



QUARTERLY REPORT

OCTOBER – DECEMBER 2022

USAID/Lebanon Community Support Program

USAID/LEBANON COMMUNITY SUPPORT PROGRAM

JANUARY 30, 2023

IDIQ Contract No. 72026818D00005
Task Order No. 1 72026818F00002
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Task Order No. 3 72026819F00001
Task Order No. 5 72026819F00003
USAID/Lebanon Community Support Program (CSP)
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FRONT COVER PHOTO CSP-supported female-led agricultural cooperative members selling their products during a Christmas market event at Backyard Hazmieh in December 2022.

BACK COVER PHOTO Progress on the construction of the elevated water tank in Talia, Beqaa, where CSP completed 95% of the works to enhance the community's access to water resources.

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ACRONYMS

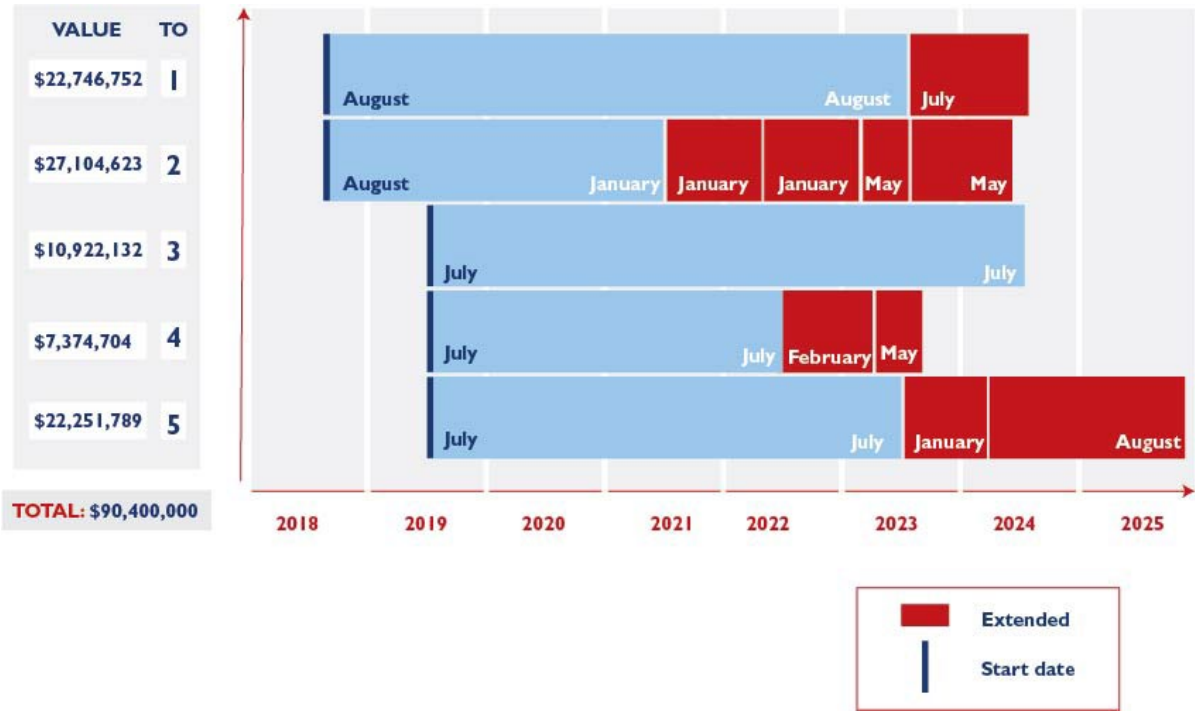
AAP	Activity Approval Packages
ACP	Activity Closeout Packages
AFDC	Association for Forests, Development, and Conservation
ALI	Association of Lebanese Industrialists
AoA	Act of Agreement
AUB	American University of Beirut
BTD	Bureau Technique pour le Développement
CBO	Community-Based Organization
CO	Contracting Officer
COOP	Cooperative
CoP	Community of Practice
CSO	Civil Society Organization
CSP	Community Support Program
EIA	Environmental Impact Assessment
ELARD	Earth Link & Advanced Resources Development
ERAC	Environmental Review and Assessment Checklist
ERP	Enterprise Resource Planning
GESI	Gender Equality and Social Inclusion
IDIQ	Indefinite Delivery, Indefinite Quantity
IEE	Initial Environmental Examinations
IWT	Industrial Wastewater Treatment project
LAU	Lebanese American University
LBP	Lebanese Pound
LIW	Labor-Intensive Works
LOP	Life-of-Project
MEL	Monitoring, Evaluation, and Learning
MoE	Ministry of Environment
MoEW	Ministry of Energy and Water
MOU	Memorandum of Understanding
PIF	Personal Identification Form
RWE	Regional Water Establishment
RWM	Recyclables Waste Management
SME	Small-to-Medium Enterprise
SMT	Senior Management Team
TAAR	Technical Assistance Assessment Report
TO	Task Order
TVET	Technical and Vocational Education and Training
QC	Quality Control
USAID	United States Agency for International Development
USG	U.S. Government
USP	University Scholarship Program
WFD	Workforce Development

EXECUTIVE SUMMARY

The Community Support Program (CSP) in Lebanon is a \$100 million, seven-year (2018-2025), single-holder, indefinite delivery, indefinite quantity (IDIQ) contract designed to provide a range of support to underserved and vulnerable communities. Funded by the United States Agency for International Development (USAID) and implemented by Chemonics International, CSP seeks to improve the delivery of essential services and enhance economic opportunities to improve lives and reduce tensions that contribute to conflict and violence, primarily in Lebanon’s North, South, and Beqaa Valley regions.

Through the IDIQ mechanism, USAID has issued five Task Orders (TOs) according to the following components: 1) community stabilization; 2) community development; and 3) technical assistance and capacity building. CSP uses a fast, flexible, and participatory approach to address a broad range of needs in Lebanon’s most underserved and vulnerable communities in response to evolving political, security, and economic conditions. To achieve its objectives, CSP is partnering with municipalities, regional water establishments (RWEs), civil society organizations (CSOs), technical and vocational education and training (TVET) institutions, and private sector entities to implement four technical task orders: community support, workforce development, wastewater management, and technical assistance and capacity building. CSP also has a management task order that provides core operational and crosscutting technical support.

The graphic below depicts the current value and duration of each task order:



The first quarter of FY2023, spanning from October to December 2022, was characterized by the continued exacerbation of the country’s multi-faceted socio-economic crisis as residents faced an ongoing degradation of living conditions and dwindling public services. Electricity continues to be one of the worst impacted sectors, with power outages often exceeding 22 hours per day plunging the country into darkness and negatively affecting access to livelihoods and other basic services, such as water. Meanwhile, global disruptions in supply chains coupled with the ongoing devaluation of the national currency have caused major shortages in construction materials on local markets, which has

negatively impacted some of CSP's ongoing interventions. Despite these challenges, CSP's management and technical teams successfully maintained business continuity and advanced assistance delivery to underserved communities. While this report focuses on CSP's progress and achievements during the first quarter of FY2023, the infographic on page 5 includes cumulative results of CSP's programming since its inception in August 2018.

During the reporting period, CSP's community support component, also known as Task Order 2 (TO 2) continued to collaborate with local partners, including municipalities, CSOs, and other community-based groups, to implement activities which contribute to alleviating sources of rapidly escalating tensions amidst the current nationwide economic crisis and the reduced capacity of local authorities and actors to address communities' immediate needs. Interventions included, among others, providing solar solutions and generators to pump water, irrigate fields, light up homes and streets, manage recyclables, and operate wastewater networks, whilst others focused on improving local livelihoods by supporting agricultural cooperatives and providing short-term income generating opportunities. By the end of December 2022, TO 2 had closed out 25 of its 97 approved community support projects, achieved technical completion on another 27, while 45 were still under implementation. During this quarter, an additional 53,453 people benefitted from USAID assistance under TO 2.

CSP's workforce development component, known as Task Order 4 (TO 4), falls under USAID's economic growth office and operates according to a different development objective and set of results. Although TO 4 prepares its own quarterly progress report that is separate from the rest of the IDIQ's, this report provides a brief summary of the task order's key accomplishments during Q1FY2023, including kicking off three new vocational courses and providing 83 new scholarships, placing 192 scholarship graduates in internships, and improving employment outcomes for another 95 scholarship graduates.

Despite the worsening economic situation that continued to affect the country, CSP's wastewater management component, Task Order 5 (TO 5), continued to make implementation progress by on its three interventions in Aitanit, Nmairyeh and Bchaale, namely completing the construction of a 410m access road in Nmairyeh and the concrete pouring works of the Aitanit dewatering building roof slab. Under its Investment Wastewater Treatment (IWT) project, one of the participating industries, Cortas, completed its installation of new wastewater treatment equipment to mitigate its wastewater pollution.

In parallel, CSP's technical assistance component – also known as Task Order 3 (TO 3) – continued to focus its efforts on delivering technical assistance to municipalities, civil society organizations (CSOs), and community-based organizations (CBOs) to sustain CSP assistance across Lebanon. Over this period, TO 3 completed ten technical assistance interventions, and by the end of the quarter, was still implementing 27 of the 96 approved interventions. Under its internship program, TO 3 placed an additional 21 students and graduates in internships across CSP and other USAID programs in Lebanon, while 34 former interns managed to secure full-time jobs so far. By the end of the quarter, TO 3 had reached over 13,747 people via community awareness campaigns which aimed to enhance good practices and ensure the long-term sustainability and impact of CSP's interventions, specifically in the areas of water conservation, sorting recyclables and solid waste at source, and energy usage and conservation.

The report that follows details the progress made by each TO under the CSP IDIQ during the first quarter of FY2023. After providing a more detailed overview of the country context impacting the trajectory of CSP throughout the year, this report features the progress achieved under CSP's community support and wastewater management components and includes a briefing page on

workforce development achievements. The report then provides updates on how CSP's technical assistance component enhanced the other three components' activities and follows with how CSP's TO I continued to provide operational and management support, as well as engineering, communications, and monitoring & evaluation support to ensure cross-task order learning and coordination for the smooth delivery of CSP assistance. Finally, the report includes a series of annexes, such as charts, maps, and other supplementary material to augment the narrative of CSP's progress.

I. COUNTRY CONTEXT

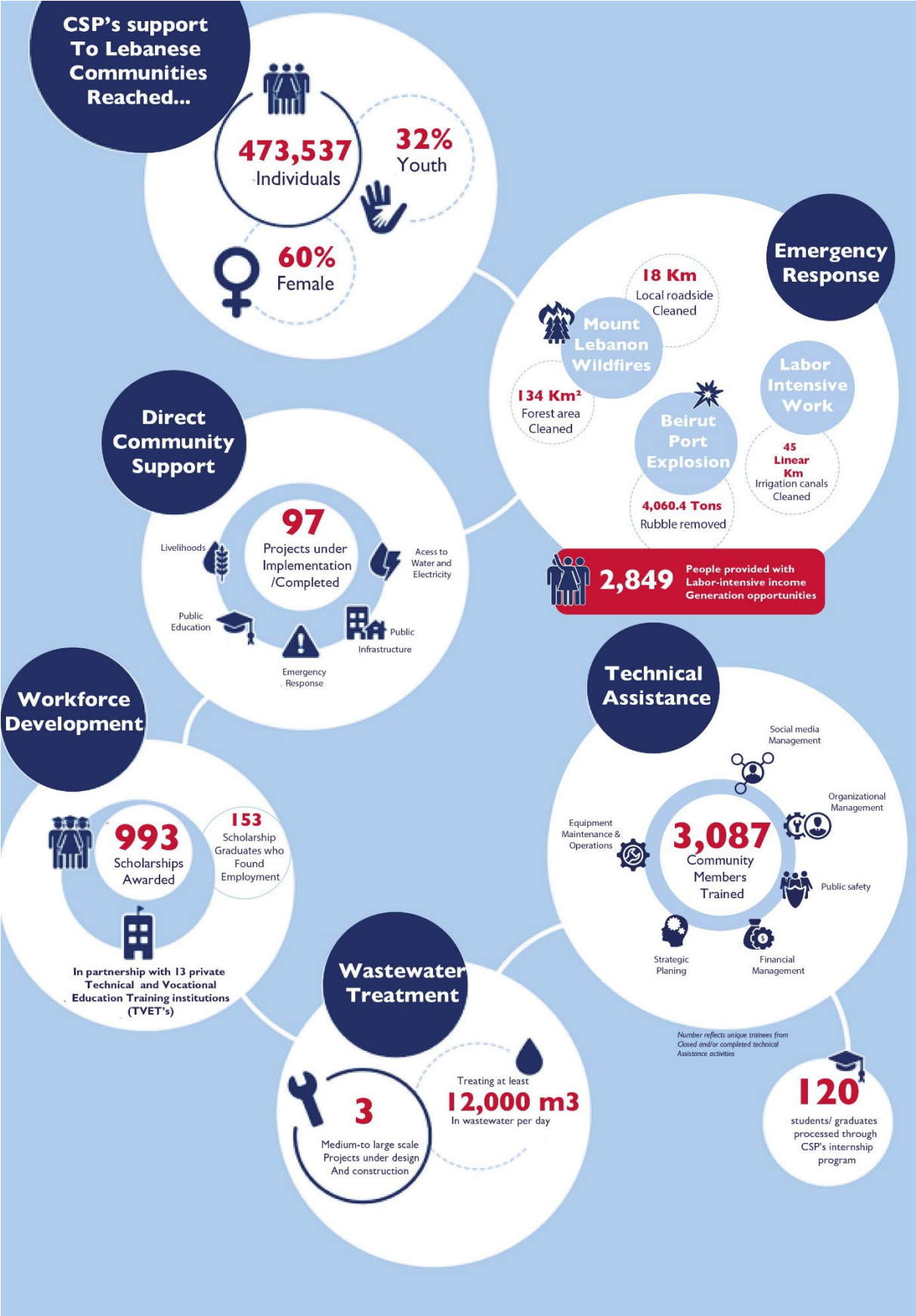
During the first quarter of FY2023, spanning from October to December 2022, the spiraling economic and political crisis again showed no sign of resolution, leaving devastating impacts on Lebanese communities which continue to endure the effects of the protracted crisis in a context of persistent shortages of essential goods and services. The local currency continued to plummet to a fraction of its pre-crisis value, fluctuating between LBP 34,000 and LBP 47,000 to the dollar compared to the official rate of LBP 1,507, leading to a sustained increase in poverty rates and putting the basic cost of living out of reach for around 80% of the Lebanese population. Moreover, on November 1, 2022, the government increased the customs rate of imported goods from LBP 1,507 to LBP 15,000 to the dollar. Although some essential goods such as certain foods and medicine were exempt from the increased rate, the change has driven a further rise in prices of imported goods, thereby placing even greater strain on many Lebanese businesses and residents alike. The interconnected economic and financial crises, and increased competition over employment have left people in dire circumstances, resulting in new types of social tensions, including armed scuffles over fuel, bread, water, and other basic resources, while the state fails to provide access to these basic resources and services. Moreover, the wave of bank depositors who individually stormed banks in attempts to withdraw their deposits continued throughout this quarter. In parallel, electricity continues to be one of the worst impacted sectors, with power outages often exceeding 22 hours a day, plunging the country into darkness and negatively affecting access to livelihoods and basic services.

Politically, Lebanon entered an unprecedented constitutional crisis in the executive branch this quarter, as political leaders failed to elect a successor to outgoing President Michel Aoun whose term ended on October 31. The vacant presidency is largely a result of the fragmented parliament that emerged following the May 2022 elections, resulting in no clear majority and divisions among traditional allies which is making it difficult to elect a new president. Indeed, the position is expected to remain vacant for the foreseeable future. On the other hand, and just prior to Aoun's departure, on October 27 Lebanon and Israel signed a US-brokered maritime border demarcation agreement, thereby ending a decade-long dispute over the countries' shared maritime border. Although the deal did not stipulate a final settlement on the line of the buoys or the land point where the border begins, it marked an important step in relations between the two countries and allows them both to start exploiting the hydrocarbons present in the once disputed area.

On the health front, Lebanon witnessed an outbreak of cholera for the first time in nearly 30 years after the disease was detected in north-eastern Syria in early September and steadily spread to Lebanon in early October. By December 2022, the outbreak had impacted all eight governorates with over 5,000 suspected and confirmed cases reported, along with 23 associated deaths. The majority of cases were reported from Akkar, Mennieh-Donnieh, Tripoli, the Beqaa, and to a lesser extent in Mount Lebanon and Baalbek-Hermel. Meanwhile, although COVID-19 cases remained low throughout the quarter, Lebanon was particularly affected by the spread of H1N1 and H3N2 seasonal influenza strands. Despite the alarming spread of influenza across the country, especially during November and December, the government limited its efforts to tackling the cholera outbreak.

Within this unstable national context, all CSP task orders continued challenges driven by the continued deterioration of the economy and further devaluation of the national currency. For instance, there were significant shortages in the supply of construction materials and other necessary equipment on the local market, which provoked some delays in construction-related activities. In addition, the impact

of the crisis on the banking sector continued to affect some of CSP's partners' and subcontractors' capacities to operate normally, which caused further delays in the implementation of several activities.



II. COMMUNITY SUPPORT

During the first quarter of FY2023, CSP’s community support component, also known as Task Order 2 (TO 2), continued its efforts to collaborate with local partners, including municipalities, CSOs, and other community-based groups, and leveraged these positive relationships with local stakeholders, subcontractors, and businesses to ramp up the implementation of activities aimed at alleviating sources of rapidly escalating tensions amidst the current nationwide economic crisis and the reduced capacity of local authorities to address communities’ immediate needs. To achieve this, TO 2 uses a participatory design approach with local stakeholders to assess the most important factors driving local tensions, and focuses largely on the implementation of interventions which enhance residents’ access to essential public services, improve local livelihoods, and address issues related to safety and security. In parallel, TO 2 consults with a range of technical and environmental experts to maximize the immediate and long-term benefits for communities. CSP’s portfolio of interventions under TO 2 encompasses a wide range of sectors, including solid waste management, livelihoods interventions such as Labor-Intensive Works (LIW), support to agricultural cooperatives, upgrades to water supply systems through solar powered renewable energy, upgrades to wastewater networks, provision of generators, and construction of water tanks to enhance local access to water, among others.

Significantly, at the end of this period, TO 2 was granted a one-year cost extension, effectively extending its period of performance from May 2023 to May 2024 and increasing the budget by \$3.8 million, to implement seven to nine new activities aimed at enhancing access to essential services, namely related to residents’ access to water. This will increase the number of activities under TO 2 from 97-99 to 104-106 and will enable CSP to reach an additional 50,000 to 100,000 people by May 2024. In addition, the expanded scope of TO2 will enable CSP to design and implement additional labor-intensive, income generating activities to enhance local livelihoods while addressing rapidly declining living conditions for Lebanese residents. In parallel, CSP’s TO2 will continue to work in close collaboration with other task orders to fast-track implementation and follow up closely with contractors, requesting expedited vetting when needed while optimizing construction design, procurement and implementation timelines.

ACTIVITY IMPLEMENTATION

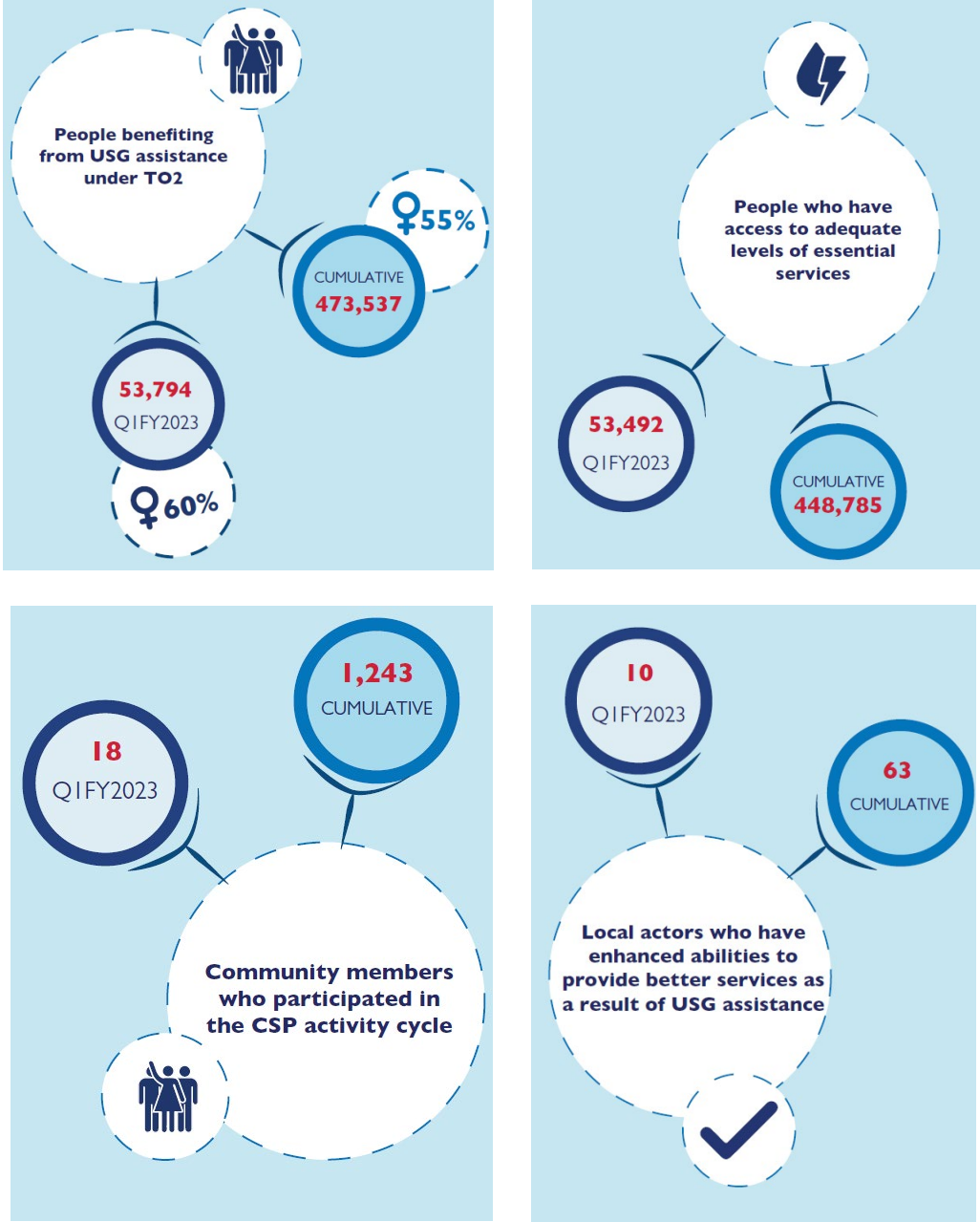
By the end of December 2022, TO 2 was implementing 45 of 97 approved interventions across communities in Lebanon’s North, South, and Beqaa regions. The team managed to complete three interventions this quarter without closing any new activities, thereby keeping the total number of closed interventions at 25. In all, a total of 53,453 people reported benefiting from USG assistance this quarter, including 60% who were female, bringing the cumulative total beneficiaries reached by CSP’s TO 2 to 473,537. All interventions are devised to address priority needs and gaps in service provision, in close coordination with local partners and stakeholders, which continue to be engaged throughout the different phases of the CSP’s activity cycle.



97 Approved Community Support Projects

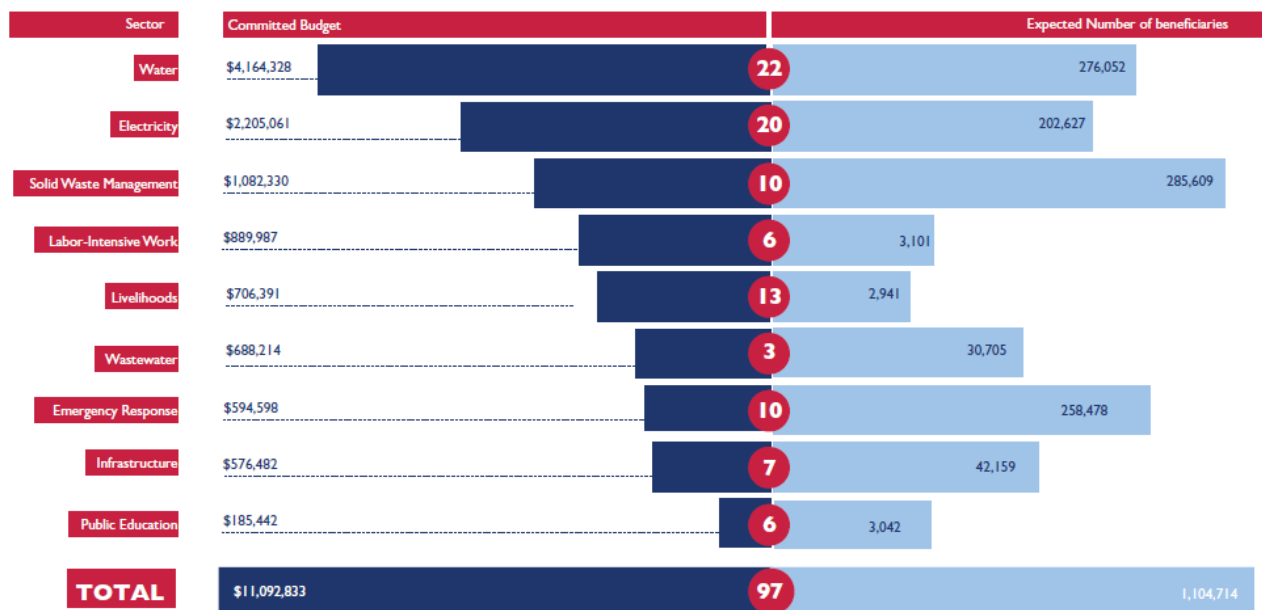
Moreover, during this first quarter of FY2023, ten local actors reported having enhanced their abilities to provide better public services to their respective communities as a result of USG support, bringing the cumulative total to 63 local actors with enhanced abilities, while an additional 18 community

members had participated in CSP’s activity cycle, thereby reaching 1,243 community members engaged overall. The following graphics provide a quarterly and cumulative breakdown of beneficiaries reached by CSP’s TO 2, as of the end of December 2022:



By the end of December 2022, CSP’s TO 2 had committed \$11.09 million in activity and grant funds on 97 approved activities. The overall expected number of beneficiaries reached through TO2 assistance is expected to exceed 1 million residents from more than 130 vulnerable and marginalized communities across CSP’s areas of intervention. A sector-by-sector breakdown of committed budget, along with the estimated number of beneficiaries according to the type of intervention is illustrated in the visual below:

CSP Committed Budget and Beneficiaries by Sector



Of interventions

Meanwhile, during its implementation of community stabilization and development interventions, CSP continued to navigate through numerous challenges and setbacks affecting the implementation of certain projects. Some setbacks were namely due to the lack of construction materials or equipment available on local markets, resulting in the need to ship them internationally and incurring delays in implementation. Others stemmed from challenges related to the sustained degradation of public institutions in Lebanon – including the dissolution of some local municipalities and inefficient government proceedings – prompting CSP to enact additional mitigation measures to overcome implementation bottlenecks. Furthermore, some interventions were significantly delayed by CSP’s subcontractor for construction design, Bureau Technique de Développement (BTD), due to setbacks in providing complete and technically sound designs. Consequently, CSP incurred delays to ensure that gaps in project designs were addressed through the inclusion of the previously missing components, such as chlorination rooms to complement solar pumping systems (BQA035 Fekehe, BQA036 Majdel Anjar and BQA023 Es Sultan Yaacoub), earthing protection systems for CSP’s elevated water towers activities (BQA026 Talia, STH06 Bqasta and STH018 Jinsnaya), or in other cases, having to revise the BOQs of its intervention in Nabi Ayla, as it was missing a vital element of the retaining wall. CSP therefore concluded that BTD did not adequately resource the program as per the magnitude of the work anticipated in the associated workplans. To mitigate this issue, this quarter, CSP finalized the selection of additional partners to strengthen CSP’s design and supervision requirements.

Despite the above-mentioned issues, CSP’s TO 2 continued to push through the multilayered challenges to address vulnerable communities’ needs and reduce residents’ suffering amidst the state’s continued collapse. The graphic below provides a geographic and sectoral breakdown of the 45 activities that were under implementation during the first quarter of FY2023:



45 Activities Under Implementation Q1FY2023

The following subsections provide further details on activities under implementation, closed and completed as of the end of the first quarter of FY2023, as well as activities experiencing significant delays requiring special attention to ensure their implementation is finalized within the current timeline of this task order.

For a full account of progress on TO 2 activities against targets set, please refer to Annex A. Meanwhile, for maps showing CSP activities by sector, status, and funding level, please refer to Annexes F and G respectively.

ACTIVITIES UNDER IMPLEMENTATION

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA011	Deir El Ahmar	Baalbek-Hermel	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps of the Bsayleh well.	Water/ renewable energy	- Equipment Maintenance and Operation / Waste Management - Grievance Mechanism
BQA023	Loussiya – Sultan Yaacoub	Beqaa	Providing sustainable electricity to the Loussiya water pump through solar panels and a backup generator.	Water/ renewable energy	- Equipment Maintenance and Operation / Waste Management
BQA025	Nabi Ayla	Beqaa	Improving public safety through the construction of a retaining wall and side rails in Nabi Ayla.	Infrastructure	Not applicable. No TAAR will be developed.

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA026	Talia	Baalbek-Hermel	Resolving tensions over water scarcity in Talia by constructing an elevated water tank.	Water	<ul style="list-style-type: none"> - Awareness Raising on Water Conservation - Proposal Writing - Social Media Management - Equipment Maintenance and Operation / Waste Management
BQA027	Dahr El Ahmar	Beqaa	Responding to the urgent community need for electricity provision in Dahr el Ahmar by providing a 450-KVA generator to the municipality.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Financial Feasibility and Budgeting
BQA030	CWB - North Beqaa	Baalbek-Hermel	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system along with a solar farm to operate the system to provide low-cost, high-quality seedlings and services to more local farmers in northeast Beqaa.	Livelihoods	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Cash Management - Procurement - HR Management
BQA031	Bechwat	Baalbek-Hermel	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm for cooperative well water pump and rehabilitation of an existing transmission line to the irrigation lake.	Water/ renewable energy	Not yet applicable. A profiling visit will be scheduled
BQA035	El Fekehe	Baalbek-Hermel	Providing sustainable electricity to the El Fekehe water pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room.	Water/ renewable energy	<ul style="list-style-type: none"> - Creation of a formal committee responsible for water management - Equipment Operation and Maintenance
BQA036	Majdel Aanjar	Beqaa	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump at the kahraba water well.	Water/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Grievance Mechanism
BQA037	Makse	Beqaa	Improving the recyclables collection and management system of Makse village by reducing municipal collection costs through the provision of 64 Street Recycling Bins.	Solid Waste Management	<ul style="list-style-type: none"> - Financial Management and Planning - Awareness Raising on Sorting at Source - Public & Personal Safety - Equipment Maintenance and Operation

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
BQA041	Khirbet Rouha	Beqaa	Reducing tensions over water in Khirbet Rouha through the provision of a PV solar system and a backup generator for municipality's well water pump	Water	- Equipment Maintenance and Operation/ Waste Management
BQA042	Qabb Elias	Beqaa	Enhancing Security and Service Delivery in Qabb Elias by installing 280 all-in-one solar streetlights in strategic locations within the village	Electricity	- Equipment Maintenance and Operation/ Waste Management
NTH004	Akroum	Akkar	Supporting olive farmers in Akroum through the provision of a decanter and generator.	Livelihoods	- Environmental Compliance - Equipment Maintenance and Operation - Financial Management and Bookkeeping - Organization Development - Business Planning
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	Wastewater	- Documentation & Archiving System - Municipal Administrative Correspondence - Municipal Financial System
NTH009	Jdaidet el Qaitaa	Akkar	Supporting Jdaidet el Qaitaa Women's Cooperative for Agricultural Products by constructing a prefabricated center to host their operations.	Livelihoods	- Financial Management and Planning - Food Safety - Marketing and Branding - Business Planning - Social Media Management
NTH013	Mouanse	Akkar	Rehabilitation of the pumping system for the Mouanse well feeding Mouanse village.	Water	- Not applicable. No TAAR will be developed
NTH025	Bechmizzine	North	Alleviating some of the solid waste management crisis in Koura district by improving the collection of recyclables and the operations of the Bechmizzine Material Recovery Facility in Koura through equipment provision and technical assistance.	Solid Waste Management	- Equipment Maintenance and Operations - Financial Management and Planning - Social Media Management - Organization Development - Awareness Raising on Sorting at Source
NTH027	Khirbet ej Jendi	Akkar	Supporting Khirbet ej Jendi Electrical Backup System by providing a new backup generator and rehabilitating the existing electricity room.	Electricity	- Equipment Maintenance and Operations - Financial Management and Planning - Social Media Management
NTH029	Khirbet Daoud	Akkar	Alleviating tensions over electricity shortage in Khirbet Daoud through provision of	Electricity	- Awareness Raising on Electricity Conservation - Municipal Financial System

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
			needed electricity transmission station.		
NTH030	Qalmoun / Dedde	North	Labor-intensive income generation intervention to design and build a pedestrian walkway between the two communities.	Labor-intensive income generation	<ul style="list-style-type: none"> - Social Media Management - First Aid - Legal Support - Financial Management & Planning/Bookkeeping
NTH033	Batroun	North	Alleviating wastewater-related tensions in Batroun by connecting three neighborhoods to the existing network through 1430 meters of sewage lines.	Wastewater	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Grievance Mechanism
NTH034	Majdlaya	North	Improving recyclables waste management and reducing tensions in Majdlaya Village by providing recycling collection points.	Solid Waste Management	<ul style="list-style-type: none"> - Awareness Raising on Sorting at Source - Creation of a Public-Private Partnership
NTH036	Mazraat et Teffah	North	Installing a Solar System for Mazraat et Teffah's water pump.	Water/renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit Al Shura well through the installation of a solar system for its water pump, and a 150-meter water connection pipeline.	Water/renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Grievance Mechanism
NTH038	El Borj	Akkar	Enhancing water provision in Bourj Akkar water well through the installation of a solar system for two water wells.	Water/renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Grievance Mechanism - Social Media Management
NTH039	Kfar Yachit and Bisbeel	North	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a 1205 meters rainwater drainage system.	Infrastructure	<ul style="list-style-type: none"> - Equipment Maintenance and Operation
NTH040	Jebayel	Akkar	Supporting Jebayel Municipality to provide electrical services through the provision of a generator, electric board, and network.	Electricity	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting
NTH043	Amioun	North	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 19 villages, paralleled with an awareness-raising campaign on recycling.	Solid Waste Management	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Financial Management and Planning - Organization Development - Awareness Raising on Sorting at Source

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
NTH045	Hasroun	North	Reducing tensions over water resources in Hasroun through the installation of a solar system for the Hasroun well water pump	Water	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Social Media Management
NTH046	Aayoun	North	Enhancing Water Provision in Akkar through the Installation of Solar System and enhancing the Aayoun Water Pumping Station	Water	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management
NTH047	Qbaiyat, Aandqet, and Jabal Akroum	Akkar	Reducing tensions by bringing together workers from Qbaiyat, Aandqet, and Jabal Akroum through the implementation of labor-intensive fire-prevention activities	Labor-intensive income generation	<ul style="list-style-type: none"> - First Aid Training - Training on workers' safety
NTH048	Sahel Akkar (Qobbet Chamra and Tall el Hayat) And Wadi Khaled (Machta Hammoud, Machta Hassan, Chadra, and Mqaible)	Akkar	Provision of temporary support to vulnerable Lebanese residents and farmers to survive the Economic and Financial Crisis in Sahel Akkar and Wadi Khaled through the implementation of income generation Cash-for-Work (CfW) agricultural activities	Labor-intensive income generation	<ul style="list-style-type: none"> - First Aid Training - Training on workers' safety
NTH049	Ain Yaacoub	North	Provision of Adequately Sized Generator for Ain Yaacoub Water Pumping Station	Water	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management
STH001	Saida	South	Installing 49 wall-mounted Led lights in Old Saida alleys with a solar farm to operate them to enhance sense of safety and security.	Electricity/renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Public Procurement
STH005	Hasbaiya	Nabatieh	Providing water filtration for Hasbaiya's water tank.	Water	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management
STH006	Bqasta	South	Enhancing the provision of water services in Bqasta by constructing an elevated water tank of a capacity of 300m ³ .	Water	Awareness Raising on Water Conservation
STH010	Jinjlaya	South	Enhancing the provision of water in Jinjlaya by installing a generator to ensure continuous backup electricity to the water pumping station.	Water	Not yet applicable
STH018	Jinsnaya	South	Constructing a 300 m3 elevated water tank in Jinsnaya.	Water	Social Media Management, aiming at raising awareness on water conservation

Code	Location	Governorate	Activity Description	Sectors	Technical assistance component
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida (El Bramieh, Hlaliye, Aabra, Majdelyoun, Es Salhiye and Ained Delb) by providing recyclable bins and expanding the awareness-raising campaign.	Solid Waste Management	<ul style="list-style-type: none"> - Awareness Raising on Sorting at Source - M&E - Social Media Management - Needs Assessment for East Saida Municipalities and CSOs
STH025	Saidoun	South	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment as well as providing a storage structure for the equipment to Saidoun Agricultural Cooperative.	Livelihoods	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Social Media Management - Bookkeeping - Pruning & Grafting techniques
STH026	Kfar Jarra	South	Reducing tensions between Kfar Jarra residents by completing the existing solar street lighting system with 140 lights to cover all neighborhoods.	Electricity/ renewable energy	Equipment Maintenance and Operations
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	Electricity/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Municipal Financial Management
STH029	Hasbaiya	Nabatieh	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution for household back-up electricity generation.	Electricity/ renewable energy	Equipment Maintenance and Operation / Waste Management
STH030	Aalma Ech Chaab	South	Reducing the financial burden on Aalma ech Chaab residents through installing a solar farm to reduce the cost of household electricity on families and businesses.	Electricity/ renewable energy	Equipment Maintenance and Operation / Waste Management
STH032	El Meri	Nabatieh	Installing a solar farm to reduce the cost of household electricity on residents and El Meri municipality.	Electricity/ renewable energy	<ul style="list-style-type: none"> - Equipment Maintenance and Operation / Waste Management - Bookkeeping

CLOSED AND COMPLETED ACTIVITIES

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA001	Britel	Baalbek-Hermel	Providing essential equipment to the Britel Public School.	Public Education	Closed	Equipment Maintenance and Operation (Completed)
BQA002	Ali en Nahri	Beqaa	Providing essential equipment to Ali Nahri Public High School.	Public Education	Closed	Not applicable. No TAAR will be developed
BQA003	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances.	Emergency Response	Closed	Not applicable. No TAAR will be developed
BQA004	Tannoura	Beqaa	Providing the municipality with a 250 KVA generator and replacing accessories affected by storm.	Electricity	Closed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Social Media - Municipal Financial Management - Proposal Writing (Completed)
BQA005	Joub Jannine	Beqaa	Re-equipping SADA NGO center in Joub Jannine following damages by the 'Norma' storm.	Emergency Response	Closed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Financial Management - Organization Development
BQA007	Fissane	Baalbek-Hermel	Expanding Fissane Cooperative through equipping a community space with agricultural equipment.	Livelihoods	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation - Scheduling / Operation Plan
BQA008	Aarsal	Baalbek-Hermel	Providing fuel vouchers in response to local grievances (Phase Two).	Emergency Response	Closed	Not applicable. No TAAR will be developed
BQA009	El Qaa	Baalbek-Hermel	Equipping El Qaa Municipality for storm response providing three dewatering suction pumps to remove flooding.	Emergency Response	Closed	<ul style="list-style-type: none"> - Asset Management - Equipment Maintenance and Operation
BQA012	Ghazze	Beqaa	Improving Public Safety in Ghazze through the construction of 79.1 meters retaining wall.	Infrastructure	Closed	Not applicable. No TAAR will be developed
BQA014	Hawch er Rafqa	Baalbek-Hermel	Reducing tensions through providing equipment to the Intermediate Public School of Hawch El Arab.	Education	Closed	<ul style="list-style-type: none"> - Equipment Maintenance and Operation
BQA015	El Khiara	Beqaa	Enhancing safety and security through the provision of solar lighting in El Khiara by replacing 39	Electricity	Closed	<ul style="list-style-type: none"> - Equipment Maintenance & Operation - Social Media

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			old HPS lighting fixtures by LED type street bulbs and installing 7 new solar panels with LED bulbs on inner roads.			(Completed)
BQA016	Saadnayel	Beqaa	Reducing tensions through the installation of a water filtration system at the Intermediate Public School of Saadnayel.	Water	Closed	- Equipment Maintenance and Operation
BQA017	Ras Baalbek	Baalbek-Hermel	Rehabilitating the main irrigation channel in Ras Baalbek to preserve water and improve livelihoods.	Water	Completed	- Awareness raising on water conservation
BQA018	Majdel Anjar	Zahleh	Equipping Majdel Anjar Agricultural Produce Cooperative with a commercial stove and oven, freezer, tables and bowls, a vacuum packing machine, a sticker/branding application device, fruit and vegetables dehydrator, and some food safety upgrades to produce processed food like jams, pickles in addition to introducing frozen and catering food.	Livelihoods	Completed	- Equipment Maintenance and Operation - Food safety - COOP governance & management - Bookkeeping
BQA020	Ainata El Arz	Baalbek-Hermel	Supporting rural livelihoods by improving agricultural production methods for Ainata el Arz farmers through the provision of agricultural equipment.	Livelihoods	Completed	- COOP Management - Marketing and Branding - Organization Development - Business Planning
BQA021	El Ansar	Baalbek-Hermel	Improving electricity service in El Ansar through the provision of a 75-KVA village generator with connections.	Electricity	Completed	- Equipment Maintenance and Operation / Waste Management - Grievance Mechanism
BQA022	El Manara	Beqaa	Enhancing Solid Waste Management in El Manara by Providing 99 recycling bins	Solid Waste Management	Closed	- Safe collection of wastes
BQA032	Hawch Barada	Baalbek-Hermel	Enhancing safety and security and reducing municipal streetlighting bills in Hawch Barada through the installation of 86 LED streetlights.	Electricity	Completed	- Equipment Maintenance and Operations/ Waste Management

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
BQA033	El Marj	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Marj by replacing 850 streetlights with LED bulbs.	Electricity	Completed	- Equipment Maintenance and Operations / Waste Management
BQA034	El Qaraoun	Beqaa	Enhancing security and service delivery and reducing municipal streetlighting bills in El Qaraoun by replacing 550 streetlights with LED bulbs.	Electricity	Completed	- Equipment Maintenance and Operation / Waste Management
BQA038	Aaiha	Beqaa	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality.	Electricity	Completed	- Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting
BQA039	Deir el Ghazal	Beqaa	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality.	Electricity	Completed	- Equipment Maintenance and Operation / Waste Management - Financial Feasibility and Budgeting - Grievance Mechanism - Social Media Management
BQA043	Bwarej, Barr Elias, and Qabb Elias, Zahleh, El Fekehe,	Beqaa – Baalbek/Herm el	Provision of temporary support to vulnerable Lebanese residents and farmers to survive the Economic and Financial Crisis in Beqaa communities through the implementation of income generation Cash-for-Work (CfW) agricultural activities	Labor-intensive income generation	Completed	- First Aid Training Training on workers' safety (just in time training)
NTH001	Tripoli	North	Improving the sorted solid waste collection capacity of the Union of Al Fayha' Municipalities by procuring 15 new collection points (30 large containers, 2 containers located in each point), 30 cage bins used at 15 schools (2 cages per school), and 30 small garbage bins for pedestrians in the old city	Solid Waste Management	Closed	Not applicable. No TAAR will be developed

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			markets and three public gardens.			
NTH002	Qabaait	Akkar	Supporting Qabaait Public Middle School by providing 200 desks, 26 desktops, 26 chairs, 13 desktop desks and installing curtains in the classes.	Public Education	Closed	<ul style="list-style-type: none"> - Public Safety - Preservation of School Property
NTH003	Jabal Akroum	Akkar	Enhancing strained water services in Jabal Akroum by installing a water pump and connecting pipes to the existing water tank.	Water	Completed	Not applicable. No TAAR will be developed
NTH008	Markebta	North	Building a supporting wall in Markebta.	Infrastructure	Closed	Not applicable. No TAAR will be developed
NTH010	Kfar Hilda	North	Ensuring a proper water flow in the channels of Kfar Hilda by working on four existing water drainage systems. The works include cleaning and installing a steel fence in the 1 st drainage system, replacing pipes in the 2 nd and 3 rd system, and widening the pipes in the 4 th system by replacing the existing pipes.	Water	Closed	<ul style="list-style-type: none"> - Cleaning and Check-Up Schedule of the Water Canals - Proposal Writing
NTH012	Fnaideq	Akkar	Supporting livelihoods through improving sales for a rural cooperative in Fnaideq by designing and constructing a mobile food trail that can be used for selling the cooperative produce.	Livelihoods	Completed	<ul style="list-style-type: none"> - Marketing and Branding - Market Linkages - Social Media Management
NTH015	En Noura	Akkar	Providing support to farmers affected by the Syrian conflict in Noura by procuring two electrical rotary tillers to be used inside the greenhouses and small pieces of agricultural lands.	Livelihoods	Closed	Municipal Financial Budgeting
NTH016	Bebnine	Akkar	Supporting Al Mourabia Marzouka Al Mouzakzek Public School for Girls in Bebnine by rehabilitating the school's toilets, tiling, plastering walls and waterproofing windows.	Education	Closed	<ul style="list-style-type: none"> - Awareness Raising on Water Conservation - Public Safety - Preservation of School Property

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
NTH017	Bebnine	Akkar	Supporting Salam Public Mixed School in Bebnine by providing students desks, curtains, computers, closets and rehabilitating the school's toilets and painting the classes.	Education	Closed	<ul style="list-style-type: none"> - Public Safety - Preservation of School Property
NTH019	Niha	North	Enhancing services in Niha through the provision of streetlights, a skid snow blower, and garbage bin lids.	Infrastructure	Completed	Equipment Maintenance and Operations (Completed)
NTH020	Aachach, Arde	North	Improving and rehabilitating the irrigation distribution network in Aachach, and Arde villages to support livelihoods and ease water resource related tensions amongst the three villages.	Water	Completed	<ul style="list-style-type: none"> - Cleaning and Check-Up Schedule
NTH024	Berqayel	Akkar	Supporting solid waste management in Berqayel by providing waste bins, broom, and two recycling points.	Solid Waste Management	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Safe collections of waste
NTH026	Barghoun and Badbhoun	North	Supporting farmers from Barghoun and Badbhoun through providing 15 mechanical harvesters for olives.	Livelihoods	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Bookkeeping - Scheduling / Operation Planning
NTH028	Ras Nhach	North	Supporting the solid waste sorting system in Ras Nhach through distributing recyclables collection bins and implementing a sorting awareness campaign.	Solid Waste Management	Completed	<ul style="list-style-type: none"> - Awareness Raising on Sorting at Source
NTH031	Haret el Fouwar	North	Completing 1250 meters of the sewage network lines in Haret el Fouwar.	Wastewater	Completed	Not applicable. No TAAR will be developed
NTH041	Jurd el Qaitea	Akkar	Enhance Jurd El Qaitea Union villages' preparedness to better respond to natural emergencies through equipping the Union truck with fire response equipment.	Emergency Response	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Firefighting techniques
NTH044	Bqarsouna	North	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow	Infrastructure	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operations

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			blower attachment as well as a salt sprayer			
STH002	El Miye w Miye	South	Enhancing solid waste collection and sorting from source efforts in "Miyeh w Miyeh" by providing 446 plastic bins (200 for recyclables and 246 for organic and non-recyclables waste.)	Solid Waste Management	Completed	Not applicable. No TAAR will be developed
STH008	Ain Ebel	Nabatieh	Upgrading the municipality's festival grounds and developing and outfitting its 10 Km cultural trail and 5 historical sites.	Livelihoods	Completed	<ul style="list-style-type: none"> - Administrative and Financial Management of the Trail - Event Management - Marketing and Networking - Business Planning - Local Guides (Tourism and TOT) - Guest House Management
STH009	Tanbourit	South	Supporting the Cooperative of Olive Farmers in Tanbourit by providing 8 mechanical harvesters for olives.	Livelihoods	Closed	<ul style="list-style-type: none"> - Social Media - Scheduling / Operation Planning
STH014	Ed Damour	Mount Lebanon	Emergency response to Damour wildfires by replacing 30 meters of damaged water networks.	Emergency response	Closed	Not applicable. No TAAR will be produced.
STH015	Ed Damour and Sin el Fil HQ for nationwide operations	Mount Lebanon	Providing equipment to Arc-en-ciel in response to the latest wildfires by providing 3 laptops, 3 printers, materials to manufacture 9 desks and drawers, a central telephone, 10 mobile sets, central UPS and 15 routers.	Emergency Response	Completed	Not yet applicable. Profiling in October/November 2022
STH016	Rachaiya el Foukhar	Nabatieh	Enhancing security and service delivery through the provision and installation of 176 LED streetlights to ensure efficient street lighting in Rachaiya El Foukhar.	Electricity	Completed	<ul style="list-style-type: none"> - Equipment Maintenance and Operations - Strategic Planning Proposal Writing
STH017	El Qariyeh	South	Improving economic opportunities in El Qariye and supporting community investments through the	Livelihoods	Completed	<ul style="list-style-type: none"> - Event Management - Social Media - Business Planning

Code	Location	Governorate	Activity Description	Sectors	Status	Technical assistance component
			provision of 4 kiosks, 4 latrines, 20 tents, 3 sunshades, and 15 benches to equip their community space.			<ul style="list-style-type: none"> - Social Media Management - Marketing and Branding - Website - Food Safety
STH021	Damour, Mechref, Kfar Matta	Mount Lebanon	LRI labor-intensive income generation forest management activities in Chouf Aley Area.	Labor-intensive income generation	Closed	<ul style="list-style-type: none"> - Fire Forest Management Planning - Equipment Maintenance and Operation - Proposal Writing
STH022	Al Hasbani	Nabatieh	Labor-intensive income generation works in forest management activities and cleaning of irrigation canals in Al Hasbani area.	Labor-intensive income generation	Closed	<ul style="list-style-type: none"> - Social Media Management - Rural Tourism Framework - Proposal Writing - Website update
BEI001	Marfaa, Rmeil, Medawar	Beirut	Emergency response rubble removal community labor-intensive income generation in Marfaa, Rmeil, and Medawar neighborhoods in response to the Beirut Blast.	Emergency Response	Closed	Personal Safety Training
BEI002	Marfaa, Rmeil, Saifi, Medawar	Beirut	Installing up to 500 LED Streetlights to Promote Safety and Security in Eastern Beirut Neighborhoods Affected by Explosion	Emergency Response	Completed	Operation and Maintenance of the streetlights.
BEI003	Marfaa	Beirut	Improving hygiene and sanitary conditions for workers at the Port of Beirut by providing the services of rented portable latrines.	Emergency Response	Closed	N/A

ACTIVITIES THAT EXPERIENCED SIGNIFICANT DELAYS

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
STH020	East Saida	South	Supporting the Sorting from Source Initiative in East Saida by providing bins and expanding the awareness-raising campaign.	The distribution of the recycling bins in their respective locations in the villages was delayed due to the high cost of fuel, the security situation (fear of theft and misuse of the bins), as well as a contractual issue between the Union of Municipalities and the service provider who collects the solid waste (NTCC) which led to the overall failure of the collection system by the operators in	The distribution in some villages is still pending while the contractual issue with the Union has been resolved. TO2 and TO3 worked with the different stakeholders in order to resume the works.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
				the district due to the currency devaluation and the inability of the service provider to continue operations.	As a result, NTCC committed to collect the recyclables twice per week and to provide reports on the amounts on the recyclables collected on weekly basis. In addition, TO2 is currently rescoping the intervention based on the agreement that was made between the municipalities and NTCC. During FY23 Q2, CSP is expecting to redistribute some bins to Batroun and Bchare villages.
STH028	Anane	South	Reducing municipal costs and enhancing the safety and security in Anane by replacing 143 streetlights with LED bulbs and installing 26 solar powered lights.	Delays resulting from issues in the design and the design review process	Re-design was launched and the design was reviewed by CDM. The RFQ was launched, and the bidders site visit took place on the December 7, 2022. The deadline for submission was December 28.
STH32	El Meri	Nabatieh	Installing an on-grid solar farm to reduce the cost of electricity on residents and El Meri municipality	Delays resulting from the lengthy process for the design phase affected and limited the possibility to launch the tendering process.	The tendering process was launched during September and the evaluation of the bids received is on-going. CSP also is in process of subcontracting a new firm for construction supervision to make sure additional resources are provided in the field for swift implementation.
NTH007	El Mahmra	Akkar	Supporting the wastewater management system in El Mahmra by installing the wastewater network for a newly formed area and connecting the whole village to the Tripoli Wastewater Treatment Plant.	CSP's contractor has faced some issues with money-seeking mobs who threatened him several times to take protection money. This led him to halt his works which caused delays in implementation. CSP conducted several meetings with the municipality and agreed to form a committee comprised of the mayor, CSP's contractor, and representatives of various families in the region to coordinate on the works moving forward.	Works will resume in January.
NTH030	Qalamoun	North	Labor-intensive income generation intervention to	Delays were faced as a result of a local community member's resentment and	CSP sent an official letter to Qaemmaqam

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
			design and build a pedestrian walkway between the two communities.	claims that the works will take place within his owned land, despite being disproven after reviewing legal documents and maps. As a result, the works stopped to solve this issue.	to ask her to ensure works are resumed smoothly. The Qaemaqam is now involved and is leading on the coordination with the individual to ensure the smooth continuation of the project. Works are expected to resume in January.
NTH037	Tikrit	Akkar	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump, and a 150-meter water connection pipeline.	Delays resulted from the lengthy process of design and design review which affected and limited the possibility to launch the tendering process.	The design is approved and CSP is amending the ERAC before launching the procurement process. CSP also is in process of subcontracting a new firm for construction supervision to make sure additional resources are provided in the field for swift implementation.
NTH038	El Borj	Akkar	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells.	Delays resulted from the lengthy process of design and design review which affected and limited the possibility to launch the tendering process.	The design is in the final stages of review and the ERAC is being amended by CSP. CSP is following up with BTM and CDM to ensure fast-tracking of the process.
NTH045	Hasroun	North	Reducing tensions over water resources in Hasroun through the installation of a solar system for its water pump	Delays resulted from the lengthy process of design by BTM and design review which affected and limited the possibility to launch the tendering process.	CSP will select another subcontractor to do the design for this activity. CSP is currently evaluating proposals received for this purpose. CSP also is in process of subcontracting a new firm for construction supervision to make sure additional resources are provided in the field for swift implementation.
NTH047	Qbaiyat, Aandqet, and Jabal Akroum	Akkar	Reducing tensions by bringing together workers from Qbaiyat, Aandqet, and Jabal Akroum through the implementation of labor-intensive fire-prevention activities	Delays mainly resulted from the low number of beneficiaries that applied in Andaket. CSP will be doing outreach in a new village (Akkar EL Aatiqa) to reach the target.	Works are completed in the 3 villages. CSP will submit a change in design to add a fourth village to the scope.

Code	Location	Gov.	Activity Description	Challenges	Activity Status and Next Steps
BQA011	Deir El Ahmar	Beqaa	Enhancing the efficiency of water provision to reduce tensions in Deir el Ahmar by installing a solar farm and a chlorination room to operate the main existing water pumps.	Delays resulting from tendering, receiving overpriced bids, and the necessity to revise the conceptual design to include more details and re-launch the tender.	Tendering was re-launched in parallel with negotiating the offer from the selected contractor. CSP also is in process of subcontracting a new firm for construction supervision to make sure additional resources are provided in the field for swift implementation.
BQA030	CWB	Beqaa	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 square meters of greenhouses with a heating and cooling system to provide low-cost, high-quality seedlings and services to more local farmers in northeast Beqaa.	Delays resulted from the need to revise the design of solar component after previously launching a tender on the basis of a conceptual design. The tendering was launched but the quotations received were much higher than the approved budget and the cost estimate, which resulted in additional delays.	TO2 re-launched the tendering and expects to launch implementation in FY23 Q2 and complete by May.
BQA031	Bechwat	Beqaa	Reducing tensions and supporting farmers and residents in Bechwat by upgrading the irrigation water system through the installation of a solar farm and rehabilitation of an existing transmission line to the irrigation lake.	Delays resulted from the lengthy process of design and design review which affected and limited the possibility to launch the tendering process.	Tendering is launched and a contractor was selected. The PO signature is expected in January/February pending vetting eligibility. CSP also is in process of subcontracting a new firm for construction supervision to make sure additional resources are provided in the field for swift implementation.
BQA042	Khirbet Rouha	Beqaa	Reducing tensions over water in Khirbet Rouha through the provision of a PV solar system and a backup generator for its water pump	Delays resulted from the lengthy process of design and design review which affected and limited the possibility to launch the tendering process.	The design is approved and CSP launched the tendering process.

ACTIVITY HIGHLIGHTS

CSP PROVIDES COMMUNITIES WITH RENEWABLE SOLAR ENERGY SOLUTIONS TO OVERCOME SEVERE ELECTRICITY SHORTAGES

Increasing power cuts in Lebanon have left much of the population grappling with life without electricity. During the last three months of 2022, severe state-electricity cuts persisted, with power being provided for only an hour or two per day, if at all. In parallel, subscription prices to local generators continued to increase as the cost of fuel spiked after the lifting of subsidies, coupled with global inflation and the significant devaluation of the national currency. As fees reached around \$100 a month for every five amperes (equivalent to LBP 4,500,000 depending on black market exchange rates), residents were forced to find coping strategies, including rationing back-up electricity, cutting off the service altogether, or relying on private solar panels.



With electricity blackouts in Lebanon at a peak and subscriptions to backup generators becoming increasingly unaffordable, CSP has been designing and implementing a series of 22 solar energy interventions to strengthen community access to household electricity and enable local authorities to provide essential services that rely on electricity such as water pumping, streetlighting, and solid waste management. These activities are needed now more than ever given the country’s worsening financial crisis, and the high likelihood that fuel prices will continue to soar. The graphic above illustrates the geographic reach of CSP’s solar and renewable energy interventions, which are expected to increase electricity from two to eight hours per day, decrease CO2 emissions, and generate employment opportunities in the near future.

In South Lebanon, CSP is hybridizing Hasbaiya and Aalma ech Chaab's backup electricity systems by supplying and installing on-grid solar farms, including mounting structures, electrical works and cabling, and inverters. Both remote southern localities have been overburdened with large electricity bills, forcing municipalities to rely on expensive municipal backup generators that are no longer sustainable. This quarter, following the installation of a hybrid 104 kilowatts peak (kWp) photovoltaic (PV) solar farm in Hasbaiya, along with an advanced hybrid control system to ensure safe operations, CSP successfully tested and commissioned the system, in addition to finalizing minor works to improve its efficiency, reduce fuel consumption, and decrease reliance on the municipal generator from 30% to 10%. In January 2023, CSP will hand over the installed system to the municipality. In parallel, CSP also completed most works on a similar activity in Aalma ech Chaab, pending the installation of the synchronization instrument to link the solar panels to the generator and ensure an effective synchronization between the two. These two interventions - worth \$153,000 in USAID funding for Hasbaiya and \$282,000 for Aalma ech Chaab - will provide households with clean sustainable energy and enable important savings in fuel costs and maintenance for both residents and the municipalities alike, estimated at around \$57,000 per annum in Aalma Ech Chaab and \$30,000 in Hasbaiya.



Site in Aalma ech Chaab, where CSP is installing a solar farm to hybridize the town's electricity system

Meanwhile, in the Beqaa, CSP completed the upgrade of the water pumping system serving Es Soutan Yaaqoub by installing solar PV modules to power the pump, replacing the system's hydraulic accessories and old chlorination apparatus, and installing a standby generator. By the end of December 2022, CSP had installed the needed protective and unearthing devices, and successfully tested and operated the entire system. Similarly, the CSP-installed solar-powered water pumping system in Majdel Aanjar continued to effectively operate for about eight to nine hours per day, drawing positive feedback from municipal and community members. Both activities are pending the implementation of additional works inside the chlorination rooms before CSP can effectuate the handover in the upcoming quarter. In parallel, CSP continued to progress on a similar activity in El Fekehe, achieving 85% of the works. These activities - worth \$245,000 in USAID funding for Es Soutan Yaaqoub, \$232,000 for Majdel Anjar, and \$206,400 for El Fekehe - will reduce inter-communal tensions in all three towns by ensuring a continuous source of energy to pump water and facilitate access to water for an estimated 34,700 residents.¹



Photo of the site in Es Soutan Yaaqoub, where CSP installed a solar farm to ensure the operation of the water pumping system

CSP has also been working in areas suffering from total electricity blackouts by providing alternative energy solutions through the installation of solar streetlighting systems. During this reporting period, CSP finalized the installation of all 100 solar streetlights and battery boxes on existing streetlighting

¹ 19,000 in Majdel Aanjar, 5,700 in Soutan Yacoub, and 10,000 in el Fekehe.

poles in Kfar Jarra, South Lebanon, to improve safety and security among 6,350 residents. By the end of December 2022, this intervention was still pending the installation of 20 new poles which is expected during the upcoming quarter. Meanwhile, CSP is working finalizing the tendering process for two activities in Qabb Elias (Beqaa)² and Anane (South)³ to install solar streetlights in strategic locations within both villages. Previously, CSP had completed the supply and installation of 49 solar-powered LED streetlights and four poles in Old Saïda, which continued to light up some of the town’s main paths and entrances, especially during the holidays season in December 2022, which enabled small shops and businesses to operate in the evening and benefit from the many visitors and shoppers the area attracts.



CSP completes the delivery and installation of 100 solar streetlights on existing poles to improve safety and security in Kfar Jarra

Additionally, CSP has used solar power to support activities in other sectors. For instance, in Ainata el Arz (Beqaa), CSP delivered a solar-powered welding station to the village that continued to be used to benefit around 750 local farmers by enabling them to maintain and repair irrigation lines ahead of the harvest season. Meanwhile, in Ras Baalbek (Beqaa), CSP is equipping Cooperation Without Borders’ (CWB) seedlings’ nursery with an off-grid solar system to enable a solar-powered controlled environment for the germination room that will enable CWB to produce and sell more than 9 million additional low-cost seedlings per year to a total of 500 vulnerable local farmers.

Finally, CSP was completing the tendering process for new similar activities that will be implemented next quarter which aim to sustainably improve water provision in El Meri (South), Deir el Ahmar, Bechwat, Khirbet Rouha (Beqaa), and Mazraat et Teffah (North). Meanwhile, TO 2 was also finalizing the detailed designs for renewable energy interventions in Tikrit, El Borj, Hasroun, and Aayoun (North). All in all, CSP’s 22 solar interventions implemented so far - worth over \$3.6 million in USAID-funding - are enhancing residents’ access to services, improving livelihoods, and mitigating tensions for more than 310,000 residents.

CSP CONSTRUCTS THREE ELEVATED WATER TANKS TO MITIGATE SEVERE WATER SHORTAGES IN UNDERSERVED LOCALITIES

Even before Lebanon’s economic and financial collapse, residents across the country were facing ongoing water shortages, especially since 2012 when the influx of around 1.5 million refugees placed additional burdens on water supply and services. This was further exacerbated by the unprecedented economic crisis which has plagued the country since 2019, increasingly affecting Lebanese residents as public services wane and many are forced to resort to purchasing trucked in water – a cost which doubled and sometimes tripled with the significant price inflation, averaging about LBP400,000 (about \$10) per 2,000 liters. Further, the outbreak of cholera during this past quarter presented another concern over the unknown origins of trucked water, and whether it could be contaminated given the absence of governmental control and regulations. The increased water shortages experienced throughout Lebanon



Progress on construction of the elevated water tank in Talia at 95%

² Contractor was selected, awaiting the best and final offer before proceeding with signature of the PO.

³ Selection pending further clarifications requested from bidders.

have fueled growing inter-communal tensions, either between refugees and host communities, or among Lebanese residents themselves. In response, CSP has been designing and implementing a range of activities to enhance water provision in Lebanon’s most vulnerable and affected communities. Among these much-needed types of interventions, CSP has been constructing three 300m³ elevated water tanks in Talia in the Beqaa and in the southern localities of Jinsnaya and Bqasta.

In Talia, one of southern Baalbek’s most vulnerable host communities which is home to around 2,500 Lebanese residents and almost as many refugees, the existing water tank became unusable due to frequent water leakages, and its capacity was insufficient to meet the increasing population demand. During this reporting period, CSP finished the construction of the 300m³ water tank and rehabilitated the existing operation room, including electrical, mechanical and chlorination systems. CSP plans to hand over the water tank to local authorities in the coming months, pending the implementation of minor snag list of works.

Meanwhile, in Jinsnaya, another vulnerable locality supported by CSP, insufficient access to water stemming from limited resources in the village has fueled growing tensions in recent years between Jinsnaya’s 1,250 Christian residents and the mostly Sunni residents of the surrounding villages. The old water network, including the holding tank, was designed for a much smaller population of around 500 people, and has not been upgraded to meet the demands of the expanding population. Jinsnaya’s residents were forced to rely on a water source in nearby El Qariye (also a CSP-supported community), which was not enough to cover the town’s water shortages. CSP is therefore constructing a 300m³ elevated water tank to provide Jinsnaya’s residents with more equitable distribution of water and reduce associated tensions. During the first quarter of FY2023, CSP removed and reassembled the scaffolding around the constructed tank, and then focused on concrete repairing, waterproofing, painting works on external walls and columns, and finalized the brick installation works. Overall, by the end of this period, CSP had reached 95% progress on the intervention, and expects to conclude implementation during the upcoming quarter.



Progress on construction of the elevated water tank in Jinsnaya

A few kilometers away from Jinsnaya, CSP is constructing a third 300m³ water tank in Bqasta, a large village home to around 10,500 Lebanese residents and over 1,500 refugees. Water shortages emerged as the most pressing issue following the rapid urban growth it experienced which effectively expanded its population from just 500 to over 10,000, including hundreds of Syrian refugees, and the existing system distributes water unevenly and inefficiently across the town’s neighborhoods. Constant water shortages have caused growing unrest and anger, both towards the municipality and refugees. To mitigate these local tensions, CSP has been working with the municipality and the South Lebanon Water Establishment (SLWE) to resolve water shortages. By the end of December 2022, CSP had achieved around 85% progress on the overall implementation of this activity and expects to conclude the works by the middle of February 2023.

Altogether, these three interventions – worth \$295,000 in Bqasta, \$258,000 in Jinsnaya, and \$303,000 in Talia – will mitigate tensions by meeting residents’ basic water needs and reducing pressure on local water systems, which supply up to 5,450 residents in Jinsnaya, 11,500 in Bqasta, and 4,500 in Talia.



Progress on the construction of the elevated water tank in Bqasta, before and after the removal of the scaffolding

COLLABORATION BETWEEN TASK ORDERS

TASK ORDER 1

CSP's TO 2 continued to be supported by CSP's management and operations component (TO 1) which is spearheading the program's overall adaptive management response to the evolving operating context. Notably, TO 1 provided support in staffing, equipment procurement, engineering design and construction supervision for all activities launched and implemented throughout the quarter and provided administrative support in the closeout process of completed activities. TO 1 and TO 2 equally collaborated in addressing incoming requests from local construction subcontractors to adjust contract values given local price inflation. Specifically, TO 2 collaborated with CSP's TO1 Engineering Unit to conduct market assessments, determine reasonable prices, and finalized six variation orders on budget increases⁴. Additionally, the Engineering Unit consistently provided oversight to all engineering, environmental compliance, and construction implementation across TO 2 activities.

In parallel, TO 2 continued to collaborate with CSP's Monitoring, Evaluation, and Learning (MEL) unit to incorporate and follow up on activity-level MEL plans, as well as to assess the impact of interventions through various data collection methods. TO 2 continued to conduct bi-weekly and case-by-case meetings with CSP's MEL unit to ensure to meet its targets throughout the implementation of its interventions.

TO 2 was also supported by CSP's Communications and Outreach unit on ensuring site branding compliance and promoting the impact of TO 2 activities. For instance, during the reporting period, the unit filmed a new video on the participation of CSP-supported local cooperatives at Christmas markets across the country and another showcasing CSP's end-of-year achievements, which included progress in the implementation of TO 2 activities. The team disseminated all communications content through multiple channels, including social media platforms, CSP's website, bimonthly newsletters, transforming lives stories, and weekly progress highlights. To strengthen coordination and to set a plan for all

⁴ Variation orders concerned the activities in Hasbaiya, Aalma Ech Chaab, El Fekehe, Batroun, El Mahmra, and Talia.

outreach activities related to the TO 2 activities, TO 2 and CSP's Communications and Outreach unit continue to jointly conduct coordination meetings on a bi-weekly basis.

TASK ORDER 3:

This quarter, TO 2 continued to work closely with TO 3 to further enhance the sustainability and quality of its interventions. For instance, during the implementation of LIW activities, the teams conducted joint weekly coordination meetings under the LIW task force which was established with an advisory role to ensure the quality implementation of these activities.

IMPLEMENTATION CHALLENGES, LESSONS LEARNED, AND NEXT STEPS.

While CSP's TO 2 largely focused on fast tracking the implementation of its activities during the first quarter of 2023, it encountered a number of challenges which caused several setbacks and delayed the pace of some projects' execution. The depreciation inflation of the local currency, along with the fluctuation of prices of construction material and equipment, have triggered variations to previously signed construction contracts. These contract variations were namely justified by the removal of subsidies and the scarce availability of materials on local markets thereby requiring international shipment, which resulted in upward variations to contracts, as well as requests for time extensions. To overcome this challenge, CSP continued to adopt a stringent methodology to evaluate cost variation requests and used existing savings to cover additional amounts. In other cases, CSP requested USAID's approval to increase approved budget ceilings.⁵

Further delays came as a result of newly expanded scopes of work for certain activities which were added to address identified gaps in project design. This included activities related to the provision of solar-powered water pumps⁶ which required the introduction of a chlorination component, as per technical standards, and especially important in light of the cholera outbreak. Other design gaps which caused some delays were related to ensuring the safety of installed systems via the installation of earthing components to elevated water tank activities⁷. Recognizing the importance of implementing interventions while adhering to best practices and international standards, TO 2, maintains close coordination with TO 1, which manages CSP's subcontractor for construction design, to focus on addressing missed scope designs and coordinating with CDM Smith for the design review cycles.

Contextual challenges stemming from the protracted national crisis also resulted in bottlenecks in the operation of some previously completed interventions, such as in Dahr El Ahmar (BQA027), where the local municipal council resigned and delays for the governor to take over put the generator operations on hold, thereby preventing residents from accessing the CSP-provided alternative power generator. To curtail these issues, TO 2 is discussing mitigation plans with the local community, in addition to liaising with relevant authorities to expedite the appointment of a caretaker municipal council, which is expected by mid-January, to effectively resume service provision.

Relatedly, public institutions, equally impacted by the economic crisis were operating at a minimum capacity as most government employees went on successive strikes to protest the deteriorating living conditions and demand pay raises after losing more than 90% of their purchasing power. Consequently,

⁵ Interventions concerned included: El Fekehe (BQA035), Hasbaiya (STH029), Aalma ech Chaab (STH030), El Mahmra (NTH007), Batroun (NTH033), and Talia (BQA026).

⁶ Interventions concerned included: Majdel Aanjar (BQA036), El Fekehe (BQA035), and Es Sultan Yaacoub (BQA023).

⁷ Interventions concerned included: Talia (BQA026), Bqasta (STH06), and Jinsnaya (STH018).

CSP's activities in Khirbet Daoud (NTH029) and Batroun (NTH033) endured delays as a result of the need to collect official documents needed for the works. Nevertheless, CSP continued to work closely with local partners to facilitate fast tracking required processes for the continuation of intended works.

Other non-contextual challenges have also affected the pace of implementation, namely sporadic incidents emerging from local disputes or discontent with the local municipality, necessitating placing activities temporarily on hold until the issues are resolved⁸. To avoid the recurrence of issues likely to impact interventions, CSP continues to play a facilitative role while taking into account the difficult living conditions and other stressors on vulnerable residents CSP is working with.

Another persistent challenge derived from the diminished performance of some of CSP's sub-contractors and their reduced responsiveness to requirements.⁹ Other delays resulted from overpriced proposals from bidders which resulted in CSP having to re-launch the tenders in many cases¹⁰; while in other instances, it resulted in the need to revise designs for the optimization of associated costs¹¹ to ensure meeting intended outcomes. To overcome these issues, CSP is adopting the trade-off evaluation methodology to evaluate offers, while placing additional effort on technical proposals.

Finally, the delayed provision of complete and technically sound designs from CSP's construction design subcontractor, BTD, also adversely affected the timeline for execution of numerous TO2 activities. This resulted in CSP taking steps to identify other qualified and competent contractors to ensure the acceleration of TO2's implementation timeline and augment its capacity to supervise construction and design the new activities which is expected to culminate during FY2023.

Despite the described challenges, CSP's TO2 continues to build on its lessons learned to adaptively mitigate challenges, while capitalizing on collaboration and support from the other TOs to maintain programmatic progress towards completion.

⁸ Concerned interventions included: and LIW activity (NTH048), Deddeh and Qalamoun (NTH030), and Mahmra (NTH007).

⁹ This was the case for CSP's activity in Jebayel (NTH040).

¹⁰ Concerned interventions included: CWB (BQA030) and Qabb Elias (BQA042).

¹¹ This concerned CSP's intervention in Bechwat (BQA031).

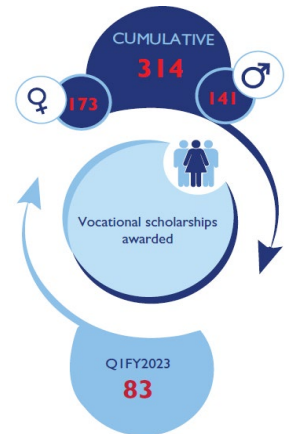
III. WORKFORCE DEVELOPMENT: BRIEFING PAGE

To improve the skills of and employment opportunities for at least 1,000 unemployed or underemployed Lebanese citizens from vulnerable communities, CSP continues to support Technical and Vocational Education Training (TVET) through its workforce development component (WFD), also known as TO 4.

Notable achievements during this quarter are illustrated in the following graphic and subsequent key points:

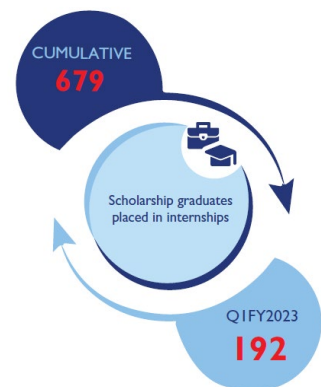
❖ LAUNCHING THREE VOCATIONAL COURSES AND AWARDING 83 SCHOLARSHIPS

During this reporting period, WFD kicked off three new vocational courses. The first was an IT course in Full Stack Web Development delivered at St. Elie Technical Institute in Tripoli for 42 students, while the other two were in Homebased Healthcare (HHC) being delivered at the Lebanese Red Cross (LRC) Facilities in Baabda and Saida for 19 and 22 students respectively. All 83 students from the three cohorts implemented this quarter are benefitting from CSP's JET scholarship to enable them to participate in vocational education and enhance their employment outcomes. Overall, by the end of December 2022, WFD had provided a total of 314 vocational scholarships, 55% of which were to female applicants.



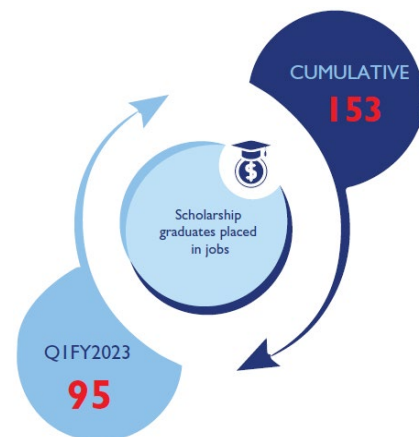
❖ PLACING 192 SCHOLARSHIP GRADUATES IN INTERNSHIPS

Under the framework of WFD's JET scholarship, it is mandatory that beneficiaries complete a two-month internship within the sector of their chosen course in order to further develop their professional skills and increase their chances of finding quality employment. Throughout the first quarter of FY2023, WFD successfully placed 192 JET scholarship graduates in internships at businesses within the relevant sectors. Overall, by the end of December 2023, a total of 679 scholarship recipients had been placed in internships.



❖ IMPROVING JOB PLACEMENT AND EMPLOYMENT FOR 95 SCHOLARSHIP GRADUATES

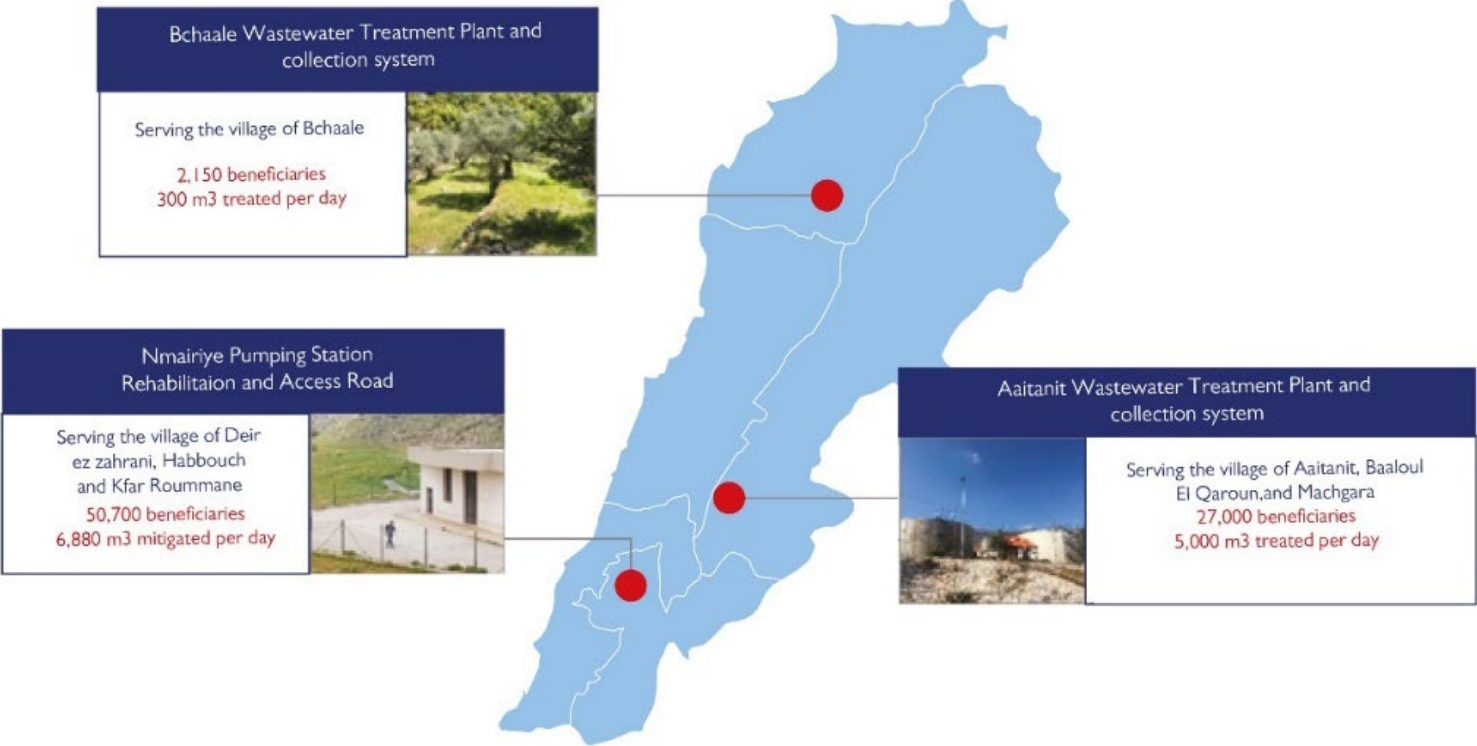
Based on data collected from employment surveys filled by scholarship recipients prior and following the completion of their vocational or technical courses, during the first quarter of FY2023, a total of 95 individuals reported having improved employment outcomes. This is a significant increase compared to the eight individuals recorded during the previous quarter, which may reflect WFD's achievements in other areas such as improving the quality of technical and vocational education, enhancing procedures and processes to link graduates with employers, as well as improving public perceptions of the TVET sector in Lebanon. Overall, by the end of December 2022, 153 individuals had reported finding employment as a result of WFD's interventions, a number which is likely to rise further during the upcoming quarter, as more JET scholars complete their courses and internships.



IV. WASTEWATER MANAGEMENT

Amidst the country’s ongoing multi-faceted crisis and degradation of essential services, Lebanon's Regional Water Establishments (RWEs) continued to face operating challenges this quarter, causing them increased difficulties to provide water and wastewater services to Lebanese communities. Over this period, RWEs were still unable to take on their operations and maintenance (O&M) responsibilities for the facilities which are being upgraded by CSP, namely as they were unable to properly fund the cost of operating existing facilities across Lebanon. Moreover, they were equally affected this quarter by the outbreak of cholera, which further strained their already limited resources.

Despite the worsening situation in Lebanon and the diminished capacities of RWEs to provide essential wastewater services, CSP’s Task Order 5 (TO 5) continued to move forward with its implementation of much-needed wastewater management infrastructure in Nmaiye, Aitanit and Bchaale. In addition, the team made progress with its Investment Wastewater Treatment (IWT) project and was able to record the results of one participating industry who successfully procured and installed wastewater treatment equipment. The following graphic illustrates the geographic distribution of CSP’s three selected wastewater infrastructure interventions along with their expected impact, and is followed by a summary of key achievements during this reporting period.



KEY ACHIEVEMENTS DURING Q1 FY2023

- ✓ This quarter, CSP’s TO 5 completed the construction of a 410m access road to the Nmairiye pumping station, thereby enabling operators to access the facility and ensure its operation and maintenance. The new access road is complete with curbs, retaining walls, and safety barriers, as well as a box culvert that allows vehicles to cross a perennial stream.
- ✓ TO 5 equally completed the concrete pouring of the roof slab and peripheral parapets of the new dewatering building in Aitait. The new dewatering building will house the thickening/dewatering units to reduce the volume of the sludge produced and to enhance the efficiency of the existing sludge digestion process.
- ✓ Finally, under CSP’s IWT project, one of the participating industries, Cortas, completed its installation of new wastewater treatment equipment. On December 21, the IWT Environmental Consultant, ECODIT, completed an endline assessment showing that Cortas’ treated industrial wastewater parameters are all within the permissible and approved Environmental Level Values (ELVs).

WASTEWATER INFRASTRUCTURE

CONSTRUCTION IMPLEMENTATION

❖ **Aitait Wastewater Treatment Plant Rehabilitation and Sludge Management Upgrade**

Throughout this quarter, CSP’s construction subcontractor, Parallel Contracting, continued to implement works, namely on the construction of a new dewatering building, in addition to upgrading the drying beds, and carrying out electromechanical works, as further detailed below. As a result of the inability of El Bouhaira Union of Municipalities to provide needed financial support to maintain the facility and the consequent degradation of equipment, CSP revised the scope to include urgent repairs, and finalized a four-month extension in December 2022.

The New Dewatering Building:

During the first quarter of FY2023, CSP’s subcontractor completed the pouring activities of this two-story building, and started the blockwork, plastering, and painting activities. In parallel, despite numerous delays linked to disruptions in supply chains, CSP completed the manufacturing process of the new dewatering equipment, which is expected to be shipped from Italy to reach the site in February 2023. Once installed during the next quarter, all related electromechanical equipment will undergo rigorous testing and commissioning, and CSP will conduct capacity building exercises for the existing operator on the new equipment. This structure will serve to house the thickening/dewatering units to reduce the volume of sludge and to enhance the efficiency of the plant’s existing sludge digestion process.



Concrete pouring of the dewatering building’s roof slab

The Drying Bed:

Also, as part of the sludge management upgrade, CSP is covering one of the drying ponds with a new steel roof to enhance sludge drying and eliminate the risk of flooding during rainy seasons. This reporting period, TO 5 visited the local steel manufacturing facility to inspect the progress in the fabrication of the steel structure. CSP expects the installation on site to start by the end of January 2023.



Works on the roof of the upgraded drying bed at the steel manufacturer

Electromechanical Works:

The original scope of the electromechanical works consisted of replacing defective pumps, as well as repairs across the processing systems. However, in April 2022, the existing main raw pumps malfunctioned which caused the facility to shut down, namely due to a lack of preventative maintenance, as well as the continued devaluation of the local currency which caused budgetary shortages. Consequently, TO 5 immediately prioritized the restoration of the plant's operation and requested that its subcontractor launch an assessment to identify the needed works. Following a thorough investigation of the failures of the existing raw pumps, during this reporting period CSP's subcontractor successfully placed a purchase order for three new raw pumps which are expected to be delivered in March 2023. The corresponding variation order for these activities, along with a four-month extension, was signed with Parallel Contracting in December 2022, effectively extending the contract to April 2023.

❖ Nmairiye Pumping Station Rehabilitation and Access Road

During this reporting period, CSP's construction subcontractor, Yamen Establishment, achieved progress in implementation via the three main aspects of this project as follows:

Civil Works:

This quarter, Yamen finalized all civil works related to the rehabilitation of the pumping station, including the cleaning, painting, roof insulation, and refurbishment of the wet well. Moreover, the subcontractor installed a new flow meter vault and three air release valve manholes along the force main and rehabilitated the transition manholes at the end of the force main right outside the premises of the Charqiye wastewater treatment plant.



The wastewater pumping station building, the box culvert and the refurbished antiwater hammer vessels at Nmairiye pumping station

In response to widespread vandalism and thefts at remote unstaffed water sector facilities across the country, the TO 5 team issued a variation order to upgrade the fence surrounding Nmairiye pumping station from a chain linked mesh fence to a concrete fence with barbed wire, and issued a three-month extension to the contract to the end of March 2023.

Access Road:

This reporting period, Yamen finalized all the works related to the access road, including road grading, backfilling, compaction, reinstatement (both base course and asphalt), testing and road marking. The subcontractor equally completed the installation of the jersey barriers, curbstones, and gutters along the road, and had started installing the rip rap for slope protection.



Installation of signpost along the Nmaiye access road



Painting road markings on the Nmaiye access road

Electromechanical works:

This quarter, Yamen dismantled all old electromechanical accessories inside the pumping station and handed them over to the South Lebanon Water Establishment (SLWE) before starting the installation of new mechanical accessories and fittings, as per the contract specifications.

In parallel, Yamen installed the Almelec voltage cables between the electrical poles and the new electrical transformer, in addition to the earthing and lightning protection systems. Finally, during this period, the subcontractor finalized the installation of the fully refurbished antiwater hammer system.

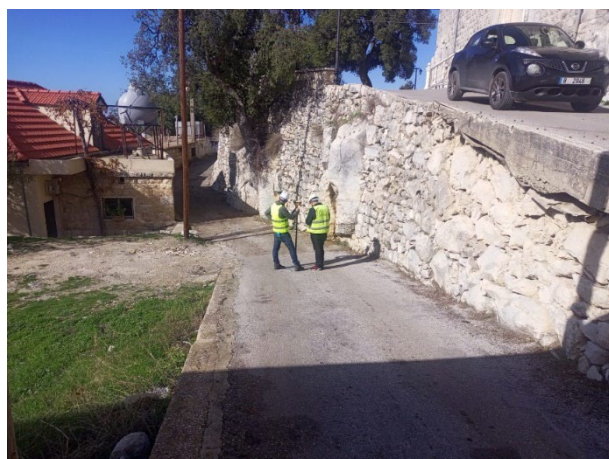


Installation of the new 450 KVA transformer

❖ Bchaale Wastewater Treatment Plant and Collection System

During the first quarter of FY2023, CSP's construction subcontractor, EMCO, finalized mobilization to site, completed the topographic survey, acquired the work permit from the municipality, submitted the program of works and insurances, and performed the geotechnical investigation.

In parallel, the subcontractor continued submitting material selections, calculation notes, shop drawings, and carrying out associated verification processes. EMCO delineated the premises, transplanted the existing olive trees as required by the project's approved ERAC, and prepared the site to start earthwork in January 2023.



CSP's subcontractor, EMCO, carrying out the topographic survey of the sewer line in Bchaale

WASTEWATER MANAGEMENT INVESTMENT

INDUSTRIAL WASTEWATER TREATMENT (IWT) PROJECT

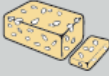

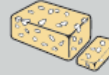

During previous reporting periods, CSP had recognized that most industries initially interested in the partial rebate under TO 5's IWT grant program would be unable to meet their pledged investments due to their reduced capacities amidst the countrywide economic crisis. CSP therefore revised the IWT grant agreement which effectively raised the rebate from 50% with a ceiling of \$15,000 to 80% with a \$45,000 ceiling per industry and extended the project to January 31, 2023. Despite this adjustment, two industries – Kamel Badawi Bsateh Factories and Msallem Industry – backed out as they were unable to identify a wastewater treatment supplier that could provide them with acceptable proposals within their budgets. By the end of this quarter, this therefore left three industries in the program: Cortas, Saifan and Al Gazelle.

Regarding Cortas, the wastewater treatment equipment supplier, EMCO, completed the installation of their industrial wastewater treatment plant while taking into account the corrective measures identified by IWT's environmental consultant, ECODIT, to meet national ELVs. On December 5, 2022, ECODIT carried out the endline assessment sampling, and found it to be compliant with national ELVs. Cortas is therefore the first industry to meet the grant condition for the partial rebate, which will be processed in early 2023.

Meanwhile, Saifan made significant progress on the installation of its wastewater treatment equipment with its supplier, Mecatech. By the end of December 2022, the industry was completing the calibration and validation of the installed equipment in preparation for ECODIT's endline assessment, which is scheduled for early in the upcoming quarter.

Finally, in the case of Al Gazelle, CSP conducted a number of meetings with the industry's management unit, ALI, and Mecatech to discuss the proposed wastewater treatment equipment design, namely to accommodate requirements identified by the industry. CSP expects to finalize the design during January 2023, upon which Al Gazelle is expected to contract the supplier to fabricate and install the related equipment.

The table below shows the four industries which were committed at the start of this quarter, their type and the progress of work under the IWT project:

Industry Name	Type of industry	Progress of Work	Expected Completion date
Cortas	Tahini and halewe 	Completed installation. Endline assessment performed. The plant is operating as per the required Environmental Limit Values (ELVs)	December, 2022
Saifan	Soap production 	Completed installation. Endline assessment will take place FY 2023 Q2	Mid-January, 2023 (expected)
Al Gazelle	Tahini and halewe 	In the design stage	February, 2023 (expected)
Msallem Foodtech	Olive press 	Application withdrawn	N/A

COLLABORATION BETWEEN TASK ORDERS

TASK ORDER 1: During this reporting period, CSP’s subawards management team provided continuous support to TO 5 by ensuring that all USAID procurement and grant management regulations were met. Meanwhile, CSP’s Communications and Outreach team supported TO 5 by developing all related highlights and social media posts, providing editorial support for TO 5 reports, as well as filming the progress of interventions. Finally, TO 1 provided TO 5 with operational support via the MEL, human resources, and accounting teams.

TASK ORDER 3: TO 5 coordinated closely with CSP’s TO 3, namely on planning and developing the necessary technical assistance interventions for the institutional development to build the capacities of Lebanese RWEs.

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

INFRASTRUCTURE IMPLEMENTATION CHALLENGES AND MITIGATION MEASURES

On the infrastructure track, TO 5 faced a number of challenges relating to the lack of availability of required materials on local markets, stemming namely from the country’s ongoing financial crisis and disruptions in global supply chains. For instance, the intervention in Aitanit faced several delays in due to cement shortages which affected the implementation of concrete works. Moreover, the unavailability of some steel structural elements such as bolts and connectors needed for the drying bed

area hindered progress. Meanwhile, disruptions in supply chains also affected the manufacturing of the sludge thickening /dewatering unit.

Similarly, for its intervention in Nmaiye, CSP experienced delays due to the unavailability of some mechanical fittings which affected the installation of the flow meter and the air release valves. However, the most important challenge facing this project is the closure of the Charqiye Wastewater Treatment Plant (WWTP), which the Nmaiye pumping station is dependent upon to transfer the wastewater. Consequently, the facility in Nmaiye will be unable to operate until the Charqiye WWTP resumes its operation, thereby causing major concerns to the project's operations and sustainability.

Mitigation measures taken:

- ✓ To mitigate the delays stemming from material shortages, CSP's construction subcontractors increased their teams and applied design modifications to use available bolts, fittings, and connectors with the required verification and calculation notes to ensure that the quality of work is not compromised.
- ✓ Regarding the closing of the Charqiye WWTP, CSP continued to follow up on its operation status. While the European Union (EU) had pledged to finance the rehabilitation and the operation & maintenance (O&M) of Charqiye through UNICEF, concrete actions by concerned stakeholders continued to be slow during this quarter. For example, the process of handing over the O&M of Charqiye WWTP from CDR to SLWE – one of the conditions for EU funding – progressed slowly. The TO 5 team therefore continued to work closely with EU, UNICEF, the Ministry of Energy and Water and SLWE to facilitate and broker agreements to expedite the process. To this end, on December 1, 2022, CSP hosted a meeting for all concerned parties to discuss the way forward and to renew commitments to resume operations at Charqiye.

WASTEWATER INVESTMENT CHALLENGES AND MITIGATION MEASURES

The industrial sector in Lebanon is directly impacted by the country's financial and economic crisis, namely as the absence of the public electrical supply is causing all companies to rely on backup generator power which increases their overall operational costs. Consequently, the industrial sector is finding it difficult to implement costly industrial wastewater treatment systems, especially since there is no enforcement of associated environmental laws and regulations. As a result, TO 5 is witnessing serious reluctance from committed industries to install wastewater treatment equipment, despite significantly raising the incentive rebate per industry.

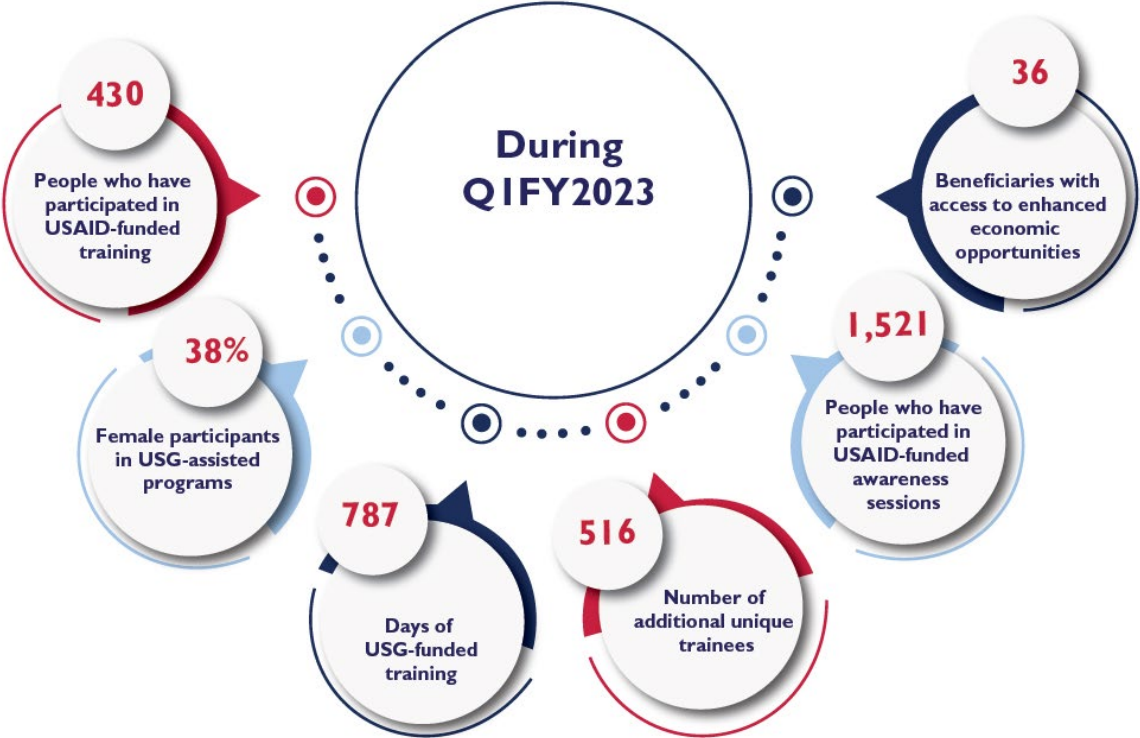
Mitigation measures taken:

- ✓ TO 5, ALI, and their subcontractors have been coordinating closely with the committed industries to support and incentivize them to treat their wastewater in compliance with national environmental requirements. It is anticipated, however, that the grant agreement currently ending in January 2023 will need to be further extended to allow the committed industries additional time to procure, import, install and operate the equipment.

V. TECHNICAL ASSISTANCE AND CAPACITY BUILDING

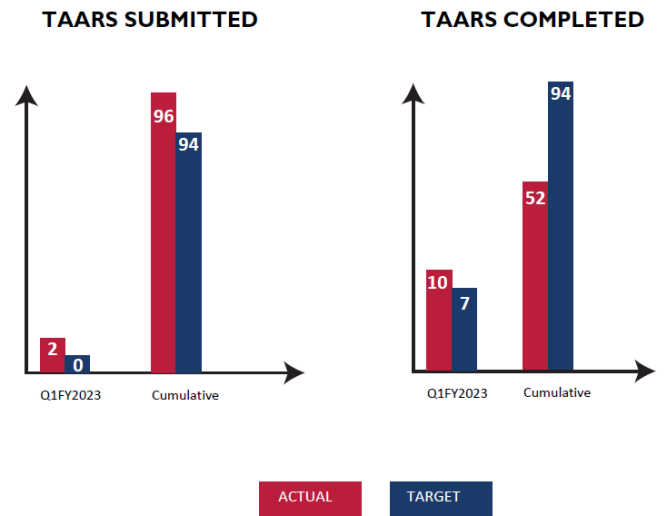
CSP’s technical assistance and capacity building component, also known as Task Order 3 (TO 3), complements the program’s community support, workforce development, and wastewater management activities by ensuring that recipients of assistance possess the know-how, skills, and tools to maximize the impact and sustainability of USAID’s investments. Technical assistance interventions are mostly implemented through CSP’s specialized service providers and short-term technical experts. Throughout the first quarter of FY2023, CSP’s TO 3 continued to focus its efforts on designing and implementing technical assistance interventions to municipalities, civil society organizations (CSOs), TVETs, and community-based organizations (CBOs) across Lebanon. This assistance provides CSP partners the opportunity to improve organizational development, financial management, social media management, and the operation and maintenance of donated equipment.

The following graphic summarizes some of CSP’s key achievements under TO 3 this quarter:



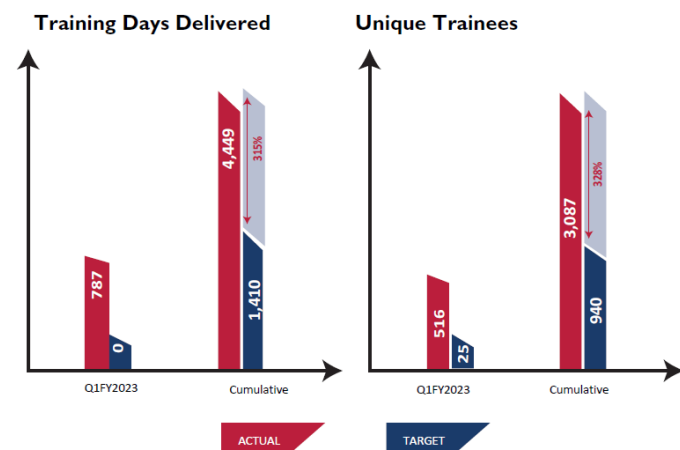
TECHNICAL ASSISTANCE ASSESSMENT REPORTS (TAARs)

During this quarter, TO 3 designed two additional TAARs, thereby raising the cumulative number of TAARs designed to 96, compared to an LOP target of 94. Meanwhile, the team completed ten technical assistance interventions, compared to a quarterly target of seven, thereby raising the total number of completed TAARs to 52. Finally, TO 3 was still implementing 27 TAARs by the end of quarter; hence, by December 2022, TO 3 had either completed or was still implementing 79 of the 96 approved TAARs (82%), whereas 17 were still pending implementation. TAARs which were either completed or under implementation during this reporting period are further detailed below under 'Summary of Implementation Progress'.



TRAINING DAYS

TO 3 delivered 787 training days throughout the first quarter of FY2023, benefitting a total of 516 additional unique trainees. Cumulatively, by the end of December 2022, TO 3 had provided a total of 4,439 training days, compared to an LOP target of 1,410, benefitting a total of 3,087 unique trainees, against an LOP target of 940. The high positive variance on the number of unique trainees and training days as compared to TO 3's annual and LOP targets is largely due to the high number of beneficiaries under CSP's LIW activities in the Beqaa and Akkar and the necessary first aid and safety trainings which were provided to each laborer. Moreover, TO 3 equally trained a significant number of volunteers, NGO workers, and members of municipal councils on how to design and implement awareness-raising campaigns on sorting from source and on water conservation in the communities of Majdlaya, Bechmezzine, Amioun, Makse, Talia, and Bqasta.



COMMUNITY AWARENESS CAMPAIGNS

This quarter, TO 3's community awareness campaigns reached a total of 1,521 people, which effectively raised the cumulative number of people reached to 13,747, against an LOP target of 750. The high number of people reached is largely due to CSP's implementation of intensive awareness-raising activities on sorting from source in the communities of Bechmezzine, Ras Nhash, and Majdlaya, all of which included door-to-door awareness-raising components, in addition to the distribution of in-house sorting bins along with instructions on how to sort from source.

Indicators	FY20 Actuals	FY21 Actuals	FY22 Actuals	FY23 Actuals		Status Including LOP targets and actuals)
				FY23 Actuals	FY23 Targets	
Numbers of TAARs submitted to USAID	42	34	22	2	0	LOP Target: 94
						LOP Actual: 100
Number of TAARs approved by USAID	37	30	27	2	0	LOP Target: 94
						LOP Actual: 96
Number of days of USG Funded Trainings	582	1036	2034	787	0	LOP Target: 1,410
						LOP Actual: 4,439
Number of completed TAARs	3	14	25	10	29	LOP Target: 94
						LOP Actual: 52
Number of unique trainees	419	615	1537	516	0	LOP Target: 940
						LOP Actual: 3,087
Number of people who have participated in USAID-funded awareness sessions	0	587	11825	1335	0	LOP Target: 750
						LOP Actual: 13,747
Number of Interns	11	25	63	20	92	LOP Target: 300
						LOP Actual: 119
Number of Economic Opportunities Created	11	41	187	40	92	LOP Target: 300
						LOP Actual: 279

TECHNICAL ASSISTANCE TO MUNICIPALITIES, CIVIL SOCIETY ORGANIZATIONS, AND COMMUNITY-BASED ORGANIZATIONS

DESIGN OF TECHNICAL ASSISTANCE INTERVENTIONS

Although TO 3 did not conduct any community profiling assessments during this reporting period, the team still produced and received approval for two new TAARs. The first (TAAR 099) involved the creation of a Community of Practice (CoP) for CSP's six beneficiary cooperatives¹² to establish national networks to share lessons learned and grow the demand for their products, while providing them with additional technical assistance on packaging, pricing, marketing, sales and building sales networks. Meanwhile, the second (TAAR 100) aims to support communities who have received solar PV panels from CSP¹³ to better maintain the donated equipment, namely by providing municipal workers with PV panel-cleaning and safety equipment, and training them on their safe use.

The following table illustrates the TO 3 TAARs submitted and approved during the first quarter of FY2023:

¹² CSP's beneficiary cooperatives include Jdeidet el Qaita Cooperative for Agricultural Produce, Tanbourit Cooperative of Olive Farmers, Fnaideq Cooperative Association for Production of Agricultural Products, Majdel Aanjar Agricultural Produce Cooperative, Ainata el Arz Agricultural Cooperative, and Saidoun Agricultural Cooperative.

¹³ Beneficiary communities include Saida, Es Soultan Yaacoub, Hasbaiya, Aalma Ech Chaab, Majdel Aanjar, Mazraat et Teffeh, Deir el Ahmar, El Borj, Khirbit Rouha, Hasroun, and El Meri.

TAARs submitted to USAID for approval during Q1/FY2023	Approved TAARs during this reporting Quarter Q1/FY2023
TAAR 99: Community of Practice on cooperatives Submitted on 28 November 2022	TAAR 99: Approved on 28 December, 2022
TAAR 100: Efficient cleaning of PVs Submitted on 7 December, 2022	TAAR 100: Approved on 28 December, 2022

Overall, by the end of December 2022, CSP had submitted a total of 100 TAARs, of which 96 had been approved, thereby exceeding its LOP target of 94 under this indicator. For additional details on the TAARs submitted and approved, along with their implementation status, kindly refer to Annex C. TO 3 Progress Status.



Training of MRF workers on safety procedures for Bechmezzine, Amioun, Manara, and Makse MRFs – November 29, 2022

IMPLEMENTATION OF TECHNICAL ASSISTANCE

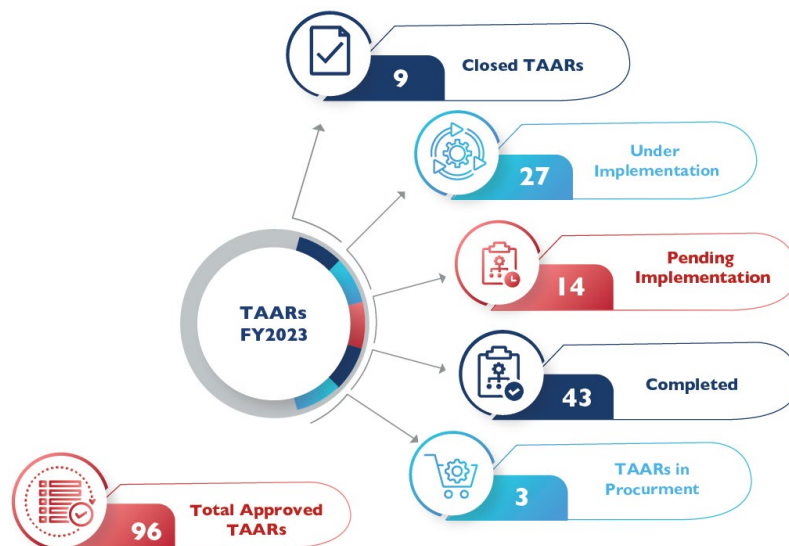
❖ Summary Of Implementation Progress

CSP's TO 3 completed ten TAARs during the first quarter of FY2023, thereby raising the total number of completed TAARs to 52, against a cumulative target of 55. These included:

- ☑ TAAR 42, which built the capacities of Talia Municipality in the Beqaa on proposal writing and social media management to raise awareness on water conservation;
- ☑ TAAR 45, which enhanced the capacities of Kfar Jarra Municipality in the South to maintain CSP-provided solar streetlights;
- ☑ TAAR 50, which provided technical assistance to Ainata el Arz Agricultural Cooperative in the Beqaa to sustain, maintain, and operate CSP-provided agricultural equipment, and build its capacities in marketing and business planning to better promote the cooperative's products;

- ✔ TAAR 52, which enhanced the capacities of local NGO, “Cooperation without Borders” (CWB) to properly maintain the CSP-provided equipment provided to its nursery;
- ✔ TAAR 65, which provided technical assistance to Alma Al-Chaab Municipality in South Lebanon to maintain the hybrid photovoltaic system provided and installed by CSP and assess the associated bookkeeping system;
- ✔ TAAR 68, which built the capacities of CSP’s service providers, grantees, and experts on distance learning, training delivery, and compliance with USAID’s rules, regulations, and best practices;
- ✔ TAAR 69, which supported Majdlaya Municipality in North Lebanon to implement a community awareness campaign on sorting at source;
- ✔ TAAR 70, which trained members of Majdel Aanjar Municipality to adequately maintain the PV system and other pump accessories provided by CSP;
- ✔ TAAR 74, which provided technical assistance to Hasbaiya Municipality on the operation and maintenance of the newly installed pump and upgraded chlorination system;
- ✔ TAAR 81, which trained volunteers from the Municipal Union of Jurd El-Qaitea’s first responders’ team to maintain and safely use fire-fighting equipment provided by CSP.

Meanwhile, by the end of this reporting quarter, a further 27 TAARs were still under implementation¹⁴, while another 17 were still pending implementation. Of the TAARs pending implementation, 14 are contingent upon progress under CSP’s TO 2 or TO 5 activities¹⁵, while the other three were undergoing procurement or contracting processes¹⁶. The following visual provides a breakdown of TO 3’s portfolio status as of the end of December 2022:



¹⁴ Please refer to attached “TO3 Progress Report” for more details on TAARs under implementation.

¹⁵ TAARs pending TO2/TO5/TO1 progress: TAAR 67 (BWE & Buhaira Union of Municipalities – TO5); TAAR 71 (Mazraat El-Teffeh); TAAR 77 (Tikrit); TAAR 78 (Deir El-Ahmar); TAAR 79 (El-Borj); TAAR 85 (Qab Elias); TAAR 86 (Khirbit Rouha); TAAR 87 (Hasroun); TAAR 89 (Jinsnaya); TAAR 90 (El-Meri); TAAR 92 (El-Fekhe); TAAR 93 (Nmeiriyyeh – TO5); TAAR 94 (Al-Aayoun); TAAR 95 (Ain Yaacoub).

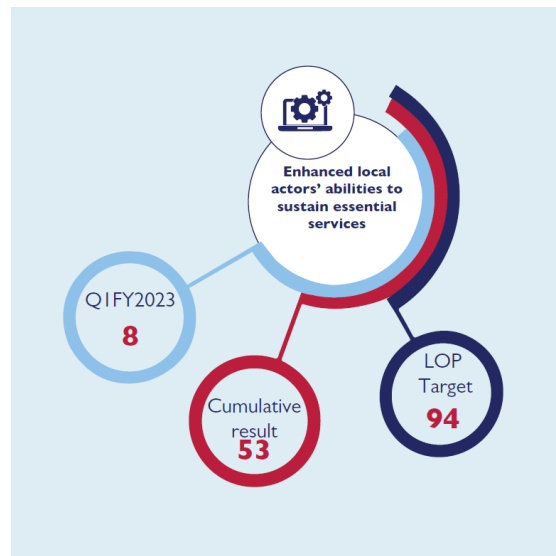
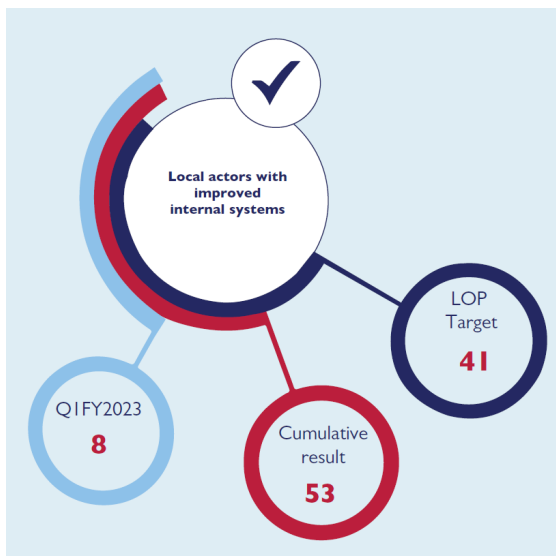
¹⁶ TAARs Pending CSP TO3/TO1 procurement: TAAR 91 (Ras Baalbeck); TAAR 97 (Bchaale); TAAR 100 (Cleaning PV Panels).

❖ Institutional Development and Institutional Capacity Building Indicators

By its fourth year of implementation, TO 3 had met and exceeded most of its Intermediate Result indicators, specifically those related to institutional beneficiaries having improved their internal systems, institutional adaptations implemented, as well as the percentage of USG-assisted organizations reporting improved performance. Significantly, this indicates that CSP's TO 3 had not only exceeded on its LOP output indicators – which include trainings provided, and the number of trainees, volunteers and interns having benefitted from technical assistance interventions – but has also improved the overall institutional capacity of its beneficiaries.

During this reporting quarter, TO 3 achieved eleven institutional adaptations, raising the cumulative number of institutional adaptations made to 69, compared to an LOP target of 37. Moreover, TO 3 equally assisted eight local actors to develop improved internal systems, raising the cumulative number of local actors with improved internal systems to 53, compared to an LOP target of 41. Meanwhile, TO3 succeeded in enhancing the abilities of eight local actors, raising the total number of local actors with enhanced abilities as result of USG assistance to 53 by the end of the quarter, against an LOP target of 94. Finally, TO 3 increased the value of resources and/or assets mobilized by local actors or individuals to respond to communities' priority needs by \$27,000 during this reporting quarter, effectively raising the total amount of additional resources mobilized to \$70,356, against an LOP target of \$46,250.

The following visuals provide a breakdown of TO 3's cumulative and quarterly impact on sustainability against the respective LOP target:





❖ **Implementation Through Service Providers**

During the first quarter of FY2023, CSP contracted four new service providers to support in TO 3’s provision of institutional capacity building to its beneficiary partners: Saber MENA, Robinson, Pancrop Supplies & Services S.A.R.L., and Nazih Braid. Saber will assist in the implementation of CSP’s institutional capacity building to partner TVETs; Robinson will provide training to CWB on the operation and maintenance of the CSP-provided greenhouses; Pancrop will support in training members of Kfar Yachit Municipality on the operation and maintenance of the electrical cleaning pressure system; while Braid will assist in building the capacities of members of Batroun Municipality on the operation and maintenance of the CSP-provided wastewater pumps.

By the end of December 2022, CSP had worked with a total of 28 local service providers to implement its capacity-building activities across a range of sectors. Further details on the trainings provided during this quarter are provided in the following section, while the table below details the service providers contracted under CSP’s TO 3, along with their areas of expertise and the sums of their associated contracts:

TO 3 Service Providers		
Service Provider	Area of Technical Expertise	PO End Date
Association for Forests, Development, and Conservation (AFDC)	Disaster Preparedness and Response, Public Safety, For Preparedness and Response Plans	30-Nov-23
Agridev	Asset Management	30-Aug-22
Terre Liban	Awareness Around Sorting at Source	25-Jul-22
Center for Active Citizenship (CAC)	Business Planning, Scheduling and Operations Planning, Bookkeeping, and Strategic Planning for Civil Society Organizations and Cooperatives, Grievance Mechanism	22-Dec-23
RJR Trading & Contracting	Operation and Maintenance of Solar Panels, Worker Safety While Changing Streetlights	25-Feb-23

Al-Rawan	Training on the Operation and Maintenance of Electrical & Water Equipment	31-Dec-23
Chair in Education for Eco-Citizenship and Sustainable Development (CEEDD) – University Saint Joseph (USJ)	Water Conservation and Environmental Mitigation Measures	31-May-23
Asquare	Market Linkages, Management of a marketplace and a Festival Area	30-Dec-23
Quick Solutions	Automated Municipal Financial Software System	31-Dec-23
MEFOSA	Food Safety	9-Sep-22
Lebanese Red Cross	First Aid	Mar-23
Earth Link and Advanced Resources Development- ELARD	Environmental Compliance	15-Mar-23
Smart Solution & e-Consultancy	Accounting Software	Closed
Lebanon Mountain Trail Association	Guest House Management, Trail Management and Operation, Local Guides Trainings	Closed
Rene Moawad Foundation (RMF)	Municipal Financial Management Systems, Asset Management, Governance, Municipal Strategic Planning	Closed
Saber Mena	TVETs institutional Capacity (TO3/TO4)	1-Jul-23
Operation and Maintenance Service Provider	Equipment Trained On	PO Deadline
Prisma Invest	Vertical Baler and Weighing Scale	31-Mar-22
Sarkis Lteif and Sons	Tent storing, installing and dismantling	24-Feb-22
Bou Chalhoub SAL	Plastic Crusher	N/A
Khaled Majzoub Trading Co	Salt Spreader and Vertical Baler	N/A
Ultra-Technology	Fire Alarm	22-Feb-22
Someco International	Snowblower	10-Apr-22
Medilab	Welding Machine	30-Jun-22
Societe Saade Agricole	Trailer, Electric pruning shears, Olive Harvesting Bundles, Wood Shredders and Tractor	N/A
Moussa Fire	Fire Truck and Fire Equipment	31-Aug-22
Laminin/ 360Degrees Ltd	Stage Dismantling, Installation and Storage	30-Jun-22
Pancrop Supplies & Services SARL	Electrical Pressure	Nov 22
Nazih Braid Est.	Wastewater pumps	Feb 23
Robinson	Greenhouse O&M	

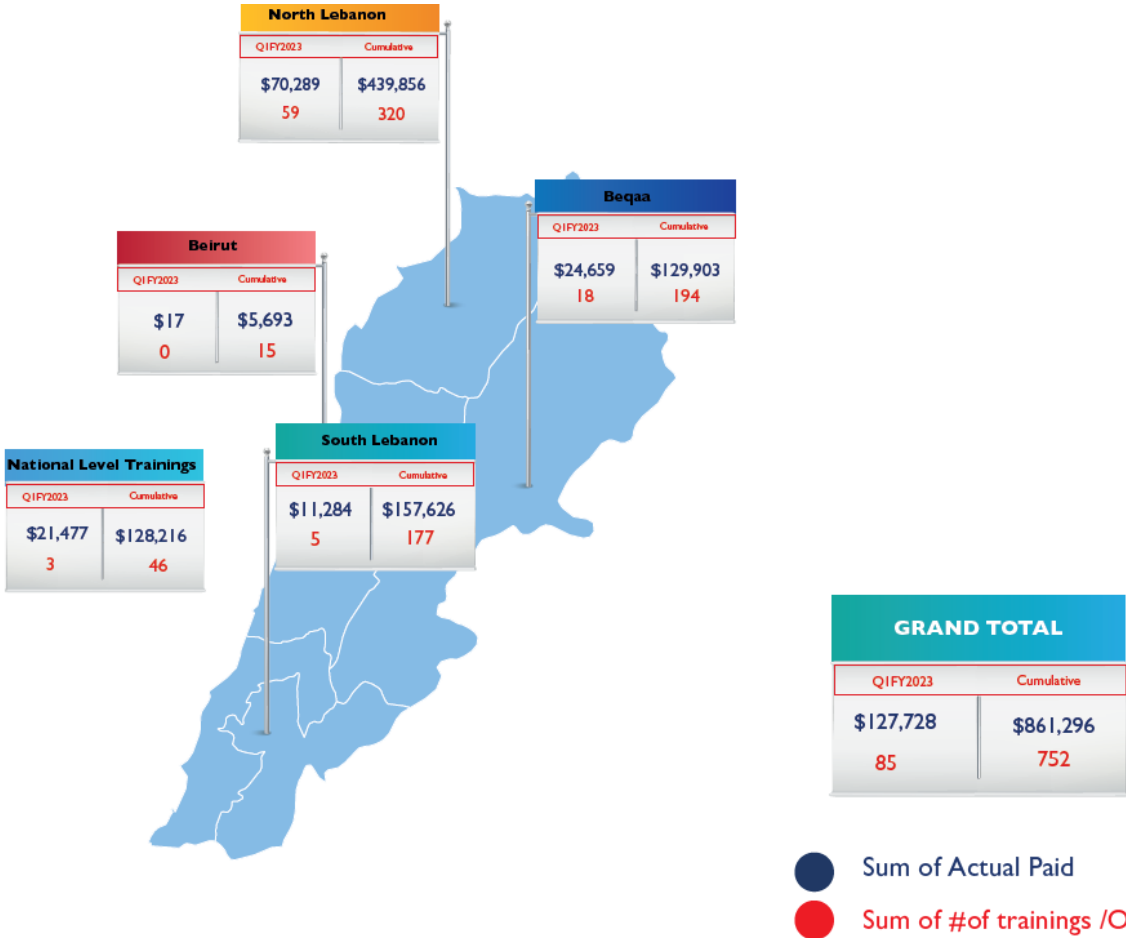
❖ On The Job Trainings

This quarter, TO 3 provided 85 on-the-job trainings (OJTs), which raised the cumulative number of OJTs delivered as of the end of December 2022 to 752. These training exercises covered a range of areas such as business planning, marketing, branding and sales for agricultural cooperatives, safety and

first aid, the operation and maintenance of generators and solar panels, financial management software, among others, as illustrated in the graphic below:



Summaries of the number of trainings carried out during the first quarter of FY2023, as well as cumulatively by the end December 2022, including related expenditures, broken down by CSP's focus regions are depicted in the map below:



TECHNICAL ASSISTANCE HIGHLIGHTS

COMMUNITIES OF PRACTICE

To increase the impact, save resources, and ensure the sustainability of USAID’s investments, TO 3 established Communities of Practice (CoPs) which enable local actors to share lessons learnt and best practices on specific sectors of CSP interventions.

Recyclables Waste Management Community of Practice

Under its Recyclables Waste Management CoP which was created to support 54 communities benefitting from CSP’s recyclables management interventions, TO 3 held an interactive training workshop on November 29, 2022, which covered the safe collection and handling of recyclables, workers’ safety and hygiene, and the use of personal safety equipment provided by USAID. Overall, around 35 employees of Materials Recovery Facilities (MRF), municipality members, CSO representatives, and mayors from Bechmezzine, Amioun, Makse, and Al Manara participated in the workshop. On the same day, the trainees visited the Amioun MRF to learn more about the handling, management, and disposal of recyclable waste. After the visit and training day, the training materials were shared with participants through a link to CSP’s e-learning hub posted on its website.



Practical training to MRF workers of Bechmezzine, Amioun, Makse, and Manara on optimal methods to sort and package solid waste at the MRF - November 29, 2022.

Generators Management Community of Practice

To further support communities which had received back-up power generators under both USAID’s BALADI and CSP programs, in early 2022, TO 3 established the Generators Management CoP to continue building the capacities of municipalities on financial management and budgeting practices, and to seek ways to decrease the operational costs of the generators and financial burdens on residents, especially given the significant hike in fuel prices in Lebanon. By the end of September 2022, the Generators’ Management CoP had identified an innovative solution with the potential to cut the cost of Hasbaiya Municipality’s generator operation by over 30%. Under this solution, the municipality is linking the individual household PV panels installed by residents to the municipal generator’s grid in order to reduce the cost of fuel and therefore the cost of the generator’s operation and maintenance.

This quarter, TO 3 concluded an in-depth study of Hasbaiya’s solution, the results of which will be shared with all members of the CoP in February 2023. If this model is accepted by CSP’s other beneficiary municipalities, TO 3 will facilitate the implementation of this cost-efficient solution at four to five municipalities by the end of FY2023.

Agricultural Cooperatives’ Support Community of Practice

Amidst the worsening socio-economic conditions in Lebanon, local farmers and agricultural cooperatives have been facing rising costs of production coupled with diminished incomes, which has fueled growing communal tensions over limited income-generation opportunities. In response, CSP has supported six cooperatives across Lebanon¹⁷ by providing equipment to expand their production and increase income generation for hundreds of farming households. To sustain this assistance and enhance the cooperatives’ management and revenue streams, over the past three years, CSP has trained cooperative members on food quality and processing, business and marketing plans, branding and visibility, packaging, sales, and building effective market linkages. Moreover, during the first quarter of FY2023, TO 3 established a Community of Practice aimed at improving the cooperatives’ sales by sharing best practices and lessons learned and connecting them to new markets and selling points.

Between December 16 and 18, 2022, CSP supported four of its beneficiary cooperatives¹⁸ to participate in a Christmas market held at the Backyard in Hazmieh, which provided an important opportunity for the cooperatives to increase their product sales, gain brand recognition, and build linkages to new markets. The four cooperatives reached a revenue of more than LBP 32,000,000 (\$1,060) by selling their products during the three-day Christmas market.



USAID Lebanon Mission Director visiting CSP-supported cooperatives selling their products during the Christmas Market at Backyard Hazmieh – December 16 to 18, 2022.

¹⁷ The Agricultural Cooperatives of Tanbourit, Saidoun, Majdal Anjar, Ainata, Jdaidet el Qaitea, and Fnaideq.

¹⁸ The Jdaidet El Qaitea Women Cooperative for Agricultural Products, The Cooperative of Olive Farmers in Tanbourit, The Cooperative Association for Production of Agricultural Products in Fnaideq, and The Majdel Anjar Agricultural Produce Cooperative.

INSTITUTIONAL CAPACITY DEVELOPMENT TO CSP PARTNER TVETs

TO 3 is supporting CSP’s workforce development component via its implementation of technical assistance interventions to partner TVETs, which aim to improve their organizational capacities in the areas of human resources, financial management, social media management, among others. To that end, the team developed a tailored Organizational Capacity Assessment Tool (OCAT) to identify the priority technical assistance needs for each TVET, and completed the assessment of four partner TVETs by the end of FY2022.

This quarter, TO 3 started implementing the technical assistance activities to TVETs, namely by delivering trainings on strategic planning and financial management for eight TVET partners¹⁹. Following these trainings, in December 2022, the team visited three partner TVETs – Abu Bakr El Siddiq, Foyer de La Providence, and Saint Elie Institute – to develop customized financial management, procurement, asset management, and human resources policies and procedures. This detailed and comprehensive institutional capacity development aims to significantly improve the effectiveness and efficiency of internal management functions and contribute to the long-term institutional sustainability of CSP’s partner TVETs.



TVET training workshop on procurement best practices - December 1, 2022 - Beirut, Padova Hotel, by SABER Consulting

Summary of TO3 Achievements by end of Q1FY2023 against LOP targets:

- ❖ Exceeded LOP target of number of approved TAARs by **102%**.
- ❖ Exceeded LOP target of number of training days provided by **315%**.
- ❖ Exceeded LOP target of number of unique trainees by **328%**.
- ❖ Exceeded LOP target of awareness raising by **1830%**.
- ❖ Exceeded LOP target of number of institutional adaptations by **186%**.
- ❖ Exceeded LOP target of improved internal systems by **129%**.

¹⁹ Abu Bakr El Siddiq, Foyer de La Providence, Saint Elie Institute, Tamkeen Vocational Institute, Cortbawi Technical Institute, Don Bosco Technical Institute, Al Sharq Technical Institute and Al Abir Technical Institute.

INTERNSHIP PROGRAM, INCLUDING COLLABORATIVE PARTNERSHIP WITH THE UNIVERSITY SCHOLARSHIP PROGRAM

During the first quarter of FY2023, CSP placed 29 additional students and graduates from partner universities in internships within USAID implementing partner organizations in Lebanon, thereby raising the total number of interns hired since the start of its internship program to 120. During the same reporting quarter, 15 interns concluded their internships, while another 40 interns were still enrolled by the end of December 2022. Significantly, of the 120 interns processed through CSP's internship program, 34 have secured full-time jobs. The following table provides details on the interns who were still enrolled in program by the end Q1FY2023:

Name of Intern	University Name	University Status	Specialization	Name of Implementing Partner	USAID Project Benefitting
	BAU	Graduate	Business Administration	Chemonics International	Community Support Program
	NDU	Graduate	International Business Management	Chemonics International	Community Support Program
	NDU	Undergraduate	Environmental Sciences	DAI	Water Sanitation and Conservation Project
	Haigazian	Graduate	Business Advertising & communications	Chemonics International	Community Support Program
	La Sagesse	Undergraduate	Management Information System	Chemonics International	Community Support Program
	USEK	Graduate	Finance	DAI	Water Sanitation and Conservation Project
	NDU	Undergraduate	Mathematics	EnCompass	Monitoring and Evaluation Program for Lebanon (MEPL)
	USJ	Undergraduate	Biochemistry	Chemonics International	Community Support Program
	USJ	Undergraduate	Data Science	Chemonics International	Community Support Program
	BAU	Undergraduate	Banking & Finance	Chemonics International	Community Support Program
	BAU	Graduate	Banking & Finance	Chemonics International	Community Support Program
	LAU	Graduate	Mechanical Engineering	Chemonics International	Community Support Program
	La Sagesse	Undergraduate	Human Resources	Chemonics International	Community Support Program
	Antonine	Undergraduate	Accounting and Auditing	DAI	Water Sanitation and Conservation Project
	La Sagesse	Graduate	Marketing	Education Development Center	Higher Education Capacity Development
	USJ	Undergraduate	Data Science	Chemonics International	Community Support Program
	La Sagesse	Graduate	Accounting and Auditing	Chemonics International	Community Support Program

	USJ	Graduate	Agricultural Engineering	Chemonics International	Lebanon Agriculture and Rural Empowerment Activity (ARE)
	NDU	Undergraduate	Environmental Sciences	DAI	Water Sanitation and Conservation Project
	USEK	Undergraduate	Civil Engineering	Chemonics International	Community Support Program
	BAU	Graduate	Electrical Power & Mechanical Engineering	Chemonics International	Community Support Program
	NDU	Graduate	Computer Science	DAI	Water Sanitation and Conservation Project
	Haigazian	Undergraduate	Advertising & Communication	Chemonics International	Community Support Program
	BAU	Graduate	Business Management	Lutheran World Relief	Women's Global Development Prosperity
	USJ	Graduate	Business Management	Chemonics International	Community Support Program
	USJ	Graduate	Data Science	Chemonics International	Community Support Program
	AUST	Undergraduate	Graphic Design	Chemonics International	Community Support Program
	LAU	Undergraduate	Economics	Chemonics International	Community Support Program
	La Sagesse	Undergraduate	Management Information System	Chemonics International	Community Support Program
	La Sagesse	Graduate	Accounting and Auditing	Chemonics International	Community Support Program
	NDU	Undergraduate	Mathematics	EnCompass	Monitoring and Evaluation Program for Lebanon (MEPL)
	NDU	Undergraduate	Civil and Environmental Engineering	DAI	Water Sanitation and Conservation Project
	Haigazian	Graduate	General Business	DAI	Water Sanitation and Conservation Project
	NDU	Undergraduate	Mathematics	EnCompass	Monitoring and Evaluation Program for Lebanon (MEPL)
	AUB	Graduate	Economics	Chemonics International	Community Support Program
	USJ	Undergraduate	Biochemistry	Chemonics International	Community Support Program
	LAU	Undergraduate	Business Management	Chemonics International	Community Support Program
	Islamic University	Graduate	Computer Science	IM Capital	Lebanon Investment Initiative
	BAU	Undergraduate	Strategic Management	Chemonics International	Community Support Program
	AUB	Graduate	Psychology	DAI	Water Sanitation and Conservation Project

INTERNSHIP PROGRAM HIGHLIGHTS

Quarterly Interns' Feedback Session

Two years after CSP launched its collaboration with USAID's University Scholarship Program (USP) to provide students from the American University of Beirut (AUB) and the Lebanese American University (LAU) with internship opportunities, in April 2022 CSP expanded the program to include up to 300 undergraduates and fresh graduates from nine additional Lebanese universities which are partnered with USAID under its Higher Education Capacity Development Program (HECD). Selected candidates have the opportunity to be placed in internships across all USAID-funded programs in Lebanon, allowing them to enrich their professional and soft skills to enhance their employability, while providing them with much-needed financial support.

On November 4, 2022, CSP conducted its first Interns' Feedback Session, which was attended by 33 interns from 11 universities. The objective of the feedback session was to listen to the interns' concerns and recommendations, to address rising challenges, and implement appropriate fixes.



Interns' Feedback session - November 4, 2022, Fattal Auditorium, Sin El-Fil

University Partnership Semi-Annual Pause and Reflect Session

Following its first Interns' Feedback Session, CSP held a stakeholder consultation pause-and-reflect meeting on December 7, 2022 to gather stakeholder feedback on the performance of the extended program and to improve troubleshooting, backstopping, coordination, and communication among all stakeholders. Thirteen representatives from 11 USAID-supported programs and implementing partners, along with representatives from the 11 partner universities, attended the meeting and shared their feedback and recommendations to improve the quality of the program and ensure its sustainability. The meeting ended by a presentation and discussion about the handing over of the CSP e-learning hub that includes hundreds of USAID resources.



CSP semi-annual university partnership Pause and Reflect meeting at Le Royal in Dbayeh - December 7, 2022

COLLABORATION BETWEEN TASK ORDERS

TASK ORDER 2: During the reporting quarter, TO 3 designed two new TAARs to cater for TO 2 interventions – TAAR 99 and TAAR 100 – the first of which aims to further strengthen agricultural cooperatives’ institutional capacities to better market and sell their products, while the second will assist municipalities to regularly and safely clean the CSP-provided PV panels.

In parallel, TO 3 initiated the implementation of seven TAARs this quarter that provide technical assistance to communities benefiting from CSP TO2 assistance; specifically, the aforementioned interventions in the municipalities of Kfar Jarra (TAAR 45), Sultan Yaacoub (TAAR 53), Majdel Aanjar (TAAR70), Hasbaiya (TAAR 73), Batroun (TAAR 80); an activity which is training municipal council members from across Lebanon on the effective use of technologies to facilitate remote meetings (TAAR 98); and finally, one which is strengthening the capacities of CSP-supported agricultural cooperatives by establishing a Community of Practice (TAAR 99).

Finally, it is worth mentioning that all ten TAARs which TO 3 completed this quarter served to complement TO 2 interventions (TAAR 42, TAAR 45, TAAR 50, TAAR 52, TAAR 65, TAAR 68, TAAR 69, TAAR 70, TAAR 73, and TAAR 81). For more details on the TAARs which were under implementation by the end of December 2022, kindly refer to Annex C. TO 3 Progress Status.

TASK ORDER 4: During the first quarter of FY2023, TO 3 complemented TO 4 interventions by initiating its provision of both human capacity building and institutional capacity development for CSP’s partner TVETs. This period, three TVETs benefitted from TO 3 human capacity exercises, while three received institutional capacity development trainings in the areas of financial management, organization development, and strategic planning (TAAR 82, TAAR 84, and TAAR 85). Meanwhile, TO 3’s service provider, SABER, started the design and customization of the financial management and human resources trainings which will be delivered to eight partner TVETs²⁰.

²⁰ Abu Bakr El Suddiq, Foyer de La Providence, Saint Elie Institute, Tamkeen Vocational Institute, Cortbawi Technical Institute, Don Bosco Technical Institute, Al Sharq Technical Institute and Al Abir Technical Institute.

TASK ORDER 5: During this period, TO 3 has prepared for the launch of awareness-raising campaigns and town hall meetings in Nmairiye, Bchaale, and Buhaira Union of Municipalities (the latter hosts the Aitanit facility) which are benefitting from CSP TO5 infrastructure to treat domestic wastewater. While the TO3 team was ready to kick off these activities for the Nmairiye facility since most of the infrastructure works have been completed, the inability of the pumping station to operate and pump the wastewater to Charqiye WWTP presented a complicating factor which forced TO 3 to delay implementing this activity until realistic technical solutions are in place.

IMPLEMENTATION CHALLENGES, MITIGATION MEASURES, AND NEXT STEPS

During this quarter, TO 3's challenges mostly stemmed from its close association with the implementation schedule of other task orders, namely TO 2 and TO 5. Regarding TO2, TO 3 still has a dozen technical assistance activities that are either in design phase, incomplete, or paused because of ongoing changes in design or ongoing troubleshooting. The TO 3 team will be working diligently to overcome these delays, including 1) meeting bi-monthly with TO 2 management to discuss progress made and future plans and 2) working together with TO 2, the Engineering Unit, and MEL team to closely follow up on the sustainability indicator under TO 3. The above will ensure that all teams (TO 1, TO 2, and TO 3) have the same understanding of emerging challenges, ways forward, timelines, and responsibilities.

Regarding TO 5-related activities, TO 3 is still challenged by the inability to deliver technical assistance given that most wastewater construction works are still underway. While most projects are expected to finish by the end of FY2023/mid FY2024, TO 3 faces the challenge of the short time it has remaining to contract out and implement the needed trainings, especially because the Lebanese RWEs require serious capacity building in the operations and management of the facilities and performance-based contracts. During the coming period, TO 3 will step-up its coordination and collaboration with TO5 to ensure that all parties agree on the challenges, timelines, solutions, and ways forward when it comes to related technical assistance and capacity building.

VI. MANAGEMENT AND OPERATIONS

MANAGEMENT AND OPERATIONS

CSP's management team, also known as Task Order 1 (TO 1), provides centralized operational and cross-cutting technical support to all task orders under the CSP IDIQ. Throughout the challenging country context, TO 1 maintained business continuity and provided continuous support to CSP's technical task orders to deliver on programmatic objectives. This section details the management team's achievements and progress throughout the period.

ADAPTIVE MANAGEMENT

Adapting to External Challenges

The sustained economic degradation coupled with ongoing political deadlock have caused a number of external challenges for the implementation of CSP's technical activities throughout the quarter. For instance, the failure of the government and parliament to agree on the country's economic recovery plan resulted in a series of depositors forcefully attempting to withdraw their deposits. This prompted banks to close their doors on October 7 for a period before reopening with restrictive access and reduced operations, which hindered CSP's ability to carry out banking operations critical for activity implementation. To adapt to this new challenge, CSP's finance unit coordinated closely with bank representatives to ensure that bank transfers and payments can still be carried out on time.

Another emerging challenge was related to the Ministry of Finance (MoF) and the Central Bank issuing a decree requiring employees paid in USD to convert their salaries for tax assessments at imposed rates in excess of the official exchange rate. The decision immediately ushered public outcry from private sector employee syndicates denouncing the profound impact this would have on the population, which led to a commitment from MoF to amend the decree in order to reduce the impact of the new tax regime on employees. Although by the end of the quarter no formal decision had been made, CSP management conducted discussions with Chemonics' accounting and legal councils as well as other USAID implementing partners to better assess the impact of this decision on staff and the project.

Finally, in response to the outbreak and rapid spread of cholera during this period, CSP's management unit disseminated cholera prevention guidance and other relevant information with all its staff, in addition to preparing for any operational or programmatic adjustments that may be required.

Internal Adaptations

On October 4, 2022, CSP organized its annual all-staff retreat, which was facilitated by Chemonics' Home Office PMU Director, [REDACTED], and a service provider which specializes in team building. Similarly, on December 8 and 9, CSP's Senior Management Team (SMT) convened for a retreat at Bkerzay eco-lodge in the Chouf. Both retreats focused on teambuilding, celebrating achievements, and highlighting lessons learned to streamline operations and increase efficiencies in FY2023. For example, CSP's management contemplated various adaptations of the resources available under TO 1 to align itself with the demands of supporting the technical task orders through their current and extended timelines. More fully described in the section below on Lessons Learned and Next Steps, CSP is planning to transfer four positions from TO 1 to TO 2 to ensure efficient design and implementation of new and ongoing TO2 activities, while offsetting TO1's limited budget.

HUMAN RESOURCES

During the quarter, CSP’s Human Resources unit supported in recruiting one new qualified staff member to replace a critical position on TO 4. The Human Resources team also administered promotions and title changes for staff who merited advancement according to the Chemonics Beirut job and salary architecture. Also notable was human resource support to staff transitions and phase out according to the evolution of CSP’s various task orders. Please see the tables below for a list of all new recruitment, promotions, and transitions. For an updated organizational chart depicting all CSP staff as of the end of December 2022, please refer to Annex H: CSP Full Organizational Chart.

CSP New Hires (October 2022-December 2022)				
LONG-TERM POSITION	NAME	TASK ORDER	START DATE	REMARKS
MEL Specialist	[REDACTED]	TO4	1-Dec-2022	

CSP Promotions and Title Changes (October 2022-December 2022)				
LONG-TERM POSITION	NAME	TASK ORDER	EFFECTIVE DATE	REMARKS
Senior Capacity Building Manager	[REDACTED]	TO3	1-Oct-22	
Logistics Officer	[REDACTED]	TO1	23-Oct-22	
Senior MEL Coordinator	[REDACTED]	TO1	1-Dec-22	
Senior MEL Coordinator	[REDACTED]	TO2	1-Dec-22	
Senior Procurement Specialist	[REDACTED]	TO1	26-Dec-22	

CSP Staff Transition/Phase Out (October 2022-December 2022)				
LONG-TERM POSITION	NAME	TASK ORDER	Last Date	REMARKS
Field Officer - Beqaa	[REDACTED]	TO2	31-Dec-22	As part of TO2 phase-out plan
Admission Officer	[REDACTED]	TO4	31-Dec-22	As part of TO4 phase-out plan
Relationship Manager	[REDACTED]	TO4	31-Dec-22	As part of TO4 phase-out plan
Senior Technical Advisor	[REDACTED]	TO3	1-Dec-22	Transitioned to part time under TO3
TO2 Director	[REDACTED]	TO2	27-Dec-22	Transitioned to USAID/Transition to New Sudan program as Acting COP
Senior Program Manager	[REDACTED]	TO2	27-Dec-22	Transitioned to Acting TO2 Director

ACCOUNTING AND FINANCE

Beginning on October 24, 2022, USAID conducted a financial review of CSP, and the finance and accounting team diligently responded to USAID's questions and provided access to CSP's financial records. CSP awaits USAID's final report on the financial review, expected during the second quarter of FY2023. CSP's task orders also received two notable contract actions in December 2022. The first was an administrative modification under TO3 to revise the schedule of performance incentives, while the second was a costed modification under TO2 that added \$3.8 million to the contract ceiling. Meanwhile, CSP continued construction progress on TO5 interventions while maintaining steady operational spending under TO1. For a detailed breakdown of CSP expenditures during the reporting period, see Annex I: Quarterly Financial Report.

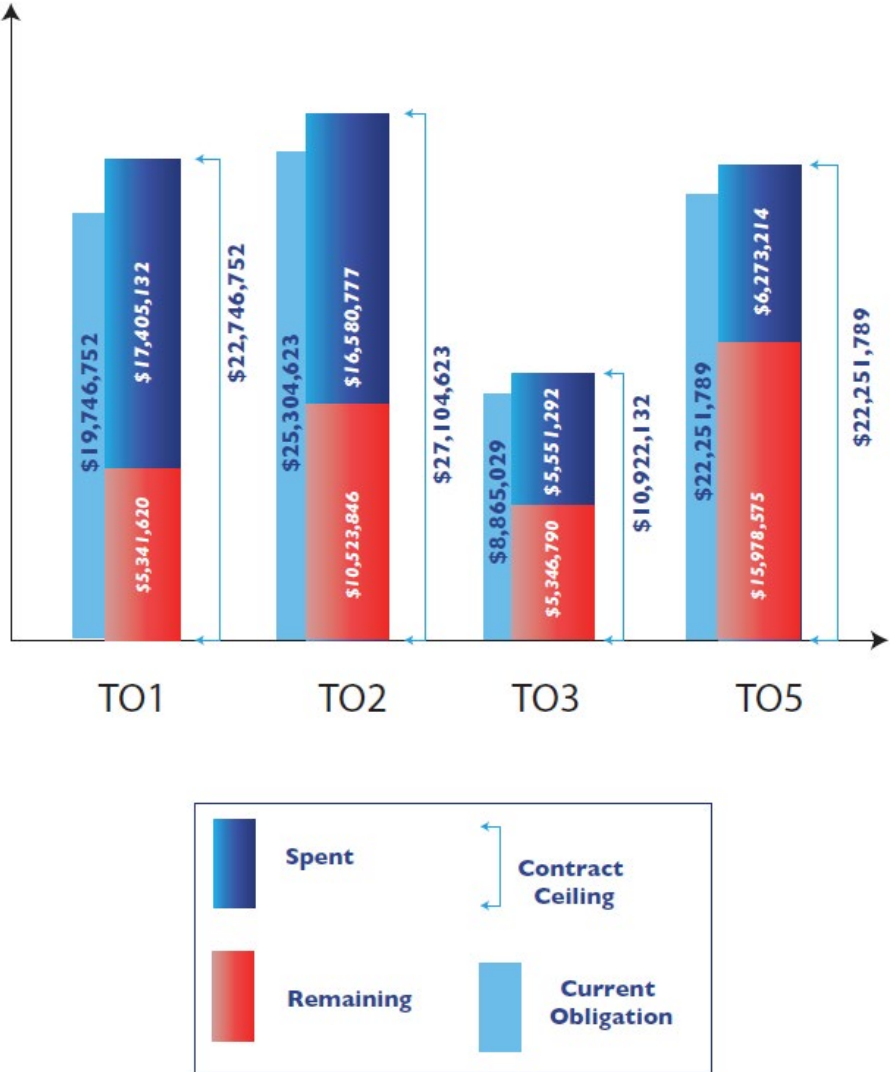
TASK ORDER 1: CSP spent [REDACTED]
[REDACTED]
[REDACTED] By the end of December 2022, CSP TO 1 had spent [REDACTED]

[REDACTED] TO1 has [REDACTED]
[REDACTED] During Q1, TO1 continued to sustain high engagement by local subcontractors Quantum, BTM, and ELARD, invoicing [REDACTED] for subcontract services associated with the design, supervision, and environmental compliance of TO2 activities and communications and outreach expertise for the IDIQ.

TASK ORDER 2: Under TO 2, CSP spent [REDACTED]
[REDACTED] By the end of this period, CSP's total expenditure on TO 2 amounted [REDACTED] CSP's TO 2 continues to move forward with [REDACTED] being spent towards implementation of community support assistance interventions. Task order contract Modification 09, awarded in December 2022, extends the period of performance by 12 months to May 31, 2024 and increases the contract ceiling by \$3.8 million to \$27,104,623. Under this modification, four TO 1 engineering and procurement staff fully transition and provide dedicated support to TO 2 in February 2023. Additionally, as BTM delays and performance in construction design and supervision is having a direct impact on the schedule and cost of TO 2 activities, the TO2 team is working closely with TO 1 to resolve the issues.

TASK ORDER 3: In the first quarter of FY2023, CSP spent [REDACTED]
[REDACTED] In terms of available funds, TO 3 has [REDACTED]
[REDACTED] To date, TO 3 has spent [REDACTED]
[REDACTED] In December 2022, TO 3 was awarded Modification 04 which revised TO 3's schedule of Performance Incentives (PI) by removing Performance Criteria 01 in its entirety and shifting unused PI fee to the Capacity Building Activity Fund, resulting in a revised performance incentive pool of [REDACTED] and total Grant and Additional Technical Assistance Support of [REDACTED]

TASK ORDER 5: Finally, TO5 spent an estimated total of [REDACTED]. In terms of available funds, TO5 has [REDACTED]. To date, TO5 has spent [REDACTED]. During this period, TO 5 invoiced a total of [REDACTED] from its three construction subcontractors, Yamen, Parallel and EMCO, and two engineering design and supervision subcontractors, BTD and ELARD, for substantive progress on its three wastewater construction interventions: the Aitanit Wastewater Plant Rehabilitation and Sludge Upgrade, Nmaiye Wastewater Pumping Station Rehabilitation, and Access Road and Bchaaleh Wastewater Treatment Plant and Collection System.



GRANTS, SUBCONTRACTS, AND PROCUREMENT

CSP's community stabilization, community development, capacity building, and wastewater management activities are implemented through a mix of subcontracts, grants, memoranda of understanding (MOUs), and in-kind procurements, which are managed and administered by the activity fund team under TO 1.

SUBCONTRACTORS MANAGEMENT

During the reporting period, CSP coordinated closely with construction quality control subcontractor, Bureau Technique pour le Développement (BTD) and environmental services subcontractor, Earth Link and Advanced Resources Development (ELARD), to ensure quality interventions. These partners provide engineering design, construction site supervision, and environmental compliance services for several ongoing and potential interventions under CSP's community support, wastewater management, and workforce development components. During the reporting period, the Activity Fund team finalized the evaluation and negotiations for a new construction supervision subcontractor to augment BTD's capabilities to supervise additional TO 2 activities. Similarly, the TO 1 team released a RFQ to outsource the detailed design of TO 2's solar activity in Hasroun. The team also continued to work closely with institutional communications and outreach partner, Quantum Communications through their ongoing time and materials subcontract.

SUPPORT TO TECHNICAL TASK ORDERS

COMMUNITY SUPPORT: TO 1's Activity Fund team supported TO 2 in the monitoring and implementation of the two fixed amount award grants to local partner René Moawad Foundation (RMF) related to LIW activities in Sahel Akkar and Wadi Khaled under one grant, and another grant in Qbaiyat, Aandqet, and Jabal Akroum, North Lebanon. The team also supported TO 2 in releasing requests for quotations and evaluating proposals to implement their construction and non-construction, activities. In addition, the team worked closely with CSP's Engineering Unit to ensure solar activities remained in compliance with the Xinjiang Supply Chain Business Advisory. Lastly, the team assisted TO 2 in officially closing out seven grants and five activities.

CAPACITY BUILDING & TECHNICAL ASSISTANCE: CSP's Activity Fund team supported TO 3 by continuing to manage the contracts with service providers for the provision of technical assistance and capacity building to local actors, specifically in the areas of financial management, assets management, awareness raising, and ecotourism. During this quarter, the team also supported TO 3 in completing new awards to provide institutional capacity building in human resources management to three TO4 partner TVETs. In addition, the Activity Fund team sourced experts to provide technical assistance to the Municipality of Ras Baalbek in planning, design, and implementation of an effective awareness raising campaign around water conservation. Moreover, the team supported TO 3 to procure operations and maintenance materials and trainings for various TO 2 interventions, including pumping stations, heating systems, green house maintenance, generator, a vertical baler, among others. Finally, the team continued to support TO 3 with their fixed amount award grant with Terre Liban to provide technical assistance to 19 villages in the Koura district, supporting local stakeholders to design and implement a community awareness campaign on sorting at source.

WASTEWATER MANAGEMENT During the reporting period, CSP's Activity Fund team supported TO 5 in the monitoring and implementation of their ongoing construction and supervision subcontracts for their wastewater construction interventions in Bchaale, Nmariye, and Aitanit. The team also

continued its support in the management of their fixed amount award grant with ALI to provide capital investments to several industries in Lebanon aiming to improve their wastewater management.

VETTING

[REDACTED]

OFAC LICENSE:

[REDACTED]

CROSS-CUTTING TECHNICAL SUPPORT

ENGINEERING AND ENVIRONMENTAL COMPLIANCE

During the third quarter of FY2022, TOI’s Engineering Unit continued its support with the design, tendering, and implementation of ongoing construction activities across CSP interventions, as detailed in the following sections. For a full breakdown of CSP’s environmental compliance monitoring and mitigation measures, as implemented by the Engineering Unit, please refer to Annex K. Environmental Compliance Summary Report.

COMMUNITY SUPPORT: During the first quarter of FY2023, CSP’s Engineering Unit oversaw the design of more than 13 construction activities and supervised the implementation of another 18. Moreover, the unit worked with ELARD to draft more than 15 environmental compliance reports and issued one ERAC and two ERAC amendments to ensure the environmental compliance of CSP’s construction activities. The unit continued to carry out bi-weekly meetings with BTD to enhance coordination of the ongoing designs and supervision of the activities under implementation, and they participated in 9 site visits with USAID’s A&E MSP to 15 ongoing activity locations. Finally, the engineering unit launched a tender for the design of CSP’s solar water pumping activity in Hasroun, completed the evaluation, and by the end of the quarter was in the final stages of signing relevant contracts. Please see Annex N for a more detailed overview of CSP’s successes and lessons learned on renewable energy for water interventions under TO2.

CAPACITY BUILDING & TECHNICAL ASSISTANCE In support of CSP’s TO 3 activities, CSP’s engineering unit reviewed all technical guidelines related to the operation and maintenance of donated equipment, such as generators and agricultural and industrial machinery, issued one ERAC for a cluster activity, and conducted the technical evaluation of two construction tenders. The unit also reviewed O&M manuals and training sheets for various interventions which included donated equipment or engineering components.

WORKFORCE DEVELOPMENT Finally, for TO 4, the engineering unit provided technical support in launching the tenders and technical evaluations for TVET upgrading interventions, including the minor

rehabilitation of TVET institutions. The unit equally supported in overseeing minor rehabilitation works for two of TO 4’s ongoing rehabilitation activities.

To track, evaluate, and enhance the Engineering Unit’s performance, the team regularly reviews and updates a number of output measures and indicators to ensure that its performance, along with subcontractors and specialized STTA, are in line with the expected outcomes. The table below summarizes key engineering outputs in relation to these efforts:

Engineering Measures	Output	Definition	Target				Actual				Reason for Deviation
			Quarterly April to June 2022		Total Engineering Interventions		Quarterly April to June 2022		Total Engineering Interventions		
			CQCP (BTD)	AQCP (Chemonics)	CQCP (BTD)	AQCP (Chemonics)	CQCP (BTD)	AQCP (Chemonics)	CQCP (BTD)	AQCP (Chemonics)	
Number of Interventions with designs prepared by design consultant/Chemonics		All ongoing design packages either under initial preparation or ongoing the A&E MSP review cycle	12	1	14	2	13	2	13	2	Hasroun design is still pending awaiting the introduction of a new design firm
Number of designs successfully completed the USAID A&E MSP review			9	1	14	2	4	1	9	2	The remaining designs are El Borj, Jdeidet El Qaitaa, Al Ouyoun, Ain Yaacoub (new scope for hybrid solar instead of generator and Hasroun)
Number of construction interventions completed		Interventions for which substantial completion certificates has been issued by the Consultant	5		35		3		8		The completed activities are El Marj, Qaraoun and Khraybet El Jundi.
Number of construction interventions which are functional but substantial completion is pending / ongoing		Interventions which are technically acceptable / functional but awaiting the completion of some minor snags	5		35		5		17		The activities are: Batroun, Gebrayel, Talya, Jensnaya and Sultan Yaacoub
Number of environmental compliance site visits conducted by environmental consultant/Chemonics		Number of mid-Implementation and final compliance site visits conducted by CSP’s environmental consultant to check activities’ compliance with the ERAC	10		70		5		18		Directly related to the delays in the implementation of ongoing activities
Number of environmental compliance weekly site visits conducted by Chemonics		Number of weekly visits conducted by CSP teams to ongoing activities, as required in the ERACs	80		280		60		116		5 ongoing activities require weekly visits from CSP teams to monitor environmental mitigation measures during implementation
Number of interventions that are environmentally compliant		Number of compliance visits conducted (mid-Implementation and final compliance site visits) to the activities that were found environmentally compliant	10		70		2		10		Talya and Sultan Yaacoub is missing proof of training for chlorination handling and Akroum is pending the solid waste effluent test

MONITORING, EVALUATION, AND LEARNING

Throughout the first quarter of FY2023, CSP's MEL unit continued to monitor ongoing activities by collecting related data to report on indicators across the technical orders. Accordingly, the team performed regular spot checks and field visits, as well as verification exercises with beneficiaries to report on results, findings, and potential challenges faced. For a full account of MEL indicators for the year and how they compare with the targets set, see Annex B. Indicators Performance Tracking Table.

Otherwise, key activities performed by the MEL team in Q1 FY2023 include the following:

UPDATED MEL PLANS

As part of CSP's TO 2 extension proposal, MEL produced and submitted an adjusted set of targets, which were approved in December 2022. These adjusted targets largely focused on the addition of five to seven new community support interventions.

COLLABORATION, LEARNING, AND ADAPTATION (CLA)

As a continuation and follow up on the CLA exercise that took place throughout FY2022 which focused on solid waste management and electricity, CSP organized two related pause-and-reflect sessions in December 2022 with TO 1, TO 2, and TO 3 and key decision makers. These sessions aimed to present and validate the findings of the CLA exercise and agree on next steps.

In SWM, the crisis continues to evolve, burdening different stakeholders. The reality is that there is no or minimal SWM in Lebanon due to several factors, such as the socioeconomic background of households, financial constraints on local actors, lack of governmental initiatives, and lack of coordination across sectors, donors, stakeholders, and beneficiaries. In response, CSP is investing in recyclables recovery to decrease the volume of generated waste. The CLA report, with a specific focus on recyclables recovery, identified the adoption of a holistic approach to solid waste management as the main finding. To do so, SWM projects need to consider the design of a SWM system, including recyclables recovery, that takes into consideration different components such as awareness raising, transparency, and sustainability and continuation. It also highlights the role of the stakeholders and coordination and collaboration as key points for moving forward and creating greater impact and addressing this issue in Lebanon. The execution of this solution is not simple but can align interests and support all parties to benefit from SWM projects.

In parallel, access to electricity also remains a significant issue in Lebanon. The state's energy sector is almost paralyzed leading to heavy reliance on alternative generators – often through municipality or private owners. Nevertheless, this solution is not sustainable and prone to many challenges. In instances where generators were provided to towns and villages, the latter were burdened with operation and maintenance costs, and the lack of resources to sustain the service. With continuous increase in fuel prices and limited resources to keep operations functional, CSP introduced hybrid and solar solution interventions. While successful in some communities, such interventions proved to also be a burden in other areas. This led the CLA team to conclude that interventions in the electricity sector need to be implemented on a case-by-case basis, relying on several factors, namely the financial ability of local actors, the availability of land to introduce solar or hybrid solutions, and the technical know-how of local actors on operation and maintenance, fees collection, and management, among others.

As most of CSP interventions are either completed or already under implementation, part of the recommendations detailed in the report may not be feasible within the timeframe left, while other recommendations require extra budget that may not be available. That said, the final version of the report will include adaptations already being implemented and suggested action points that can be

applied to the SWM and electricity sectors in the coming year within CSP or by other development actors.

RE-ALIGNMENT OF TO2 AND TO3 RESULTS FRAMEWORK

Due to USAID’s newly published Country Development Cooperation Strategy (CDCS), USAID’s MEPL program (EnCompass) requested that CSP task orders undertake an exercise to re-align their original results frameworks and MEL plans towards the new country strategy and Performance Management Plan (PMP). CSP’s MEL unit therefore supported in drafting newly aligned MEL plans for both TO 2 and TO 3 which were submitted to USAID in October 2022 for approval and feedback.

DATA QUALITY ASSESSMENT (DQA)

On November 23, 2022 EnCompass conducted a DQA session with CSP’s MEL Director. Since the revised MEL plans for TO 4 and TO 5 were recently approved, the DQA covered related PPR indicators that were not previously covered.

COMMUNICATIONS AND OUTREACH

Throughout the October-December 2022 reporting period, CSP’s communications unit continued to support all technical task orders by generating and editing impact content and producing and disseminating visibility material, while also ensuring quality reporting, weekly progress highlights, and transforming lives stories. In addition to campaigns, events, and support to audio-visuals – which are elaborated below – the team continued to support TO 2 in ensuring informative branding for multiple on-site interventions, TO 3 on the design of external training material and presentations, TO 4 on producing impact material, and TO 5 on filming and following-up on implementation progress. For a list of all CSP’s approved communications deliverables during this quarter and their links, please refer to Annex L.



Majdel Anjar Women cooperative members showing their products during the visit by USAID Administrator on November 9, 2022

CAMPAIGNS, EVENTS & MEDIA APPEARANCES

Throughout this quarter, the communications unit supported a series of campaigns and events that increased awareness about USAID’s CSP through the media. For instance, the team provided support to a visit from USAID Administrator Samantha Power to Majdel Anjar on November 9, 2022, where she, along with the U.S Ambassador to Lebanon Dorothy Shea and USAID/Lebanon Mission Director Mary Eileen Devitt toured the town’s water pumping station which is currently being operated through a CSP-installed solar farm. In the presence of the Mayor of Majdel Anjar, the delegation also met with some of the town’s female cooperative members whose livelihoods had improved following CSP’s provision of commercial equipment to expand the cooperative’s production of local produces. The visit received wide publicity on television and other media sources.

Similarly, during the month of December, CSP's communications unit promoted women-led cooperatives and launched a two-week social media campaign around the holiday season. In addition to promoting the cooperatives online, CSP's TO3 facilitated the participation of four of these cooperatives - Majdel Anjar, Tanbourit, Fneideq and Jdeidit el Qaitea – in a Christmas market at Backyard in Hazmieh between December 16 and 18. Their participation helped them increase their sales, gain brand recognition, and expand their networks. Revenues from the event provided cooperative members and their families needed financial support ahead of the holiday season.



Women-led cooperatives promoting and selling their products during the Backyard Christmas market at Hazmieh between December 16 and 18, 2022

OUTREACH MATERIAL

During the reporting period, CSP developed and disseminated across its channels the following material to promote USAID's assistance to underserved and vulnerable communities:

Audio-visuals: Between October and December, CSP produced seven videos including six impact videos (four of which were disseminated during this quarter), and one end of year video highlighting CSP's achievements, in both Arabic and English. The videos highlighted CSP's impact across its various task order and focused on a range of activities, including the provision of agricultural equipment to cooperatives, the implementation of LIW activities, the improvement of access to water, and the installation of streetlights to enhance safety and security. See Annex L for details.

Newsletters and Story maps: During this quarter, CSP disseminated one bi-monthly newsletter in both English and Arabic to its 1,200 direct subscribers who are mainly local partners, beneficiaries, USAID implementing partners, contractors, service providers, and others. The team also produced one story map summarizing the contents of CSP IDIQ FY2022 annual report. The story maps are designed using the online mapping software ArcGIS and convey the content of the annual report to a general audience by combining narrative, audiovisuals, and interactive maps. All materials, along with previous CSP newsletters and story maps, are accessible through CSP's website.

Transforming Lives Stories: This quarter, CSP received USAID's preliminary approval for six transforming lives stories, which cover a range of CSP activities and impact content, including the provision of agricultural equipment to the farming community in Saidoun to boost its economy and providing scholarships to women students in male-dominated sector. Two other stories tell how CSP's short-term income generating activities provided much needed economic relief for vulnerable Lebanese residents, while another highlights CSP's support to CWB in Baalbeck-Hermel to produce more seedlings and improve the livelihoods of local farmers. Finally, the sixth story focuses on CSP's intervention in Jurd el Qaitea where USAID-provided equipment helped first responders address wildfires and housefires. CSP will make the necessary edits and finalize the stories during the upcoming quarter.

Online Outreach: By December 2022, CSP's Facebook page (<https://www.facebook.com/CSPLebanon>) had 16,300 followers, compared to 15,000 followers during the previous quarter. This uptick is due to several factors, including increasing the volume of visual and impact posts and posting in both English and Arabic to ensure the engagement of a larger audience in Lebanon. Throughout this quarter, CSP also continued to share human-interest stories, testimonials, and other engaging material on its other social media platforms, including Instagram, Twitter, and LinkedIn. Consequently, CSP had 2,186 followers on Instagram

(<https://www.instagram.com/csplebanon/>) and significantly increased its LinkedIn reach from 5,417 to 6,170 followers. By December 2022, the CSP website (<https://csplebanon.org/>) had over 1,247,299 visits from more than 41,108 visitors mainly from Lebanon and the United States.

GENDER EQUALITY AND SOCIAL INCLUSION

During the past quarter, CSP continued to identify implementation areas for gender equality and women's empowerment across the program. Throughout the reporting period, CSP's Gender Equality and Social Inclusion (GESI) task force, which was established in FY2021, continued to meet and discuss female beneficiary targets and methods to promote and increase the participation of women across CSP's interventions.

By the end of the quarter, CSP had surpassed its target of 30% female participants in USG-assisted programs under TO 2 and TO 3. In fact, the number of female beneficiaries reached 60% under TO 2 and around 40% under TO 3. It is also worth noting that CSP's Workforce Development component (TO 4) achieved significant success in encouraging women to participate in traditionally male-dominated vocational courses such as IT and Repair & Maintenance of Industrial Machinery. By the end of the reporting period, TO 4 had achieved its target of 40% female participants in USG-assisted programs. Meanwhile, in the Beqaa Valley and in the North, 138 females (50%) out of the 280 participated in TO2's labor-intensive works.

In parallel, CSP continued to promote female beneficiaries through impactful social media posts and transforming lives stories, including two stories dedicated to female beneficiaries. One of these promoted CSP's support to female beneficiaries affiliated with the cooperative in the village of Saidoun (South Lebanon) while the second described how CSP supported female students to join male-dominated vocational sectors under the workforce development component. During the month of December and around the holiday season, CSP also promoted female-led cooperatives by facilitating their participation in a Christmas market in Hazmieh and promoting them and their products on its social media platforms.

Meanwhile, as part of its social inclusion efforts, CSP engaged several workers on its LIW interventions who have family members with disabilities, and as such, are providing vital support to disabled family members. Additionally, CSP is ensuring that all facilities being provided under program are safely accessible to persons with disabilities.

LESSONS LEARNED AND NEXT STEPS

LESSONS LEARNED

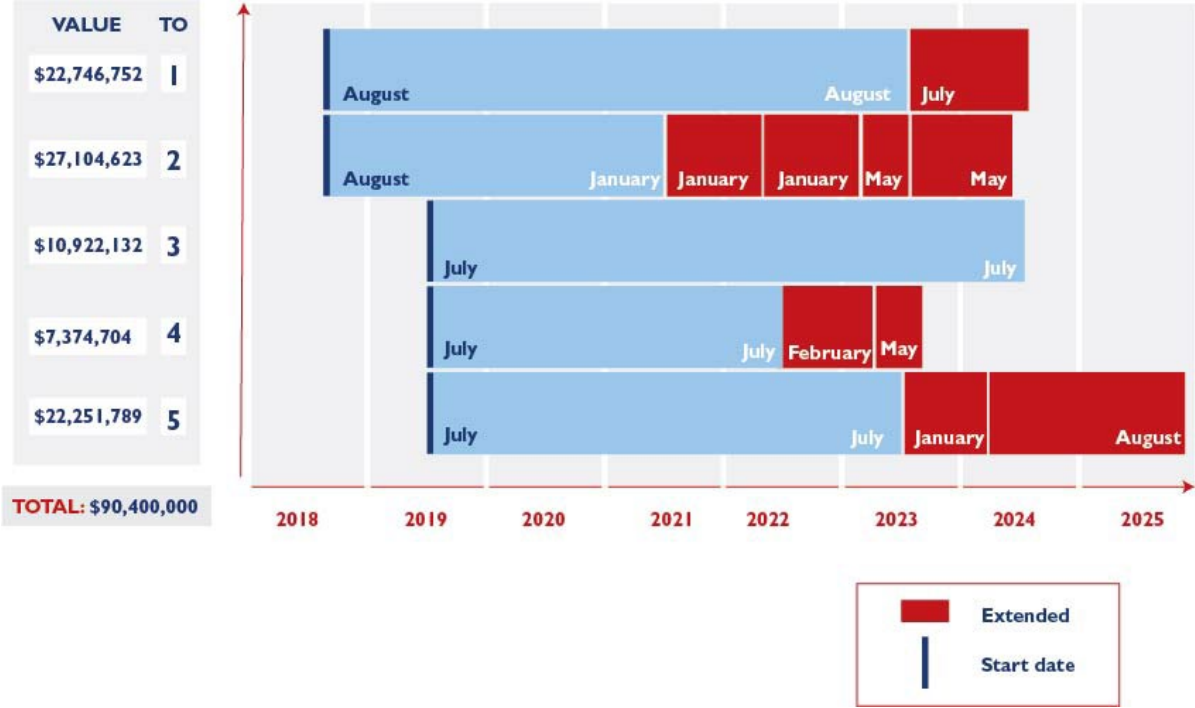
The finalization of the cost extension under CSP's TO2 – which extended the period of performance by 12 months and expanded the scope by \$3.8 million to take on new interventions focused on renewable energy solutions for community water provision and labor-intensive, income generating opportunities – provided needed clarity about the future focus of TO2. Together with no-cost



A social media post to promote an all-female cooperative and encourage followers to visit them at the Christmas market at Backyard, Hazmieh.

extensions of TO 4 and TO 5 and a cost extension of TO 1 finalized at the end of FY2022, the status and operating assumptions of CSP’s task orders is now clear through the end of the IDIQ’s period of performance in August 2025.

The graphic below depicts the value and duration of each awarded task order:



With greater clarity combined with learnings from previous years, CSP’s management was able to take staffing decisions to build efficiencies into CSP’s operations while also scaling the level of human resources according to the unique needs of each technical task order. Staffing innovations implemented during the previous reporting period or planned for the next period include:

- ❖ Phasing out some TO 1 support staff following the closeout of TO 4 in May 2023. This reduction in force reflects one less technical task order, resulting in the need for less management, operations, and cross-cutting technical support while also helping to offset TO 1’s tight budget.
- ❖ Transitioning most TO 1 engineers and some procurement staff to be directly billed and allocated to TO 2 during that task order’s extension period. Similarly, this practice will help to offset TO 1’s budget while also assuring dedicated support to TO 2 during its final period of performance.
- ❖ Transitioning critical TO 1 support staff to be directly billed and allocated to TO 5 following the closeout of TO 1 in July 2024, or sooner in some cases, to support TO 5 implementation through August 2025.

NEXT STEPS

CSP's Senior Management Team (SMT) met for its annual retreat at the Bkerzay ecolodge from December 7-8, 2022. Comprised of CSP's Chief of Party, Deputy Chief of Party, task order directors, and directors of CSP's MEL and communications, the SMT has established a practice of holding a retreat each year to 1) celebrate achievements from the previous year(s); 2) review work plans for the next year; 3) and establish key priorities to drive enhanced impact. As the next calendar year will also involve the closeout of at least one task order (TO4), the SMT also used this year's retreat as an opportunity to start preparing for closeout and staff transitions, some of which is discussed in the Lessons Learned section above.



CSP's senior management team convening for its annual retreat at Bkerzay ecolodge in December 2022

Regarding the key priorities, the SMT reaffirmed its commitment to having them, and there was consensus among the team that the key priorities help the project to focus its efforts and prioritize where to engage throughout the year. The team, however, did agree to make a few adjustments to some of the key priorities (see textbox on the right) and to some of the indicators and targets to account for new priorities, lessons learned, and experiences from previous years. Notable changes included reducing the target for the number of public outreach events, replacing the social media engagement indicator with “# of reposts of CSP social media content”; and reducing the target for invitations and presentations at industry events in Lebanon.

CSP Key Priorities for 2023

- **Exceed Expectations**
-Indicators: MEL targets, CPARs, burn rate, and task order modifications.
- **Sustain Outreach and Visibility**
-Indicators: events, reposts, and media campaigns.
- **Thought Leadership**
-Indicators: industry events and development contributions published.
- **Staff Satisfaction Engagement**
-Indicators: retention, professional development, and global mobility.

With a continued emphasis on going above and beyond minimum task order requirements, CSP is well-positioned to exceed expectations in a number of areas in the coming year.



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VII. ANNEXES

ANNEX A. Q1FY2023 PROGRESS MADE TOWARDS TARGETS – TO2

Cumulative targets under TO2 have been adjusted to reflect the newly amended LOP targets that affected the reporting periods beginning in the first quarter of FY2023.

No	Indicator Title	Reporting Frequency	Base-line	LOP Target	Cumulative targets as of Y5Q1	Cumulative results as of Y5Q1	Y5Q1 Targets	Y5 Q1 Results	% Deviation	Justification of deviation from target
Project Goal: Municipalities and underserved and vulnerable communities enjoy better services and enhanced economic opportunities that improve lives and reduce tensions										
1	Number of people benefiting from USG assistance [PMP]	Quarterly	0	859,100	482,800	473,537	62,717	Reported: 53,453 Achieved: 53,794	-15%	<p>CSP reached 85% of its quarterly target and 55% of its LOP target.</p> <p>The deviation from target is due to the ongoing implementation of 47 activities for which results cannot yet be recorded. Most of the delayed results are from infrastructure interventions that need time to implement and reach substantial completion. Most of these activities are due to be completed between Q2 and Q3 of FY2023, after which results can be recorded. This same justification applies to Indicators 2, 11, 15, 17, 18 and 19.</p> <p>In the Beqaa region specifically, TO2 was expected to report on BQA035 (El Fekehe) and BQA023 (Soultan Yaacoub). Although the majority of technical works</p>

										<p>are completed, the MEL team will collect the data upon substantial completion and the commissioning of the two systems during Y5Q2. TO3 must also complete some awareness sessions for BQA037 (Makse) and before TO2 can report on beneficiaries.</p> <p>In the North region, the implementation of solid waste management activity in Bechmezzine (NTH025) that targets a huge number of beneficiaries is still ongoing. The scope of the activity is not fully completed, and it's expected to be finalized within Y5Q2.</p> <p>In the South, two activities (STH026 Kfar Jarra and STH028 Anane) related to essential services (electricity) that target a huge number of beneficiaries are being implemented and are expected to be finalized during the upcoming period. The lack of certain equipment in stock nationally and delays in shipment has affected the implementation schedule. STH030 Aalma Ech Chaab that aims to implement a hybrid photovoltaic solution to reduce the cost of electricity will also benefit a huge number of beneficiaries. The delays are also related to achieving substantial completion and delivery of the service</p>
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										<p>As for Bqasta (STH006) and Jinsnaya (STH018) – two water tank construction activities – they are in the final phase of implementation after facing some technical challenges and might be reported during Y5Q2.</p> <p>In addition, East Saida’s activity (STH020) that targets a huge number of beneficiaries continues to face some challenges and the distribution of the remaining bins was put on hold. The MEL team is still following up with both the TO2 and TO3 teams in order to move forward and collect the data once the service is delivered.</p> <p>Despite all the challenges, the CSP team will continue fast-tracking different activities and hence contribute to the achievement of outcome during FY2023.</p>
No	Indicator Title	Reporting Frequency	Base -line	LOP Target	Cumulative targets as of FY5Q1	Cumulative results as of FY5Q1	Y5 Q1 TO2 Targets	Y5 Q1 TO2 Results	% Deviation	Justification of deviation from target
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	110	61	63	8	10	+25%	<p>CSP exceeded its quarterly target and reached 58% of its LOP target.</p> <p>The deviation from the LOP target level is due to many of the same implementation delays noted for Indicator #1.</p>

										Examples that directly reflect the number of local actors with enhanced abilities include NTH025 (Bechmezzine), NTH03 I (Haret El Fouwar), and STH020 (East Saida). These activities target several villages under the same activity i.e., several local actors. CSP team will continue working on fast-tracking these activities and hence contribute to the achievement of this expected outcome during FY2023.
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	55%	30%	Reported: 60%	+100%	During the reporting period, CSP exceeded both its quarterly target and its LOP target. Most of the reported beneficiaries are from anonymous data presented by the municipalities of Moause (Akkar), Khirbet ej Jendi (Akkar), Talia (Beqaa) El Batroun (North) Haret El Fouwar (North), and Majdlaya (North) who benefited from essential services such as solid waste management, water, and electricity. In addition, 138 females (50%) out of 280 participated in the Labor-intensive works under BQA043 and NTH047.
RESULT I LEVEL: Ability of local actors to mobilize development resources demonstrated										
8	Value of resources and or assets mobilized by local actors to respond to	Quarterly	0	\$154,000	\$154,000	\$156,992	\$0	\$2,616	+100%	CSP exceeded its quarterly and LOP targets. It is worth mentioning that the cumulative result as of this reporting period would be \$188,302 if calculated per the Lebanese official rate of 1USD=1,507.5 LBP; however for a more

	communities' priority needs									<p>realistic calculation, the MEL department is now using the Sayrafa rate at the time the local resource was mobilized. Each supporting document received with a value in LBP as of September 2021 was converted to USD as per the Sayrafa rates set by the Central Bank. As a result, the cumulative result as of Y5Q1 reported is now \$156,992.</p> <p>Examples of assets mobilized by local actors include the Akroum Agricultural Cooperative contributing \$2,616 towards cementing the floor this quarter, plus land donated from the Municipality of Hasbaiya for a solar farm and construction materials from the Municipality of Ras Baalbek for a greenhouse in previous quarters.</p>
IR 1.1 Level: Development resources accessed by communities										
10	Number of community resources and or assets involved in USG assisted activities	Quarterly	0	46	32	33	2	3	+100%	CSP exceeded its quarterly target and reached 72% of its LOP targets.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative targets as of FY5Q1	Cumulative results as of FY5Q1	Y5 Q1 TO2 Targets	Y5 Q1 TO2 Results	% Deviation	Justification of deviation from target
11	Number of community members	Quarterly	0	1,375	1,252	1,243	21	Reported: 12	-14%	CSP reached 86% of its quarterly target and reached 90% of its LOP target.

	who have participated in the CSP activity cycle							Achieved: 18		Results reported are collected from the completed activities. More results will be reported during the upcoming quarter as more activities reach their completion phase given that 47 activities are currently under implementation.
IR 1.2 Level: Capacity of local actors to mobilize resources developed										
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	105	63	63	7	7	No deviation	CSP reached its quarterly target and 60% of its LOP target. It is worth mentioning that a considerable number (47) of activities are still under implementation, so these results are expected to increase as construction activities reach substantial completion.
RESULT2 LEVEL: Community members benefit from local development through collaboration										
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	110	64	67	8	11	+37%	CSP exceeded its quarterly target and reached 61% of its LOP targets.
No	Indicator Title	Reporting Frequency	Base -line	LOP Target	Cumulative targets as of FY5Q1	Cumulative results as of FY5Q1	Y5 Q1 TO2 Targets	Y5 Q1 TO2 Results	% Deviation	Justification of deviation from target
IR 2.1 Level: Essential services delivered or improved										

18	Number of essential services provided, installed or upgraded as a result of USG assistance	Quarterly	0	97	53	52	7	6	-14%	CSP reached 86% of its quarterly target and 54% of its LOP target. The justification for the deviation is the same as Indicator #1.
19	Number of people with access to adequate levels of essential services	Quarterly	0	855,600	461,051	448,785	65,758	53,492	-19%	CSP reached 81% of its quarterly target and 52% of its LOP target. The justification for the deviation is the same as Indicator #1.
IR 2.2 Level: Economic opportunities increased										
21	Number of people directly benefiting from increased economic opportunities as a result of USG-assistance in local communities	Quarterly	0	3,900	2,932	3,103	161	332	+106%	CSP exceeded its quarterly target and 80% of its LOP target. 280 individuals benefited from “Labor-Intensive Works” activities that were launched in Y4Q4 and implemented in the Beqaa and North region. This explains the upward deviation from target. The two activities (NTH047 and NTH048) in the North are still being implemented and more beneficiaries will be reported in the upcoming quarter.
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	7	7	9	0	0	No deviation	Although CSP has already exceeded its LOP target, the MEL team will continue to report on this indicator when applicable.

ANNEX B: INDICATORS PERFORMANCE TRACKING TABLE

Please refer to the email attachment labeled “Annex B. Indicators Performance Tracking Table.”

ANNEX C: TO 3 PROGRESS STATUS

Please refer to the email attachment labeled “Annex C. TO 3 Activity Tracker.”

ANNEX D: FY2022 PROGRESS MADE TOWARDS TARGETS – TO3

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY5Q1	Cumulative Results as of FY5Q1	Y5Q1 TO3 Targets	Y5Q1 TO3 Results	% Deviation	Justification of deviation from target
CDCS Goal: Improved capacity of the public sector in providing transparent, quality services across Lebanon										
Project Goal: Municipalities and underserved and vulnerable communities enjoy better services and enhanced economic opportunities that improve lives and reduce tensions										
1	Number of people benefiting from of USG assistance [PMP]	Quarterly	0	940	940	2,318 Reported 2,937 Achieved	0	422 Reported 450 Achieved	+100%	TO3 has already exceeded their LOP target. Moving forward, this indicator will always show a 100% upward deviation. The newly approved LOP and yearly targets have already been reached.
2	Number of local actors with enhanced abilities as result of USG support [PMP]	Quarterly	0	94	50	16 Reported 53 Achieved	7	3 Reported 8 Achieved	+14%	Under this indicator, local actors are reported for TAARs that have been completed. During this quarter, 10 TAARs were closed, out of which 8 had local actors with enhanced abilities.
3	Proportion of female participants in USG assisted programs	Quarterly	0	30%	30%	41%	30%	38 % Reported	+27%	During the current reporting period, the achievement of the planned target is the result of numerous trainings in which women's participation was highly represented namely under TAAR044 and TAAR074.
CDCS IR 1.3: Improved governance in addressing citizens' need in public service delivery										

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY5Q1	Cumulative Results as of FY5Q1	Y5Q1 TO3 Targets	Y5Q1 TO3 Results	% Deviation	Justification of deviation from target
RESULT1 LEVEL: Ability of local actors to mobilize development resources demonstrated										
8	Value of resources and or assets mobilized by local actors to respond to communities' priority needs	Quarterly	0	\$190,000	\$90,014	\$70,356.67	\$16,664	\$ 27,000	+62%	Through its interventions, TO3 was able to exceed its planned target following the successful implementation of the LMTA-ILO's activities in Ain Ebel; LMTA agreed to provide Debel's municipality with an additional in-kind grant for a total amount of 27,500 USD in order to expand Ain Ebel hiking trail to cover Debel and accordingly create a network trail within both villages.
CDCS Sub-IR 1.3.1: More capable municipalities working inclusively with citizens to effectively accomplish local development objectives										
IR 1.1 Level: Development resources accessed by communities										
11	Number of community members who have participated in the CSP activity cycle	Quarterly	0	776	542	812 Reported 890 Achieved	39	84 reported 89 Achieved	+128%	Throughout this quarter, TO3 team conducted community engagement sessions under around 17 different TAARs. Among others, these included follow-up visits and assessment meetings.
12	Number of people who have participated in USAID-funded training	Quarterly	0	940	940	2,824	0	430	+100%	TO3 has already exceeded their LOP target. Moving forward, this indicator will always show a 100% upward

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY5Q1	Cumulative Results as of FY5Q1	Y5Q1 TO3 Targets	Y5Q1 TO3 Results	% Deviation	Justification of deviation from target
										deviation. The newly approved LOP and yearly targets have already been reached.
13	Number of days of USG-funded training	Quarterly	0	1,410	1,410	4,450	0	761.75	+100 %	TO3 has already exceeded their LOP target. Moving forward, the indicator will always show a 100% upward deviation. The newly approved LOP and yearly targets have already been reached.
14	Number of people who have participated in USAID-funded awareness sessions	Quarterly	0	750	652	13,747	16	1,521	+9,400%	During this quarter, under TAAR026 and TAAR069, TO3 successfully conducted awareness raising campaigns in 4 villages on recyclables management. These awareness sessions were direct (door to door and/or live meetings) and through social media platforms.
IR 1.2 Level: Capacity of local actors to mobilize resources developed										

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY5Q1	Cumulative Results as of FY5Q1	Y5Q1 TO3 Targets	Y5Q1 TO3 Results	% Deviation	Justification of deviation from target
15	Number of activities implemented with participation from local stakeholders	Quarterly	0	91	48	Reported:32 Achieved: 52	7	10 Reported	+43%	MEL reports on number of TAARs upon completion of all their training components. 10 TAARs were completed while 27 are under implementation.
16	Number of institutional adaptations made as a result of learning and training	Quarterly	0	75	46	69	5	13	+160%	This quarter, 13 institutional adaptations from 8 TAARs were successfully recorded as a result of TO3 assistance.
CDCS IR 1.4: Strengthened civil society contributing effectively to participatory and democratic governance										
RESULT2 LEVEL: Community members benefit from local development through collaboration										
17	Number of USAID-assisted local actors (CSOs, Private sector organizations) engaged in community, regional and national programs	Quarterly	0	94	50	15 Reported 53 Achieved	7	3 reported 8 Achieved	+14%	Under this indicator, local actors are reported for TAARs that have been completed. During this quarter, TO3 successfully closed 10 TAARs.
IR 2.1 Level: Essential services delivered or improved										
20	Number of USAID-assisted local actors that have developed or improved internal systems to sustain essential services	Quarterly	0	85	46	53	7	8	+14%	In Y5Q1, 10 TAARs were closed, out of which 8 local actors developed or improved internal systems to sustain essential services. One of the remaining ones was already

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Cumulative Targets as of FY5Q1	Cumulative Results as of FY5Q1	Y5Q1 TO3 Targets	Y5Q1 TO3 Results	% Deviation	Justification of deviation from target
										reported under TO3 while the second activity does not apply to developing internal systems (TAAR068).
IR 2.2 Level: Economic opportunities increased										
21	Number of people directly benefiting from increased economic opportunities as a result of USG-assistance in local communities	Quarterly	0	300	105	233	23	36	+57	TO3 achieved 36 beneficiaries under this indicator. In this quarter, 16 people conducted internships through CSP's internship program. In addition, 20 volunteers were recruited under TAAR026 and TAAR069 to conduct the awareness campaigns across 5 villages.
22	Number of Micro, Small or Medium enterprises supported by USG assistance	Quarterly	0	4	2	2	0	0	No Deviation	

Notes:

Ind. 2 & Ind. 15: Discrepancies in the cumulative results have been adjusted to reflect the real actual numbers on the IPTT as well as in other MEL deliverables. These inconsistencies were meticulously verified and identified in the MEL databases, where it was discovered that local actors who had previously been reported under TO2 were not counted under TO3 to prevent double counting that occurs in the cases of overlaps between two different task orders. However, with the integration of an MIS system, CSP is now able to accurately reflect unique results for each task order.

ANNEX E: FY2022 PROGRESS MADE TOWARDS TARGETS SET – TO 5

No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y5 Q1 TO5 Targets	Y5 Q1 TO5 Results	10% ± Deviation	Justification of deviation from target
DO1b: Output	Number of people benefiting from USG assistance [PMP]	Annually	0	83,045	0	0		<p>The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.</p> <p><i>However, delays in achieving results so far are due to the impact of the country's current context on TO5's infrastructure portfolio. Yet, CSP team will continue to work on expediting TO5 activities, primarily infrastructure that target a large number of beneficiaries, and hence contribute to the achievement of nearly all TO5 indicators.</i></p>
DO1d: Outcome	Proportion of female participants in USG assisted programs	Annually	0	30%	0	0		<p>The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.</p> <p><i>Female % will be calculated using data from the previous indicator. Thus, the same justification applies.</i></p>
Purpose) Outcome	Percentage of people confirming on having improved access to essential services and/or increased economic opportunities provided through USG assistance	End of Project	0	60%	0	0		<p>The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.</p>
Outcome a)	Number of persons impacted by improved quality of water services as a result of USG assistance	Annually	0	83,045	0	0		<p>The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.</p>

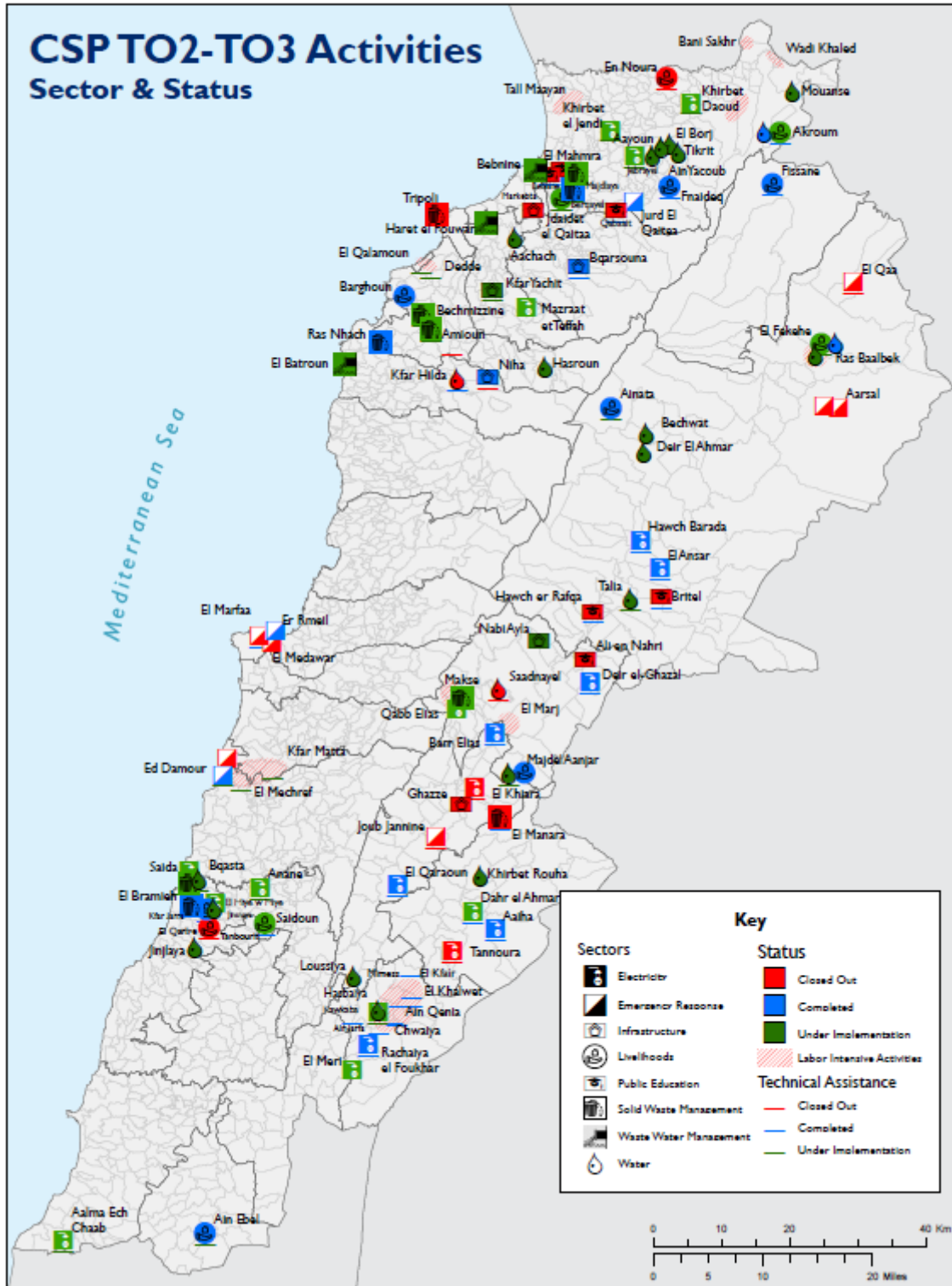
Outcome b)	Number of activities implemented with local stakeholders to conserve water resources as a result of USG assistance	Annually	0	11	0	0		The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.
Outcome c)	Percent change in discharge of untreated wastewater as a result of USG assistance	End of Project	0	10%	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project.
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y5 Q1 TO5 Targets	Y5 Q1 TO5 Results	10% ± Deviation	Justification of deviation from target
Outcome d)	Percentage of cost recovery in the targeted areas [contextual]	End of Project		TBD	0	0		The reporting on this indicator during this quarter is not applicable as it is reported at the end of the project
result 2 a)	Number of USAID-assisted local actors (including CSOs, private sector organizations) engaged in community, regional and national programs	Annually		9	0	0		The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.
IR2.1 a)	Number of essential services provided, installed, or upgraded	Annually	0	11	0	0		The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.
Outcome 1.2 a)	Number of water sector institutions strengthened to manage water resources or improve water supply and sanitation	Annually	0	2	0	0		The reporting on this indicator during this quarter is not applicable, as it is an annual indicator. <i>This indicator reflects an increase in the number of water entities receiving USG assistance. As a result, given that TO5 initiatives, primarily infrastructure, have not yet been completed (for the</i>

	services as a result of USG assistance							<i>aforementioned factors), they are not yet considered served entities under this indicator to improve the public sector's/CSOs' capacity in providing transparent, high-quality services throughout Lebanon.</i>
Outcome 1.2 b)	Number of for-profit enterprises, producer organizations, water users, associations, women groups, trade, and business-based organizations (CBOs) that applied improved organization-level technologies or management practices as a result of U.S. government assistance	Annually	0	7	0	0		The reporting on this indicator during this quarter is not applicable, as it is an annual indicator. <i>Private sector industries that are expected to integrate improved wastewater treatment technology are still under implementation. CSP is expected to achieve some results in the upcoming quarters once the end-line wastewater management assessment report for each industry is concluded, following the completion of activities.</i>
No.	Indicator Title	Reporting Frequency	Baseline	LOP Target	Y5 Q1 TO5 Targets	Y5 Q1 TO5 Results	10% ± Deviation	Justification of deviation from target
Outcome 1.2 c)	Number of participants in on-the-job training and workshops	Quarterly	0	11	1	0	-100%	The implementation of the three infrastructure activities is still ongoing during the current reporting period. As part of the ongoing Industrial Wastewater Treatment activity (investment component), the installation in Saifan industry is still in progress. <i>However, despite many challenges, CSP team will continue to focus on boosting the implementation in order to support the achievement of results in the coming quarter.</i>
Outcome 1.1 a)	Volume of wastewater per day managed environmentally as a result of CSP interventions	Annually		12,000 m3	0	0		The reporting on this indicator during this quarter is not applicable, as it is an annual indicator. <i>This indicator reports the volume of domestic and industrial wastewater that will be mitigated as a result of infrastructure interventions. Given that the infrastructure interventions are still</i>

								<i>under implementation for the reasons stated above, no results have been reported so far.</i>
Outcome I.1 b)	Number of functioning water facilities constructed or rehabilitated with USG assistance	Annually		4	0	0		<p>The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.</p> <p><i>This indicator reports the rehabilitated or constructed water facilities that are enhanced as a result of infrastructure interventions. Given that the infrastructure interventions are still under implementation for the reasons stated above, no results have been achieved so far.</i></p>
IR I.1.b) Output	Value of new funding mobilized to the water and sanitation sectors as a result of USG assistance (feed in: Value of resources mobilized by local actors to respond to communities' priority needs)	Annually		\$105,000	0	0		<p>The reporting on this indicator during this quarter is not applicable, as it is an annual indicator.</p> <p><i>However, MEL is expected to collect data in the upcoming quarter as the end line wastewater management assessment report of one of the private sector industries that is expected to invest funds to enhance water/sanitation services is almost completed.</i></p>

ANNEX F: MAP OF CSP ACTIVITIES

Monitoring and Evaluation Program for Lebanon (MEPL)



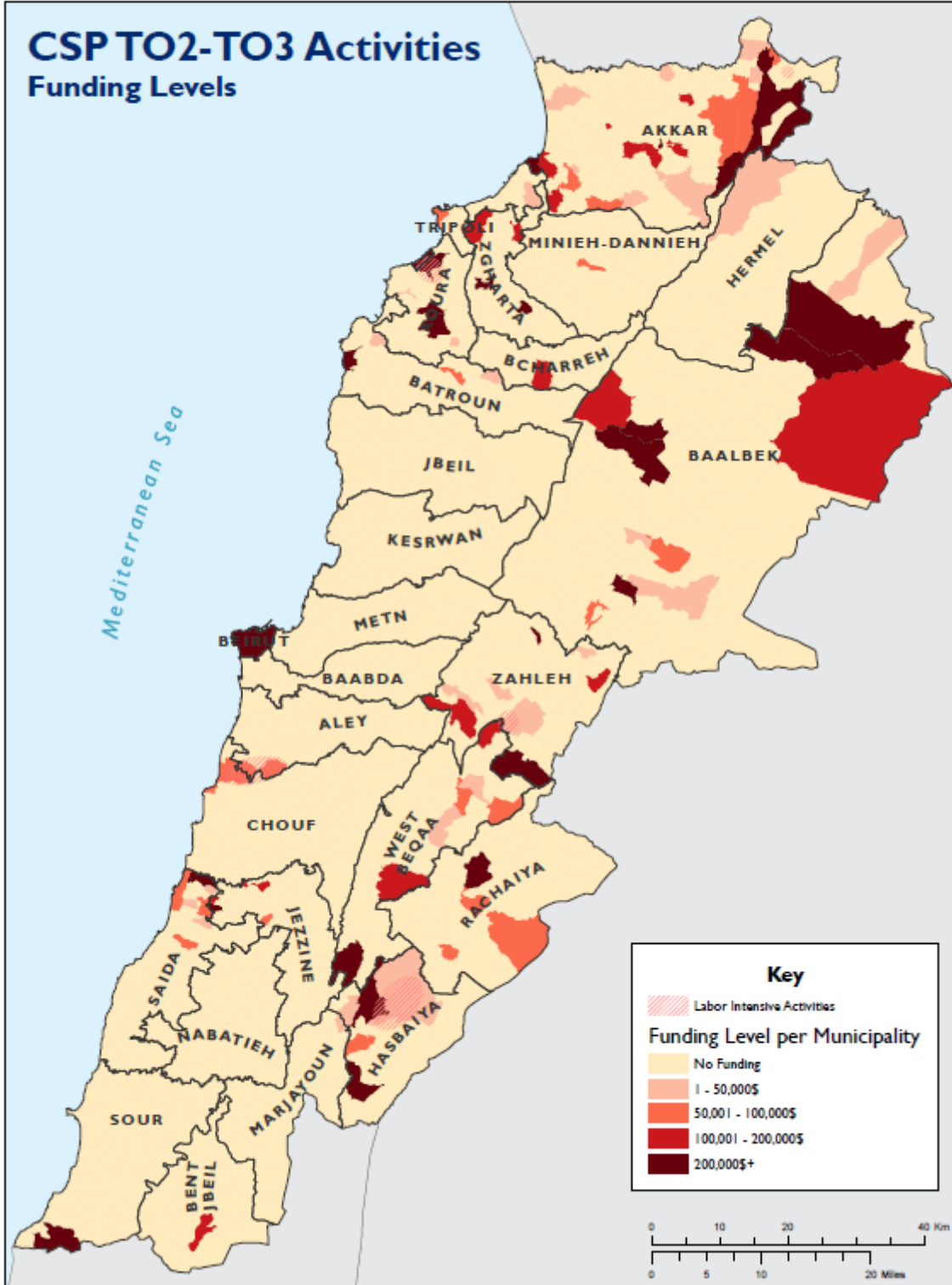
Date: January 2023, EnCompass LLC

Source: CSP (December 2022)

ANNEX G: MAPS OF FUNDING LEVELS PER MUNICIPALITY AND REGION

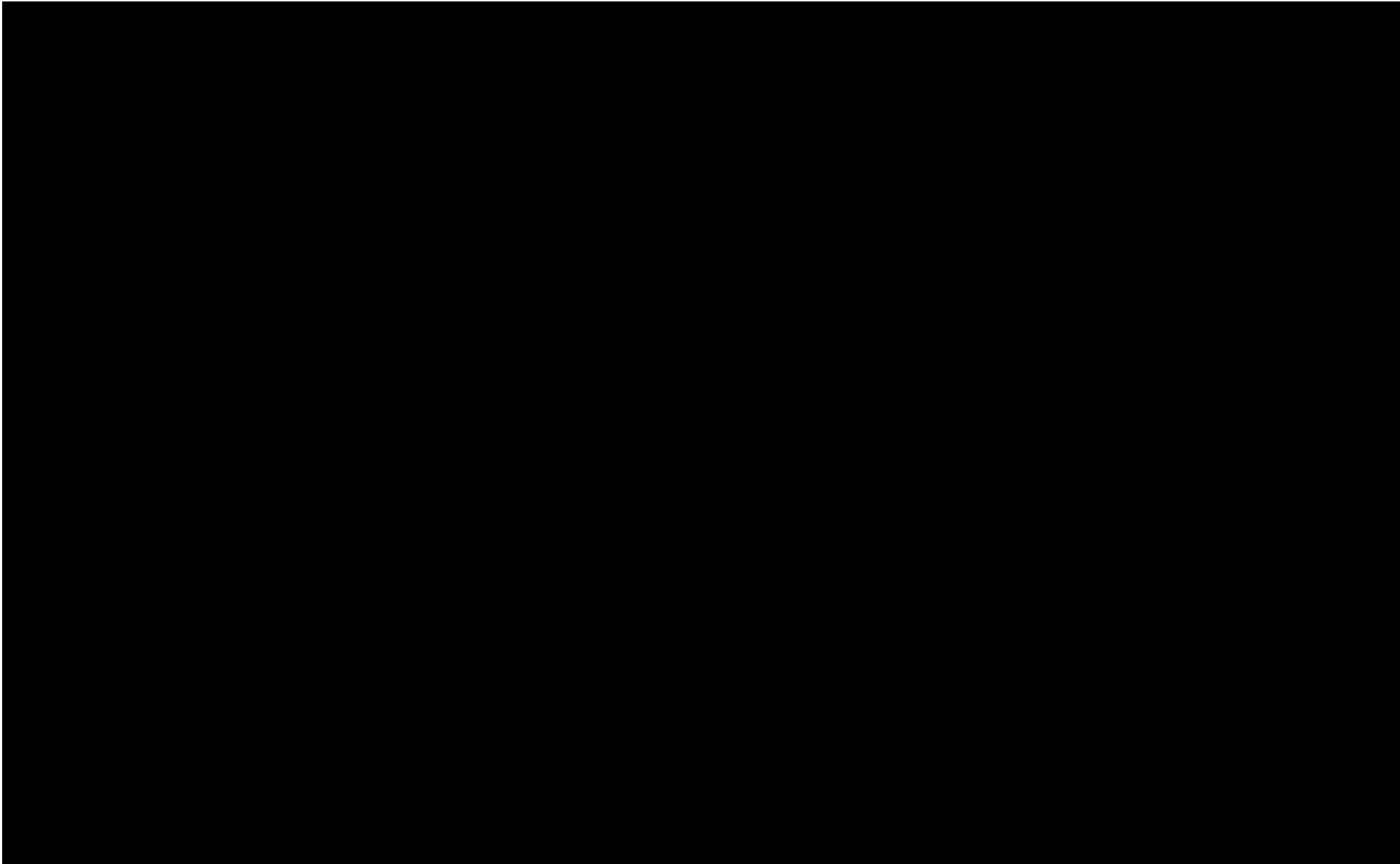
Monitoring and Evaluation
Program for Lebanon (MEPL)

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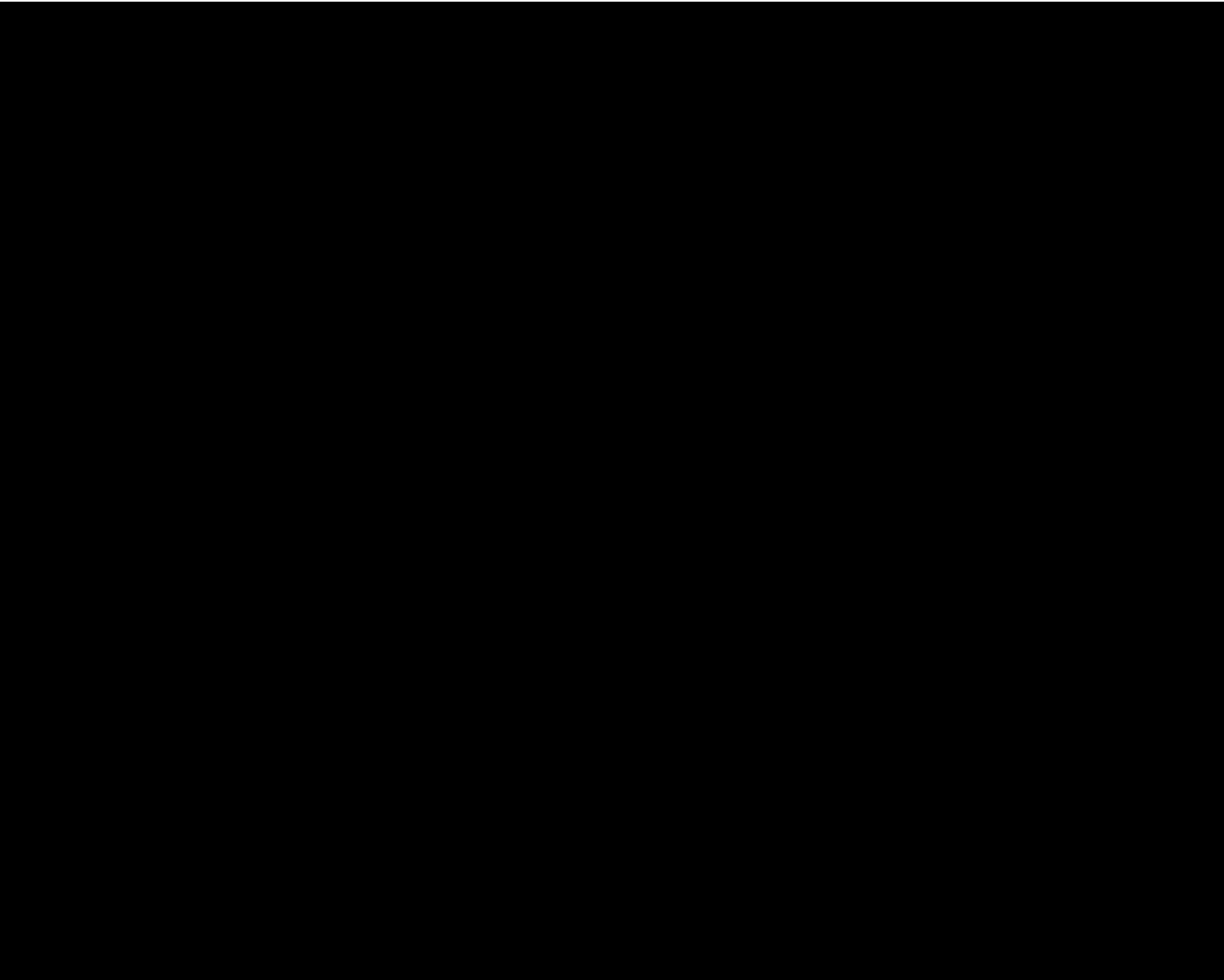
Source: CSP (December 2022)

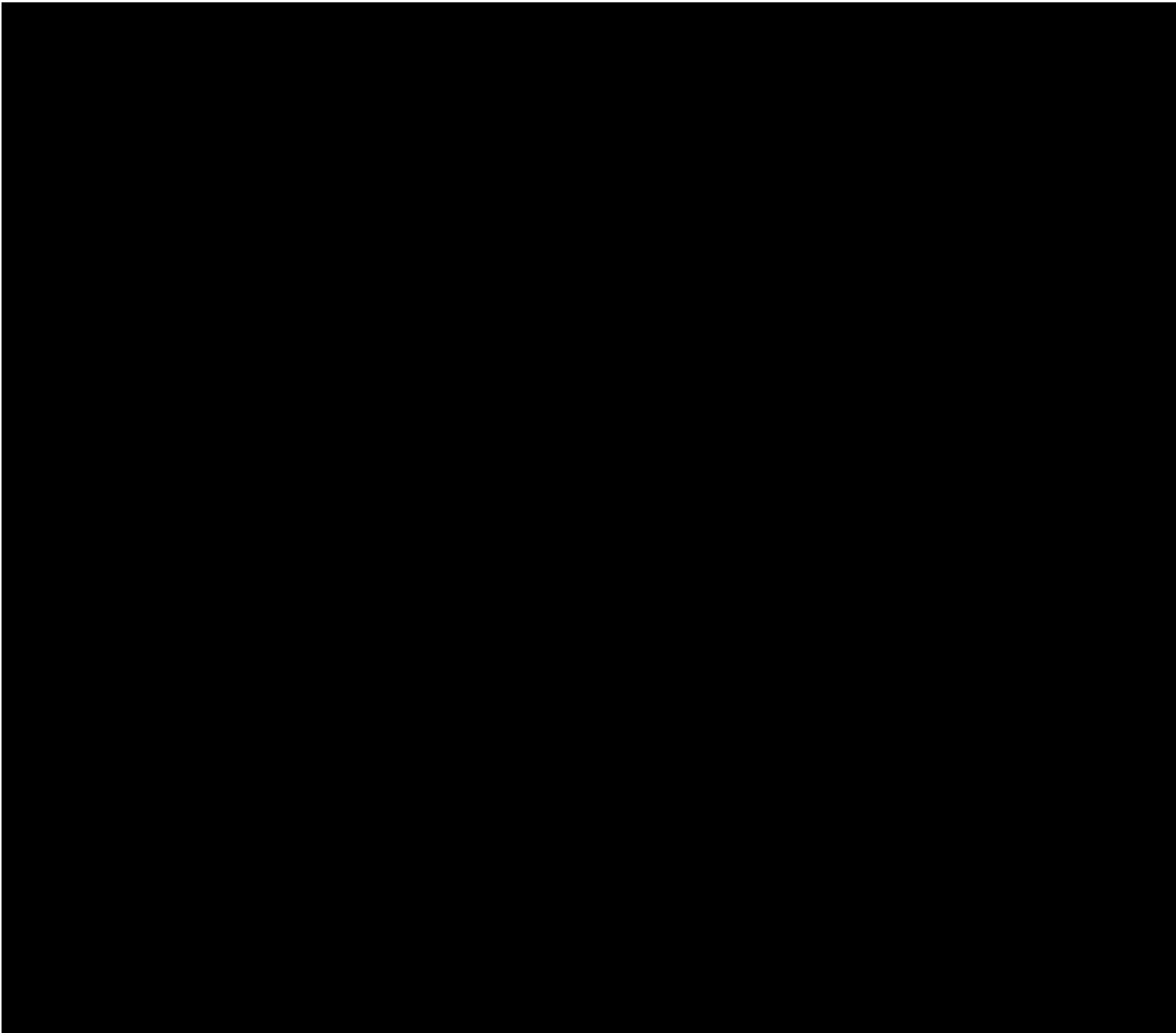


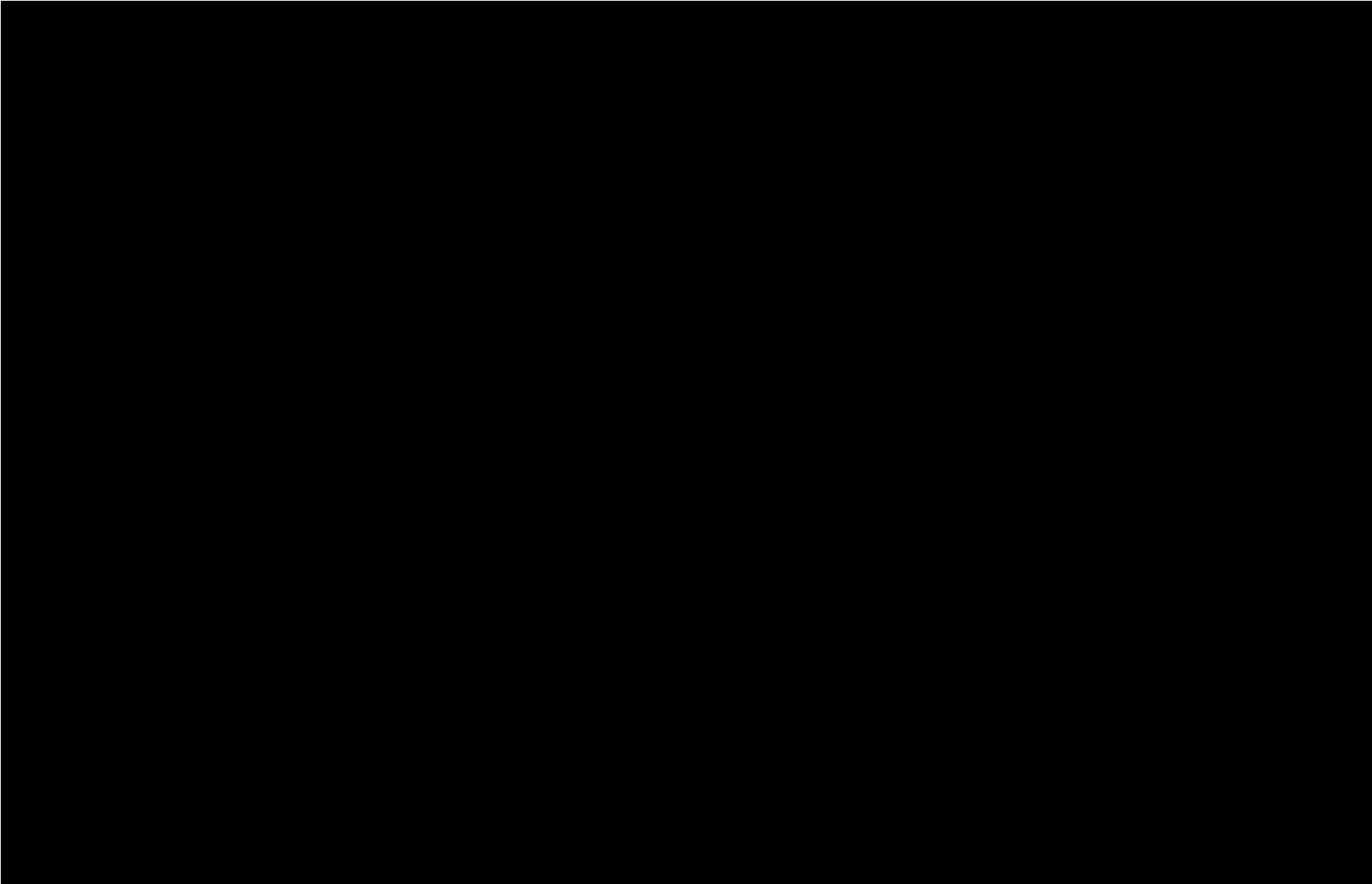
ANNEX I: QUARTERLY FINANCIAL REPORT

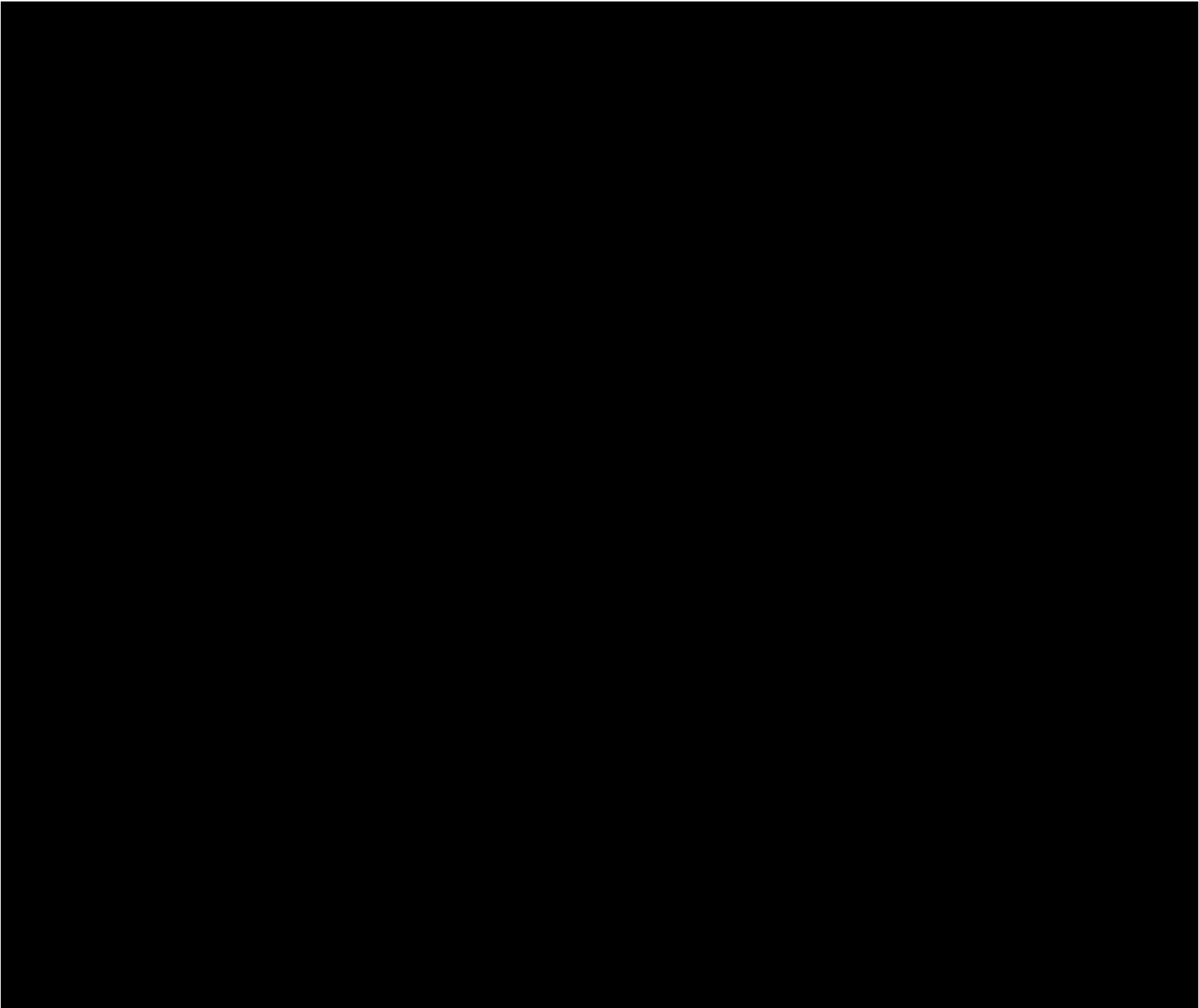
Please refer to the email attachment labeled: 'Annex I: Quarterly Financial Report.'

ANNEX J: VETTING TRACKER









ANNEX K: ENVIRONMENTAL COMPLIANCE SUMMARY REPORT

ENVIRONMENTAL COMPLIANCE SUMMARY REPORT (FY22Q4)							
AREA	ACTIVITY LOCATION	ACTIVITY NO.	ACTIVITY TITLE	ERAC STATUS	STATUS OF ENVIRONMENTAL COMPLIANCE ACTIONS	MAIN FINDINGS	ACTION POINTS/NEXT STEPS
Beqaa	Fissane	BQA007	Improve access to agricultural services in Fissane- Baalbek, Hermel, through provision of pruning and tilling equipment to the Fissane Agricultural Cooperative in order to improve agricultural practices and create income generating opportunities for local residents	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in June 2021.	
Beqaa	Raas Baalback	BQA017	Rehabilitating the main irrigation network in Ras Baalbek to preserve water and improve livelihoods	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in July 2021.	
Beqaa	Ainata Al Arz	BQA020	Supporting Rural Livelihoods by improving Agricultural Production Methods for Ainata el Arz Farmers.	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final phase.	

Beqaa	Ansar	BQA021	Improving electricity service in El Ansar through the provision of a 75 KVA generator with connections	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in March 2022.	
Beqaa	Loussiya/Sultan Yaacoub	BQA023	Reducing Tensions through Operating Water Supply Pump on Solar Energy and Upgrading the new water network in Loussiya	Approved by USAID	Implementation on-going	Partial compliance with ERAC/EMMP during the construction phase.	The solid waste generated by the Contractor's site personnel was done. Pending to provide proof of sending these to recycling facility.
Beqaa	Nabi Ayla	BQA025	Improving Public Safety through the Construction of a Retaining Wall with Side Rails in Nabi Ayla	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental mitigation inspection visit is expected to be in March 2023.
Beqaa	Talya	BQA026	Resolving tensions over water scarcity in Talya by constructing an elevated water tank	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase. Partial Compliance with ERAC/EMMP during final Environmental compliance visit done in December 2022.	Pending proof (photographic documentation) of the training that workers received for the safe handling and storage of chlorine.
Beqaa	Dahr El Ahmar	BQA027	Responding to the urgent community need for electricity provision	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase.	

			in Dahr el Ahmar by providing a 450-KVA generator to the municipality			Full Compliance with ERAC/EMMP during final Environmental compliance visit done in March 2022.	
Beqaa	Ras Baalbeck - CWB	BQA030	Expanding Cooperation Without Borders' current nursery operations by installing 1,400 m ² of greenhouses with a heating and cooling system to provide low-cost, high-quality seedlings and services to local farmers in northeast Beqaa.	Approved by USAID	Implementation on-going	Partial compliance with ERAC/EMMP during the construction phase. Missing the license acquisition for borehole used by Beneficiary.	Final Environmental mitigation inspection visit is expected to be in March 2023 upon completion of the solar component.
Beqaa	Bechwat	BQA031	Reducing Tensions and Supporting Farmers and residents in Bechwat by Upgrading the Water System	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2023.
Beqaa	Hawch Barada	BQA032	Enhancing safety and security in Hawch Barada through the installation of 63 LED streetlights	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2021.	

Beqaa	Marj	BQA033	Reducing tensions between Lebanese and Syrian residents in El Marj by replacing 1,055 streetlights with LED bulbs to enhance local safety	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in December 2021.	
Beqaa	Qaraoun	BQA034	Reducing tensions between Lebanese and Syrian residents in El Qaraoun by replacing 550 streetlights with LED bulbs to enhance local safety	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance done in September 2021.	
Beqaa	El Fekehe	BQA035	Providing Sustainable Electricity to the El Fekehe Water Pump through the installation of solar panels in addition to the implementation of rehabilitation works in the operation and chlorination room	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental mitigation inspection visit is expected to be in February 2023.
Beqaa	Majdel Anjar	BQA036	Reducing tensions over water in Majdel Aanjar through the provision of a solar system for its water pump	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the first environmental mitigation inspection related to the tree's transplantation prior implementation on site. Full compliance with	

						ERAC/EMMP during the construction phase. Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in December 2022.	
Beqaa	Makse	BQA037	Improving the Solid Waste Management System of Makse village by Reducing Collection Costs on the Municipality through Provision of 50 Street Recycling Bins	Approved by USAID	Implementation completed	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2023.
Beqaa	Aaiha	BQA038	Responding to the urgent community need for electricity provision in Aaiha by providing a 450 KVA generator to the municipality	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance done in September 2021.	
Beqaa	Deir el Ghazal	BQA039	Responding to the urgent community need for electricity provision in Deir el-Ghazal by providing a 400 KVA generator to the municipality	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2021.	

Beqaa	Qab Elias	BQA042	Enhancing security and service delivery in Qab Elias by installing 280 all-in-one solar street lights in strategic locations within the village	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	Final Environmental compliance visit will be conducted in March 2023.
North	Akroum	NTH004	Supporting Olive Tree Farmers in Akroum Through a Decanter and Generator	Approved by USAID	First compliance visit report done in December 2019. Second Compliance visit done in July 2020.	Third environmental mitigation inspection was done in November 2021 to inspect the sedimentation/decantation system. Full compliance during construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2022.	Final testing of effluent was done in November 2022. Results non-compliant.
North	El Mhammara	NTH007	Supporting the wastewater management system in El Mahmra	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase.	Final Environmental compliance visit will be conducted in March 2023.
North	Jdaidet el Qaitaa	NTH009	Supporting Jdeidet el Qaitaa Women's Cooperative	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First environmental mitigation inspection visit is expected to be in April 2023 due to the change in the project design.

North	Mouanse	NTH013	Rehabilitation of the pumping system for the borehole feeding Mouanse village	Approved by USAID	Implementation completed	Fully Compliant during the second compliance visit during the construction phase. Partial Compliance with ERAC/EMMP during final Environmental compliance visit done in October 2022.	Pending the water test results from NLWE.
North	Aachach, Arde & Meryata	NTH020	Supporting Farmers' Livelihoods by Constructing an Automated Water Distribution Station in Ayoun Aachach.	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Partially compliant with ERAC/EMMP during final environmental compliance visit done in September 2022.	Pending the water test results to be done.
North	Berqayel	NTH024	Supporting Solid Waste Management in Berqayel Village	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in March 2021.	
North	Bechmezzine	NTH025	Addressing the Solid Waste Management Crisis in Koura by improving the collection, capacity and operations of the Bechmezzine	Approved by USAID	Implementation ongoing	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in March 2023.

			Material Recovery Facility in Koura through equipment provision and technical assistance				
North	Kherbet Ej Jendi	NTH027	Supporting Khirbet ej Jendi Electrical Backup System	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	Final Environmental mitigation inspection visit is expected to be in January 2023.
North	Ras Nhash	NTH028	Supporting the Waste Sorting System in Ras Nhash Village	Approved by USAID	Implementation completed	Full Compliance with ERAC/EMMP during final Environmental compliance visit done in September 2022.	
North	Kherbet Daoud	NTH029	Enhancing the Quality Voltage of the Electrical Service in Khirbet Daoud	Approved by USAID	Implementation on-going	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in April 2023	For phase II including the supply of the transformer, new ERAC will be issued in January 2023.
North	Qalamoun	NTH030	Construction of Qalamoun – Deddeh stairs in a Labor-Intensive Project	Approved by USAID	Implementation on-going	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2023.

North	Haret Fouar	NTH031	Completing the Sewage Network in Haret el Fouwar Village	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Partially compliant with ERAC/EMMP during final environmental compliance visit done in September 2022.	Emergency response plan to address clogs in the network needs to be prepared.
North	El Batroun	NTH033	Alleviating Tensions over Wastewater in Batroun by Connecting Three Neighborhoods to the Network	Approved by USAID	Implementation ongoing	Full compliance with ERAC/EMMP during the construction phase visit done in August 2022.	Final Environmental mitigation inspection visit is expected in January 2023.
North	Majdlaya	NTH034	Improving Municipal Solid Waste Management and Reducing Tensions in Majdlaya Village by providing 65 Steel Waste Bins, and Four Recycling Collection Points	Approved by USAID	Implementation ongoing	Routine and final environmental compliance visits not yet conducted.	Final Environmental mitigation inspection visit is expected in January 2023.
North	Beit Mellat	NTH035	Supporting the community of Beit Mellat in Akkar through the installation of an on-grid solar system for its water pump	Approved by USAID	Activity Retracted	Activity Retracted	Activity Retracted
North	Mazraat et Teffah	NTH036	Installing an on-grid Solar System for Mazraat El Tefeah's water pump	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in February 2023.

North	Tikrit	NTH037	Enhancing water provision in Tikrit through the installation of an on-grid solar system for its water pump and a 150-meter water connection pipeline.	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2023.
North	El Borj	NTH038	Enhancing water provision in Bourj Akkar through the installation of an on-grid solar system for two water wells	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in May 2023.
North	Kfar Yachit and Bisbeel	NTH039	Reducing tension between the Kfaryashite and Bisebaal residents over rainwater flooding through the construction of a rainwater drainage system.	Approved by USAID	Implementation ongoing	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in January 2023.
North	Jebrayel	NTH040	Supporting Jebrayel Municipality to Provide Electrical Services Through Provision of a Generator, Electric Board, and Network	Approved by USAID	Implementation ongoing	Routine and final environmental compliance visits not yet conducted.	Final Environmental compliance visit will be conducted in February 2023.
North	Jurd El Qaita	NTH041	Enhance Jurd El Qaita Union villages' preparedness abilities to better respond to natural emergencies	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the construction phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit done in August 2021.	

North	Amioun	NTH043	Improving the Recyclables Collection and Management System in Amioun Material Recovery Facility by providing it with equipment and distributing 360 new recycling cages to 24 villages, paralleled with an awareness-raising campaign on recycling	Approved by USAID	Implementation ongoing	Final environmental compliance visit not yet conducted.	Final Environmental compliance visit will be conducted in May 2023.
North	Bqarsouna	NTH044	Enhancing security and service delivery in Bqarsouna by equipping the municipality's skid-steer loader with a snow blower attachment as well as a salt sprayer and replacing 250 old streetlights with new LED Bulbs	Approved by USAID	Engineering Component Descoped. No need for conducting mid-implementation environmental visits.	Engineering Component descoped after removing the street lighting component. Full Compliance with ERAC/EMMP during final Environmental compliance visit.	
South	Saida	STH001	Installing solar Led lights in Old Saida alleys to enhance sense of security	Approved by USAID	Implementation on-going	Partially Compliant during the First Environmental inspection visit during November 2021. Spill Kits provided. Immediate corrective measures have been taken for compliance during construction phase.	Final Environmental mitigation inspection visit is expected to be conducted in January 2023.

South	Bqosta	STH006	Providing better water services in Bqasta	Approved by USAID	Implementation on-going During construction phase, weekly environmental monitoring inspection visits are conducted by CSP and BTD.	Safety issue reported during the first environmental visit and construction works have been halted starting mid-September 2022. Corrective measures have been taken immediately in collaboration with USAID A&E -MSP and works have been resumed starting mid-December 2021. Mid-implementation visit conducted. Partially compliant due to missing legal papers.	Final Environmental mitigation inspection visit is expected to be conducted in February 2023.
South	Ain Ebel	STH008	Improving Economic Opportunities in Ain Ebel by Supporting Community Investments	Approved by USAID	Implementation completed	Full Compliance with ERAC/EMMP during final Environmental compliance visit.	
South	Rachaya El Foukhar	STH016	Enhancing Security and Service Delivery through Efficient Street Lighting in Rachaiya El foukhar	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the implementation phase. Full Compliance with ERAC/EMMP during final Environmental compliance visit.	

South	Qariye	STH017	Improving Economic Opportunities in El Qariye by Supporting Community Investments	Approved by USAID	Implementation completed	Full compliance with ERAC/EMMP during the implementation phase till date. Full Compliance with ERAC/EMMP during final Environmental compliance visit.	
South	Jinsnaya	STH018	Building a new elevated reinforced concrete water tank of 300 cubic meters of capacity	Approved by USAID	Implementation ongoing	Partially Compliant during the First Environmental inspection visit during July 2022. Spill containment for existing generator to be installed. Fence to be installed at the end of the works.	Final Environmental mitigation inspection visit is expected to be conducted in February 2023.
South	East Saida	STH020	Supporting the Solid Waste Management Initiatives in East Saida by providing bins and expanding the awareness-raising campaign.	Approved by USAID	Implementation ongoing	Routine and final environmental compliance visits not yet conducted because we are waiting for the distribution of the bins.	First Environmental compliance visit inspection during implementation phase is expected to be done in November 2022.
South	LRI-Chouf	STH021	Labor-intensive Forest Management Activities in Chouf area	Approved by USAID	Implementation completed	Routine environmental monitoring conducted by CSP FO engineers who reported full compliance. Full Compliance with ERAC/EMMP during final	

						Environmental compliance visit.	
South	Saidon	STH025	Improving the livelihoods of small farmers in Saidoun Cluster (Saidoun, Rimat, Hidab, Deir Qattine, and Sanaya villages) through the provision agricultural production and harvesting equipment to Saidoun Agricultural Cooperative	Approved by USAID	Implementation ongoing	Routine biweekly environmental monitoring conducted by CSP FO engineers who reported full compliance.	Environmental compliance visit report is expected to be done in February 2023, following installation of pre-fabricated storage unit.
South	Kfarjarra	STH026	Reducing Tensions between Kfar Jarra residents by Completing the Existing Solar Street Lighting System to Cover all Neighborhoods	Approved by USAID	Implementation ongoing	Weekly routine and a final environmental compliance visit not yet conducted.	Final Environmental compliance visit inspection is expected to be done in March 2023.
South	Anane	STH028	Reduce municipal costs and enhance the safety and security in Anane by replacing 200 streetlights with LED bulbs and installing ten solar-powered lights	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental compliance visit inspection during implementation phase is expected to be done in March 2023.

South	Hasbaiya	STH029	Reducing the financial burden on Hasbaiya residents via the implementation of a hybrid Photovoltaic solution	Approved by USAID	Implementation ongoing.	Partially Compliant during the First Environmental inspection visit during July 2022. Minor environmental measures to be addressed during execution of the works.	Final Environmental compliance visit inspection is expected to be done in January 2023.
South	Alma ech chaab	STH030	Reducing the financial burden on Aalma ech Chaab residents through installing two on-grid solar farms to reduce the cost of electricity on families and businesses	Approved by USAID	Implementation ongoing.	Partially Compliant during the First Environmental inspection visit during July 2022. Environmental mitigation measures for existing generators to be installed.	Final Environmental compliance visit inspection is expected to be done in January 2023.
South	El Meri	STH032	Improving the overall security in El Meri by installing an on-grid solar farm to reduce the cost of generator electricity for families and the municipality	Approved by USAID	Onsite implementation not started yet by end of reporting period.	Routine and final environmental compliance visits not yet conducted.	First Environmental mitigation inspection visit during construction phase is expected to be in April 2023.
Beirut	Karantina	BEI002	Fixing damaged streetlight bulbs and replacing traditional bulbs with LED bulbs to promote Safety in	Approved by USAID	Implementation completed	Full Compliance during the First Environmental compliance visit. Full Compliance with ERAC/EMMP during final Environmental compliance visit.	

			damaged neighborhoods surrounding the Beirut Port Explosion Area				
Beirut	Port of Beirut	BEI003	Improving Hygiene and Sanitary Conditions for Workers at the Port of Beirut	Approved by USAID	Implementation completed	<p>Full compliance with ERAC/EMMP during the implementation phase till date.</p> <p>Fully Compliance with ERAC/EMMP during final Environmental compliance visit done in April 2021,</p>	

ANNEX L: LIST OF APPROVED COMMUNICATIONS DELIVERABLES

Audiovisuals

USAID's CSP Installs Streetlights to Promote Safety and Security in Beirut	USAID'S CSP INSTALLS STREETLIGHTS TO PROMOTE SAFETY AND SECURITY IN BEIRUT
LIW video 1: USAID Implements Labor Intensive Work Interventions in the Beqaa-Part1	USAID IMPLEMENTS LABOR INTENSIVE WORK INTERVENTIONS IN THE BEQAA-PART I
LIW video 2: USAID Implements Labor Intensive Work Interventions in the Beqaa-Part2	USAID IMPLEMENTS LABOR INTENSIVE WORK INTERVENTIONS IN THE BEQAA-PART2
USAID's CSP Enhances Access to Water and Livelihoods in Majdel Anjar	USAID's CSP Enhances Access to Water and Livelihoods in Majdel Anjar
USAID's CSP Achievements 2022	USAID's CSP Achievements 2022
انجازات برنامج دعم المجتمع المحلي الممول من 2022 الوكالة الاميركية للتنمية الدولية	انجازات برنامج دعم المجتمع المحلي الممول من الوكالة الاميركية للتنمية الدولية 2022
USAID's CSP Enhances Local Livelihoods and Equips Majdel Anjar Cooperative	USAID'S CSP ENHANCES LOCAL LIVELIHOODS AND EQUIPS MAJDEL ANJAR COOPERATIVE
USAID's CSP Enhances Access to Water in Majdel Anjar	USAID'S CSP ENHANCES ACCESS TO WATER IN MAJDEL ANJAR

Newsletter

November 2022	https://csplebanon.org/wp-content/uploads/2022/12/USAID-CSP-Newsletter_November-2022_Eng.pdf
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Storymap

October 2021-September 2022	https://storymaps.arcgis.com/stories/2ca504fb68614ba39674d7e35ba9fdf5
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ANNEX M: OFAC LICENSE

Please refer to the email attachment labeled: 'Annex M: OFAC License.'

ANNEX N: SUCCESSES AND LESSONS LEARNED ON RENEWABLE ENERGY FOR WATER INTERVENTIONS

Successes

- Renewable energy, particularly the use of solar solutions, is positively contributing to the provision of water amidst Lebanon's economic and financial crisis. This crisis is undeniably impacting the ability of local authorities (water establishments and municipalities) to deliver essential services.
- Renewable energy is able to pump water into distribution networks, at a reduced cost, and it can also be used to power chlorination injectors, which is leading to improved water quality in the face of the presence of the cholera disease.
- Regional water establishments have been supportive partners in the implementation of renewable energy for water interventions. They have not objected to any of CSP solar interventions and have provided technical input for data collection, and even land in some cases.

Lessons Learned

- Based on CSP's experience, renewable energy for water provision has become the most requested type of assistance by partner municipalities. Previously, renewable energy for streetlights was highly requested, but this has been overtaken by water. Solar energy for water doesn't require batteries to be functional, which incurs less maintenance and operational costs on water establishments and communities. Similarly, there is less demand for renewable energy for household electricity. Although knowledge is growing about its potential, this is somewhat in conflict with private generator operators so there's less incentive.
- The relationship between water establishments and municipalities is often tense, especially when service delivery declines. The use of renewable energy for water provision is reducing these tensions, and projects like CSP can broker agreements between water establishments and municipalities, when needed, to facilitate agreements on which entity will be responsible for which aspect of the service.
- There is limited capacity among Lebanese design firms in the renewable energy sector. This has led to slow and lengthy lead times for technically sound designs. It will take a while for the labor market to catch up with the demand, so in the meantime, CSP and design firms are relying on specialized solar energy consultants who are in short supply to ensure 100% reliable designs shaped by technically sound standards.
- Given the relative complexity of renewable energy solutions, a full feasibility study is needed to validate any community's desire for solar solutions for water provision in order to better inform the need and potential impact.
- The community should be involved early on in data collection for the feasibility study, including legality of land.
- The design of renewable energy solutions for water should take environmental compliance into consideration, such as the impact of trees or any animals in the area.
- Chlorination is a critical aspect that should be included in all designs, even if the chlorine injector is not in the same physical location as the pump.