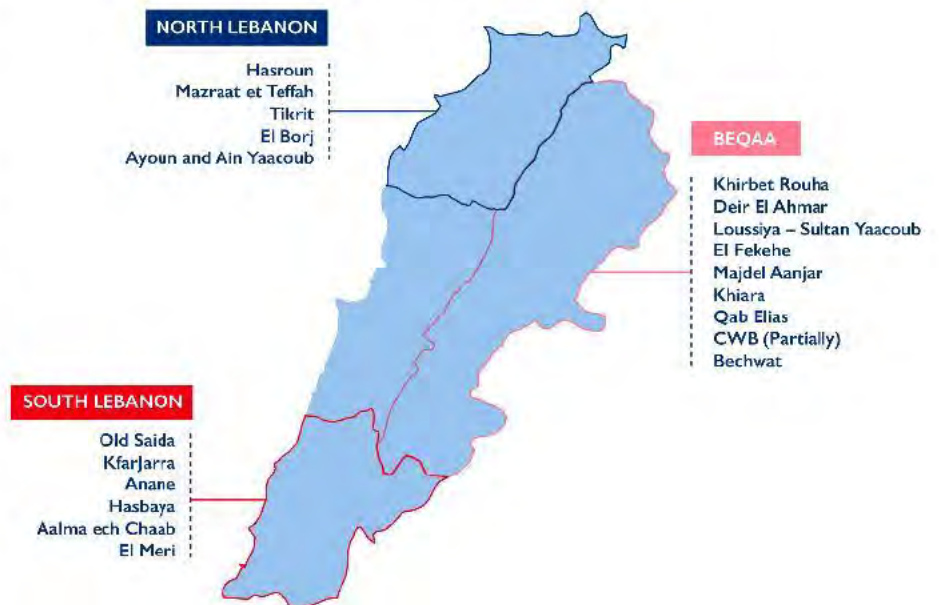
ACTIVITY HIGHLIGHTS

CSP PROVIDES COMMUNITIES WITH RENEWABLE SOLAR ENERGY SOLUTIONS TO OVERCOME SEVERE ELECTRICITY SHORTAGES IN LEBANON

Increasing power cuts in Lebanon have left much of the population grappling with life without electricity. During the reporting period, state-electricity cuts continued to worsen, with some localities barely receiving two to three hours of supply per day. In parallel, subscriptions to local generators have increased in price as the cost of fuel has gone up. As a result, vulnerable households can no longer afford to pay for backup electricity (around LBP 1,000,000 a month for every five amperes), and many have been either rationing

consumption hours or just cutting off the service altogether. With electricity shortages in Lebanon at a peak and diesel to run backup generators becoming increasingly unaffordable, CSP has been designing and implementing a series of solar energy solutions - mainly for community electricity, water pumping, and streetlighting - across its regions of intervention. These activities are needed now more than ever given the country's worsening financial crisis, and the high likelihood that fuel prices will continue to soar. The graphic above illustrates the geographic reach of CSP's solar and renewable energy interventions.

CSP Solar & Renewable Energy Interventions



For instance, in South Lebanon, CSP is hybridizing Hasbaiya and Aalma ech Chaab's backup electricity systems by supplying and installing on-grid solar farms with necessary associated accessories, including mounting structures, electrical work and cabling, and inverters. Both remote southern localities have been overburdened with large electricity bills, forcing municipalities to rely on expensive municipal backup generators that are no longer sustainable. Despite the successive storms that hit the country during the quarter, covering both towns in snow and forcing site works to be put on hold for several days, CSP was still



USAID/CSP ongoing works in Hasbaiya to supply and install on-grid solar farms

able to achieve significant progress by finalizing all preconstruction and excavation works and completing the foundation works for the steel structure where the solar panels will be installed. The latter were shipped from abroad and will be installed on site following the completion of the concrete works. By the end of this reporting period, CSP had completed around 28% progress on the total works and expects to complete both activities during the coming quarter. The hybrid systems, worth \$153,000 in USAID funding for Hasbaiya and \$282,000 for Aalma ech Chaab, will not only provide households with clean sustainable energy but will also enable significant savings (estimated at around \$57,000 in Aalma Ech Chaab and \$30,000 in Hasbaiya) in fuel costs and maintenance for both residents and the municipalities per annum.

In the Beqaa, CSP had kicked off two activities during the previous quarter to install solar water pumping systems serving Majdel Aanjar and El Fekehe, two of the most vulnerable communities in the region. Both localities were experiencing severe water shortages due to a combination of the large presence of Syrian refugees, seasonal population increase, and prolonged state-electricity outages

which are straining the Beqaa Water Establishment (BWE)'s ability to meet residents' basic water needs. By the end of this quarter, CSP had initiated the groundwork on both activities, including site preparation and excavation works. These two activities, worth \$232,000 in USAID funding for Majdel Anjar and \$206,400 for El Fekehe, would reduce inter-communal tensions by ensuring a continuous energy source to the water pumps, facilitating access to water for thousands of residents. CSP expects to complete both activities during the upcoming quarter.



USAID/CSP ongoing works in Majdel Anjar to ensure continuous energy to water pumps through solar solutions

CSP has equally been working in areas with total electric blackouts, providing alternative energy solutions through installation of solar streetlighting systems. During the previous quarter, CSP completed the supply and installation of 48 solar-powered LED streetlights in Old Saida’s main paths and entrances, worth \$46,300 in funding. In parallel, two activities began in Kfar Jarra and Anane that will provide solar-powered streetlights to enhance the safety of more than 7,500 residents. CSP also finalized the tendering process for an activity in Qabb Elias (Beqaa) to install 280 all-in-one solar streetlights in strategic locations within the village.

In addition to providing solar energy solutions for community electricity and streetlighting, CSP has used solar power to support activities in other sectors. For instance, in Ainata el Arz (Beqaa), CSP delivered a solar-powered welding station to the village that continued to be used by around 750 residents and farmers, enabling them to maintain and repair irrigation lines ahead of the harvest season. Meanwhile, in Ras Baalbek (Beqaa), CSP is expanding Cooperation Without Borders (CWB)’s current seedlings’ nursery operations with the installation of 1,867.5 m² of greenhouses and a germination room. The nursery will be equipped with the latest solar-powered technologies through an off-grid solar system to enable a solar-powered controlled environment for the germination room to provide ideal growing conditions.



Ainata el Arz farmers utilize CSP’s provided solar welding machine to repair irrigation pipes

CSP continued working to finalize the designs of an array of new similar activities to sustainably improve water provision in Deir el Ahmar, Bechwat, Khirbet Rouha (Beqaa), El Meri (South), Mazraat et Teffah, Tikrit, El Borj, and Hasroun (North), while preparing to launch the groundwork in Es Sultan Yaacoub during the upcoming quarter. All in all, CSP’s portfolio of solar energy solutions is underway to counter the collapse of essential services in dozens of vulnerable Lebanese communities amidst the daily struggle to secure and sustain electricity supply in the country.

USAID-FUNDED STREETLIGHTS IMPROVE SAFETY AND SECURITY AND REDUCE ENERGY CONSUMPTION AT A MUCH-NEEDED TIME

During the second quarter of FY2022, CSP successfully completed the assembly and installation of new LED streetlights in three vulnerable localities in the Beqaa Valley. This included installing 63 LED streetlights in Hawch Barada, 849 in El Marj, and 550 in El Qaraoun. These communities witnessed a significant influx of Syrian refugees throughout the years - 24,000 Syrian residents in El Marj, 7,000 in El Qaraoun, and 1,200 in Hawch Barada - thereby contributing to the municipalities' difficulties in providing basic services to residents, including streetlighting. The latter has become a priority issue within these communities as it has been driving communal tensions over perceived lack of safety and security. For instance, in Hawch Barada, women were reportedly afraid to go out after sundown in the absence of lighting, and several incidents of opportunistic burglaries and thefts were reported on unlit streets and neighborhoods.

The existing streetlighting systems consist of old high-pressure sodium (HPS)-type bulbs which were costly to operate and maintain, resulting in large expenses incurred by the municipalities on electricity bills and streetlight maintenance. In response, CSP replaced old nonfunctional streetlights with new LED-type bulbs at the entrances of targeted towns and at other strategic locations that would have the greatest impact for all residents. The shift to LED streetlights offers a sustainable and cost-efficient solution because they last longer and consume around 60% less energy than traditional lighting technologies. Additionally, LED streetlights are closer to natural light, which helps drivers and pedestrians better identify objects at night and improves traffic safety. Overall, these three completed interventions are reducing tensions between refugees and host communities by making the villages' public areas safely accessible after dark to thousands of residents while significantly reducing municipal electricity bills by an estimated 70%.

CSP worked in other communities, replacing 176 of old existing light bulbs with LED-type bulbs in the southern locality of Rachaiya el Foukhar, 85 in northern Niha, and 39 in El Khiara in the Beqaa, and replacing 500 LED streetlights damaged by the Beirut Port blast as part of its emergency response.

Despite the severe national electricity blackouts, the supported municipalities continued to keep the CSP-provided streetlights lit at night using either private or municipal back-up generators, operating them on a specific schedule and prioritizing main areas. Key community stakeholders relayed that the impact is still considerable given the high energy efficiency (very low energy consumption) of LED streetlights.



CSP installs LED-type streetlights to enhance safety and security in Hawch Barada (Beqaa)



Photo showing the improved streetlighting conditions following CSP's interventions in El Marj (Beqaa)

CSP IMPLEMENTS CRITICAL INFRASTRUCTURAL ACTIVITIES TO IMPROVE PUBLIC SAFETY DURING THIS HARSH WINTER SEASON

During the second quarter of the year, a prolonged winter season hit the country, covering its mountainous regions with thick layers of snow. As a result, residents in vulnerable rural areas struggled to secure sources of heating to fight the cold in the absence of state-run electricity and amidst the fuel crisis. The successive snowstorms and heavy winds have also compounded the existing weak infrastructure, affected road conditions, and caused flooding. In response, CSP has been intervening in various ways to fulfill basic safety and public service needs. Specifically, it constructed retaining walls in Markebta (North), Ghazze, and Nabi Ayla (Beqaa), as well as rainwater drainage systems in Kfar Hilda and another one currently under implementation in Kfar Yachit (North) and provided snow ploughing equipment to the towns of Niha and Bqarsouna (North).

Despite the challenging weather conditions during the quarter, by the end of March 2022, CSP achieved around 85% progress on the construction of a retaining wall and side rails in Nabi Ayla. The town, located in the Zahleh district, is home to around 3,200 Lebanese residents and 1,300 Syrian refugees. Despite an active municipality, the recent deteriorating nationwide economic conditions, the rapid devaluation of the national currency, and the significant presence of Syrian refugees, have all affected the municipality’s capacities to provide basic services, including improving public safety and accessibility to community members. Along the main entrance to the town which links the village to its surroundings, as well as farmers with their plains, the unsupported road was causing repetitive road accidents. In response, CSP is constructing a retaining wall and side rails to address this important public security concern and limit the occurrence of public safety hazards. CSP will complete this activity in April 2022. Similarly, CSP had previously carried out an activity in Ghazze which rebuilt a 70-meter wall which was on the verge of collapse and levelled the sidewalk to ensure pedestrians’ safety, benefiting thousands of underserved and vulnerable residents. In another similar intervention in Markebta, CSP built a 70-meter long, three-meter-high retention wall to prevent soil erosions at the main entrance of the village.



Ongoing works in Nabi Ayla to construct a retaining wall and side rails to enhance public safety (Beqaa)

Meanwhile, CSP had equipped the underserved mountainous town of Bqarsouna with snow removal equipment just in time for this year's winter season. The town usually experiences heavy snow fall in wintertime, forcing road closures and disrupting local economic activities and service provision. The municipality previously would rent a skid-steer loader specially equipped for snow removal at a cost of LBP 300,000 per day. Currently, with the ongoing devaluation of the national currency and the consequent price inflation, the cost has almost doubled to around LBP 650,000 per day. This has become a serious burden on the municipality given that it is crucial to ensure that residents can commute safely. In response, CSP assisted the community by equipping the municipality's skid-steer loader with a snow blower attachment and a salt spreader, that were delivered by mid-December 2021. During the successive storms in January 2022, the CSP-provided equipment was utilized to mitigate heavy snow disruptions.



CSP-provided snow blowing equipment was directly put into use in Bqarsouna following the heavy snowstorms in January 2022

This activity, worth around \$20,000 in USAID funding, enhanced the safety of 6,000 residents and minimized road accidents in the area. To note, during the reporting period, the municipality's skid-steer loader broke down, and they managed to secure a replacement to be able the use of USAID-provided equipment given their impact on the community. In Niha (North), CSP also verified the use of the previously provided skid steer snow blower, which continued to effectively help this community overcome the harsh weather and clear up any roadblocks from snow.

Finally, CSP continued implementing its activity in Kfar Yachit aiming to install a new rainwater collection system and aims to complete the activity in the upcoming quarter. Every winter, Kfar Yachit residents suffer from heavy rainfall resulting in floods throughout the village due to the absence of water channels and leading to severe household and harvest damage. Also in Kfar Hilda (North) CSP had constructed a rainwater drainage system which continues to ensure a proper water flow in the town's channels.

All in all, CSP's various infrastructural interventions remain critical amidst the current country context to enhance public safety, and ease communal tensions over limited access to services in underserved and vulnerable communities.

COLLABORATION BETWEEN TASK ORDERS

OPERATIONS AND MANAGEMENT (TASK ORDER 1)

CSP's TO 2 continued to be supported by CSP's management and operations component (TO 1) that is spearheading the program's overall adaptive response to the evolving operating context. Notably, TO 1 provided support in staffing and procurement processes for all activities launched during the quarter. With regards to the challenges faced by TO 2 (further elaborated in the following section), TO 1 and TO 2 specifically collaborated to address incoming requests from local implementing sub-contractors to increase contract values given ongoing local and global price inflations - namely prices of fuel and construction materials, such as steel. Moreover, TO 2 and the TO 1 engineering unit collaborated to conduct market assessments, determine reasonable prices,

and finalize variation orders before updating USAID accordingly. Additionally, the engineering unit consistently provided oversight to all engineering, environmental compliance, and construction implementation across TO 2 activities. To strengthen coordination in the field and ensure appropriate responses to any arising challenges, TO 2 and the engineering unit jointly conducted biweekly coordination meetings at BTD offices. Meanwhile, TO 2 continued to collaborate with the TO 1 monitoring, evaluation, and learning (MEL) unit to incorporate activity level MEL plans into each new activity, as well as to assess activities' impacts through various data collection methods. The team was equally supported by CSP's communications and outreach unit on ensuring site branding compliance and promoting TO2 activities through producing new videos and impact content. The team disseminating this content through multiple channels, including social media platforms, the CSP website, and through bimonthly newsletters, transforming lives stories, and weekly progress highlights.



Branding plaque reflecting USAID’s intervention in Nabi Ayla, Beqaa, where CSP is constructing a retaining wall

TECHNICAL ASSISTANCE AND CAPACITY BUILDING (TASK ORDER 3)

CSP’s TO 2 continued its close collaboration with TO 3 to co-design and implement assistance packages to enhance the operations and sustainability of CSP’s interventions. TO 2 actively co-led and participated in CSP’s established taskforces - namely the cash-for-work, asset management, community engagement, gender and social inclusion (GESI), and economic opportunities taskforces - to share knowledge and lessons learned and to amplify the impact of CSP’s activities. This quarter, the teams worked together to co-design three new cash-for-work activities and update CSP’s standardized process and toolkit incorporating USAID feedback and lessons learned. TO 2 and TO 3 equally collaborated closely on the implementation of the portfolio of recyclables management activities, ensuring that awareness-raising campaigns were paralleled with the effective distribution of recyclables bins and containers.



CSP distributes recyclable bins as part of its sorting-at-source awareness campaign in Koura, North Lebanon

IMPLEMENTATION CHALLENGES, LESSONS LEARNED, AND NEXT STEPS.

During this quarter, CSP’s community support component continued to face challenges stemming from the devaluation of the national currency, which impacted the implementation of CSP’s activities, namely due to the significant increase in the cost of fuel, as well as of construction materials. As a result, several subcontractors currently implementing CSP interventions requested additional budgets to be able to continue the works, which resulted in some onsite delays. These additional funds requested were in some cases accounted for in the cushions embedded under the approved ceiling of the interventions; therefore, no cost modifications were required. In other cases, additional funds for some interventions were needed requiring a rigorous review by CSP and USAID for cost reasonableness.

These cost increases have been so far accounted for through savings on previously implemented interventions. Throughout it all, CSP has been closely monitoring costs to avoid any cost overruns of the overall Activity Fund, especially that additional price hikes are expected within the evolving country context. This issue of cost increase was the case for the rehabilitation of the irrigation distribution network in Aachach & Arde (NTH020), the installation of solar water systems to enhance water provision for vulnerable residents in Sultan Yaacoub (NTH023), the construction of two water tanks in Bqasta (STH006) and Jinsnaya (STH018), a rainwater drainage system in Kfar Yachit (NTH039), the provision of two generators in Dahr el Ahmar (BQA027) and Ansar (BQA021), as well as the installation of wastewater networks in El Mahmra (NTH007). CSP expects this trend to impact the implementation of around five other activities mainly related to construction interventions such as Batroun (NTH033), Haret el Fouwar (NTH031), Saidoun (STH025), Talya (BQA026), and Hasbaiya (STH029). To curb these issues, CSP's procurement and engineering teams have been conducting continuous market assessments to validate the price increases on a case-by-case basis.

Additionally, CSP faced some challenges relating to the performance of selected subcontractors. These challenges arose specifically, in Old Saida (STH001) with the vendor in charge of implementing the streetlighting system, and in Kfar Yachit (NTH039) with the vendor who is constructing the rainwater drainage system. Both subcontractors were unresponsive to feedback, which delayed implementation in these localities. CSP successfully resolved this issue with the first vendor who completed their works; and continues to follow up and coordinate with the latter to resolve pending technicalities.

At the beginning of this quarter, health concerns re-emerged after a significant increase in the number of daily positive COVID-19 cases, which affected CSP's work. For instance, CSP was forced to suspend activities related to its livelihoods interventions in El Qariye (STH017) and Ain Ebel (STH008). Currently, following the lifting of restrictions on public gatherings, CSP is coordinating with the municipalities to resume the works and to start implementing activities as per the original plans and designs.

Moreover, during this quarter, some works were forced to a halt due to the harsh weather conditions and severe snowstorms, particularly in mountainous localities. This caused delays in the implementation of activities that required construction components, such as the construction of a retaining wall in Nabi Ayla (BQA025), the expansion of Cooperation without Borders (CWB)'s seedlings nursery in Ras Baalbek (BQA030), the construction of rainwater drainage system in Kfar Yachit (NTH039), the installation of wastewater networks in Batroun (NTH033), the rehabilitation of an irrigation distribution network in Aachach & Arde (NTH020), the installation of wastewater networks in Mhammara (NTH007), the construction of three water tanks in Jinsnaya (STH018), Bqasta (STH006) and Talia (BQA026), the installation of wastewater networks in El Mahmra (NTH007), the installation of solar water systems in Sultan Yaacoub (NTH023), and the installation of solar water systems in Fekha (BQA035), Majdel Aanjar (BQA036), Alma ech Chaab (STH030) and Hasbaiya (STH029). The weather conditions equally affected the design process for some activities which required site data collection and topographic surveys. For instance, the designs of interventions in Hasroun (NTH045) and Mazraet el Teffah (NTH036), where CSP is installing solar systems to enhance water provision for vulnerable residents, and in Meri (STH032) where CSP is installing a solar farm to reduce the electricity costs on residents and the municipality, were all delayed by over two months.

Finally, USAID requested that CSP and other implementing partners temporarily hold the purchases of all solar components and equipment, pending USAID guidance to ensure that these components were not manufactured in sanctioned parts of China. This suspension had a direct impact on some

interventions that were under implementation, such as in Aalma ech Chaab (STH030) and Hasbaiya (STH029), where CSP is installing solar farms to reduce the electricity cost on the residents and the municipality, as well as in Anane (STH028) and Kfar Jarra (STH026), where CSP is installing solar streetlighting. The hold also impacted activities that were in design and procurement to wait for further guidance on modifications. However, by the end of the quarter, CSP had successfully resumed all works and received USAID's guidance to proceed while performing all needed due diligence.

Despite all the above-mentioned challenges, CSP's TO 2 continued to seek out opportunities for collaborating, learning, and adapting its programming accordingly. In the upcoming quarter, CSP will continue its implementation of interventions, and finalize the remaining activities under design or in the tendering phase to realize the outcomes and intended impact of its community support component. In parallel, CSP will work towards closing out completed activities.

III. WORKFORCE DEVELOPMENT: BRIEFING PAGE

To improve the skills of and employment opportunities for at least 1,000 unemployed or underemployed Lebanese citizens from vulnerable communities, CSP continues to support underserved residents wishing to pursue Technical and Vocational Education Training (TVET) through its workforce development component (WFD).

During the first quarter of FY2022, CSP's WFD achieved the following:



LAUNCHING PUBLIC PERCEPTION MEDIA CAMPAIGN

During this reporting period, WFD launched a three-month media campaign targeting the Lebanese public that aims to raise public awareness on the benefits of TVET education for improved livelihoods, especially amidst the current economic crisis. The campaign also aims to inform the public on the improvements in the TVET sector, as well as motivate students to consider TVET education for promising careers and income-generating opportunities. The campaign launch included the dissemination of a press release and an intensive social media campaign. During the reporting period CSP produced six short promotional videos to be broadcasted on national television channels and conducted interviews on morning shows on four local channels (Al Jadeed, Tele Liban, Maryam TV, and MTV Lebanon).

CONDUCTING A RENEWABLE ENERGY ASSESSMENT AND VALIDATION STUDY

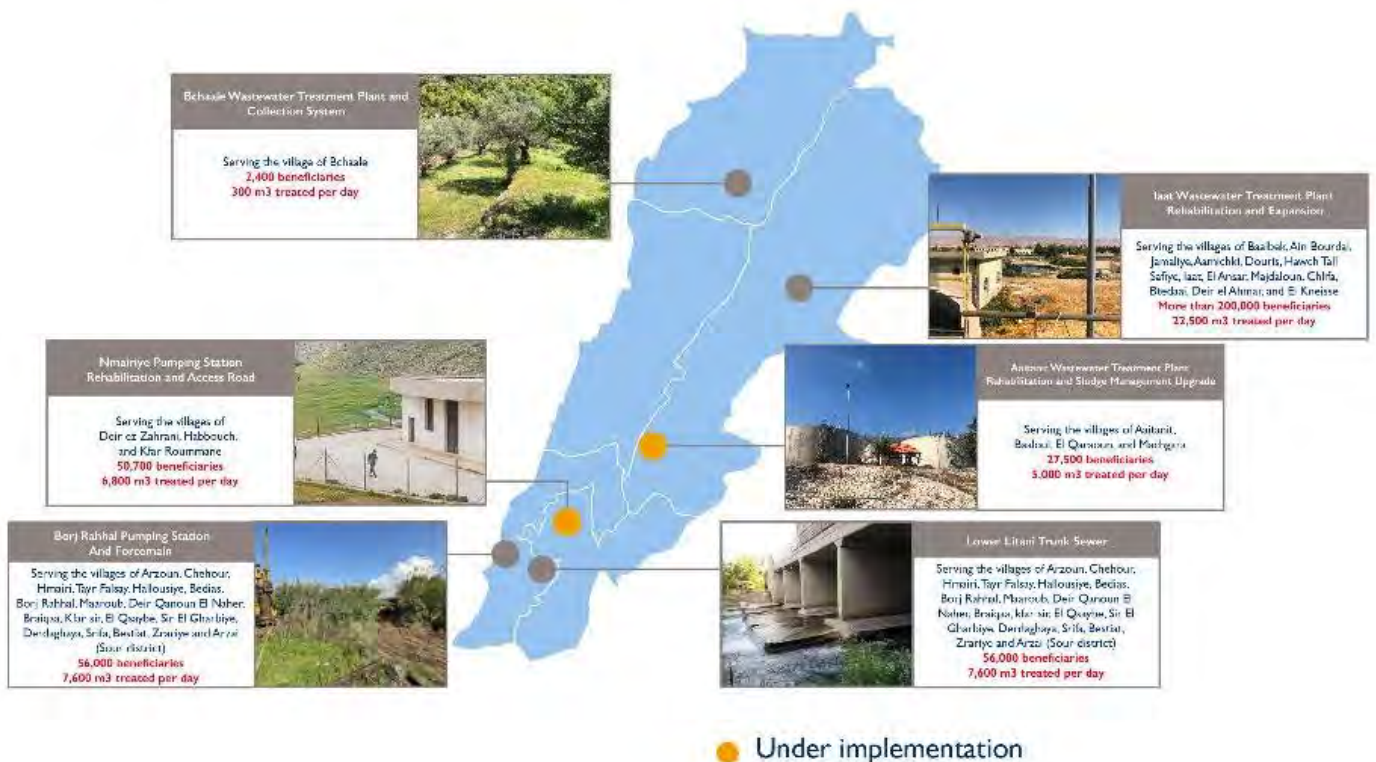
In collaboration with USAID's Economic Growth Office, CSP's WFD is conducting a detailed assessment of the demand and supply of skilled labor related to the construction, installation, operation, and maintenance of solar systems, an area particularly relevant given the ongoing energy crisis and widespread electricity shortages. In this regard, a consultancy firm was selected to conduct the assessment and validation study on the renewable energy sector in Lebanon and initiated the assessment during this quarter.

IV. WASTEWATER MANAGEMENT

During this quarter, CSP's Task Order 5 (TO 5) signed the construction subcontracts for two of its wastewater infrastructure interventions in Aitanit and Nmaiye, while it simultaneously obtained the approval for the final design of its intervention in Bchaale. Currently, four interventions are undergoing the bidding process; these are however being delayed as bids were received at significantly higher costs than previous estimates. The final bids are due to be received in April 2022, at which time CSP will collaborate with USAID on ensuring that construction subcontracts are within the TO 5 budget. This collaboration will also be informed by a report submitted to USAID in March of this quarter which details the estimated annual operations and maintenance (O&M) costs for these interventions along with recommended concepts for their sustainability.

On the investment track, only one industry was able to meet the incentive rebate conditions under the Industrial Wastewater Treatment grant, which provides 50% rebate of up to \$15,000 per industry. CSP therefore submitted a request to amend the grant conditions to increase the incentive rebate to 80% up to \$45,000. The increased incentive rebate would allow four industries to participate in the program once the grant amendment is finalized in April 2022. Additionally, during this quarter, CSP submitted and obtained USAID's approval on a wastewater stewardship concept to partner with a supermarket chain to promote wastewater stewardship through their corporate social responsibility activities. On World Water Day in March, the partnership launched a wastewater awareness campaign targeting the supermarket's customers to raise awareness on wastewater management.

Distribution of CSP Wastewater Infrastructure Management Interventions



WASTEWATER INFRASTRUCTURE

ENGINEERING DESIGN AND REVIEW CYCLES

Having obtained USAID's approval on the design of all five initially selected interventions and two of the three additional interventions, CSP continued to engage its design subcontractor, BTD, during the quarter to finalize the design and construction specifications of the last remaining intervention, Bchaale Wastewater Treatment Plant & Collection System, which was approved by USAID during this reporting period. As such, CSP successfully completed all the engineering designs for its selected wastewater interventions. The following table depicts the design approval dates along with the number of review cycles by USAID's A&E Mission Support Program (MSP).

ORIGINAL PROJECTS	# REVIEW CYCLES	DATE APPROVED
Sainiq Valley (Saida) Wastewater Conveyance System	5	3-Jun-21 (No longer being implemented by CSP as it was replaced by Lower Litani Trunk Sewer)
Aitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade	4	26-Jul-21
Nmairiye Pumping Station Rehabilitation and Access Road	4	28-Jul-21
Iaat Wastewater Treatment Plant Rehabilitation	6	12-Jul-21
Borj Rahhal Wastewater Pumping Station and Force Main	4	7-Sep-21
NEWLY SELECTED PROJECTS	# REVIEW CYCLES	DESIGN STATUS
Iaat Wastewater Treatment Plant Expansion	4	5-Jan-22
Lower Litani Trunk Sewer	5	5-Jan-22
Bchaale Wastewater System	3	24-Feb-22

BIDDING AND AWARDING PROCESSES

Following USAID's approval on the final designs of CSP's infrastructure intervention, TO 5 collaborated with CSP's Activity Fund team to launch the corresponding bidding processes. As such, CSP conducted the technical evaluation of the construction bids for the approved infrastructure interventions of Aitanit and Nmairiye. Following the evaluation of cost proposals, ranking of offers, due diligence, and vetting, the contracts for the 'Aitanit Wastewater Plant Rehabilitation and Sludge Management Upgrade' intervention and 'Nmairiye Wastewater Pumping Station Rehabilitation and Access Road intervention' were signed respectively on January 4, 2022 with Parallel Contracting, and January 25, 2022 with Yamen Establishment for General Trading and Contracting.

The remaining interventions are currently undergoing the bidding or evaluation process, as detailed in the table below:

PROJECTS	STATUS
Aaitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade	Officially awarded on January 4, 2022
Nmairiye Pumping Station Rehabilitation and Access Road	Officially awarded on January 25, 2022
Borj Rahhal Wastewater Pumping Station and Forcemain	These two projects were combined in one bidding package to reduce construction management and supervision costs. Bids were received on March 10, 2022, and are being evaluated.
Lower Litani Trunk Sewer	
Iaat Wastewater Treatment Plant Rehabilitation and Expansion	Bids were received on March 21, and are being evaluated
Bchaale Wastewater System	Bids are due on April 11

ENVIRONMENTAL ASSESSMENTS

While all the submitted Initial Environmental Examinations (IEEs) were considered approved by the Ministry of the Environment (MoE) by the end of FY2021, only the Environmental Impact Assessment (EIA) of the Iaat Expansion intervention was still pending MoE clearance. CSP and environmental subcontractor, ELARD, continued to follow up on its approval with MoE, and received feedback on March 24, 2022. As such, CSP and ELARD will address these comments during the upcoming quarter, for which it will hold a second public hearing scheduled for April 14, 2022 as requested by MoE.

ACT OF AGREEMENT

While CSP had signed Acts of Agreements (AoA) and associated documents relative to its wastewater interventions in Nmairiye, Borj Rahhal, Lower Litani, Iaat, and Aitanit in the previous quarter with the relevant Regional Water Establishments, this quarter, CSP continued to follow up with the NLWE on signing the AoA relative to its intervention in Bchaale. While these documents are nonbinding, their respective terms and conditions will govern the roles, responsibilities, duties, and obligations of each party, including the RWEs' intent to support the operations and maintenance of the proposed

implemented infrastructures and to ensure their sustainability. CSP expects to sign the AoA for Bchaale in the upcoming quarter.

CONSTRUCTION AND IMPLEMENTATION

As detailed above, the construction contracts for two projects, ‘Aaitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade’ and Nmairiye ‘Wastewater Pumping Station Rehabilitation and Access Road’, were signed respectively with Parallel Contracting and Yamen Establishment early during this quarter. The bidding process for the remaining projects is ongoing and is expected to be finalized during the upcoming quarter.

Aaitanit Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade

CSP’s selected contractor, Parallel Contracting, delivered all documentation required prior to the start of site mobilization, including the performance bond, insurances including the Defense Based Act (DBA), and amended construction schedule, as well as material submittals and shop drawings. While procedural documents were reviewed and cleared by CSP, the amended schedule was approved by CSP’s quality control subcontractor, ELARD, that is also currently reviewing all technical documents. During the quarter, mobilization was completed, and implementation activities were launched as per the planned schedule. In April of the upcoming quarter, CSP expects to conduct the below activities:

- Excavation for the new to-be-constructed dewatering building
- Completion of all needed topographic surveys in preparation for concrete works
- Cleaning the drying beds and setting anchors for the steel works



CSP initiates grading and earthwork in preparation for the Aaitanit WWTP rehabilitation and sludge management upgrade.

Nmairiye Pumping Station Rehabilitation and Access Road

CSP’s selected subcontractor, Yamen Establishment, also delivered all needed documentation prior to the start of mobilization, including the performance bond, insurance, DBA, and amended schedule. The subcontractor’s amended schedule was reviewed and approved by CSP’s quality control subcontractor BTD. Yamen Establishment continued to submit material submittals and shop drawings as planned during the quarter, which are also being reviewed by BTD for approval. During the quarter, mobilization was completed, and implementation activities were launched as per the planned schedule. In April of the upcoming quarter, CSP expects to conduct the activities below:

- Earthwork and grading works for the access road
- Launch of rehabilitation activities for the existing fence
- Desludging existing pits and transporting the sludge to a functional wastewater treatment plant in Sainiq
- Conduct a full survey of the pumping station’s inlet pipe and discharge line to locate clogged manholes.

Borj Rahhal Pumping Station and Forcemain and Lower Litani trunk Sewer

CSP completed the technical evaluation of the construction bids received for the intervention in Borj Rahhal and Lower Litani following the submission deadline which was set at March 10, 2022. Though the received bids were higher than the technical ‘Engineer’s Estimate’ for the design costs, CSP shortlisted several contractors and requested revised offers, which when resubmitted, still exceeded the technical Engineer’s Estimate. The high bids are attributed to the global uncertainty and volatility of the supply of construction material, such as steel, as well as soaring fuel prices. These challenges caused CSP to delay awarding the construction subcontract until the bids of the remaining interventions in laa and Bchaale are received and evaluated to ensure that awards do not exceed TO 5’s construction subcontract budget.

laa Wastewater Treatment Plant Rehabilitation and Expansion

The bid submission deadline for CSP’s intervention in laa was set for March 21 and CSP had received two bids by the end of the quarter, both equally higher than the Engineer’s original estimates. Through CSP’s follow up on the causes for the low number of received offers and higher costs than anticipated, subcontractors reported wide price fluctuation, inflationary trends, and uncertainties regarding construction material, fuel, and supply chain disruptions. Similar to the approach adopted for the intervention in Borj Rahhal and Lower Litani, CSP decided to delay awarding the construction subcontracts until the remaining bids for its intervention in Bchaale are received in April of the upcoming quarter to ensure that awards do not exceed TO 5’s construction subcontract budget.

Bchaale Wastewater System

CSP promoted its request for proposals on its social media platforms for the intervention in Bchaale on March 3, 2022, and set submission deadline on April 11 of the upcoming quarter. By the end of March, CSP conducted a pre-bid meeting with subcontractor, BTD. Following completion of project evaluation, CSP will establish the most appropriate path for the award and, in close coordination with USAID, proceed accordingly.

OPERATIONS & MAINTENANCE COSTS AND SUSTAINABILITY

On March 14, 2022, CSP submitted a report detailing the annual Operations & Maintenance (O&M) costs of each of the above infrastructure interventions, along with evaluating different concepts for sustaining these facilities under the current financial conditions of the RWEs and GoL. The report was prepared by a financial consultant contracted under CSP’s TO 3, in collaboration with TO 5. It highlighted the high energy needs for such facilities, resulting in increased O&M costs due to the high fuel costs needed for generator power in the absence of reliable state electricity supply. It also highlighted the lack of qualified staff at the RWEs, who are struggling to pay salaries and secure needed spare parts and supplies to perform O&M. The report also examined different models to sustain these facilities financially, concluding that under the current country context, a donor-funded contract to support operations is the most feasible option in the short term. These findings will inform how best to proceed with the implementation of TO 5 activities in response to the current crisis in the country.

WASTEWATER INVESTMENT

IWT PROJECT

During this reporting period, CSP continued to make progress in its Industrial Wastewater Investment project which is being implemented through a grant agreement with the Association of Lebanese Industrialists (ALI), aiming to support Lebanese industries willing to invest in proper onsite industrial wastewater treatment. By the end of January 2022 and following receipt of approval for all seven submitted baseline reports, the industries presented their quotations from their selected wastewater treatment equipment suppliers. Accordingly, ALI environmental consultant, ECODIT Liban, reviewed all quotations and found them to be in line with the recommended wastewater treatment processes. Subsequently, each industry submitted its financial commitment to IWT.

In February of this quarter CSP evaluated the financial commitments received from the participating industries and concluded only one eligible industry was able to meet the conditions of the original grant incentive rebate program. Therefore, CSP considered raising the IWT rebate from the current 50% up to \$15,000 to a proposed 80% up to \$45,000 per industry to offset the impact of the worsening economic crisis. Consequently, four industries revised their financial commitments to meet the increased incentive. Accordingly, CSP started revising the IWT grant agreement to raise the associated rebate and extend the project duration by seven months. In the upcoming quarter, CSP will submit a grant modification request for USAID's approval, to provide a higher rebate to four committed industries: Cortas, Saifan, Al Gazelle, and Kamel Badawi Bsat Factories.



CSP/USAID site visit to Cortas Industrial Treatment Plant, Jbeil – February 2022

On another note, after having installed industrial wastewater equipment at Cortas, CSP and ELARD conducted site visits in February to complete the mandatory ERACs. In March, CSP, ALI, and ECODIT Liban conducted another visit to Cortas facility to assess the installed industrial wastewater treatment system and collect a representative effluent sample. It is worth mentioning that the related effluent test results were noncompliant with the Environmental Limit Values (ELVs) set by the Ministry of Environment. The concerned equipment supplier, EMCO, therefore visited the site at the end of March to start implementing all required corrective measures during the testing phase. Throughout the upcoming quarter, ECODIT Liban will conduct the related endline assessment to monitor Cortas' progress. while ELARD will submit the required ERACs.

WASTEWATER STEWARDSHIP

During this quarter, CSP developed, submitted, and received USAID approval on a wastewater stewardship concept note for collaboration with national supermarket chain 'Tawfeer Discount Store (TDS)', which confirmed the adoption of wastewater stewardship under its corporate social responsibility umbrella. In its efforts to engage private sector entities and local communities in educating and involving citizens to enhance the Regional Water Establishment's' abilities to manage wastewater in their areas of operation, CSP, in partnership with TDS, launched a wastewater management awareness campaign. The campaign includes heavy social media messaging and giveaway competitions, as well as in-person wastewater related activities for children, and displays of CSP awareness-raising posters and banners across the supermarket's 22 branches in Lebanon, located in the districts of Tyr, Nabatieh, Saïda, Hasbaya, Rashaya, Bint Jbeil, Aley, Baabda, and Beirut. The campaign will be ongoing throughout April of the upcoming quarter.



Branded entrance sliding door at Tawfeer Discount Supermarket - Zoqaq El Blat branch - Beirut, March 2022

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

Despite continuous operational challenges related to the deteriorating country context, CSP's TO 5 continued to push the program forward as outlined in its annual FY2022 work plan. However, CSP's RWE partners have been struggling with a severe lack of resources, which is limiting their abilities to maintain qualified staff, procure commodities, and fund contractors tasked with operating and maintaining their facilities. This has prompted CSP to task a financial analyst to collaborate on a report estimating the annual O&M costs for CSP's proposed infrastructure projects, along with conceptual models for sustaining these facilities. Additionally, the global geopolitical crisis in Ukraine is creating wide fluctuation in prices of construction materials and is further disrupting global supply chains which are causing the bids received for the remaining interventions to be higher than the Engineer's Estimates, thereby exceeding the construction subcontract budget under TO 5's contract. These factors will necessitate revisiting TO 5's scope to mitigate these challenges over the remaining period of the program.

On the investment track, the worsening economic situation of the Lebanese industrial sector continues to raise many challenges. By amending the IWT grant agreement and raising the incentive rebate to 80% up to \$45,000, CSP's TO 5 is aiming to support four industries to treat their wastewater in compliance with the country's environmental requirements.

V. TECHNICAL ASSISTANCE AND CAPACITY BUILDING

CSP’s technical assistance and capacity building component, also known as Task Order 3 (TO 3), complements the program’s community support, workforce development, and wastewater management activities by ensuring that recipients of assistance possess the know-how, skills, and tools to maximize the impact and sustainability of USAID investments. Technical assistance interventions are mostly implemented through CSP’s specialized service providing organizations and short-term technical experts. Throughout the second quarter of FY2022, CSP’s TO 3 continued to focus its efforts on designing and implementing technical assistance interventions to municipalities, civil society organizations (CSOs), and community-based organizations (CBOs) across Lebanon. This assistance gives CSP partners the opportunity to improve organizational development, financial management, social media management, and the operation and maintenance of donated equipment.

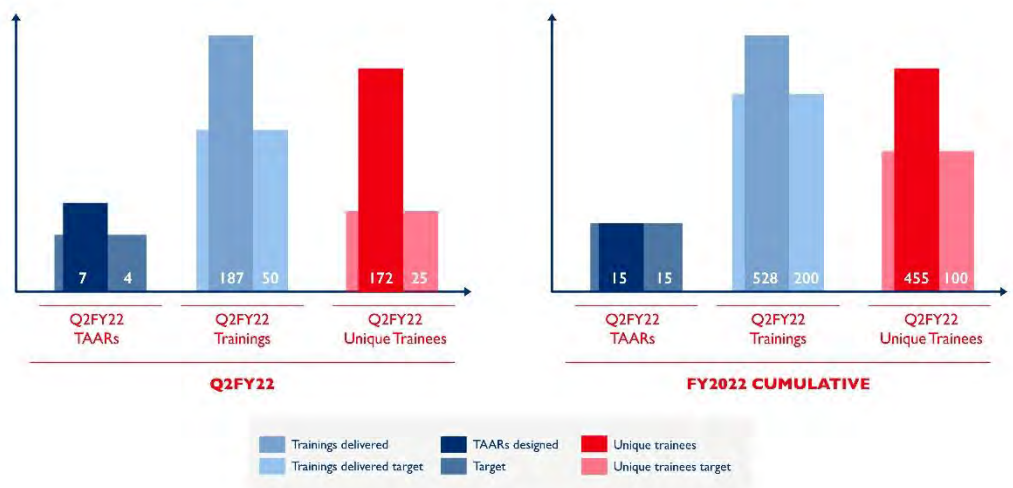
TECHNICAL ASSISTANCE ASSESSMENT REPORTS:

During this period, TO 3 designed seven new technical assistance assessment reports (TAARs), compared to a quarterly target of four. This raises the cumulative number of TAARs produced in FY2022 to 15, amounting to the annual target for FY2022. Over this quarter, the team has equally concluded the implementation of six additional TAARs, raising the total number of completed technical assistance interventions to 26.



TRAINING DAYS:

Over this period, TO 3 delivered 187 training days¹, compared to a quarterly target of 50. This raises the total number of training days provided by CSP so far in FY2022 to 528, compared to an annual target of 200. In parallel, during this quarter, TO 3 trained 172 unique trainees, compared to a target of 25, thereby raising the total number of unique trainees benefitting from CSP’s interventions under TO 3 so far in FY2022 to 455, compared to an annual target of 100. Cumulatively by the end of March 2022, the



¹ Training days are calculated by multiplying the number of training days by the number of trainees benefitting from them.

team had trained 1,489 unique trainees, compared to a Life of Project (LOP) target of 940.

The table below provides a detailed breakdown of TO 3's results compared to its targets as of the end of March 2022:

Indicators	FY20 Actuals	FY21 Actuals	FY22 Actuals	FY22 Targets	Status Including LOP targets and actuals
Number of TAARs submitted to USAID	42	34	15	15	LOP Target: 94 LOP Actual: 91
Number of TAARs approved by USAID	37	30	17	24	LOP Target: 94 LOP Actual: 84
Number of days of USG Funded Trainings	582	1,036	528.25	200	LOP Target: 1,410 LOP Actual: 2,146.25
Number of completed TAARs	3	14	9	23	LOP Target: 94 LOP Actual: 26
Number of unique trainees	419	615	455	100	LOP Target: 940 LOP Actuals: 1,489
Number of USP Interns	11	25	22	35	LOP Target: 130 LOP Actual: 58

In addition to a comprehensive approach to TAAR design and implementation, the positive deviations from technical assistance targets are largely due to strong collaborations between TO 3 and other CSP TOs, as well as with other USAID projects to build synergies in training design and delivery; these partnerships include RMF, LINQ, Farmer to Farmer, DAWWER, and, most recently, HECD.

TECHNICAL ASSISTANCE TO MUNICIPALITIES, CIVIL SOCIETY ORGANIZATIONS, AND COMMUNITY-BASED ORGANIZATIONS

DESIGN OF TECHNICAL ASSISTANCE INTERVENTIONS During the quarter, CSP's TO 3 conducted seven community profiling exercises, that resulted in the design and submission of seven TAARs aiming to build the capacities of municipalities, cooperatives, water establishments, and other CSP local partners. These included providing technical assistance to the municipality of Qabb Elias to ensure maintenance of USAID provided solar streetlights, building municipal capacities in Khirbet Rouha, Hasroun and Jurd El Quaitea to sustain USAID provided equipment including fire prevention essentials, building the capacity of El Meri municipality to maintain the hybrid photovoltaic system installed by CSP and enhance its associated bookkeeping system, as well as assisting the Jinsnaya Youth Club and the municipality of Ras Baalbek on conducting water conservation awareness campaigns.

In addition to receiving USAID approval on the above-mentioned TAARs, CSP received approval on another two TAARs pertaining to supporting the Batroun municipality to maintain a water pumping station previously installed by CSP, and providing institutional capacity building to the St. Elie Technical Institute, one of CSP's TVET partners. This brings the total number of approved TAARs during this quarter to nine, out of a cumulative total of 84.



CSP training on the Use of Weighing Scale that CSP has Installed at Bechmezzine MRF, March 4, 2022

IMPLEMENTATION OF TECHNICAL ASSISTANCE

SUMMARY OF IMPLEMENTATION PROGRESS

Over the course of this quarter, TO 3 completed the implementation of five TAARs. The completed TAARs included support to two municipalities: El Qraiye on managing their USAID-supported local marketplace and empowering women through food processing trainings, and Berqayel on enhancing solid-waste management. The remaining three TAARs included building staff capacities in the Qabaait Public Mixed School on fire response and emergency evacuation, enhancing the Fissane Agricultural Cooperative capacity to sustain the equipment provided by CSP and ensure safety compliance, and supporting CSP’s partner Regional Water Establishments (RWEs) to install USAID’s Enterprise Resource Planning (ERP) system. By the end of March 2022, TO 3 had completed a total of 26 TAARs, while 35 were still under implementation, and 23 were still pending implementation. The TAARs pending implementation mostly pertain to the waiting period before TO2 either starts an activity or concludes an activity. The list of TAARs pending implementation and reasons for the delay are provided in the “TAAR Profile” datasheet, part of TO3 progress report attached to this quarterly.



IMPLEMENTATION THROUGH SERVICE PROVIDERS: During this period, CSP’s TO 3 has implemented its capacity building interventions through eleven Lebanese service providers, as detailed in the table below:

Current Service Providers

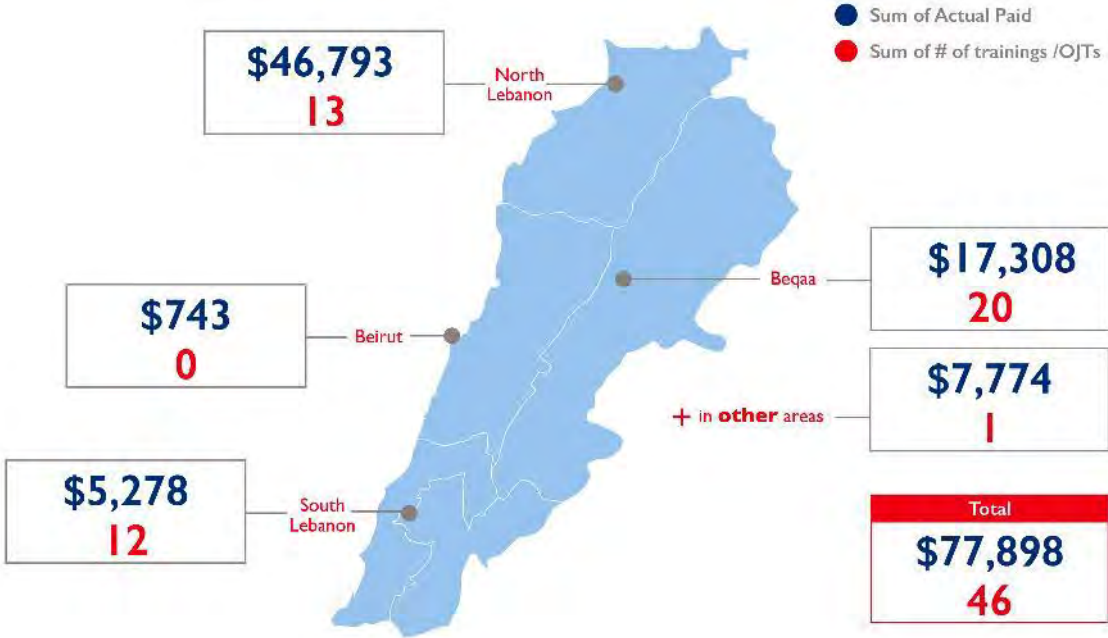
TO 3 Service Providers		
Service Provider	Area of Technical Expertise	PO Deadline
Association for Forests, Development, and Conservation (AFDC)	Disaster Preparedness and Response, Public Safety, Forest Fires Preparedness and Response Plans	30-Nov-22
Agridev	Asset Management	30-Aug-22
Terre Liban	Awareness Around Sorting at Source	25-Jul-22

Center for Active Citizenship (CAC)	Business Planning, Scheduling and Operations Planning, Bookkeeping, and Strategic Planning for Civil Society Organizations and Cooperatives, Grievance Mechanism	10-May-22
RJR Trading & Contracting	Operation and Maintenance of Solar Panels, Worker Safety While Changing Streetlights	25-Feb-23
Al-Rawan	Training on the Operation and Maintenance of Electrical & Water Equipment	31-Dec-23
Chair in Education for Eco-Citizenship and Sustainable Development (CEEDD) – University Saint Joseph (USJ)	Water Conservation and Environmental Mitigation Measures	31-Aug-22
Asquare	Market Linkages, Management of a Marketplace and a Festival Area	30-Dec-22
Quick Solutions	Automated Municipal Financial Software System	31-Mar-22
MEFOSA	Food Safety	9-Sep-22
Lebanese Red Cross	First Aid	24-Mar-22

ON-THE-JOB TRAININGS (OJTs): During the quarter, CSP conducted 46 OJTs that built trainees’ capacities in multiple areas, including but not limited to: equipment maintenance and operation, safety measures, environmental compliance, water conservation, marketing, and waste management. By the end of March 2022, CSP had provided a total of 458 OJTs, as illustrated in the visual below:



Summaries of the number of trainings carried out during the second quarter of FY2022, including related expenditures broken down by CSP’s focus regions of intervention are depicted in the map below:



COLLABORATION BETWEEN TASK ORDERS

TASK ORDER 2: By the end of the second quarter of FY2022, TO 3 had completed the implementation of five TAARs supporting TO 2’s activities (detailed above), while another ten TAARs were still under implementation. TAARs under implementation include support to communities in maintaining USAID-provided equipment, such as in Majdel Aanjar where CSP installed a photovoltaic system and provided water pumping accessories, in Kfar-Yachit where CSP is installing rainwater pipes and channels, in Saidoun, where CSP provided needed equipment to the village’s agricultural cooperative, in Bqarsouna, where CSP provided snow blower equipment and installed streetlights, as well as in Jurd El Qaitea, where CSP provided the Union of Municipalities with fire prevention equipment, and finally in the Hawch el Arab Intermediate School, where CSP previously provided heaters for classrooms. The remaining completed TAARs included awareness raising activities, such as building municipal capacities in Makse, Amioun and Majdlaya on sorting-at-source awareness campaigns, and in Talia on digital water conservation awareness campaigns.

TASK ORDER 4: During the quarter, TO3 received approval on one TAAR associated with providing institutional capacity building to the Saint Elie Technical and Vocational Education and Training Institution. CSP expects to receive approval on two additional TAARS for TVET partners Foyer de la Providence and Abu Bakr El Siddiq during the upcoming quarter.

TASK ORDER 5: During this period, TO 3 also worked with TO 5 to complete and submit a report on the cost of the Operation & Maintenance (O&M) of wastewater projects under CSP’s wastewater management component. The report includes different O&M financing scenarios for the upcoming five years. Based on USAID’s guidance, TO3 expects to produce six new TAARs over the following quarter to support TO5 in the soft components of their project implementation. Those could include 1) O&M

trainings, 2) institution building to water establishments and or municipalities, and 3) awareness raising campaigns.

TECHNICAL ASSISTANCE HIGHLIGHTS

COMMUNITIES OF PRACTICE

The deepening socio-economic crisis in Lebanon coupled with the international spike in fuel prices have resulted in enduring state power cuts. In response, CSP has supported underserved communities in Lebanon's Beqaa, North and South regions by providing generators to municipalities along with technical assistance to facilitate their operations, maintenance and financial sustainability. In this regard, CSP launched its "Generators Management Community of Practice" (GM CoP) on December 14, 2021, enabling 30 municipalities



Cluster Training on social media in Generator Management, March 3, 2022

benefitting from USAID's assistance to establish a platform to share lessons learned, best practices, and technical expertise. On March 3, 2022, 27 representatives from 15 municipalities attended CSP's social media generator management training which focused on the efficient and effective use of social media platforms to enhance transparency of generators' operations by regularly updating residents on generator finances, monthly invoices, donations, and electricity rationing. A similar training took place on March 8, 2022, for the remaining 15 municipalities. Through these trainings, TO 3 provided members of the GM CoP with the tools to reduce tensions within the community arising from misinformation on the cost, and billing of generator operations.

TECHNICAL ASSISTANCE ENABLES AIN EBEL MUNICIPALITY TO ATTRACT ADDITIONAL FUNDS AND ENHANCE DELIVERY OF PUBLIC SERVICES

To ensure the proper management of the newly established hiking trail in Ein Ebel (South), and to boost economic opportunities within the village, CSP conducted capacity building exercises to Ain Ebel Municipality and AWFA (Association of Workers for Ain Ebel) in several areas. CSP selected the Lebanese Mountain Trail Association (LMTA) to provide the community with trainings, guidelines and tip sheets on topics such as tourism



Additional Trail Rehabilitation Work conducted under LMTA, funded by ILO, on Ain Ebil Trail, March 2022

value chain, product development and promotion, trail maintenance and management, guest house management, and best practices for local guides. LMTA built on the extensive practical technical assistance provided by CSP's TO 3 as well as on the commitment from local stakeholders and, as such, opted to provide a \$20,000 in-kind grant to the municipality which aimed to upgrade and upscale the hiking trail. This grant falls under the "Employment Intensive Infrastructure Program" (EIIP) in Lebanon, which is being implemented by LMTA in partnership with ILO and funded by the German Government through the German Development Bank (KfW). The project aims to support the trail's maintenance and further upgrades by providing short-term employment to local residents. This new grant has resulted in:

Mobilization of Resources towards the Community: The \$20,000 in-kind grant will be used to upgrade the current trail to an international standard, and promote it on LMTA official platforms. This will result in increased visitors, and enhanced local income through guest house rentals, preserved food (mouneh) sales, and cultural site visits.

Establishment of a Public Private Partnership: The partnership between LMTA and the Ain Ebel Municipality was documented through a Memorandum of Understanding (MOU) aiming at introducing Ain Ebel to the LMTA trails network in 2022. Through this partnership, Ain Ebel guides will continuously benefit from regular trainings provided by LMTA, piloting a successful public-private partnership.

Guarantee of the Trail's Sustainability: As a result of Ain Ebel's and LMTA partnership, Ain Ebel trail will become part of the LMTA trails network. Thus, both parties have committed to the trail's periodic maintenance to ensure visitor safety.

Creation of Economic Opportunities: To upgrade the trail, LMTA will be implementing labor-intensive work activities by employing Ain Ebel workers to implement related works including trail upgrades, transportation services, and eco-tourism services. Accordingly, this will provide economic opportunities to around 51 Ain Ebel workers.

COLLABORATIVE PARTNERSHIP WITH THE UNIVERSITY SCHOLARSHIP PROGRAM

In collaboration with the Lebanese American University (LAU) and the American University of Beirut (AUB), TO 3 continued managing the internship and mentorship programs provided through CSP to scholarship recipients benefiting from the USAID-funded University Scholarship Program (USP). In this regard, 14 new USP interns from AUB and LAU were admitted to CSP's internship program during this quarter, while another six concluded their internships. By the end of the reporting quarter, 19 interns were still active within CSP's different departments and task orders. Overall, and by the end of March 2022, 39 interns have graduated from CSP's internship program. The following table provides a detailed account of newly admitted interns as well as those who have completed their internships:

Newly Enrolled during the Quarter

NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP (all under TO3)	INTERN AREA OF RESIDENCE
	AUB	Agricultural Sciences	Monitoring, tracking, supervision, and follow-up on cash-for-work CSP partners in the North Area mainly in Akkar.	Sarba, Keserwan, Jbeil
	AUB	Psychology	Assisting CSP "Cash for Work" Task Force, & "Community Engagement" Task Force	Ras Baalbeck, Baalbeck el hermel
	LAU	Business Information Technology Management	Assisting CSP Recyclable Waste Management Community of Practice	Beirut
	LAU	Information Technology Management	CSPTOI Support: MEL Department	Tripoli, North Lebanon
	LAU	Accounting	CSPTOI Support: HR Department	Kouwasbi, Beqaa, Rachaya
	AUB	Marketing	Monitoring the social media platforms of CSP Generator Community of Practice	Gharife, Chouf, Mount Lebanon
	LAU	Banking & Finance	CSPTOI Support: Activity Fund Team	Kardlakous, Zgharta, North Lebanon
	LAU	Business Management	CSPTOI Support: Activity Fund Team	Tripoli, North Lebanon
	LAU	Marketing	Monitoring the social media platforms of CSP Generator Community of Practice	Saida, South Lebanon
	LAU	Marketing	Monitoring the social media platforms of CSP Generator Community of Practice	Beirut
	LAU	Banking & Finance	CSP TO3 Support: Trainings	Saida, South Lebanon
	LAU	TV/Film	CSPTO4 Support: working on monitoring of social media platforms of TO4 communities	Darb El Selim, South Lebanon
	AUB	Economics	CSP TO3 Support: Diaspora Initiative	Mimes, hasbaya, Nabatiyeh
	AUB	Business Administration	CSP TO3 Support: Diaspora Initiative	Aytaroun, Bent Jbeil

Interns who Have Completed Their Internship during the Quarter				
NAME OF INTERN	NAME OF UNIVERSITY	SPECIALIZATION	DESCRIPTION OF INTERNSHIP <small>(all under TO3)</small>	INTERN AREA OF RESIDENCE
[REDACTED]	LAU	Economics	Supporting CSP's Recyclables Waste Management Community of Practice in connecting & building the network of around 60 municipalities	Tripoli, North Lebanon
	LAU	Economics; Minor: Mathematics		Bdghan, Aley, Mount Lebanon
	LAU	Banking & Finance	CSP TO4 Support: Assistance to TVETS	Qalamoun, North Lebanon
	AUB	Environmental and Water Resources Engineering	Follow-up on the compliance of the community in Akroum to the newly installed sedimentation system	Tyre, South Lebanon
	LAU	Information Technology Management and minor in Data Analytics	Assist CSP's Task Order 3 in the monitoring and follow up on all tasks related to the Public Awareness Raising on Sorting at Source in Bechmizzine Community.	Hammana, Mount Lebanon
	AUB	Business Administration		Beit Al Faks, Sir Elm Dinnieh, Akkar

Total number of interns enrolled

58

Total number of complete internships

39

Total number of current interns

19

INTERNSHIP COMPLETION CEREMONY

On February 22, 2022, CSP celebrated the completion of the internship programs of 24 USP students from AUB and LAU. The ceremony was held in presence of the U.S. Embassy Deputy Chief of Mission, Richard Michaels, USAID Mission Director, Mary Eileen Devitt, USAID Local Development Office Director, Claude Zullo, representatives from AUB and LAU, and included the virtual participation of municipality representatives and students' families. During the event, students shared the impact of the program on their career path and skills they had acquired through a video and discussion session with DCM Michaels and USAID representatives.



USAID's CSP/USP Internship Completion Ceremony – February 22, 2022.

DRIVING FOR IMPACT

CSP's TO3 Submits Results on Performance Indicators 1, 2 & 3, and Requests Incentive Fees

Of the 17 activities under TO2 which have been completed since December 2019, CSP's TO3 has submitted 15 "Sustainability Reports," declaring around 80% of these activities as sustainable by the end of December 2021. As those numbers are verified by USAID's support services contractor EnCompass during Q3FY2022, TO3 will be discussing the incentive fee with USAID.

TO3 has achieved high levels of success in achieving Performance Criteria (PC) 1, 2, and 3 (15% of 80% of 17 TO2 completed activities) - thus achieving all TO3 high level results as early as Year 2.5 of TO3 operation.

*PC1: Beneficiary communities are able to maintain CSP funded equipment, infrastructure, ... for at least two years after the completion of a CSP-funded intervention.

CSP Upscales Its CSP/USP Internship Program

During the reporting quarter, and as a result of its success in initiating and managing the CSP/USP internship program, TO 3 has upscaled the program to include graduate scholars in addition to student interns. The current quarter also laid the ground work for another extension of the CSP internship program to include nine new universities and some sixteen USAID partners. The nine new universities are: Antonine University, Holy Spirit University of Kaslik (USEK), American University of Science and Technology (AUST), Notre Dame University (NDU), Haigazian University, Islamic University, Sagesse University, Saint Joseph University, and Beirut Arab University. Founded on lessons learned from the first two years of implementation, the upscaled program will provide TO 3 with the ability to strengthen its collaboration with USP-supported universities as well as Higher Education Capacity Development (HECD) supported universities. The collaboration between CSP and the eleven universities would allow for tripling the number of economic opportunities created under TO 3 from an initial 100 to 300.

*PC2: Beneficiary communities able to design and complete a new or upgraded public service with basic CSP assistance.

*PC3: Beneficiary communities raise local cash resources to fund a community public service project.

This is a result of CSP's diligent work to ensure sustainability of USAID's investments through the creation of a special task force on asset management, headed by CSP TO3 senior capacity building manager, and inclusive of representatives from TO1, TO2, TO3 and MEL to track TO2 activity sustainability.

The expansion of the program came as a response to the worsening socio-economic crisis whereby CSP responded by increasing internships and hence benefiting more Lebanese families with much needed income.

The new interns will be placed throughout USAID's programs and projects in Lebanon, thereby allowing the latter to benefit from a very diverse pool of expertise at Lebanese universities, while at the same time supporting hundreds of students complete their university study and test the job market after graduation, for improved employability.

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

This reporting period, TO 3 continued to meet and exceed its MEL targets. The team has already provided the required supporting documents to request an incentive fee for achieving high-level performance indicators.

The team nevertheless faced some delays in implementation, largely related to activities complementing CSP's TO 2, where some 20 AAPs were still pending implementation and finalization, as detailed in the 'Direct Community Support' section of this report, and listed Annex C: CSP TO2 Activity Tracker. An additional factor which is affecting TO 3's burn rate as compared to its forecasted budget is the rising number of small sized TAARs which are limited to operations and maintenance of provided equipment, whose budget does not exceed \$5,000 each. This has led to lower spending and more work, as it now takes more TAARs (and hence more management and staff time) to burn the same amount of USD, as compared to the type of work implemented in Y1 and Y2 TAARs. It is worth noting that both of these factors may result in a slower burn rate during the next fiscal year, especially given that TO 3 has already closed 26 TAARs which included most of the component's complex interventions. TO 3 is finding ways to increase its burn rate by designing more cross-cutting TAARs and further increasing the working sessions and events of its communities of practice, cluster trainings, and other 'across the board' technical assistance activities. The expanded internship program also creates an opportunity to increase the burn rate on the medium run.

VI. MANAGEMENT AND OPERATIONS

CSP's management team, also known as Task Order 1 (TO 1), provides centralized operational and cross-cutting technical support to all task orders under the CSP IDIQ. Throughout the challenging context of this quarter, TO 1 maintained business continuity and provided continuous support to CSP's other task orders to deliver on programmatic objectives. In light of the ongoing uncertainty surrounding COVID-19, offices continued to be open at 30% capacity for most of the reporting period while maintaining remote work for the remaining staff at 70% capacity. Field operations and visits were conducted without significant interruptions, except for some unexpected roadblocks and difficult weather conditions experienced throughout most of this period. The rest of this section details the management team's achievements and progress during the past quarter.

MANAGEMENT AND OPERATIONS

ADAPTIVE MANAGEMENT

Amidst the national surge in COVID-19 cases in the early weeks of the quarter, CSP recorded 23 positive cases among an average of 72 staff during this period. CSP management conducted standard contact tracing procedures on all cases to assess the likelihood of transmission and to notify those who might have been exposed. In addition, CSP management organized two special Pfizer booster vaccination days, on February 4 and 11, for staff and eligible dependents in collaboration with Geitaoui Hospital vaccination center. Of the 36 registered staff and dependents, only 24 were able to make it, namely due to a snowstorm that hit Lebanon on the arranged days.

This quarter, CSP participated in USAID's OFAC License presentation on the recently renewed OFAC License SDGT 2019-363894-3, which was attended by USAID Lebanon's implementing partners. The presentation clarified quarterly reporting requirements on recordkeeping and referenced licenses. Following the discussion, USAID shared the new guidance requiring implementing partners to report on instances of diversion, theft, and fraud in quarterly reporting; as such, please refer to the below section on 'Grants, Subcontracts, and Procurement' for more information.

Furthermore, CSP adapted in line with the receipt of Implementing Partner Notice #2022-01 regarding compliance with prohibition on the use of forced labor in the performance of USAID awards specifically related to solar energy subcontracts. Specifically, implementing partners engaged in related projects were encouraged to exercise due diligence and review the updated Xinjiang Supply Chain Business Advisory, issued in July 2021. As such, CSP developed a plan to remain compliant with the notice, specifically the March 14, 2022 guidance from USAID confirming that implementing partners need to conduct due diligence and document internally. For an overview of the plan, please refer to the below section on 'Grants, Subcontracts, and Procurement'. CSP will continue to coordinate with USAID on approval process mechanisms for panel purchases and related sourced components.

HUMAN RESOURCES

During the quarter, CSP recruited qualified local staff as per the staffing plan approved for FY2022, as per the tables below. For an updated organizational chart depicting all CSP staff as of March 31, 2022, please refer to Annex H: CSP Full Organizational Chart.

CSP New Hires (January 2022-March 2022)				
LONG-TERM POSITION	NAME	TASK ORDER	START DATE	REMARKS
Capacity Building Associate	██████████	TO3	3-Jan-2022	New Position
Civil Engineering Manager	██████████	TO1	7-Jan-2022	New Position
CSP Promotions and Title Changes (January 2022-March 2022)				
LONG-TERM POSITION	NAME	TASK ORDER	START DATE	REMARKS
Grants manager	██████████	TO4	21-Mar-22	Existing Position
Senior Procurement Specialist	██████████	TO1	1-Mar-22	New Position
Mechanical Engineering Specialist	██████████	TO1	7-Feb-22	New Position
Community Development and Capacity Building Senior Technical Advisor	██████████	TO2 & TO3	6-Feb-22	New Position

ACCOUNTING AND FINANCE

In the second quarter of FY2022, CSP maintained and expanded implementation of TO 2 activities, delivered trainings on USAID-provided equipment under TO 3, and began construction on TO 5 interventions while maintaining steady operational spending under TO 1. Below please find a summary of spending across each task order, including explanations of variances in expected expenditures and shifting trends from the previous quarter and fiscal year, if any. For a detailed breakdown of CSP expenditures during the reporting period, see Annex I: Quarterly Financial Report.

TASK ORDER 1: [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] TO 1 sustained high and increasing engagement by local subcontractors Quantum, BTD and ELARD, invoicing [REDACTED] for tender documents, preliminary design reports, ERACs, progress reports and advisory services associated with TO2 activities as well as communications and outreach expertise for the IDIQ.

TASK ORDER 2: [REDACTED]

[REDACTED]

Despite the difficult operating environment, CSP TO2 continued to push forward with activity implementation. The project received approval of newly proposed activities, bringing the number of green-lit interventions up to 96. The project was largely successful in adapting to demanding conditions. However, some progress was delayed due to circumstances outside of the team’s control, such as surges in COVID-19 infections early in the year, strikes from federations and unions of the transportation sector and the banks, as well as severe weather.

TASK ORDER 3: [REDACTED]

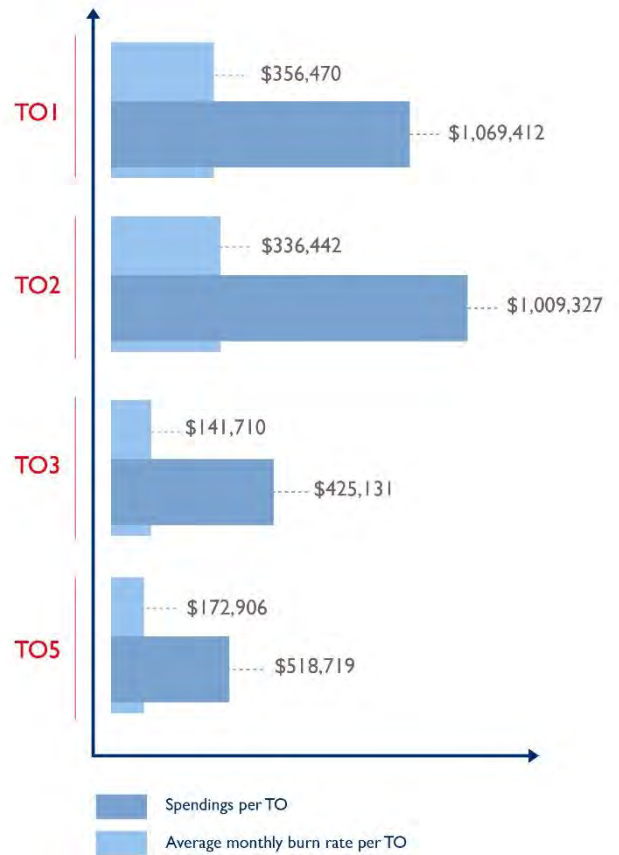
[REDACTED]

[REDACTED]. TO3 continued to deliver trainings through local partners, supporting the Saidoun cooperative to ensure sustainability of USAID provided agricultural equipment in South Lebanon. In this quarter, CSP also created an Innovative Public Database for the Recyclables Waste Collectors in Lebanon and supported Qalamoun and Dedde Municipalities to establish an association to facilitate the management of a joint pedestrian trail.

TASK ORDER 5: [REDACTED]

[REDACTED]

[REDACTED]. The design package for the Bchale intervention was approved this quarter. The team also began the construction phase of the interventions in Nmairye



and Aitanit with subcontractors Parallel Contracting, Yamen Establishment, and BTd. The construction bids on Borj Rahhal and laa were under evaluation at the end of the reporting period.

GRANTS, SUBCONTRACTS, AND PROCUREMENT

CSP’s community stabilization, community development, capacity building, and wastewater management activities are implemented through a mix of subcontracts, grants, memoranda of understanding (MOUs), and in-kind procurements, which are managed and administered by the activity fund team under TO 1.

During this quarter, CSP developed a plan to comply with the Xinjiang Supply Chain Business Advisory released on July 1, 2020, updated on July 13, 2021, and USAID/Lebanon’s Implementing Partner (IP) Notice #2022-01, released on March 14, 2022. The IP Notice reminded IPs that the list of energy companies previously stated is not exhaustive and partners must do their own due diligence to ensure compliance with all award terms and federal regulations. Further, IPs engaged in projects related to solar energy are specifically encouraged to exercise due diligence due to persistent concerns with prevalent use of forced labor in solar panel supply chains.

To remain in compliance with the above, CSP’s Activity Fund team, in coordination with the Engineering Unit, developed the following approach:

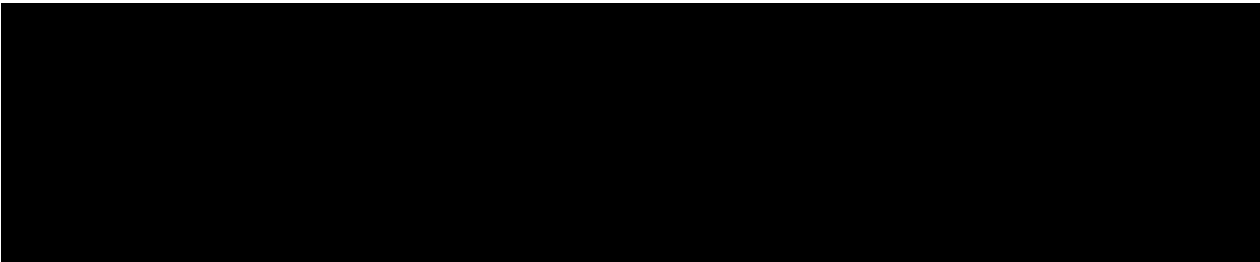
- The Activity Fund team will include language on the blanket prohibition from the five energy companies in all Request for Quotations (RFQ), Request for Proposals (RFP), and subsequent awards (purchase orders or subcontracts).
- The Activity Fund Team and Engineering Unit will review the specifications of the solar products and components when receiving material submissions from suppliers to ensure they are not from any of the five companies listed.
- The Activity Fund Team will search all the companies and/or manufacturers listed within the approved material submissions from the selected supplier on Visual Compliance.
- The Engineering Unit, in coordination with the Activity Fund Team, will also carry out in-person verifications for further validation that the equipment delivered/installed are not from the listed entities by providing pictures to supplement the inspection report.

SUBCONTRACTORS MANAGEMENT During the reporting period, CSP coordinated closely with construction quality control subcontractor, Bureau Technique pour le Développement (BTD) and environmental services subcontractor, Earth Link and Advanced Resources Development (ELARD), to ensure the quality of CSP’s interventions. These partners provided support in engineering design, construction site supervision, and environmental compliance services for several ongoing and potential interventions under CSP’s community support, wastewater management, and workforce development components. The team equally continued to work closely with institutional communications and outreach partner Quantum through their ongoing subcontract.

SUPPORT TO TECHNICAL TASK ORDERS: The activity fund team supported TO2 in the preparation for the upcoming fixed amount award grants related to the labor-intensive activities in Sahel Akkar, Wadi Khaled, Qbaiyat, Aandqet, and Jabal Akroum. Additionally, the team supported TO2 on requesting quotations and evaluating applicants for labor-intensive works in Bwarej, Barr Elias, and Qabb Elias, in

addition to managing subcontracts with BTD and ELARD. Meanwhile, and further to managing contracts with service providers for the provision of technical assistance and capacity building to local actors, the team supported TO3 in issuing supplier contracts for the production of manuals and other training material. In parallel, the team also supported TO5 in releasing request for proposals, conducting site visits, and evaluating proposals for wastewater infrastructure tenders, in addition, to managing TO5's fixed amount award grant with the Association of Lebanese Industrialists.

VETTING CSP adhered to USAID's Vetting Mission Order 15/03, related to the National Security Screening of Awards, and has established a system to gather information from partners and beneficiaries at the field level to expedite the vetting process for key individuals. All submissions of partner information forms during the second quarter of FY2022 were tracked using the vetting tracker, as shown in Annex J: Vetting Tracker.



CROSS-CUTTING TECHNICAL SUPPORT

ENGINEERING AND ENVIRONMENTAL COMPLIANCE

During the second quarter of FY2022, TO1's engineering unit continued its support for the design, tendering, and implementation of ongoing construction activities across CSP interventions despite the continuous operational challenges. On the other hand, as the fuel crisis within the country worsens, the demand for renewable energy to enable the provision of essential services within the communities, mainly water stations, has drastically increased. CSP's TO 2 has responded to this demand by increasing its solar interventions. Consequently, CSP's engineering unit collaborated with CSP's construction and design firm BTD to promptly and efficiently adjust and initiate the relevant designs for fuel shortages. Nevertheless, the current economic crisis has posed a significant challenge stemming from the non-availability of main components needed for solar interventions in the local market. This has led to delays in the implementation of such interventions. CSP's engineering unit is closely collaborating with construction quality control subcontractor BTD and other contractors to secure the availability of these material at the very early stages of project' implementation, thereby ensuring timely availability and avoiding delays, such as in Majdel Anjar, where CSP and subcontractor managed to secure the needed solar panels at the start of implementation prior to proceeding with civil and structural works on site.

During the quarter, and in line with the recommendations from the management review of the expertise, skills, and resources of its engineering unit and subcontractors which was conducted last quarter, CSP's engineering unit has increased its capacity by hiring a civil design manager, mechanical engineering specialist, electrical engineering specialist, as well as four interns assigned to support with implementation oversight and ensure the proper reporting of the implementation progress.

MONITORING, EVALUATION, AND LEARNING

MEL PLANS UPDATES

In February 2022, CSP's TO 3 received USAID's approval on the revised TO 3 MEL plan and related targets. The revised MEL plan took into consideration all the contextual as well as CSP-specific changes which had taken place during the previous years of implementation, including the approved updated set of targets for TO 2.

INTERNAL DATA VERIFICATION SESSION

In March 2022, the MEL team conducted two sessions focusing on internal data verification (DV) and Data Quality Assurance. The sessions covered reported data under six main quarterly indicators from the first quarter of FY2022. The objective of this exercise was to ensure that the methods used for data collection and the data collected followed the definition of each indicator's performance reference sheet, as well as testing the collected data against data quality assessment criteria. The results of the data verification detected minor data entry errors which were amended accordingly.

COORDINATION WITH ENCOMPASS

During this quarter, CSP's MEL and TO 3 teams met with Encompass to discuss TO 3 related performance criteria and the need for a third-party verification on PCI which is expected to be conducted by MEPL. It was agreed that CSP's MEL team will share all related supporting documents for the three PCs under TO 3 with MEPL where feedback is expected on both PC2 and PC3. Concerning PCI, MEPL is expected coordinate with CSP on the way forward in the upcoming quarter.

INDICATOR HIGHLIGHTS

During the reporting period, a total of 6,000 people directly benefited from CSP's activity which equipped Bqarsouna Municipality's skid-steer loader with a snow blower. Among these residents, 5,500 were Lebanese while 500 were Syrian refugees. In Jurd el Qaitea, 82 people, of whom 45 were youth, benefited from improved services which increased their sense of safety and security, as well as readiness and early response to fires. Meanwhile, in Fissane, eight farmers benefited from enhanced economic opportunities due to the improving agricultural practices and quality of produce; and eleven residents from El Qariyeh participated in the event festival to sell their goods and products, thereby enhancing their income levels. Other highlights include enabling the Ain Ebel Municipality to sign a Public-Private Partnership (PPP) with LMTA as a result of technical assistance interventions and secure a fund for 20,000 USD to upgrade the USAID/CSP supported hiking trail. This fund plans to secure around 50 job opportunities for community members in local tourism activities including guides.



CSP equips the Jurd el Qaitea Union of Municipalities with fire response equipment

For a full account of MEL indicators for the quarter and how they compare with the targets set, see Annexes A (TO 2), F (TO 3) and G (TO 5). See Annex B for CSP's full indicators tracking table.

COMMUNICATIONS AND OUTREACH

During the quarter, the communications and outreach unit continued to produce and disseminate material to maximize the visibility of USAID assistance. In addition to updating CSP's channels with activity progress and impact content, and supporting technical TOs on branding and visibility, this

quarter the communication unit led the development and implementation of three campaigns, significantly increased televised media outreach efforts, and enhanced the production of audio visuals.

SUPPORT TO TECHNICAL TOs

The communications team continues to support all CSP’s technical TOs by generating and editing impact content, producing, and disseminating visibility material, and ensuring quality reporting and weekly progress highlights. These include ensuring informative branding for multiple on-site interventions under TO2, and supporting the design of external training material and outreach event material, including producing and disseminating a press release and video for the CSP/USP internship completion ceremony that took place in February 2022 under TO3. As detailed below, the communication unit also supported the TO5 team during the quarter in designing and launching a one-month wastewater stewardship campaign with a national supermarket chain, and TO4 on implementing a three-month media campaign that aims to raise awareness on the positive impacts of TVET education and contribute to improving the general public’s perception of the TVET sector.

CAMPAIGNS

During the quarter, the team designed and implemented the below campaigns:

- **International Women’s Month:** a one-month campaign that was launched on International Women’s Day (March 8) under the theme ‘Break the Bias’ across CSP’s social media channels. The campaign included highlighting four CSP/USP interns through four individual videos reflecting how they challenged stereotypes in their academic and professional lives. The campaign also featured women in leadership roles at CSP local partners who also broke societal gender roles during their career paths.
- **TVET Media Perception Campaign:** a three-month media campaign that aims to ameliorate the negative public perceptions of the technical and vocational education (TVET) sector. The campaign was launched in March of this quarter through a press release and targeted social media messaging. By the end of the reporting period, CSP had conducted three televised interviews that were broadcasted on national news channels Al Jadeed, MTV, and Tele Liban, and recorded a fourth interview on ‘Maryam TV’ that is set to be broadcasted in April of the upcoming quarter. The campaign also included the production of four short television spots that will be broadcasted on national media in the upcoming quarter.



CSP interviewed on Tele Liban to discuss project activities with a focus on TVET-related interventions – March 2022

- Wastewater Stewardship Campaign:** a one-month campaign in coordination with Tawfeer Discount Store (TDS) that was launched on World Water Day (March 22). The campaign includes social media collaboration on the dissemination of visual messages on domestic wastewater management, as well as giveaway competitions, in-person wastewater related coloring activities for children across the supermarket, as well as the display of CSP awareness-raising posters and banners across Tawfeer's 22 branches in Lebanon.

The outreach results of the above-mentioned campaign and the extent of their impact will be reported following the conclusion of these campaigns during the next reporting quarter.

MEDIA

Following enhanced media coordination on the past two quarters, and in addition to campaign-related media interviews, prominent local newspaper 'Annahar' published an interview with CSP's Chief of Party in January 2022 that focused on CSP intervention mechanisms. Additionally, on January 12, local news channel MTV reported on CSP's recyclables and sorting from source activities in its segment 'Despite Everything, there is Good News' on prime time. In preparation for media visibility next quarter, the communications unit was able to pre-book interviews featuring CSP activities on Mariam TV, Radio Liban Libre, and Radio Voice of Lebanon.



USAID/CSP interview on local newspaper 'Annahar', Jan 2022

OUTREACH MATERIAL

Audio-visuals: In addition to campaign-related videos mentioned above, CSP disseminated three impact videos during this quarter. The first focused on CSP enhancing the hiking trail and festival grounds in Ain Ebel and building its municipal capacities; the second highlighted CSP's provision of agricultural equipment to the Saidoun Agricultural Cooperative and their impact on community farmers amidst the ongoing economic crisis, while the third video highlights CSP/USP interns who have completed their internship with CSP during the quarter. The last video was screened during the interns' internship completion ceremony organized by CSP, and held in February 2022.

Newsletter and Story Map: During the quarter, CSP disseminated, for the first time, its bimonthly newsletter in both English and Arabic to its 400 direct subscribers, as well as produced a story map summarizing the contents of the first quarter of FY2022 progress report. The story map is designed

using the online mapping software ArcGIS and conveys the report’s contents to a general audience by combining narrative, audiovisuals, and interactive maps.

Transforming Lives Stories: This quarter, CSP submitted four transforming lives stories for USAID approval. The stories cover a range of CSP activities and impact content, including promoting CSP’s internship program by featuring an intern who secured a job position following her internship. The remaining stories focus on TVET scholarship recipients who gained hands-on experience by completing their required internships and community service, and on promoting municipal events and local market spaces in the villages of El Qrayeh and Ain Ebel.

Online Outreach: With the ramping up of the promotion of CSP impact activities across various channels, CSP’s social media platforms gained an additional 2000 followers during the quarter, reaching a total follow count of over 12,200 people on social media. Additionally, by the end of the quarter, CSP’s website had generated almost half a million clicks by over 19,000 visitors, mainly from Lebanon and the United States.

GENDER EQUALITY AND WOMEN’S EMPOWERMENT

During the second quarter of FY2022, CSP continued to identify implementation areas for gender equality and women’s empowerment across the program. CSP’s Gender Equality and Social Inclusion (GESI) task force continued to meet and discuss female beneficiary targets and methods on increasing women’s participation in CSP interventions. Additionally, CSP celebrated International Women’s Month throughout the month of March by launching a one-month social media campaign on International Women’s Day (March 8) to highlight inspiring female beneficiaries and partners who broke a gender bias - this year’s International Women’s Day theme. The social media campaign also included short videos highlighting four female CSP/USP interns, and messages focusing on women empowerment. Furthermore, on March 24, CSP participated in the #BreakTheBias panel, organized by Chemonics, where five Chemonics staff members from five projects across the world shared their experiences on mitigating gender bias in project activity implementation.



In parallel, CSP continued to ensure the proper involvement and participation of women in the implementation of activities by enhancing their access to essential services and increased economic opportunities in targeted communities. In fact, over this reporting period, CSP surpassed its target of 30% female participants in USG assisted programs under TOs 2 and 3, where 58% participants who were benefiting from direct community support interventions were women, and 41.5% of participants benefiting from technical assistance packages were women. Meanwhile, as wastewater management activities under TO5 are yet to be implemented, the team is on track to impact at least 24,000 women of its 80,000 targeted beneficiaries (30%). During the quarter, CSP was able to reach a total of 3,545 new women who directly benefited from CSP’s community support interventions; they include 26

women with increased sense of safety following trainings on first aid and safety and security in Jurd el Qaitea, three women farmers who reported enhanced economic opportunities as a result of enhanced agricultural practices and quality of produce in Fissane, and five El Qrayieh female local producers who were able to enhance their income by selling their produce in the village's local market supported by USAID's CSP.

LESSONS LEARNED AND NEXT STEPS

Notwithstanding weather-related delays and the contextual issues mentioned throughout this report that presented CSP with continued implementation challenges, the January-March 2022 reporting period was marked by cohesion among the team and collaboration across task orders that brought stability to CSP operations and facilitated the work of the technical task orders. At the same time, CSP continued to learn and adapt from its experiences implementing high-risk interventions. Indeed, the team established a community complaint mechanism known as CSP CARES (Community Accountability Reporting System) to enhance accountability and oversight, especially at cash-for-work sites, which will be a major type of programming under TO 2 in the coming months.

COLLABORATION AMONG TASK ORDERS

The benefits of collaboration were on display during a “film festival” organized by CSP for all staff during the visit from Chemonics’ Senior Vice President for Middle East & North Africa (MENA), [REDACTED]. During the week of March 21, 2022, Ms. [REDACTED] visited all Chemonics-implemented USAID programs in Lebanon – including CSP, LED, and ARE. Her time with CSP did not allow for a field visit, so the team brought the field to the screen by showing eight videos spanning CSP’s work to improve the delivery of essential services, enhance economic opportunities, and respond to emergencies. Produced by the TO 1 communications team, the videos showcased the work of CSP and demonstrated, among other things, how integrating the material assistance from TO 2 and technical assistance from TO 3 is leading to enhanced impact for beneficiaries of streetlights in Niha, Khiara, and Rashaya el Fokhar; an agribusiness cooperative in Fnaideq; and Ain Ebel’s hiking trail and marketplace.



MENA SVP [REDACTED] sharing thoughts on CSP impact videos screened during Chemonics executive visit on March 21, 2022


CSP CARES

Following the piloting of cash-for-work interventions during the previous fiscal year, CSP found that additional mechanisms were required to enable beneficiaries to report issues in a timely manner. CSP therefore worked on establishing the Community Accountability Reporting System (known as CSP CARES) during the second quarter of FY2022 to ensure the system could be rolled out in association with the expected uptick of TO 2’s cash-for-work interventions in the next quarter.

In summary, CSP CARES is a channel for beneficiaries, community members, partners, and affiliates to provide complaints and concerns about programmatic activities, in a manner that is safe, confidential, transparent, and accessible, thereby enabling CSP to respond and make any necessary adaptations to

ensure the safety, security, and empowerment of its beneficiaries and partners. CSP CARES is in line with Chemonics' Standards of Business Conduct and with CSP's open-door philosophy which suggests that stakeholders should share their complaints without fear of retaliation. Appropriately resourced with a focal point and management committee from CSP's existing staff, CSP CARES is one of CSP's best practices which aims to better serve beneficiaries and community members, especially the poorest and the voiceless.

CSP's COMMUNITY ACCOUNTABILITY REPORTING SYSTEM



If you are a community member or local partner benefiting from a CSP project, and have a concern or complaint pertaining to a program-related activity, please contact the CSP CARES hotline by phone or WhatsApp **81-747300** or by e-mail **LBN-CSP-Hotline@lebanoncsp.org**

The CSP CARES complaint mechanism is confidential and enables CSP to respond to the beneficiaries', communities', and local partners' complaints. CSP CARES Hotline is exclusively for communicating and responding to complaints related to the activities and projects implemented by CSP or by one of its partners, and it is not to request information or file a complaint related to other issues.

CSP CARES logo and disclaimer which will be included on CFW announcements, applications, contracts, and other documents



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VII. ANNEXES

ANNEX A. FY2022 Q2 PROGRESS MADE TOWARDS TARGETS – TO2

Note: Cumulative targets under TO2 have been adjusted to reflect the targets that were amended as part of the August 2021 cost extension, beginning from Y3Q4

No	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY4Q2	Cumulative results as of FY4Q2	Y4 Q2 TO2 Targets	Y4 Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
Project Goal: Municipalities and underserved and vulnerable communities enjoy better services and enhanced economic opportunities that improve lives and reduce tensions										
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	809,100	558,563	387,600	83,513	Reported: 6,132 Achieved: 6,138	-93%	<p>During the second quarter of Year 4, CSP reached 7% of its quarterly target and 48% of its LOP target.</p> <p>The deviation from the LOP target is due to the considerable number (52) of activities that are still under implementation. During this quarter, delays in reporting results reflected delays and challenges in implementation faced by TO2 regional teams. These included weather conditions that delayed implementation and closeouts. In addition, contextual challenges related to the economic crisis delayed recyclables management activities. Otherwise, most ongoing interventions that include construction components are expected to be completed and reported in Q3FY2022.</p>

										<p>More details about delays on specific interventions are explained below:</p> <p>Under the Beqaa region: beneficiary data was collected during this quarter under BQA020 (Ainata El Arez) however the verification exercise is in process and will be finalized during the first month of the upcoming quarter. In addition, data was collected under BQA032 (Haouch Barada) after the essential service was delivered. This number was not reported this quarter due to some issues on the ground that are being resolved. In addition, BQA032 (Makse) will benefit a huge number of beneficiaries; however, the distribution of bins will take place once the awareness campaigns are concluded, which is expected in the upcoming quarter.</p> <p>Under the North region: the implementation of solid / water waste management is still ongoing through interventions such as NTH028 (Ras Nhash), NTH020 (Aachach/Meriata/Arde), NTH025 (Bechmezzine), NTH031 (Haret El</p>
										<p>Fouwar) and NTH034 (Majdlaya). These activities target a huge number of beneficiaries and several villages under the same activity. The distribution of bins has started, and the completion of the service is dependent on the completion of the awareness campaigns that are ongoing. Data is expected to be reported during the upcoming quarter, especially Bechmezzine (NTH025) that targets the highest number of villages (18).</p>

										<p>Under the South region: two activities (STH026 and STH028) related to essential services (electricity) that target a huge number of beneficiaries were expected to be finalized in upcoming quarters. The delays are related to the hold on solar component procurement requested by USAID. The engineering unit is checking with new contractors that meet the purchasing requirements. Bqosta (STH006) and Jinsnaya (STH018), two construction activities, were also affected by the huge increase in prices of construction material. This affected the pace of implementation of activities. In addition, East Saida's activity (STH020) as mentioned in the previous quarter has faced some challenges and the distribution of bins was put on hold. The MEL team is still following up with both the TO2 and TO3 team in order to move forward and collect the data once applicable.</p> <p>Despite all the challenges, the CSP team will continue working on fast-tracking different activities and hence contribute to the achievement of results in the upcoming quarter.</p>
No	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY4Q2	Cumulative results as of FY4Q2	Y4 Q2 TO2 Targets	Y4 Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
2	Number of local actors	Quarterly	0	110	71	42	13	1	-92%	CSP reached 8% of its quarterly target and 38% of its LOP target.

	with enhanced abilities as result of USG support [PMP]										<p>Although, the CSP technical team considers activity completed when all equipment is delivered, the MEL team reports result on local actors with enhanced abilities, only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors.</p> <p>During this quarter delays in reporting results reflected delays and challenges in implementation faced by TO2 regional teams. These included weather conditions that delayed implementation and closeouts as well as contextual challenges that delayed recyclables management activities. Most ongoing interventions that include construction components are expected to be completed and reported in Q3FY2022.</p>
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	53%	30%	Reported: 58%	+93%	<p>During the reporting period, CSP exceeded both its quarterly target and its LOP target.</p> <p>Most of the reported beneficiaries are from household data (anonymous) presented by the municipality of Bqarsouna in North Lebanon who benefited from essential services such as infrastructure.</p>	
RESULT1 LEVEL: Ability of local actors to mobilize development resources demonstrated											
8	Value of resources and or assets	Quarterly	0	\$149,000	\$78,993.22	\$ 71,586.6	\$35,835.59		-62%	<p>CSP reached 38% of its quarterly target and 48% of its LOP target; however, it is worth mentioning that as the prevailing economic crises continue during this period, less</p>	

	mobilized by local actors to respond to communities' priority needs								\$ 13,599.43		partners were able to contribute to CSP activities.
IR 1.1 Level: Development resources accessed by communities											
10	Number of community resources and or assets involved in USG assisted activities	Quarterly	0	44	26	21	6	5	-17%		CSP reached 83% of its quarterly target and 48% of its LOP target. As mentioned under indicator 8, the key factor affecting this indicator each quarter is the economic/financial crisis represented by LBP devaluation and release of municipal funding.
No	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY4Q2	Cumulative results as of FY4Q2	Y4 Q2 TO2 Targets	Y4 Q2 TO2 Results	10% ± Deviation	Justification of deviation from target	
11	Number of community	Quarterly	0	1,375	1,225	1,135	49	10	-80%		CSP reached 20% of its quarterly target and 83% of its LOP target.

	members who have participated in the CSP activity cycle										Results reported are collected from the completed activities. More results will be reported during the upcoming quarter as around 9 activities will reach their completion phase by end of Q3FY2022.
IR 1.2 Level: Capacity of local actors to mobilize resources developed											
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	110	71	47	11	1	-91%		<p>CSP reached 9% of its quarterly target and 43% of its LOP target.</p> <p>The deviation from target is due to delays in the implementation given that a considerable number (52) of activities are still under implementation.</p> <p>The deviation from the target during this quarter is due to the reasons mentioned under indicator 1.</p>
RESULT2 LEVEL: Community members benefit from local development through collaboration											
17	Number of USAID-assisted local actors (CSOs,	Quarterly	0	110	72	45	12	1	-92%		CSP reached 8% of its quarterly target and 41% of its LOP target.

	Private sector organizations) engaged in community, regional and national programs									Although the CSP technical team considers activity completion when all equipment is delivered, the MEL team reports result on local actors engaged in community, regional and national programs, only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors. Delays in the completion of activities have been explained as described above.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY4Q2	Cumulative results as of FY4Q2	Y4 Q2 TO2 Targets	Y4 Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
IR 2.1 Level: Essential services delivered or improved										
18	Number of essential services provided, installed or upgraded as a result of USG assistance	Quarterly	0	92	60	38	10	1	-90%	<p>CSP reached 10% of its quarterly target and 41% of its LOP target.</p> <p>MEL team reports result on essential services only when beneficiaries have access to the supported services and when activities are functioning and successfully operated by supported local actors.</p> <p>The delays in the completion of activities under essential services are described under indicator 1.</p>

19	Number of people with access to adequate levels of essential services	Quarterly	0	805,000	542,622	360,338	87,459	6,089	-93%	<p>CSP reached 7% of its quarterly target and 45% of its LOP target.</p> <p>The deviation from target is due to delays in the implementation given that a considerable number (50) of activities are still under implementation. See Indicator 1 for additional details about delays in implementation.</p> <p>It is worth mentioning that 6 beneficiaries who benefited from essential services in Y4Q1 were reported during this reporting period after being excluded from anonymous data knowing that they were reported under indicator 1.</p>
No	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY4Q2	Cumulative results as of FY4Q2	Y4 Q2 TO2 Targets	Y4 Q2 TO2 Results	10% ± Deviation	Justification of deviation from target
IR 2.2 Level: Economic opportunities increased										
21	Number of people directly benefiting from increased economic	Quarterly	0	4,100	5,233	5,592	333	54	-84%	<p>CSP reached 16% of its quarterly target.</p> <p>The drop in the number of achieved is due to the decision after deliberation that resulted in only counting direct beneficiaries. These updated numbers will be reflected in all related documents, namely the IPTT, to reflect said change, in the upcoming quarter. This exercise</p>

	opportunities as a result of USG-assistance in local communities									<p>will be conducted thoroughly throughout this quarter in order to report on results and avoid duplications and/or double counting</p> <p>The 54 new beneficiaries reported under this quarter are direct beneficiaries and do not include household members.</p> <p>The deviation from the quarterly target during this quarter is because of livelihood activities such as Ainata El Arez that aim to help people have better access to economic opportunities through increasing their income or decreasing costs of production. The beneficiary data has been collected; however further analysis and verification will be finalized within the first month of the upcoming quarter.</p> <p>In addition, most notably, TO2 has recently received approval for three labor-intensive activities that once implemented, will easily contribute to meeting the target in the upcoming period.</p>
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	7	2	7	1	2	+100%	<p>CSP reached its LOP Target and exceeded its quarterly target.</p> <p>As mentioned in the previous quarter, two SMEs were exposed and supported by the assistance during the implementation of Ein Ebel's activity. The data was verified and reported under Y4Q2.</p>

ANNEX B. INDICATORS PERFORMANCE TRACKING TABLE

Please refer to the email attachment labeled “Annex B. Indicators Performance Tracking Table.”

ANNEX C: CSP TO2 ACTIVITY TRACKER

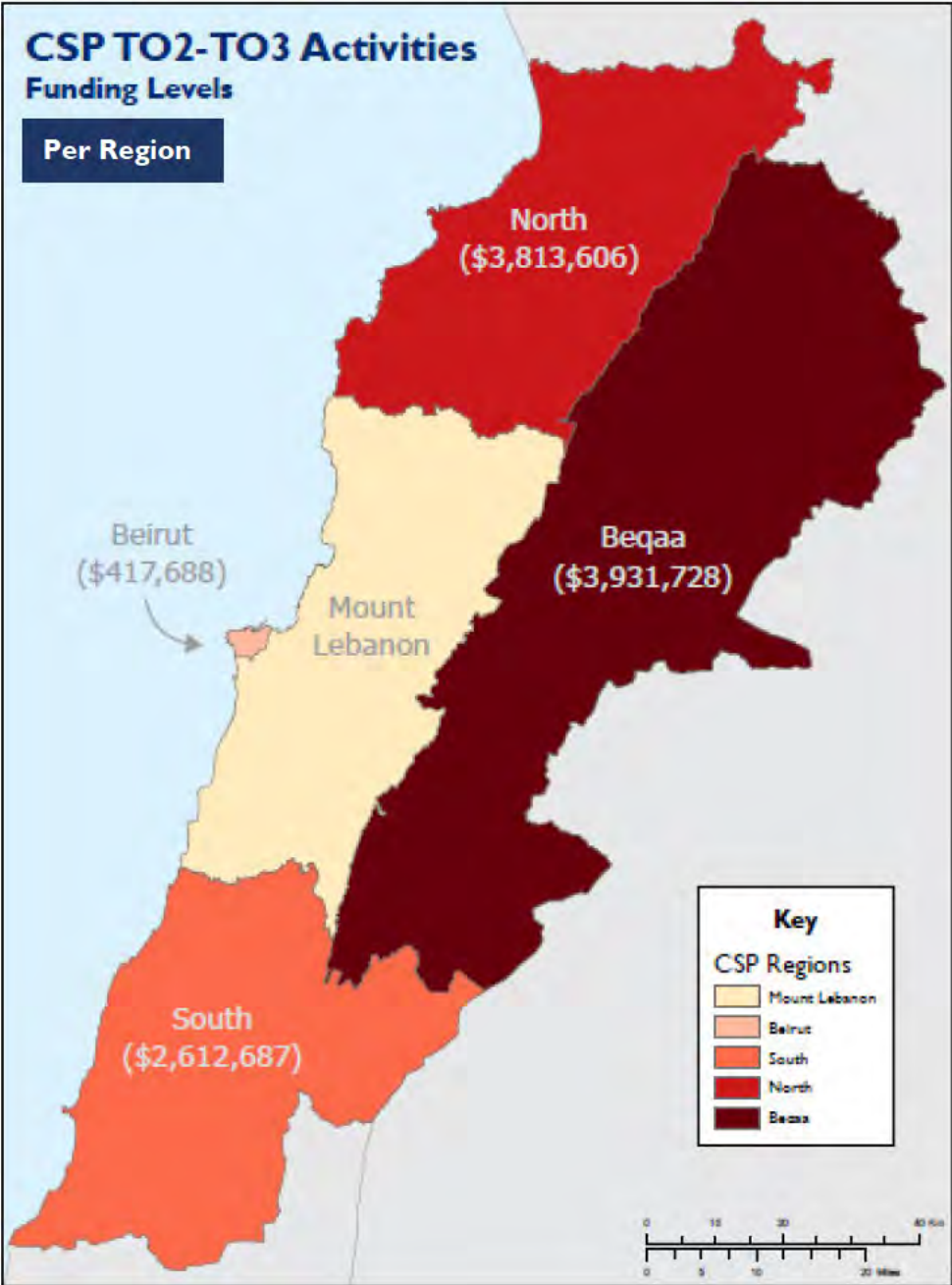
Please refer to the email attachment labeled “Annex C. TO 2 Activity Design and Implementation Tracker.”

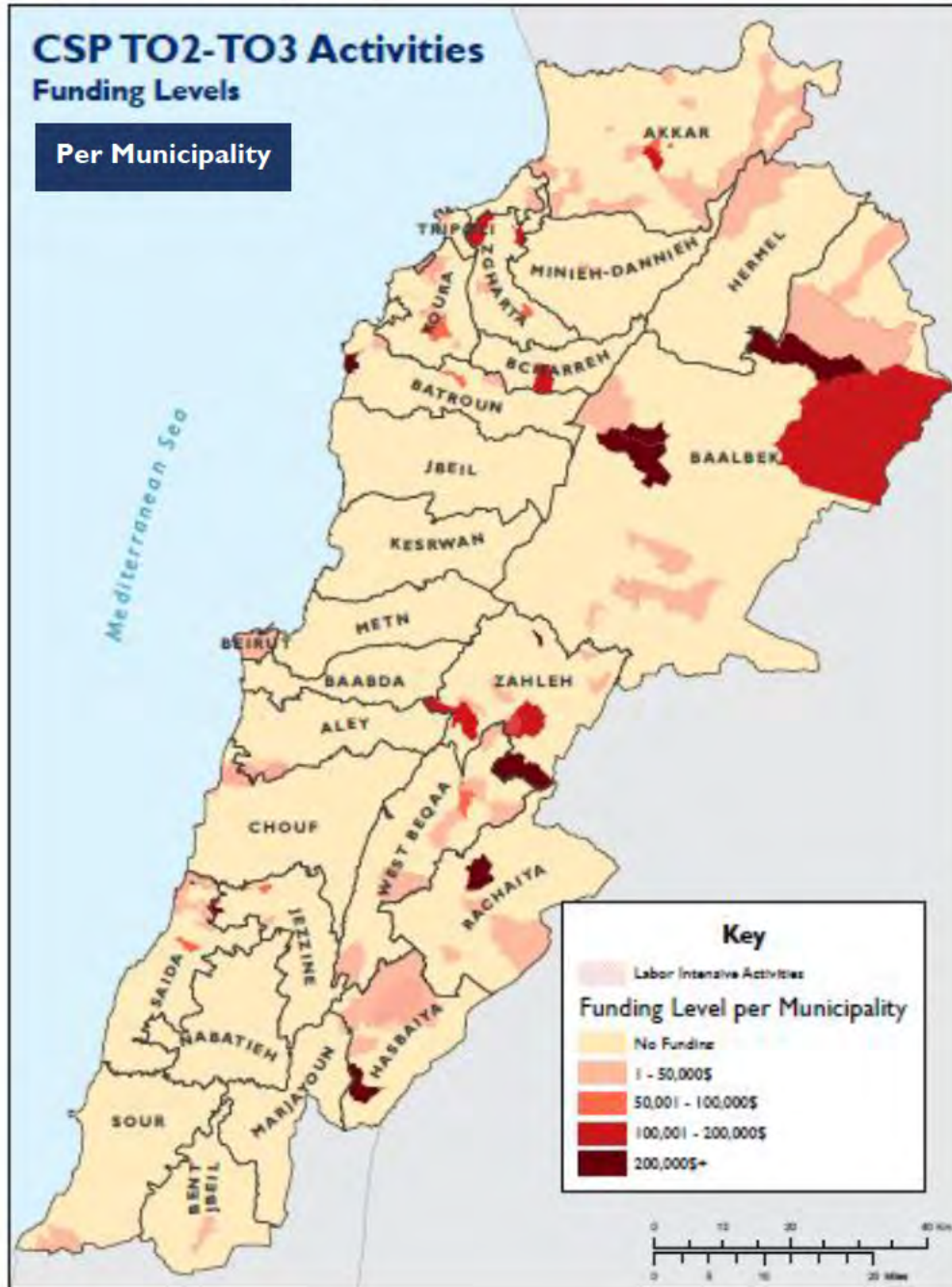
ANNEX D: TO 3 PROGRESS STATUS

Please refer to the email attachment labeled “Annex D. TO 3 Activity Tracker.”

ANNEX E: MAPS OF FUNDING LEVELS PER REGION AND MUNICIPALITY

Monitoring and Evaluation Program for Lebanon (MEPL)





ANNEX F. FY2022 QUARTER 2 PROGRESS MADE TOWARDS TARGETS – TO3

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
CDCS Goal: Improved capacity of the public sector in providing transparent, quality services across Lebanon										
Project Goal: Municipalities and underserved and vulnerable communities enjoy better services and enhanced economic opportunities that improve lives and reduce tensions										
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	940	438	818 Reported 1,372 Achieved	0	159 Reported 197 Achieved	+100% Deviation	<p>TO3 has already exceeded their LOP target. Moving forward, the annex will always show a 100% upward deviation. The newly approved LoP and yearly targets have already been reached.</p> <p>TO3 has mainly exceeded the target related to the #of trainees and to the target directly associated with it, which is the #of training days.</p> <p>The related MEL targets set in TO3 plan, are based on the assumption of an average of 10 trainees per TAAR, which is realistic based on the local actors that CSP is working with and their human resources capacity. However, for some TAARs, such as the Beirut emergency one, support to the regional water establishments, the community of practice, etc., the type of activities and accordingly the related technical assistance was provided to more</p>

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
										than 10 individuals. For instance, under Beirut emergency TAAR, TO3 trained more than 200 individuals, and this will also be the case for the upcoming CFW activities. Similarly, the assistance to the water establishments involved training almost all the employees to support them in their administrative work (more than 70 staff members). These particular TAARs led to an increase in the number of people benefitting from the USG assistance as compared to the set target. This applies to the related indicators #12 and 13 below.
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	94	38	7 Reported 28 Achieved	7	2 Reported 7 Achieved	No Deviation	Under this indicator, local actors are reported for TAARs that have been completed. During this quarter, 5 TAARs were closed, one of which had three LAs with enhanced abilities. 3 of the activities have already been reported under this indicator under TO2.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	50%	30%	41.5 % Reported 34% Achieved	+13% Deviation	During this quarter's training components, 67 females took part of trainings and/or internships from a total of 197.
CDCS IR 1.3: Improved governance in addressing citizens' need in public service delivery										
RESULT1 LEVEL: Ability of local actors to mobilize development resources demonstrated										
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	\$190,000	\$59,164	\$43,356.67	\$16,664	\$20,000	+20% Deviation	During this quarter, the Ain Ebl Municipality was able to reach a deal with Lebanon Mountain Trail Association (LMTA) for a total of 20,000USD in order to maintain and upgrade its trail. This came about as a public-private partnership. The other related indicators will be reported on in the annual report.
CDCS Sub-IR 1.3.1: More capable municipalities working inclusively with citizens to effectively accomplish local development objectives										
IR 1.1 Level: Development resources accessed by communities										

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
11	Number of community members who have participated in the CSP activity cycle	Quarterly	0	776	39	407 Reported 436 Achieved	39	42 reported 45 Achieved	+15% Deviation	During this quarter, TO3 team conducted Community Engagement sessions under 9 different TAARs. These came in the form of profiling and follow-up visits.
12	Number of people who have participated in USAID-funded training	Quarterly	0	940	438	1,329	0	191 Reported	+100% Deviation	TO3 has already exceeded their LOP target. Moving forward, the annex will always show a 100% upward deviation. The newly approved LoP and yearly targets have already been reached. During this quarter, TO3 fully executed more than 30 training components under 27 TAARs. Reason behind achieving LOP is explained under Ind.I
13	Number of days of USG-funded training	Quarterly	0	1,410	1,313	2089.5	0	216 Reported	+100 % Deviation	TO3 has already exceeded their LOP target. Moving forward, the annex will always show a 100% upward deviation. The newly approved LoP and yearly targets have already been reached. During this quarter, TO3 fully executed more than 30 training components under 27 TAARs.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
										Reason behind achieving LOP is explained under Ind.1
14	Number of people who have participated in USAID-funded awareness sessions	Quarterly	0	750	381	587	16	0	-100% Deviation	Several awareness sessions are pending TO2 completion of their activities for TO3 to proceed. This element is pending the finalization of some activities. This deviation will be solved in the upcoming two quarters, mainly under two activities.
IR 1.2 Level: Capacity of local actors to mobilize resources developed										
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	91	38	8 Reported 20 Achieved	7	5 Reported	-28.5% Deviation	MEL reports on number of TAARs upon completion of all their training components deliverables. 5 TAARs were completed while 41 are under implementation. This indicator measures the TAARs completion. The implementation of the TAARs is directly related to the TO2 activities. In most of the cases, the technical assistance cannot start without the completion of the material assistance provision by TO2. However, going forward with the increased number of completed activities under TO2, TO3 is expecting to increase the TA provisions to the

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
										<p>communities and accordingly to increase the number of TAARs closed.</p> <p>In addition, while some TAARs are limited to the provision of a training, TO3 does not close the intervention before months of extensive follow up with the communities to make sure that the technical assistance is instilled within the organizations and that guidelines are being adapted, which impacts the pace of TAAR closure but has a positive result on the adaptation indicator at the long run.</p>
16	Number of institutional adaptations made as a result of learning and training	Quarterly	0	75	29	30	5	3	-40% Deviation	The negative deviation is due to the fact that only 5 TAARs were closed during this quarter. The MEL Team reports on this indicator only after a TAAR has been concluded.
CDCS IR 1.4: Strengthened civil society contributing effectively to participatory and democratic governance										
RESULT2 LEVEL: Community members benefit from local development through collaboration										
17	Number of USAID-assisted local actors (CSOs, Private sector)	Quarterly	0	94	35	6 Reported 28 Achieved	7	2 reported 7 Achieved	No Deviation	

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
	organizations) engaged in community, regional and national programs									
IR 2.1 Level: Essential services delivered or improved										
20	Number of USAID-assisted local actors that have developed or improved internal systems to sustain essential services	Quarterly	0	85	32	27	7	7	No Deviation	
IR 2.2 Level: Economic opportunities increased										
21	Number of people directly benefiting from increased economic opportunities as a result of USG-	Quarterly	0	130	73	56	9	6	-33.3 % Deviation	TO3 achieved 6 beneficiaries under this indicator. In this quarter, 6 people conducted internships through the TO3 guidance and placement.

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY4Q2	Cumulative Results as of FY4Q2	Y4Q2 TO3 Targets	Y4Q2 TO3 Results	10% ± Deviation	Justification of deviation from target
	assistance in local communities									
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	4	3	2	0	0	No Deviation	

Note: Quarterly and cumulative targets under TO3 have been adjusted to reflect the new amended targets as per the new MEL Plan.

Note: TAAR010 'El Qaa' will be removed subsequently in the annual report from having mobilized resources towards community needs. After extensive discussions over the type of project (Asset Management), it was deemed that it does not directly feed into community needs. Its removal will be reflected when the indicator is up for revision i.e. annual.

ANNEX G: FY2022 Q2 PROGRESS MADE TOWARDS TARGETS SET – TO 5

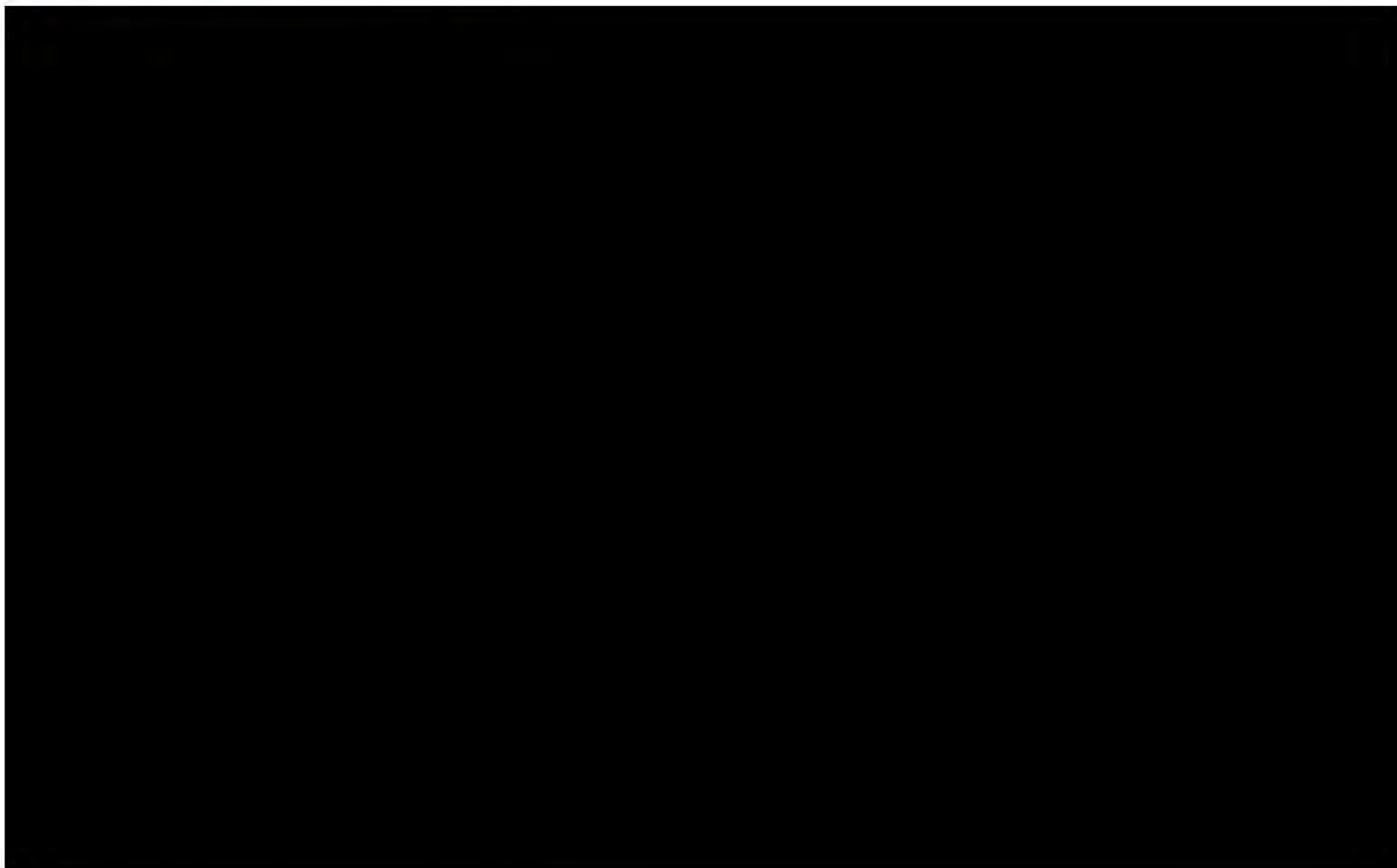
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y4 Q2 TO5 Targets	Y4 Q2 TO5 Results	10% ± Deviation	Justification of deviation from target
DO1b: Output	Number of people benefiting from USG assistance [PMP]	Annually	0	83,045	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
DO1d: Outcome	Proportion of female participants in USG assisted programs	Annually	0	30%	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Purpose) Outcome	Percentage of people confirming on having improved access to essential services and/or increased economic opportunities provided through USG assistance	End of Project	0	60%	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.
Outcome a)	Number of persons impacted by improved quality of water services as a result of USG assistance	Annually	0	83,045	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome b)	Number of activities implemented with local stakeholders to conserve water	Annually	0	11	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.

	resources as a result of USG assistance							
Outcome c)	Percent change in discharge of untreated wastewater as a result of USG assistance	EoP	0	10%	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y4 Q2 TO5 Targets	Y4 Q2 TO5 Results	10% ± Deviation	Justification of deviation from target
Outcome d)	Percentage of cost recovery in the targeted areas [contextual]	EoP		TBD	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.
result 2 a)	Number of USAID-assisted local actors (including CSOs, private sector organizations) engaged in community, regional and national programs	Annually		9	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
IR2.1 a)	Number of essential services provided, installed, or upgraded	Annually	0	11	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome 1.2 a)	Number of water sector institutions strengthened to manage water resources or improve water supply and sanitation services	Annually	0	2	0	0	-	The reporting on this indicator during this quarter is not applicable, being an annual indicator.

	as a result of USG assistance							
Outcome 1.2 b)	Number of for-profit enterprises, producer organizations, water users, associations, women groups, trade, and business-based organizations (CBOs) that applied improved organization-level technologies or management practices as a result of U.S. government assistance	Annually	0	7	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y4 Q2 TO5 Targets	Y4 Q2 TO5 Results	10% ± Deviation	Justification of deviation from target
Outcome 1.2 c)	Number of participants in on-the-job training and workshops	Quarterly	0	11	2	5	+150%	This target was overachieved as 5 beneficiaries from one of the private industries were targeted during this quarter, as part of the Industrial Wastewater Treatment activity (Investment component).
Outcome 1.1 a)	Volume of wastewater per day managed environmentally as a result of CSP interventions	Annually		12,000 m3	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.
Outcome 1.1 b)	Number of functioning water facilities constructed or rehabilitated with USG assistance	Annually		4	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.

IR 1.1.b) Output	Value of new funding mobilized to the water and sanitation sectors as a result of USG assistance (feed in: Value of resources mobilized by local actors to respond to communities' priority needs)	Annually		\$105,000	0	0		The reporting on this indicator during this quarter is not applicable, being an annual indicator.

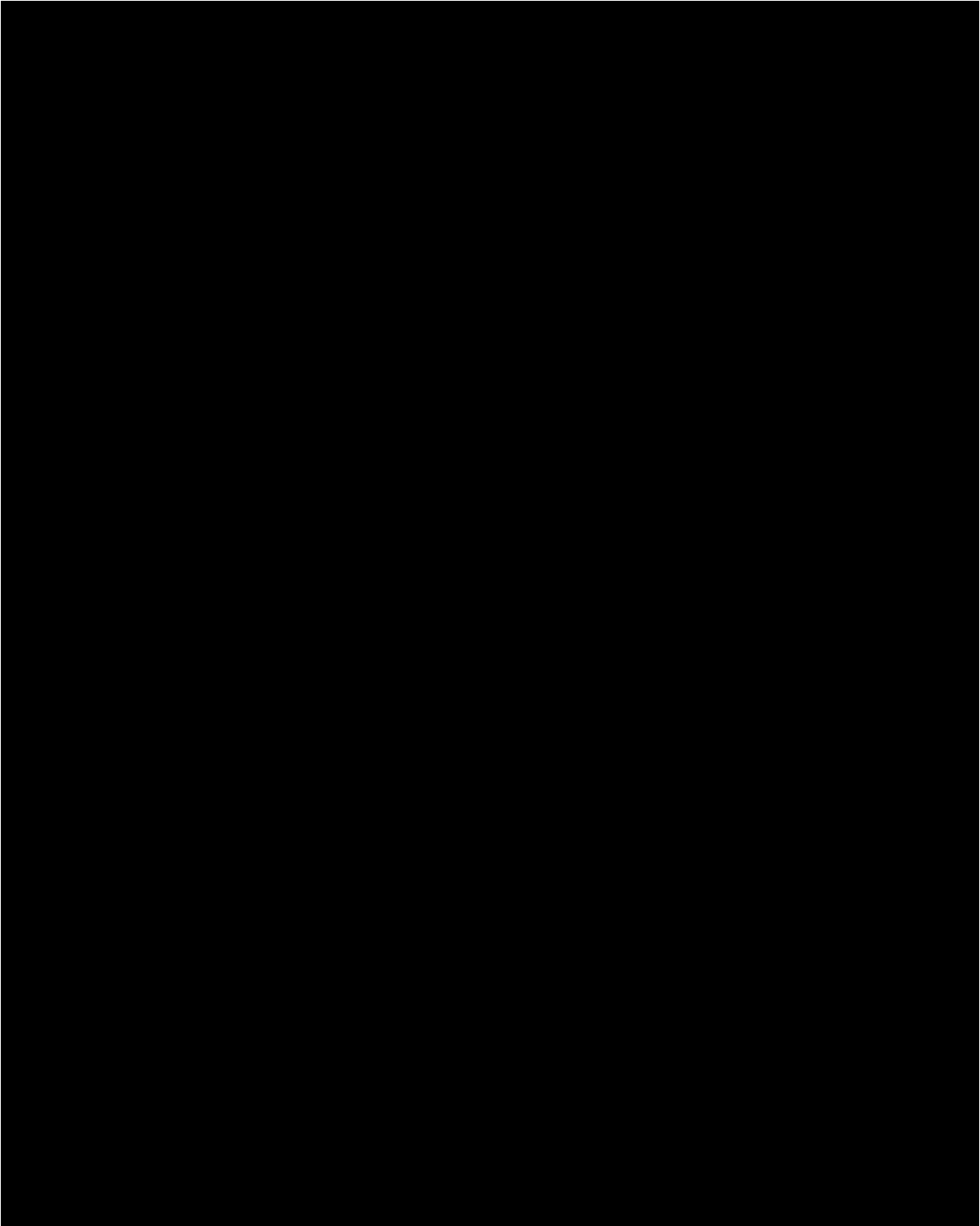
ANNEX H: CSP FULL ORGANIZATIONAL CHART

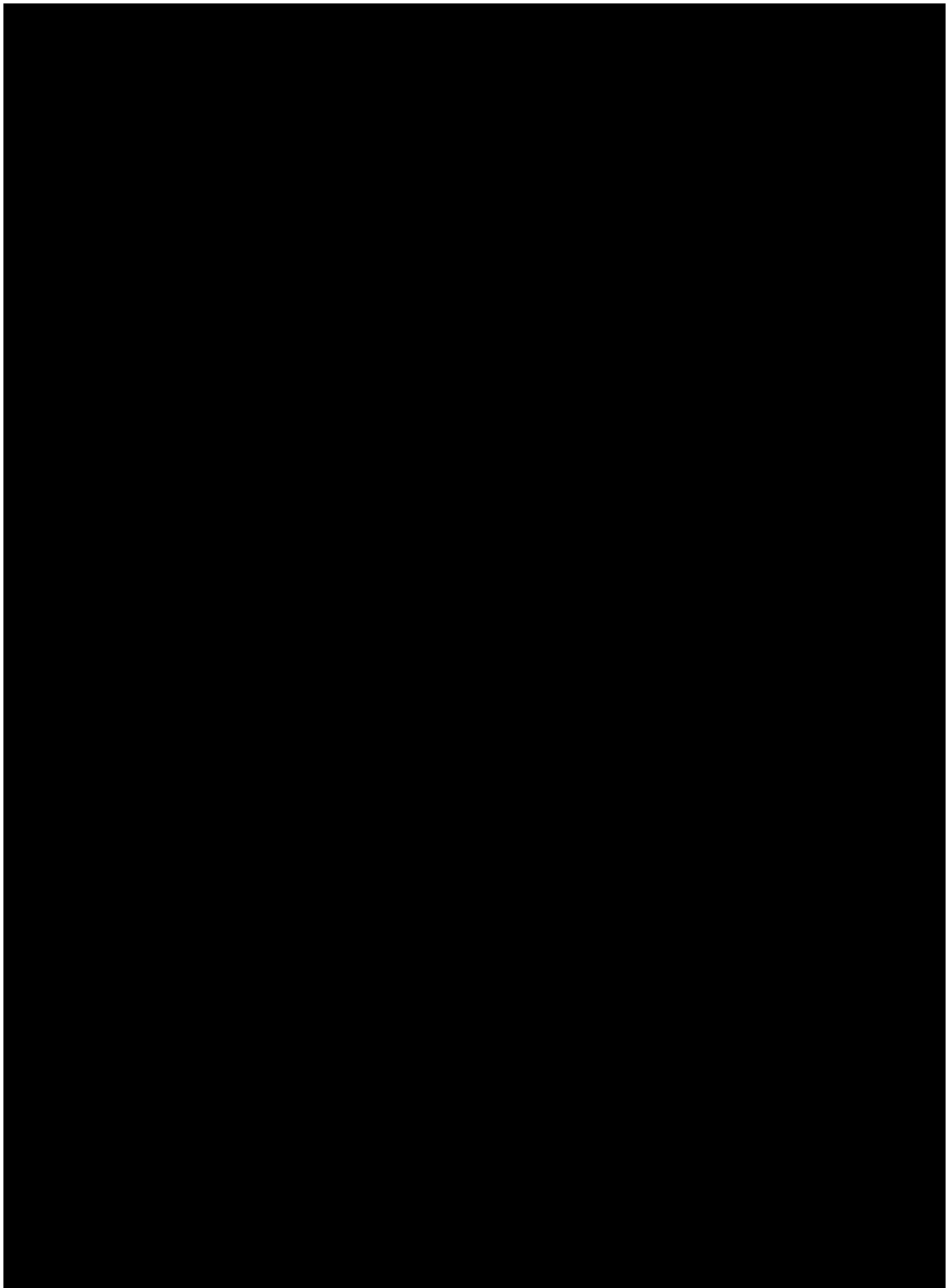


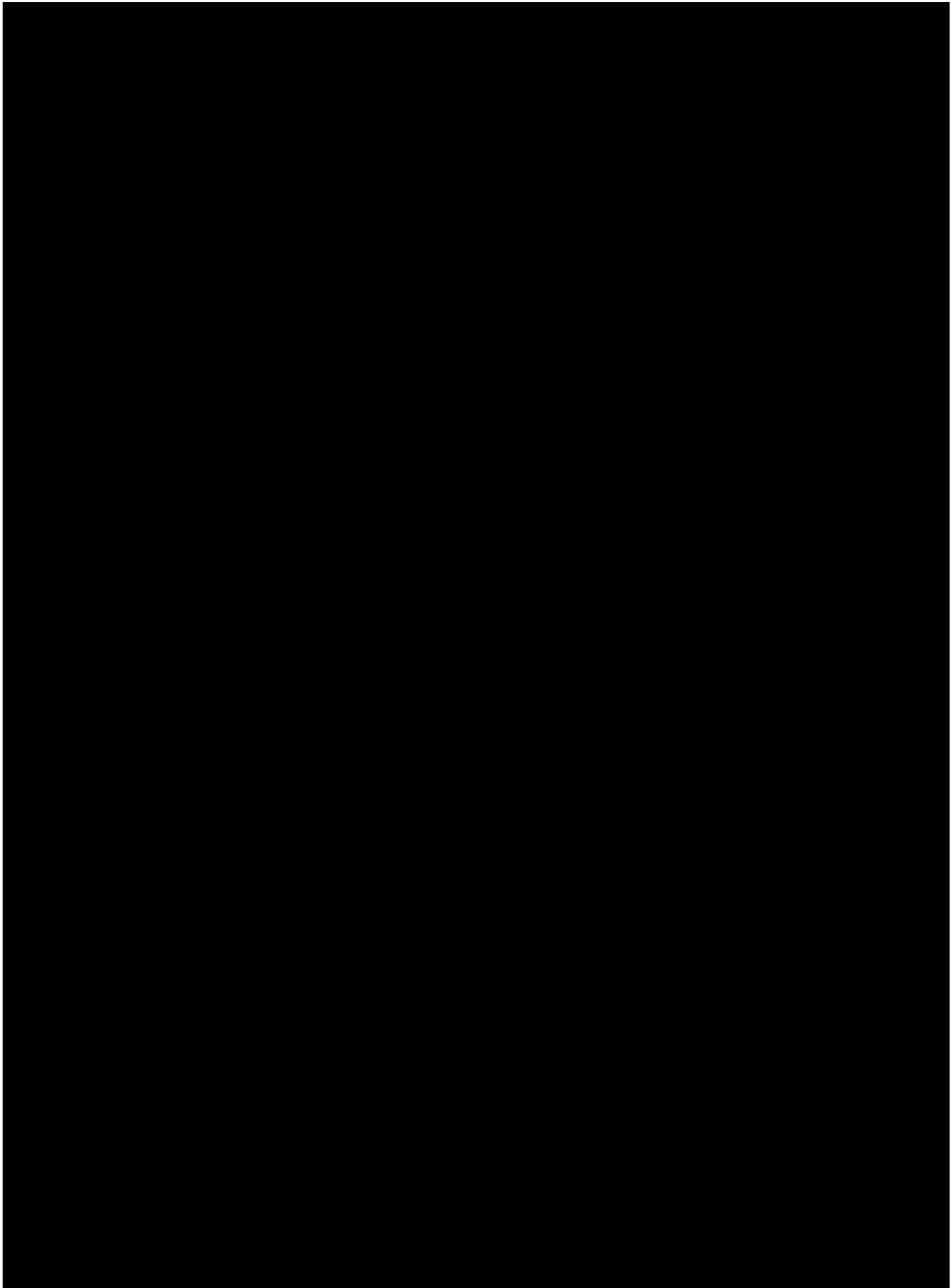
ANNEX I: QUARTERLY FINANCIAL REPORT

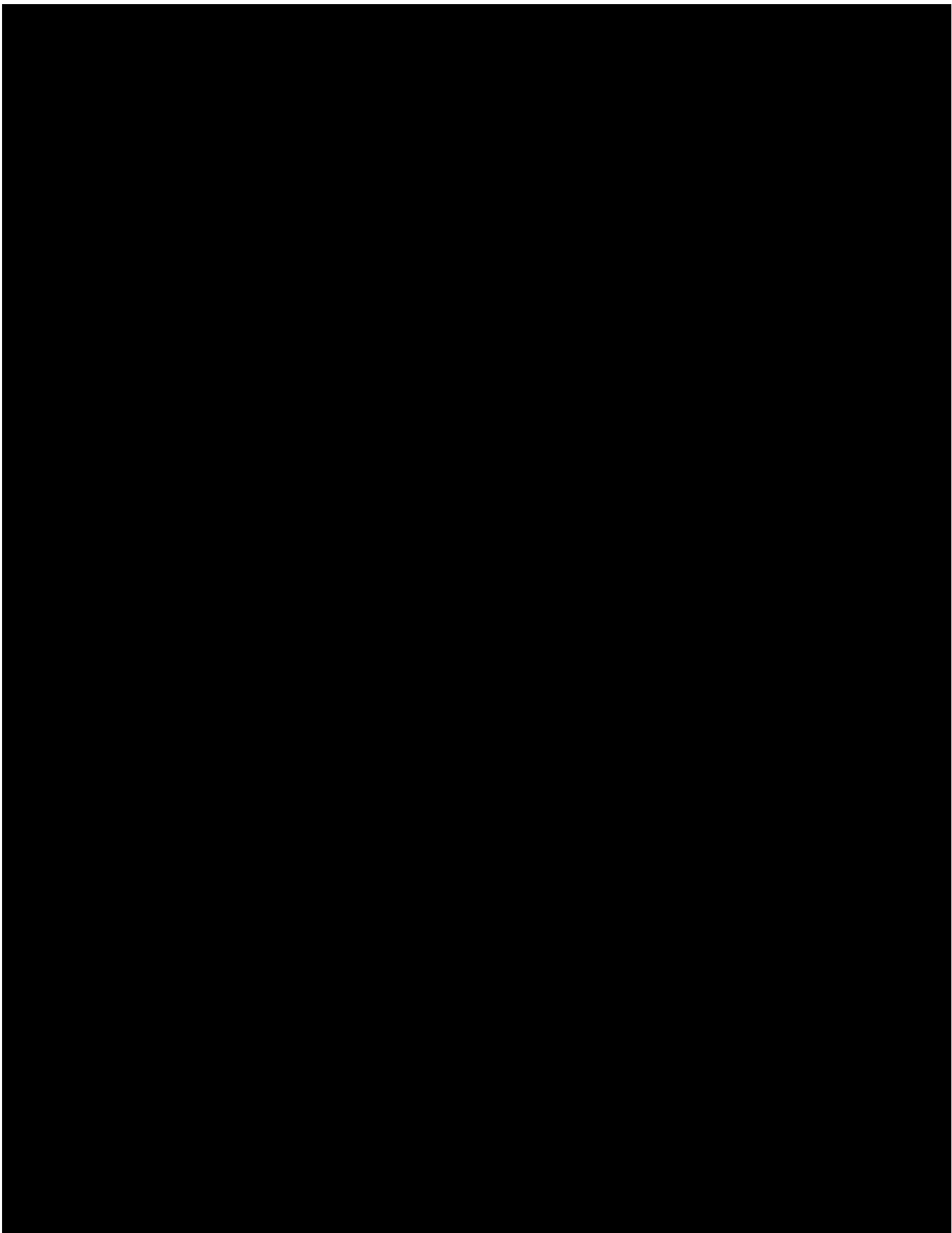
Please refer to the email attachment labeled: 'Annex I: Quarterly Financial Report'

ANNEX J: VETTING TRACKER









ANNEX K: ENVIRONMENTAL COMPLIANCE SUMMARY REPORT

ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (FY22Q2)							
AREA	ACTIVITY LOCATION	ACTIVITY NO.	ACTIVITY TITLE	ERAC STATUS	STATUS OF ENVIRONMENTAL COMPLIANCE ACTIONS	MAIN FINDINGS	ACTION POINTS/NEXT STEPS
Beqaa	Fissane	BQA007	Improve access to agricultural services in Fissane- Baalbek, Hermel, through provision of pruning and tilling equipment to the Fissane Agricultural Cooperative in order to improve agricultural practices and create income generating opportunities for local residents	Approved by USAID.	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in June 2021.	
Beqaa	Raas Baalback	BQA017	Rehabilitating the main irrigation network in Ras Baalbek to preserve water and improve livelihoods	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in July 2021.	
Beqaa	Ainata Al Arz	BQA020	Supporting Rural Livelihoods by improving Agricultural Production Methods for Ainata el Arz Farmers.	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final	

						Environmental compliance visit done in July 2021.	
Beqaa	Ansar	BQA021	Improving electricity service in El Ansar through the provision of a 75 KVA generator with connections	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in March 2022.	
Beqaa	Loussiya/Sultan Yaacoub	BQA023	Reducing Tensions through Operating Water Supply Pump on Solar Energy and Upgrading the new water network in Loussiya	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2022.
Beqaa	Nabi Ayla	BQA025	Improving Public Safety through the Construction of a Retaining Wall with Side Rails in Nabi Ayla	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental mitigation inspection visit is expected to be in May 2022.
Beqaa	Dahr El Ahmar	BQA027	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in March 2022.	

Beqaa	Ras Baalbeck - CWB	BQA030	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 m ² of greenhouses with a heating and cooling system to provide low-cost, high-	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
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			quality seedlings and services to more local farmers in northeast Beqaa.				
Beqaa	Bechwat	BQA031	Reducing Tensions and Supporting Farmers and residents in Bechwat by Upgrading the Water System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in July 2022.
Beqaa	Hawch Barada	BQA032	Enhancing safety and security in Hawch Barada through the installation of 63 LED streetlights	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2021.	
Beqaa	Marj	BQA033	Reducing tensions between Lebanese and Syrian residents in El Marj by replacing 1,055 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in December 2021.	
Beqaa	Qaraoun	BQA034	Reducing tensions between Lebanese and Syrian residents in El Qaraoun by replacing 550 streetlights with LED bulbs to enhance local safety	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance	

						visit done in December 2021.	
Beqaa	El Fekehe	BQA035	Providing Sustainable Electricity to the El Fekehe Water Pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in July 2022.
Beqaa	Majdel Anjar	BQA036	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the first environmental mitigation inspection related to the tree's transplantation prior implementation on site.	Second Environmental mitigation inspection visit during construction phase is expected to be in June 2022.
Beqaa	Makse	BQA037	Improving the Solid Waste Management System of Makse village by Reducing Collection Costs on the Municipality through Provision of 50 Street Recycling Bins	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2022.
Beqaa	Aaiha	BQA038	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance	

						visit done in September 2021.	
Beqaa	Deir el Ghazal	BQA039	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2021.	
North	Akroum	NTH004	Supporting Olive Tree Farmers in Akroum Through a Decanter and Generator	Approved by USAID	First compliance visit report done in December 2019. Second Compliance visit done in July 2020.	Third environmental mitigation inspection was done in November 2021 to inspect the sedimentation/decantation system. Full compliance during construction phase.	Final Environmental mitigation inspection visit is expected to be October 2022 to ensure compliance during the system operation during the olive season.
North	El Mhammara	NTH007	Supporting the wastewater management system in El Mahmra	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in May 2022.
North	Jdaidet el Qaitaa	NTH009	Supporting Jdeidet el Qaitaa Women's Cooperative	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	First environmental mitigation inspection visit is expected to be in August 2022 due to the change in the project design.
North	Mouanse	NTH013	Rehabilitation of the pumping system for the borehole feeding Mouanse village	Approved by USAID	During construction phase, CSP team and ELARD conducted	Fully Compliant during the second compliance visit during the construction phase.	Final Environmental mitigation inspection visit is expected to be in April 2022.

					environmental compliance visit in December 2020.		
North	Aachach, Arde & Meriata	NTH020	Supporting Farmers' Livelihoods by Constructing an Automated Water Distribution Station in Ayoun Aachach.	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in May 2022.
North	Berqayel	NTH024	Supporting Solid Waste Management in Berqayel Village	Approved by USAID	During implementation phase, CSP team conducted environmental compliance visit	Full compliance with ERAC/EMMP during the implementation phase. Partially Compliance with ERAC/EMMP during the final Environmental compliance conducted in March 2021. Bins are placed in the Municipal Garden due to the security situation. Bins to be redistributed to the approved points.	A second final compliance visit during implementation phase is expected to be conducted in April 2022.
North	Bechmezzine	NTH025	Addressing the Solid Waste Management Crisis in Koura by improving the collection, capacity and operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2022.

North	Kherbet Ej Jendi	NTH027	Supporting Khirbet ej Jendi Electrical Backup System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
North	Ras Nhash	NTH028	Supporting the Waste Sorting System in Ras Nhash Village	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2022.
North	Kherbet Daoud	NTH029	Enhancing the Quality Voltage of the Electrical Service in Khirbet Daoud	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in October 2021	
North	Qalamoun	NTH030	Construction of Qalmoun – Deddeh stairs in a Labor-Intensive Project	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in June 2022.
North	Haret Fouar	NTH031	Completing the Sewage Network in Haret el Fouwar Village	Approved by USAID	Onsite implementation not yet started by the end of the reporting period	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in May 2022.

North	El Batroun	NTH033	Alleviating Tensions over Wastewater in Batroun by Connecting Three Neighborhoods to the Network	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
North	Majdlaya	NTH034	Improving Municipal Solid Waste Management and Reducing Tensions in Majdlaya Village by providing 65 Steel Waste Bins, and Four Recycling Collection Points	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2021.
North	Beit Mellat	NTH035	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for its water pump	Approved by USAID	Activity Retracted	Activity Retracted	Activity Retracted
North	Mazraat et Tefah	NTH036	Installing an on-grid Solar System for Mazraat El Tefah's water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in July 2022.
North	Tikrit	NTH037	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump and a 150-meter water connection pipeline.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in July 2022.

North	El Borj	NTH038	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in August 2022.
North	Kfar Yachit and Bisbeel	NTH039	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2022.
North	Jebraïel	NTH040	Supporting Jebraïel Municipality to Provide Electrical Services Through Provision of a Generator, Electric Board, and Network	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2021.
North	Jurd El Qaitea	NTH041	Enhance Jurd El Qaitea Union villages' preparedness abilities to better respond to natural emergencies	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2021.
North	Amioun	NTH043	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.

			an awareness-raising campaign on recycling.				
North	Bqarsouna	NTH044	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED Bulbs	Approved by USAID	Engineering Component Descope. No need for conducting environmental visits.	Engineering Component descope after removing the street lighting component. No need for conducting mid-environmental visit because the streetlighting component was removed from the intervention.	Final Environmental mitigation inspection visit is expected to be conducted in June 2022.
South	Saida	STH001	Installing solar Led lights in Old Saida alleys to enhance sense of security	Approved by USAID	Implementation on-going	Partially Compliant during the First Environmental inspection visit during November 2021. Spill Kits are to be provided. Immediate corrective measures have been taken for compliance during construction phase.	Final Environmental mitigation inspection visit is expected to be conducted in May 2022.
South	Bqosta	STH006	Providing better water services in Bqosta	Approved by USAID	Implementation on-going During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTB.	Safety issue reported during the first environmental visit and construction works have been halted starting mid-September 2022. Corrective measures have been taken immediately in collaboration with USAID A&E -MSP and works have been resumed starting mid-December 2021 .	Second Environmental mitigation inspection visit during construction phase is expected to be conducted in April 2022.

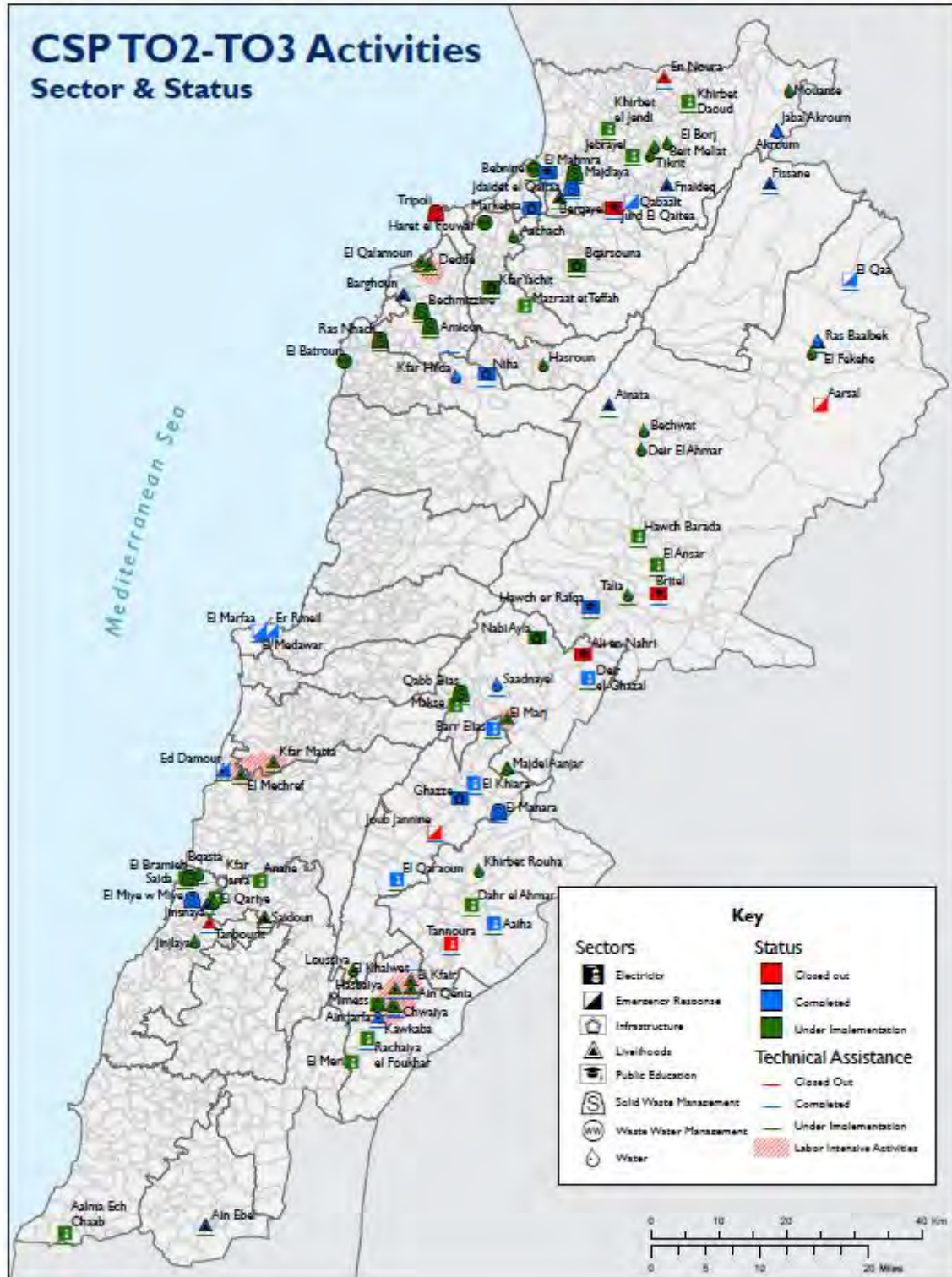
South	Ain Ebel	STH008	Improving Economic Opportunities in Ain Ebel by Supporting Community Investments	Approved by USAID	Implementation on-going During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTB.	Final environmental compliance visits not yet conducted. Implementation environmental visits were conducted by field officers during April 2022.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2022.
South	Rachaya El fokhar	STH016	Enhancing Security and Service Delivery through Efficient Street Lighting in Rachaiya El fokhar	Approved by USAID	Onsite implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Final Environmental compliance visit not yet conducted.	Final environmental mitigation inspection visit report is postponed until April 2022.
South	Qariye	STH017	Improving Economic Opportunities in El Qariye by Supporting Community Investments	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Final Environmental compliance visit not yet conducted.	Final Environmental compliance visit report is expected to be done in April 2022.
South	Jinsnaya	STH018	Building a new elevated reinforced concrete water tank of 300 cubic meters of capacity	Approved by USAID	Onsite implementation not yet started by the end of the reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection during construction phase is expected in April 2022.
South	East Saida	STH020	Supporting the Solid Waste Management Initiatives in East Saida by providing bins and expanding the awareness-raising campaign.	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted because we are waiting for the distribution of the bins.	First Environmental compliance visit inspection during implementation phase is expected to be done in April 2022.

South	LRI-Chouf	STH021	Labor-intensive Forest Management Activities in Chouf area	Approved by USAID	Implementation on-going	Routine environmental monitoring conducted by CSP FO engineers who reported full compliance.	Environmental compliance visit report is expected to be done in May 2022.
South	Saidoun	STH025	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative	Approved by USAID	Implementation on-going	Routine biweekly environmental monitoring conducted by CSP FO engineers who reported full compliance.	Environmental compliance visit report is expected to be done in June 2022, following installation of pre-fabricated storage unit.
South	Kfarjarra	STH026	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street Lighting System to Cover all Neighborhoods	Approved by USAID	Onsite implementation not yet started by the end of the reporting period.	Weekly routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in June 2022.
South	Anane	STH028	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and	Approved by USAID	Onsite implementation not yet started by the end of the reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase

			installing ten solar powered lights				is expected to be done in June 2022.
South	Hasbaiya	STH029	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2022.
South	Alma ech chaab	STH030	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2022.
Beirut	Karantina	BEI002	Fixing damaged streetlight bulbs and replacing traditional bulbs with LED bulbs to promote Safety in damaged neighborhoods surrounding the Beirut Port Explosion Area	Approved by USAID	Implementation on-going	Full Compliance during the First Environmental compliance visit.	Final environmental mitigation inspection visit is expected to be conducted in April 2022.
Beirut	Port of Beirut	BEI003	Improving Hygiene and Sanitary Conditions for Workers at the Port of Beirut	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the implementation phase till date. Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in April 2021,	

ANNEX L: MAP OF CSP ACTIVITIES

Monitoring and Evaluation
Program for Lebanon (MEPL)



Date: Apr. 2022, Encompass LLC

Source: CSP (Mar. 2022)



USAID | LEBANON

FROM THE AMERICAN PEOPLE

TRANSFORMING LIVES STORIES

Residents in Southern Lebanese Town Realize Greater Profits and Revenue

Municipal Events and Market Space Draws in Crowds and Boosts Sales for Local Producers in El Qrayeh



Local resident, Saydeh Makhoul, marketing her products during the opening of El Qrayeh market

“Previously we only marketed our products within the village, and to relatives and neighbours. With the new market space, news about us spread and visitors started coming in numbers!”

Salimeh Hlayhel,
resident of El Qrayeh

The usually quiet village of El Qrayeh in South Lebanon is abuzz with visitors and shoppers from neighboring towns. In August 2021, they have come to experience the inauguration of its new public space: a two-day market event enjoyed by residents and visitors alike.

On this warm summer afternoon, while vendors are busy promoting their local goods and products behind new and brightly colored kiosks, ebullient crowds are enjoying the food and the music with their loved ones. Among them, a young man plays *taoulé* (backgammon) with his grandfather on a public bench and a little girl helps her mother serve lemonade to guests. “This space used to be a dumpsite with no use at all,” explains local resident Aida Makhoul. “The municipality rehabilitated it and USAID supported it, turning it into a sanctuary for the community as well as for visitors.” On this sunny afternoon, there is a sense of optimism and joy, something rare during these days amid the on-going socioeconomic crisis. Indeed, during the same week, Lebanon was featured across world headlines as the fuel and energy crisis reached its worst point to date, and the country was hit by yet another tragic explosion in Akkar which killed 33 people. But this successful event is providing a much-needed break from Lebanon’s tragic reality.

Like many rural towns in Lebanon, El Qrayeh has long suffered from limited economic opportunities, fueling rising tensions among residents. This has forced many residents to depart for big cities or go abroad in search of better futures. Despite limited resources, the municipality rehabilitated this space to become a public garden. “In this garden, we genuinely feel that El Qrayeh is beautiful,” stated Aida Makhoul, praising the municipality’s efforts. In support of this initiative, USAID’s Community Support Program (CSP) equipped the newly rehabilitated space with kiosks, tents, benches, and prefabricated latrines to accommodate local producers to sell their goods and offer a relaxing atmosphere for visitors. “This open, clean, and well-equipped place gives renewed life to the village,” affirmed Hiyam Hlayhel, community member of El Qrayeh.

In parallel to these donations, CSP supported the municipality to develop a business plan to manage the space and trained community members on safe food production, event and project management, as well as social media management in order to broaden their products’ reach. Three interns from USAID’s University Scholarship Program (USP) were matched to the municipality to create a branding strategy for the market, update the municipality’s website, and assist the municipality in its digital marketing campaign. “Thanks to the expertise provided by CSP, we were able to implement branding for the market in a way that allows us to convey the true image of the products and the working women in the village to a wide audience,” stated Maroun Antoun, Mayor of El Qrayeh.

“The importance of this project lies in its ability to revive the village’s economy and tourism”, said Nisrine Nahouli, member of local NGO, Bqasta Association for Social Development. Despite the fuel shortages, El Qrayeh’s two-day event attracted more than 700 visitors and generated more than 11 million LBP in sales for the 16 vendors who participated. “This market space really widened our reach. Whereas we would previously sell our products only within the community, now residents from other villages are drawn to El Qrayeh,” explained Hind Haddad, resident of El Qrayeh.